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THE

PRESBYTERIAN HOSPITAL

IN THE

CITY OF NEW YORK

Serial
N
51st
1919

Fifty-first Annual Report

FOR THE YEAR ENDING SEPT. 30

1919

PRESBYTERIAN in its BURDENS because founded by PRESBYTERIANS.

UNDENOMINATIONAL in its BENEFITS. because "For the Reception of Patients irrespective of Creed, Nationality, and Color."

Announcement of James Lenox, President, on opening Hospital, 1872

General View of the Hospital from Park Ave.

School of Nursing

THE

PRESBYTERIAN HOSPITAL

IN THE

CITY OF NEW YORK

Fifty-first Annual Report

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OFFICERS

President

WILLIAM SLOANE

Vice-President

WILLIAM M. KINGSLEY

Treasurer

WILLIAM V. S. THORNE

41 East 70th Street

Secretary

MATTHEW C. FLEMING

71 Broadway

MANAGERS

Whose terms of office expire respectively in

1920

WILLIAM R. WILCOX
MOREAU DELANO
WILLIAM M. KINGSLEY
WILLIAM SLOANE COFFIN
CORNELIUS R. AGNEW

1921

WILLIAM SLOANE
HENRY W. DEFOREST
THATCHER M. BROWN
C. IRVING FISHER, M.D.

1922

ETHAN ALLEN
WILLIAM V. S. THORNE
MATTHEW C. FLEMING
EUGENE DELANO
WILLIAM ALLEN BUTLER
PHILIP A. ROLLINS
ROBERT W. CARLE
JOHNSTON DEFOREST

1923

ROBERT W. DEFOREST
CHARLES W. McALPIN
DAVID M. LOOK
EDWARD S. HARKNESS
JAMES R. SHEFFIELD
GEORGE GIBBS
WILLIAM WILLIAMS

Ex-Officio

GEORGE ALEXANDER, D.D.,
Minister of the Old First Presbyterian Church.

ROBERT WATSON, D.D.,
Minister of the Scotch Presbyterian Church.

DAVID JAMES BURRELL, D.D.,
Senior Minister of the Collegiate Reformed Church.

Board meets second Tuesday of February, April, June, August, October and December.

STANDING COMMITTEES

Executive

THATCHER M. BROWN
EDWARD S. HARKNESS
WILLIAM V. S. THORNE
HENRY W. DEFOREST
WILLIAM M. KINGSLEY
WILLIAM ALLEN BUTLER
C. IRVING FISHER, M.D.
MOREAU DELANO

And the members of the Inspecting Committee on duty, Out-Patient Department, School of Nursing and House Committees.

Regular meeting on second and fourth Tuesdays of each month.

Out-Patient Department

ROBERT W. CARLE
ETHAN ALLEN
WILLIAM ALLEN BUTLER
CORNELIUS R. AGNEW
JAMES R. SHEFFIELD

Finance

WILLIAM M. KINGSLEY
CORNELIUS R. AGNEW
MOREAU DELANO
HENRY W. DEFOREST
And Treasurer *Ex-Officio.*

Nominating

EDWARD S. HARKNESS
JOHNSTON DEFOREST
THATCHER M. BROWN
WILLIAM WILLIAMS
And Secretary *Ex-Officio.*

House

ROBERT W. CARLE
GEORGE GIBBS
DAVID M. LOOK
WILLIAM SLOANE COFFIN

STANDING COMMITTEES

School of Nursing

WILLIAM SLOANE
JAMES R. SHEFFIELD
EUGENE DELANO
C. IRVING FISHER, M.D.
ADRIAN V. S. LAMBERT, M.D.
DAVID BOVAIRD, M.D.
WARFIELD T. LONGCOPE, M.D.

Auditing

DAVID M. LOOK
ETHAN ALLEN

Committee on Relations Between the Hospital and Columbia University

HENRY W. DEFOREST
EDWARD S. HARKNESS
WILLIAM SLOANE

Building Committee

EDWARD S. HARKNESS
WILLIAM V. S. THORNE
WILLIAM SLOANE
HENRY W. DEFOREST

The President is *Ex-Officio* a member of all Committees.

Inspecting Committee

1918

May—
Messrs. FISHER and SLOANE

June—
Messrs. ALLEN and JOHNSTON DEFOREST

July—
Messrs. WILLIAM WILLIAMS and MOREAU DELANO

August—
Messrs. CARLE and LOOK

September—
Messrs. KINGSLEY and AGNEW

October—
Messrs. ARTHUR STURGES and GIBBS

November—
Messrs. ROLLINS and SLOANE

December—
Messrs. FISHER and BUTLER

1919

January—
Messrs. CARLE and HARKNESS

February—
Messrs. ALLEN and THORNE

March—
Messrs. LOOK and FLEMING

April—
Messrs. AGNEW and SHEFFIELD

The By-Laws call for a weekly inspection of all Departments of the Hospital.

EXECUTIVE OFFICERS

Superintendent
CHARLES H. YOUNG, M.D.

Assistant Superintendent
JAMES U. NORRIS

Assistant to the Superintendent
RUTH T. DEAN, R.N.

Director School of Nursing
ANNA CAROLINE MAXWELL, R.N., M.A.

Assistant Director School of Nursing
JANET B. CHRISTIE, R.N.

Acting Chaplain
W. L. HUGHES

Pharmacist
ANNA E. GROSSO

Chief Clerk
KARL L. VAN SLYKE

Chief Engineer
RUFUS E. BOND

Assistant to the Treasurer
CURTIS R. SOUTHWICK

MEDICAL BOARD

President, ADRIAN V. S. LAMBERT, M.D.,
Director of Surgical Service

WARFIELD T. LONGCOPE, M.D.,
Director of Medical Service

JAMES W. JOBLING, M.D.,
Director of Pathological Service

MEDICAL SERVICE

Director

WARFIELD T. LONGCOPE, M.D.

Visiting Physicians

GEORGE A. TUTTLE, M.D.
T. STUART HART, M.D.
DAVID BOVAIRD, M.D.

Visiting physician to Children's Service

HOWARD H. MASON, M.D.

Visiting Neurologist

FREDERICK TILNEY, M.D.

Associate Visiting Physicians

HERBERT S. CARTER, M.D.
H. RAWLE GEYELIN, M.D.
ALBERT R. LAMB, M.D.
GORGE DRAPER, M.D.
ARTHUR E. NEERGAARD, M.D.
ARCHIBALD McI. STRONG, M.D.

Assistant Visiting Physicians

GEORGE M. MACKENZIE, M.D.
HENRY T. CHICKERING, M.D.
WALTER P. ANDERTON, M.D.
LOUIS BAUMAN, M.D.

Assistant Visiting Neurologist

HUBERT S. HOWE, M.D.

Assistant Visiting Physician to Children's Service

HERBERT N. VERMILYE, M.D.

MEDICAL AND RESEARCH LABORATORIES

Assistant Physicians

CLARENCE P. THOMAS, M.D.
FRANKLIN A. STEVENS, M.D.
BERTRAM J. SANGER, M.D.

Clinical Chemist

KATHARINE R. O'MALLEY, M.A.

SURGICAL SERVICE

Director

ADRIAN V. S. LAMBERT, M.D.

Visiting Surgeons

ELLSWORTH ELIOT, JR., M.D.
ALLEN O. WHIPPLE, M.D.

Visiting Urologist

J. BENTLEY SQUIER, M.D.

Associate Visiting Surgeons

FORBES HAWKES, M.D.
HUGH AUCHINCLOSS, M.D.
CLARENCE A. McWILLIAMS, M.D.
JAMES A. CORSCADEN, M.D.

Associate Visiting Urologist

J. F. McCARTHY, M.D.

Assistant Visiting Surgeons

SIDNEY R. BURNAP, M.D.
JOHN M. HANFORD, M.D.

Assistant Visiting Urologists

CLARENCE G. BANDLER, M.D.
ROLFE KINGSLEY, M.D.

Second Assistant Visiting Surgeons

RODERICK V. GRACE, M.D.
WM. BARCLAY PARSONS, JR., M.D.
DUDLEY H. MORRIS, M.D.
RAYMOND W. LEWIS, M.D.

Anesthetist

ANNE PENLAND, R.N.

ROENTGEN RAY DEPARTMENT

Visiting Physician

HARRY M. IMBODEN, M.D.

Technician

LOUISA F. GREENE

Photographer

CARLIS J. LANDER

PATHOLOGICAL SERVICE

Director
JAMES W. JOBLING, M.D.

Associate Visiting Pathologist
ALWIN M. PAPPENHEIMER, M.D.

Assistant Visiting Pathologist
CHARLES H. BAILEY, M.D.

Resident Pathologist
HENRY E. MELENEY, M.D.

Assistant Resident Pathologist
ROBERT F. STIER, M.D.

Associate Visiting Surgical Pathologist
WILLIAM C. CLARKE, M.D.

Assistant Visiting Surgical Pathologist
ARTHUR P. STOUT, M.D.

Bacteriologist
HANS ZINSSER, M.D.

Resident Bacteriologist
FREDERICK B. HUMPHRIES, M.D.

SPECIAL CONSULTANTS

Surgery—GEORGE E. BREWER, M.D.

Gynecology—WILLIAM E. STUDDIFORD, M.D.

Laryngology and Otology—CORNELIUS G. COAKLEY, M.D.

Assistant Consultants—EDWARD A. PRATT, M.D.
JOHN D. KERNAN, M.D.

Opthalmology—ARNOLD KNAPP, M.D.

Assistant Consultant—MARK J. SCHOENBERG, M.D.

Dermatology—JOHN ADDISON FORDYCE, M.D.

Anesthesia—THOMAS L. BENNETT, M.D.

Pediatrics—WILLIAM P. NORTHRUP, M.D.

Orthopedic Surgery—RUSSELL A. HIBBS, M.D.

MEMBERS OF THE HOUSE STAFF

During the Year Ending September 30, 1919

ERIC L. ALLING, M.D.
BENJAMIN R. ALLISON, M.D.
GEORGE B. ANDREWS, M.D.
GEORGE C. ANDREWS, JR., M.D.
LOUIS C. B. BALDWIN, M.D.
ALVAN L. BARACH, M.D.
WILLIAM J. BARNES, M.D.
EDWARD W. CLARKE, M.D.
ALLEN R. CUTLER, JR., M.D.
LEE H. FERGUSON, M.D.
EDWIN P. HAYDEN, M.D.
EDSON B. HECK, M.D.
JOHN TAYLOR HOWELL, M.D.
FRANK L. HUGHES, M.D.
BERTHOLD S. KENNEDY, M.D.
HENRY W. LOURIA, M.D.
SIGMUND MANHEIM, M.D.
ALEXANDER MANNE, M.D.
EDWIN P. MAYNARD, JR., M.D.
KENNETH E. MILLAN, M.D.
EARL C. MONTGOMERY, M.D.
RICHARD N. PIERSON, M.D.
PHILIP C. POTTER, M.D.
ELIOT A. SHAW, M.D.
LORRIN A. SHEPARD, M.D.
FRANK D. SPENCER, M.D.
HAROLD C. STUART, M.D.
WALKER E. SWIFT, M.D.
RALPH T. B. TODD, M.D.
GEO. H .VON EMBURGH, JR., M.D.
HENRY C. WILKINSON, M.D.
CARL WURM, JR., M.D.
RODNEY R. WYMAN, M.D.

OUT-PATIENT DEPARTMENT

Officers

Registrar
JAMES U. NORRIS

Matron
ALICE L. MALCOLMSON, R.N.

Clerk
ANNA H. MILLER

Pharmacist
ANNA E. GROSSO

Attending Staff

Surgeon-in-Chief
DUDLEY H. MORRIS, M.D.

Attending Surgeon (Chief of Clinic)
RODERICK V. GRACE, M.D.

Assistant Surgeons
WM. BARCLAY PARSONS, JR., M.D.
RAYMOND W. LEWIS, M.D.
FENTON TAYLOR, M.D.
PHILIP J. LIPSETT, M.D.

Attending Proctologist
FRANK C. YEOMANS, M.D.

Physician-in-Chief
ARTHUR E. NEERGAARD, M.D.

Attending Physician (Chief of Clinic)
WALTER P. ANDERTON, M.D.

Assistant Attending Physicians
MARTIN DeFOREST SMITH, M.D.
ARTHUR H. TERRY, M.D.

Assistant Physicians
BERTON LATTIN, M.D.
HOWARD F. SHATTUCK, M.D.
KENNETH R. McALPIN, M.D.
J. GARDNER HOPKINS, M.D.
ALPHEUS FREEMAN, M.D.
HERMAN ELWYN, M.D.
HENRY T. CHICKERING, M.D.
ROBERT BURLINGHAM, M.D.

CHILDREN'S DEPARTMENT

Attending Physician

HOWARD H. MASON, M.D.

Assistant Physicians

FRANK McLEAN, M.D. PHOEBE M. VAN VOAST, M.D.
HERBERT N. VERMILYE, M.D.

TUBERCULOSIS DEPARTMENT

Attending Physician

WILLIAM B. BOYD, M.D.

Assistant Physician

LEFFERTS HUTTON, M.D.

DEPARTMENT OF GASTRO-INTESTINAL DISEASES

Attending Physician

ARMISTEAD C. CRUMP, M.D.

DENTAL DEPARTMENT

Attending Oral Surgeon

HENRY SAGE DUNNING, M.D., D.D.S.

THE FIFTIETH ANNIVERSARY

OF

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

was held in the Board of Managers Room at the Hospital December 10, 1918, at 4.30 P. M.

The Vice-President, Mr. William M. Kingsley, presided.

The exercises were as follows:

Scripture Lesson and Prayer, David Burrell, D.D.

Remarks, Mr. William M. Kingsley.

The Fiftieth Annual Report of the Board of Managers, contain- the report of the Treasurer, was presented.

IN MEMORIAM.

J. CLEVELAND CADY

Manager, 1876-1887. 1896-1919.

Died April 17, 1919.

In the death of J. Cleveland Cady the Board of Managers of the Presbyterian Hospital has lost its senior member, whose service as Manager covered the periods 1876-1887; 1896-1919.

Mr. Cady was the architect of most of the present Hospital buildings.

Throughout his long connection of thirty-four years with the Hospital, Mr. Cady attended the meetings of the Board of Managers with regularity, and took a deep personal interest in the conduct of the Hospital.

His unfailing courtesy and his kindly nature endeared him to his fellow managers by whom he will be greatly missed.

THE FIFTY-FIRST ANNUAL REPORT
OF THE
BOARD OF MANAGERS
OF

THE PRESBYTERIAN HOSPITAL
IN THE CITY OF NEW YORK

For the Year Ending September 30, 1919.

TO THE SOCIETY, TO THE CHURCHES WHICH IT REPRESENTS, AND TO THE PUBLIC:

In October, 1918, when so many members of our Medical and Nursing Staffs were absent on war service, the influenza epidemic suddenly came upon us creating a situation as grave as the Presbyterian Hospital has ever faced. In this crisis the Medical Wards were temporarily placed at the disposal of the patients suffering from this disease—some 850 in all—while in the emergency, medical cases were admitted to the Surgical Wards.

To the Acting Director of the Medical Service, Dr. W. W. Palmer, and his assistants, to the entire Staff of Physicians and Nurses, and to the Acting Superintendent, Mr. James U. Norris, the warmest thanks of the Board of Managers is extended for their complete devotion to duty during this period, and for the supreme efforts they put forth to save life.

We record with deep sorrow the death of one of our House Physicians, Dr. John R. Perkins, who fell a victim to the dread disease.

Ninety of our nurses contracted the influenza.

We have heartily welcomed back to the Hospital the Nurses, Physicians and Surgeons who gave such valuable service to their country during the war.

It has now become possible to organize the Hospital upon a peace basis and to relieve the heavy strain under which our reduced staff had for so long been working.

At no time in the history of the Hospital has the service in every department been so efficient or so well ordered.

It is gratifying to note the inauguration of a carefully considered system affecting the admission and work of the Interne Surgical Staff.

The X-Ray Department has been greatly improved.

Ward Laboratories have been established.

We have every reason to continue to be proud of our Record Room.

On the Medical side, it has now become possible to organize work for Clinical investigation in the Biological and Chemical Laboratories.

We have adopted the eight-hour day for student nurses. The new schedule provides for a fifty-two hour week for day nurses and a fifty-six hour week for night nurses. We believe this plan will be of benefit to the students. We have extended the work of the Training School for Nurses to include courses in Public Health.

The operation of the Presbyterian Hospital, if it is to continue to give the kind of service expected of it, calls for additional funds. By referring to the Report of the Treasurer it will be seen how much money is needed to meet the growing deficit.

Dr. W. W. Palmer, who acted as Director of the Medical Service in the absence of Dr. Warfield T. Longcope, has resigned to assume the duties of Associate Professor of Medicine at Johns Hopkins. We were exceedingly sorry to have him leave us.

The Hospital has suffered a very real loss in the death of Dr. Edwin B. Cragin, Special Consultant in Gynecology, who served in this capacity from 1909 until the time of his death in 1918. His advice as a consultant was frequently sought for both Hospital and Dispensary patients and his ready co-operation and kindly interest greatly valued by our staff.

Two members of the Board of Managers have died during the past year: Mr. J. Cleveland Cady and Mr. Arthur P. Sturges. The services of Mr. Cady covered a period of 34 years, while Mr. Sturges had been a Manager for 20 years.

By Order of the Board of Managers.

WILLIAM SLOANE,
President.

REPORT OF THE TREASURER

COMPARATIVE STATEMENT OF CURRENT REVENUE

For Years ending September 30, 1919 and 1918

Hospital Earnings or Operating Earnings.

	1919	1918
Private Room Patients	$50,627.55	$36,410.64
Board of Friends of Patients	1,824.00	634.80
Ward Pay Patients	56,576.93	56,216.32
City of New York for part maintenance of ward patients	13,626.00	
Special Nursing	39,834.25	34,877.55
Fees from Pupil Nurses	3,410.00	1,680.00
X-Ray Therapy	963.30	
Other X-Ray Service	13,179.53	2,387.25
Radium Therapy	1,006.00	
Photographic Service	48.80	
Operating Room Fees	2,970.00	3,033.50
Out-Patient Department	11,521.89	9,079.57
Ambulance Fees	210.50	239.00
Telephone Toll	1,633.17	1,350.14
Bones and Soap Fat Sold	830.98	1,171.93
Scrap Material Sold	364.17	744.57
Waste Paper Sold		70.16
Interest on Bank Balances	560.31	
Miscellaneous	118.95	165.17
TOTAL HOSPITAL EARNINGS	$199,306.33	$148,060.60

Other Revenue or Income

	1919	1918
Donations from Individuals to meet Current Expenses	$18,675.75	$23,489.00
Donations from Churches to meet Current Expenses	4,491.17	4,634.55
Donations, Special	5,090.00	2,968.47
Donation from United Hospital Fund	9,236.06	
Income from Investments held in:		
Endowed Bed Fund	49,835.00	49,335.50
Perry McDonough Collins Endowment Fund	21,676.10	3,500.79
Edwin Bancroft Foote Fund	7,000.00	7,000.00
General Endowment Fund	5,903.50	6,340.00
General Fund	46,969.20	44,557.84
Margaret E. Dows Fund	200.00	200.00
Fiske Fund	3,400.00	3,400.00
Morris K. and Maria DeWitt Jesup Fund	5,000.00	5,000.00
Margarette A. Jones Fund	6,000.00	6,000.00
John Stewart Kennedy Fund	73,615.35	73,328.00
Sidman Trust Fund	40.00	40.00
Fund in Memory of John T. Terry	2,250.00	2,250.00
Isaac E. Valentine Memorial Fund	20,298.24	19,852.10
Moses Weinman Fund	200.00	200.00
From Fund for Educational and Scientific Work	68,754.67	61,683.46
Income from Estate of Andrew J. Garvey		97.62
Net Income from Premises 67th and 68th Streets and Avenue A	10,575.11	9,926.60
Net Income from Premises 1263-5 Fifth Avenue	4,000.22	2,664.47
Interest on Cash Balances in Bank	1,436.31	954.45
Interest on Unpaid Legacies	492.67	300.00
TOTAL OTHER REVENUE OR INCOME	$365,139.35	$327,722.85

COMPARATIVE STATEMENT OF CURRENT REVENUE—Continued

For Years ending September 30, 1919 and 1918

Appropriations from Special Funds to meet Current Expenses

	1919	1918
The Mrs. Frederic Baker Pathological Dept. Fund.		$115.85
Dortic Memorial Fund	$2,086.43	2,121.14
Mrs. David Dows Fund	354.72	332.50
East River Homes Fund	7,824.38	8,168.48
Flower Fund	150.00	150.00
The Katie Geitz Fund	4,386.78	3,164.72
The Harriman Fund for Surgical Research		540.00
Hill Top Camp Fund	2,266.10	1,878.80
Holiday Cheer Fund	1,030.59	748.52
House Staff Entertainment Fund	226.86	93.23
Nurses' Cheer Fund	203.00	158.55
Patients' Cheer Fund	216.70	133.44
Patients' Relief Fund	350.94	2,284.34
Fund in Memory of Clara Alsop Russell		156.15
Sarah Sanford Fund	409.00	838.40
School of Nursing Library Fund	71.15	24.00
School of Nursing Scholarship Fund		375.00
H. Smith Periodical Fund	50.00	50.00
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	7,149.80	9,465.65
TOTAL APPROPRIATIONS FROM SPECIAL FUNDS TO MEET CURRENT EXPENSES	$26,776.45	$30,798.77
GRAND TOTAL CURRENT REVENUE	$591,222.13	$506,588.32
Excess of Current Exps. over Current Revenue		43,867.53
Excess of Current Revenue over Current Exps.	$13,671.34	
TOTAL	$577,550.79	$550,455.85

NOTE: For the purposes for which the above Funds are used see pages 30 to 32.

COMPARATIVE STATEMENT OF CURRENT EXPENSES

For Years ending September 30, 1919 and 1918

Administration Expenses

	1919	1918
Salaries, Officers and Clerks	$30,976.79	$25,551.56
Office Expenses	617.68	861.58
Stationery, Printing and Postage	6,716.82	5,817.69
Telegraph and Telephone	4,598.02	4,035.80
Legal Expenses	200.00	550.00
Hospital Bureau of Standards and Supplies	600.00	600.00
Advertising for Help	1,293.75	
Miscellaneous	727.99	594.58
TOTAL ADMINISTRATION EXPENSES	$45,731.05	$38,011.21

Professional Care of Patients

SALARIES AND WAGES:				
Physicians	$1,929.96		$2,480.94	
Anesthetists	1,887.48		2,036.62	
Technicians not chargeable to departments mentioned	300.00			
Director of Nurses, Assistant and Instructors	10,261.60		11,080.08	
Nurses	10,137.69		9,550.47	
Special Nurses	32,847.75		29,959.00	
Orderlies	12,189.06		10,661.97	
Ward Employes	6,176.77	$75,730.31	4,932.17	$70,701.25
MEDICAL AND SURGICAL SUPPLIES:				
Apparatus and Instruments	4,426.69		10,474.96	
Medical and Surgical Supplies	32,811.81		46,149.94	
Alcohol, Liquors, Wines, etc.	1,740.95	38,979.45	1,568.44	58,193.34
CLOTHING, ETC., FOR USE OF PATIENTS IN HOSPITAL		734.82		895.89
EQUIPMENT FOR NURSES:				
Uniforms	4,501.00		6,638.09	
Books	483.01		780.35	
Instruments	212.49	5,196.50	180.50	7,598.94
Uniforms, etc., for Staff and Orderlies		1,386.20		689.34
PHARMACY SALARIES AND WAGES		4,723.13		4,193.56
OUT PATIENT DEPARTMENT — Salaries & Labor	8,378.44		7,283.36	
OUT PATIENT DEPARTMENT — Supplies	643.73	9,022.17	512.28	7,795.64
SOCIAL SERVICE DEPARTMENT — Salaries	8,202.11		8,333.50	
SOCIAL SERVICE DEPARTMENT — Supplies	6,970.64	15,172.75	10,110.40	18,443.90
OCCUPATIONAL THERAPY — Salaries & Labor	160.00			
OCCUPATIONAL THERAPY — Supplies	363.61	523.61		
PATHOLOGICAL LABORATORY — Salaries & Labor	26,462.40		20,112.96	
PATHOLOGICAL LABORATORY — Supplies	8,654.23	35,116.63	9,538.80	29,651.76
RADIO THERAPY SERVICE — Salaries & Labor	652.77	652.77		
ROENTGEN RAY SERVICE — Salaries & Labor	7,619.40		3,872.36	
ROENTGEN RAY SERVICE — Supplies	4,673.30	12,292.70	5,510.18	9,382.54
PHOTOGRAPHIC SERVICE — Salaries & Labor	1,804.60		1,503.20	
PHOTOGRAPHIC SERVICE — Supplies	1,208.71	3,013.31	2,546.42	4,049.62
TOTAL PROFESSIONAL CARE OF PATIENTS		$202,544.35		$211,595.78

COMPARATIVE STATEMENT OF CURRENT EXPENSES—Continued

For Years ending September 30, 1919 and 1918

Department Expenses

			1919		1918
Ambulance Service			$409.70		$546.80
Housekeeping	Labor	$26,732.51		$21,944.00	
	Supplies	15,695.12	42,427.63	20,995.19	42,939.19
Kitchen	Labor	10,779.10		9,477.68	
	Supplies	1,792.16	12,571.26	1,169.67	10,647.35
Laundry	Labor	10,189.92		9,730.37	
	Supplies	2,610.58	12,800.50	2,820.69	12,551.06
Steward's Department:					
Labor			$1,607.25		$1,485.30
Provisions:					
Bread		$6,052.17		$6,431.01	
Milk and Cream		22,192.76		19,119.31	
Groceries		18,819.34		13,675.74	
Butter and Eggs		19,929.72		18,685.90	
Fruits and Vegetables		14.335.40		13.382.05	
Meat, Poultry and Fish		37,416.85	118,746.24	37.725.55	109,019.56
Educational and Scientific Work: (Not chargeable to other accts.)	Salaries & Labor	18,658.82		13,659.05	
	Supplies	3,148.97	21,807.79	661.95	14,321.00
Total Department Expenses			$210,370.37		$191,510.26

General House and Property Expenses

Electric Lighting	$3,575.64	$2,647.79
Fuel, Oil and Waste	37,196.80	39,820.05
Gas	3,742.81	3,244.20
Ice	4,265.20	3,504.06
Insurance	3,154.09	3,153.46
Maintenance, Real Estate and Buildings	11,207.50	10,868.75
Maintenance, Machinery and Tools	15,502.16	11,981.94
Plumbing and Steam-Fitting	6,257.94	4,227.28
Rental Nurses' Home Annex	5,000.00	4,843.64
Total General House and Property Expenses	$89,902.14	$84,291.17
Total Operating Expenses	$549,495.55	$525,408.42

Corporation Expenses

Salaries, Officers and Clerks	$2,879.33	$3,980.60
Pensions	4,442.04	4,462.50
Office Expenses	191.35	234.20
Stationery, Printing and Postage	441.38	842.81
Legal Expenses	1,291.30	792.55
Graduation Pins for Nurses	670.64	360.94
Gratuities for House Staff	415.00	325.00
Interest on Loans Payable		1,127.43
Real Estate Taxes on Premises 67th and 68th Streets and Avenue A	5,382.00	2,714.00
Other Expenses Account Premises 67th and 68th Streets and Avenue A	32.88	47.15
Real Estate Taxes on Premises received from Valentine Estate	152.64	143.36
Reception for returned Presbyterian Hospital Unit	456.27	
Miscellaneous	43.56	7.49
Total Corporation Expenses	$16,398.39	$15,038.03

COMPARATIVE STATEMENT OF CURRENT EXPENSES—Continued

For Years ending September 30, 1919 and 1918

Current Expenses from Special Funds for Stated Purposes Other Than Regular Hospital Current Expenses

	1919	1918
The Mrs. Frederic Baker Pathological Dept. Fund..		$115.85
Dortic Memorial Fund.....	$2,086.43	2,121.14
Mrs. David Dows Fund.....	354.72	
Flower Fund	150.00	150.00
The Katie Geitz Fund.....	4,386.78	3,164.72
Hill Top Camp Fund.....	2,266.10	1,878.80
Holiday Cheer Fund.....	1,030.59	748.52
House Staff Entertainment Fund.....	226.86	93.23
Nurses' Cheer Fund.....	203.00	158.55
Patients' Cheer Fund.....	216.70	133.44
Relief to Out-Patient Dept. Patients from Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	947.64	2,561.94
Patients' Relief Fund, for Patients' Relief not chargeable to above-mentioned fund.....	205.52	
Fund in Memory of Clara Alsop Russell.....		156.16
Sarah Sanford Fund.....	409.00	838.40
School of Nursing Library Fund.....	71.15	24.00
School of Nursing Scholarship Fund.....		375.00
H. Smith Periodical Fund.....	50.00	50.00
TOTAL CURRENT EXPENSES FROM SPECIAL FUNDS FOR STATED PURPOSES.....	$12,604.49	$12,571.34
GRAND TOTAL CURRENT EXPENSES.....	$577,550.79	$550,455.85

NOTE: For the purposes for which the above Funds are used see pages 30 to 32.

COMPARATIVE SURPLUS AND DEFICIT ACCOUNT FOR YEARS ENDING SEPTEMBER 30, 1919 AND 1918.

	1919	1918
Grand Total Current Revenue	$591,222.13	$506,588.32
Profit on Bonds sold	2,571.25	2,540.62
Profit on Stocks sold	445.69	
Profit on Real Estate sold	16,727.87	
Amount charged off Endowed Bed Fund account Liability of Hospital having ceased	7,500.00	3,000.00
Unclaimed Overpayments by Patients, not liable to be claimed, transferred to surplus	275.20	99.65
Unclaimed Wages, not liable to be claimed, transferred to surplus	477.17	590.09
Adjustments made to correct duplications and omissions in Superintendent's account	243.42	
TOTAL	$619,462.73	$512,818.68
DEFICIT FOR YEAR	64,592.57	64,964.50
	$684,055.30	$577,783.18

	1919	1918
Grand Total Current Expenses	$577,550.79	$550,455.85
Capital Expenditures:		
New Furniture and Fixtures	1,093.93	2,875.82
New Machinery and Tools	8,403.09	1,812.91
Apparatus and Instruments	4,721.35	2,317.60
Radium purchased	11,636.63	10,027.00
TOTAL CAPITAL EXPENDITURES	$25,855.00	$17,033.33
Personal Injury Liability Insurance Fund established		10,000.00
Loss on Bonds sold	42,832.50	
Loss on Stocks sold	34,912.22	
Uncollectible Superintendent's Accounts Receivable charged off	721.35	294.00
Appropriations to meet Hill Top Camp Fund deficit for year	183.44	
Appropriation made to the Vanderbilt Fund for Visiting Nursing	1,000.00	
Appropriation made to Patients' Relief Fund	1,000.00	
	$684,055.30	$577,783.18

CERTIFICATE OF AUDITING COMMITTEE.

We have examined and counted the securities of The Presbyterian Hospital, and found them in good order, and as represented on the books, as of September 30, 1919.

We have also had the accounts of the Treasurer and Superintendent, for the fiscal year ending September 30, 1919, examined and checked by Messrs. Haskins & Sells, certified public accountants, and have received their certificates dated November 26, 1919, certifying to their correctness.

ETHAN ALLEN,
DAVID M. LOOK,
Auditing Committee.

December 9, 1919.

COMPARATIVE BALANCE SHEETS AS OF SEPTEMBER 30, 1919 AND 1918

Capital Assets

	1919	1918
HOSPITAL PROPERTIES AND EQUIPMENT:		
Sites and Grounds	$1,796,955.54	$1,796,955.54
Buildings	1,144,106.85	1,144,106.85
Furniture and Fixtures	75,235.17	74,141.24
Machinery and Tools	72,026.98	63,623.89
Apparatus and Instruments	24,066.94	19,345.59
Radium	21,663.63	10,027.00
TOTAL HOSPITAL PROPERTIES AND EQUIPMENT	$3,134,055.11	$3,108,200.11
INVESTMENTS:		
Mortgages Receivable	$290,100.00	$95,357.13
Bonds	4,272,578.61	3,887,329.11
Stocks	957,317.38	1,102,563.90
Real Estate	8,630.73	69,734.53
Notes Receivable	337,892.48	337,742.48
TOTAL INVESTMENTS	$5,866,519.20	$5,492,727.15

Current Assets

Treasurer's Accounts Receivable	$3,319.29	$5,210.18
Superintendent's Accounts Receivable	4,949.22	1,740.54
Cash in Hands of Treasurer	56,908.17	76,961.53
Cash in Hands of Superintendent	26,740.11	25,810.35
Interest Purchased	161.50	1,755.96
Prepaid Insurance	6,793.95	6,851.57
TOTAL CURRENT ASSETS	$98,872.24	$118,330.13
GRAND TOTAL ASSETS	$9,099,446.55	$8,719,257.39
DEFICIT	213,640.94	149,048.37
TOTAL	$9,313,087.49	$8,868,305.76

Capital Liabilities

	1919	1918
Capital Account (Hospital Properties and Equipment)	$2,915,663.27	$2,913,282.73
Reserve for Depreciation of Hospital Properties and Equipment	218,391.84	194,917.38
TOTAL CAPITAL ACCOUNT AND RESERVE FOR DEPRECIATION	$3,134,055.11	$3,108,200.11
Endowed Bed Fund	1,059,500.00	1,033,000.00
Partly Endowed Bed Fund	21,037.97	24,352.92
General Endowment Fund	132,583.75	130,083.75
General Fund	1,090,572.17	939,822.17
Fiske Fund	60,000.00	60,000.00
Edwin Bancroft Foote Fund	152,453.81	152,453.81
Morris K. and Maria De Witt Jesup Fund	100,000.00	100,000.00
Margarette A. Jones Fund	144,372.84	144,372.84
John Stewart Kennedy Fund	1,450,572.54	1,450,572.54
Sidman Trust Fund	1,000.00	1,000.00
Fund in Memory of John T. Terry	47,625.00	47,625.00
The Isaac E. Valentine Memorial Fund	751,741.26	751,741.26
Moses Weinman Fund	5,000.00	5,000.00
The Mrs. Frederic Baker Pathological Dept. Fund	5,749.14	5,549.14
C. K. Briddon Gold Medal Fund	1,080.00	1,040.00
Perry McDonough Collins Endowment Fund	515,691.69	279,566.01
Dortic Memorial Fund	116,224.92	114,311.35
Mrs. David Dows Fund	7,910.82	7,815.54

COMPARATIVE BALANCE SHEETS AS OF SEPTEMBER 30, 1919 AND 1918—Continued

Capital Liabilities—Continued

	1919	1918
Margaret E. Dows Fund	$5,000.00	$5,000.00
East River Homes Fund	8,022.56	7,346.94
Fund for Educational and Scientific Work	267,581.49	264,809.03
The Katie Geitz Fund	3,308.24	3,293.97
The Harriman Fund for Surgical Research	21.41	21.41
Hill Top Camp Fund		417.40
Holiday Cheer Fund	512.03	12.62
House Staff Entertainment Fund	54.48	139.84
House Staff Library Fund	182.00	182.00
Dr. Francis P. Kinnicutt Memorial Fund	60,899.02	58,349.02
Nurses' Cheer Fund	2.00	46.45
Patients' Cheer Fund	376.90	368.60
Patients' Relief Fund	1,196.73	330.37
Personal Injury Liability Insurance Fund	10,770.00	10,080.00
Room J Trust Fund	5,412.43	5,282.43
Fund in Memory of Clara Alsop Russell	126.75	126.75
Sarah Sanford Fund	131.00	
School of Nursing Library Fund	44.85	26.00
School of Nursing Scholarship Fund	40.00	528.10
School of Nursing Endowment Fund	2,625.00	
George H. F. Schrader Fund	9,650.00	9,650.00
Staff Educational Fund	500.00	500.00
Tompkins Fund	8,237.50	8,237.50
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	3,948.68	472.31
Wall Fund	91,000.00	91,000.00
Charles S. Ward Fund	1,442.67	1,382.67
Frances Swan Welles Fund	10,000.00	10,000.00
TOTAL RESERVE FUND ACCOUNTS	$6,145,201.65	$5,725,909.74

Current Liabilities

Advance Payments by Patients	$646.30	$714.25
Overpayments by Patients	132.75	98.50
Audited Vouchers Unpaid	20,609.52	23,852.81
Unpaid Wages of Latest Pay Roll	11,533.66	8,920.52
Unclaimed Wages of Previous Pay Rolls	908.50	609.83
TOTAL CURRENT LIABILITIES	$33,830.73	$34,195.91
GRAND TOTAL LIABILITIES	$9,313,087.49	$8,868,305.76

NOTE: In order to make proper allowance for estimated depreciation accrued during the fiscal year ending September 30, 1919, the Board of Managers, at its meeting October 14, 1919, directed that $23,474.46 be charged off Capital Account and credited to Reserve for Depreciation of Hospital Properties and Equipment as a reserve for the following estimated depreciation:

Buildings Account (1½% of book value)	$17,161.60
Furniture and Fixtures Account (2% of book value)	1,508.16
Machinery and Tools Account (5% of book value)	3,601.35
Apparatus and Instruments Account (5% of book value)	1,203.35
TOTAL	$23,474.46

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS FOR YEAR ENDING SEPTEMBER 30, 1919

Description of Funds	Amount 1st of Year	Received During Year	Expended During Year	Amount End of Year	Increase	Decrease
Endowed Bed Fund	$1,033,000.00	*$25,000.00	*$7,500.00	$1,050,500.00	$17,500.00	.....
Partly Endowed Bed Fund	24,352.92	*1,685.05	*5,000.00	21,037.97	.....	$3,314.95
General Endowment Fund	130,083.75	*2,500.00	.....	132,583.75	2,500.00	.....
General Fund	939,822.17	*150,750.00	.....	1,090,572.17	150,750.00	.....
Fiske Fund	60,000.00	.....	.....	60,000.00	.....	.....
Edwin Bancroft Foote Fund	152,453.81	.....	.....	152,453.81	.....	.....
Perry McDonough Collins Endowment Fund	279,566.01	*236,125.68	.....	515,691.69	236,125.68	.....
Morris K. and Maria De Witt Jesup Fund	100,000.00	.....	.....	100,000.00	.....	.....
Margarette A. Jones Fund	144,372.84	.....	.....	144,372.84	.....	.....
John Stewart Kennedy Fund	1,450,572.54	.....	.....	1,450,572.54	.....	.....
Sidman Trust Fund	1,000.00	.....	.....	1,000.00	.....	.....
Fund in Memory of John T. Terry	47,625.00	.....	.....	47,625.00	.....	.....
The Isaac E. Valentine Memorial Fund	751,741.26	.....	.....	751,741.26	.....	.....
Moses Weinman Fund	5,000.00	.....	.....	5,000.00	.....	.....
The Mrs. Frederic Baker Pathological Department Fund	5,549.14	200.00	.....	5,749.14	200.00	.....
C. K. Briddon Gold Medal Fund	1,040.00	40.00	.....	1,080.00	40.00	.....
Dortic Memorial Fund	114,311.35	4,000.00	2,086.43	116,224.92	1,913.57	.....
Mrs. David Dows Fund	7,815.54	450.00	354.72	7,910.82	95.28	.....
Margaret E. Dows Fund	5,000.00	.....	.....	5,000.00	.....	.....
East River Homes Fund	7,346.94	8,500.00	7,824.38	8,022.56	675.62	.....
Fund for Educational and Scientific Work	264,809.03	80,749.26	78,976.80	267,581.49	2,772.46	.....
Flower Fund	.....	150.00	150.00	.....	.....	.....
The Katie Geitz Fund	3,293.97	4,401.05	4,386.78	3,308.24	14.27	.....
The Harriman Fund for Surgical Research	21.41	.....	.....	21.41	.....	.....
Hill Top Camp Fund	417.40	1,848.70	2,266.10	.....	.....	417.40

*See page 40. For purposes for which funds are used see pages 30 to 32.

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS FOR YEAR ENDING SEPTEMBER 30, 1919—Continued

Description of Funds	Amount 1st of Year	Received During Year	Expended During Year	Amount End of Year	Increase	Decrease
Holiday Cheer Fund	$12.62	$1,630.00	$1,130.59	$512.03	499.41	.....
House Staff Entertainment Fund	139.84	141.50	226.86	54.48	.....	$85.36
House Staff Library Fund	182.00	.....	.....	182.00	.....	.....
Dr. Francis P. Kinnicutt Memorial Fund	58,349.02	2,550.00	.....	60,899.02	2,550.00	.....
Nurses' Cheer Fund	46.45	300.00	344.45	2.00	.....	44.45
Patients' Cheer Fund	368.60	327.12	318.82	376.90	8.30	.....
Patients' Relief Fund	330.37	1,217.30	350.94	1,196.73	866.36	.....
Personal Injury Liability Insurance Fund	10,080.00	940.00	250.00	10,770.00	690.00	.....
Room J Trust Fund	5,282.43	200.00	70.00	5,412.43	130.00	.....
Fund in Memory of Clara Alsop Russell	126.75	.....	.....	126.75	.....	.....
Sarah Sanford Fund	.....	600.00	469.00	131.00	131.00	.....
School of Nursing Endowment Fund	.....	2,625.00	.....	2,625.00	2,625.00	.....
School of Nursing Library Fund	26.00	90.00	71.15	44.85	18.85	.....
School of Nursing Scholarship Fund	528.10	.....	488.10	40.00	.....	488.10
George H. F. Schrader Fund	9,650.00	.....	.....	9,650.00	.....	.....
H. Smith Periodical Fund	.....	50.00	50.00	.....	.....	.....
Staff Educational Fund	500.00	.....	.....	500.00	.....	.....
Tompkins Fund	8,237.50	.....	.....	8,237.50	.....	.....
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	472.31	10,626.17	7,149.80	3,948.68	3,476.37	.....
Wall Fund	91,000.00	.....	.....	91,000.00	.....	.....
Charles S. Ward Fund	1,382.67	60.00	.....	1,442.67	60.00	.....
Frances Swan Welles Fund	10,000.00	*.....	.....	10,000.00	.....	.....
TOTAL	$5,725,909.74	$537,756.83	$118,464.92	$6,145,201.65	$419,291.91	.....

*The income of $400 from The Frances Swan Welles Fund was credited in equal parts to the Nurses' and Patients' Cheer Funds, shown above.

Purposes for Which Income or Principal of Reserve Funds Is Used.

Endowed Bed Fund, General Endowment Fund, Perry McDonough Collins Endowment Fund, Fiske Fund, Edwin Bancroft Foote Fund, Morris K. and Maria De Witt Jesup Fund, Margarette A. Jones Fund, John Stewart Kennedy Fund, Sidman Trust Fund, Fund in Memory John T. Terry, The Isaac E. Valentine Memorial Fund and Moses Weinman Fund. The income from investments held in these funds is applied toward the current expenses of the Hospital.

General Fund Account. Unrestricted legacies received since 1911 have been credited to this account. It is intended to use the income of this fund to partly meet the current expenses of the Hospital and to draw on the principal, when necessary, to meet capital expenditures not otherwise provided for.

The Mrs. Frederic Baker Pathological Department Fund. The income from investments held in this fund is used to supply books, periodicals, and instruments for use in the Pathological Laboratory and the principal of this fund may also be used for this purpose.

Charles K. Briddon Gold Medal Fund. The income from investments held in this fund provides the Dr. C. K. Briddon Gold Medal which is competed for every two years by members of the alumni of The Presbyterian Hospital, who write essays requiring original research.

Dortic Memorial Fund. The principal of this fund up to the original amount of $100,000.00 may be applied for the purpose of the erection and maintenance of a Convalescent Home in connection with the Hospital. Accumulated income may be used for the maintenance of Presbyterian Hospital patients in some approved Convalescent Home or Homes.

Mrs. David Dows Fund. The income from investments held in this fund is used to purchase scientific instruments for use in the Hospital for the study or cure of disease.

Margaret E. Dows Fund. The income from investments held in this fund is applied toward the current expenses of the School of Nursing.

East River Homes Fund. This fund is to meet the expenses of tubercular work in connection with patients in the district assigned to this Hospital by the Board of Health.

FUND FOR EDUCATIONAL AND SCIENTIFIC WORK. The income from this fund is to be used toward the support of the scientific and educational work connected with the Hospital, in accordance with the agreement made April 28, 1911, between The Presbyterian Hospital in the City of New York and Columbia University.

FLOWER FUND. This fund is used to meet the cost of filling and maintaining flower boxes throughout the Hospital.

THE KATIE GEITZ FUND. This fund is to meet expenses of the Diet Kitchen established for the benefit of tubercular patients and children in our district.

THE HARRIMAN FUND FOR SURGICAL RESEARCH. This fund is used to pay expenses of surgical research workers at The Presbyterian Hospital doing pneumonia research work.

HILL TOP CAMP FUND. This fund is for the support of a camp at Hawthorne, N. Y., to which are sent the children of tubercular patients of the Out-Patient Department Clinic.

HOLIDAY CHEER FUND. This fund is used to provide decorations, entertainments, presents or other holiday cheer throughout the Hospital to patients, staff, nurses and employes.

HOUSE STAFF ENTERTAINMENT FUND. This fund is used to provide recreation, entertainment, etc., for members of the House Staff.

HOUSE STAFF LIBRARY FUND. This fund is used to provide medical periodicals and books for the House Staff Library.

DR. FRANCIS P. KINNICUTT MEMORIAL FUND. This fund is to defray the cost of a Medical Ward in the new Presbyterian Hospital Buildings, which it is expected will be erected in the near future. The income from this fund is added to the principal.

NURSES' CHEER FUND. This fund is used to provide entertainment and recreation for Nurses.

PATIENTS' CHEER FUND. This fund is used to provide occupational work and instruction, games, etc., for Patients.

PATIENTS' RELIEF FUND. This fund is used to meet expenses account special relief for patients, which expenses are not directly chargeable to the Mrs. W. K. Vanderbilt Fund for Visiting Nursing.

PERSONAL INJURY LIABILITY INSURANCE FUND. This fund is used to pay approved claims against the Hospital for personal injuries to employes or to the public, sustained by them while on the Hospital premises and for which the Hospital may be liable.

ROOM J TRUST FUND. The income from investments held in this fund is used to provide delicacies and extra nursing for patients occupying Room "J."

Fund in Memory Clara Alsop Russell. This fund is to be used to purchase apparatus for the study and treatment of patients suffering from heart trouble.

Sarah Sanford Fund. This fund is used to provide temporary relief, apparatus and transportation for convalescents.

School of Nursing Endowment Fund. The income from investments held in this fund is used to maintain the educational work of the School of Nursing.

School of Nursing Library Fund. This fund is used to provide periodicals and books for the School of Nursing Library.

School of Nursing Scholarship Fund. This fund is used to provide scholarships for students in the School of Nursing, and traveling scholarships for graduates of the School.

H. Smith Periodical Fund. This fund is used to provide periodicals for the wards of the Hospital.

George H. F. Schrader Fund, Tompkins Fund and Wall Fund. The income from each of these funds is paid to a beneficiary during the latter's life, and thereafter becomes the property of the Hospital.

Staff Educational Fund. This fund is used for the purpose of enabling members of the surgical staff to visit other surgical clinics to familiarize themselves with the most modern surgical practice in other institutions.

The Mrs. W. K. Vanderbilt Fund for Visiting Nursing. This fund provides the salary of one instructor, one social service worker, the maintenance and equipment of three student nurses, one clerical secretary, administration of the Department and relief for Out-Patient Department patients. It also provides for loans to needy patients for surgical appliances, etc.

Charles S. Ward Fund. The income from this fund is added to the principal and set aside for the purpose of making up any deficiency which may exist by reason of administration expenses, etc., in a trust fund of $10,000 bequeathed to the Hospital by the late Charles S. Ward to endow in perpetuity two beds in the Hospital, one in memory of himself and one in memory of his friend, Sophia L. Kinman, deceased, which trust fund is subject to the life estate of a nephew.

Frances Swan Welles Fund. One-half of the income from investments held in this fund is used to brighten and cheer the lives of trained nurses employed from time to time in the Hospital, and the other half of the income is used to brighten and cheer the lives of patients in the general wards of the Hospital.

DONATIONS FROM INDIVIDUALS

For the Year ending September 30, 1919.

Abert, Mr. Benjamin W..	$ 5.00
Achelis, Mr. John	50.00
Anderson, Mr. Archibald J. C.	10.00
Anonymous	25.00
Anonymous	5.00
Anonymous	1.00
Anonymous	1.00
Anonymous	5.00
Anonymous	1.75
Archer, Mrs. George A....	20.00
Armstrong, Mr. J. Sinclair	25.00
Arnold, Miss Charlotte Bruce	2.00
Arnstein, Mrs. Eugene A.	10.00
Asch, Mr. Burnham.....	25.00
Atterbury, Rev. Anson P.	10.00
Auchincloss, Mr. John W.	40.00
Auchmuty, Mrs. Richard T.	25.00
Bachmann, Mr. Norbert H.	5.00
Balfour, Williamson & Co.	50.00
Ballard, Mr. Edward L..	25.00
Barbour, Rev. Robert ...	5.00
Barton, Miss Henrietta P.	5.00
Beatty, Mr. William.....	25.00
Bebre, Mrs. Fred A.....	10.00
Belcher, Miss Mary E....	10.00
Belloni, Miss Sadie H....	10.00
Bendit, Mrs. S.	3.00
Beresford, Mr. John George	25.00
Betsch, Mr. Wm. G. L...	25.00
Beyer, Mr. Eugene O.....	30.00
Biglow, Mrs. L. H.....	25.00
Bisset, Mr. Thomas B....	10.00
Blagden, Mrs. Arthur C..	10.00
Blake, Mr. Henry	15.00
Bliss, Miss Anita	25.00
Blumgart, Mr. and Mrs. Louis	25.00
Bohemian Society "Lidumil"	800.00
Borgenicht, Mr. Louis....	2.00
Borgfeldt, George & Co..	50.00
Boynton Furnace Co.....	5.00
Bramwell, Mr. E. Percy.	5.00
Brandyce, Mrs. Edith D..	5.00
Breslin, Miss Evelyn M..	4.00
Brewster, Mrs. Benjamin.	100.00
Brewster, Mr. George S..	250.00
Bridges, Mr. Robert.....	10.00
Brinckerhoff, Mrs. Emily A.	50.00
Bristol, Mr. John I. D...	5.00
Brokaw Bros.	100.00
Brookman, Mrs. Henry D.	10.00
Brooks, Miss Bertha G...	5.00
Broughton, Mrs. Urban H.	50.00
Brown, Mr. M. Bayard...	500.00
Brown, Miss Stewart....	10.00
Brown, Mr. Thatcher M.	25.00
Bulkley, Mrs. Edwin M..	50.00
Bulkley, Mr. Edwin M...	100.00
Bulkley, Mrs. Jonathan..	100.00
Burkham, Miss Caroline Tosey	2.00
Burrill, Mr. Middleton S.	100.00
Butler, Mr. Williard Parker	5.00
Buttenwieser, Mr. Joseph L.	15.00
Butterfield, Frederick & Co.	25.00
Byrd, Mr. William.....	10.00
Carter, Mrs. Aaron.....	10.00
Carter, Mr. Frank H....	10.00
Cash	5.00
Cash from a Friend.....	25.00
Chalmers, Rev. James V..	25.00
Child, Mrs. Lewis P.....	5.00
Clark, Mr. William.....	25.00
Clark, Hon. William Andrews	50.00
Coe, Mr. George S.....	10.00
Coe, Mr. W. R.....	100.00
Colgate, Mr. William....	100.00
Colt, Mrs. Harris Dunscomb	5.00
Columbia University Club	1.00
Cook, Mrs. Charles T....	10.00
Corbett, Mrs. Francis E...	5.00
Coster, Mrs. Charles H...	25.00
Crimmins, Major Thomas	10.00
Cross, Mrs. John W.....	15.00
Cruikshank, Mr. Warren.	10.00
Cushman's Sons, Inc.....	25.00
Dart, Miss	10.00
Dater, Miss Emily.....	2.00
Davidge, Mr. William Hathorn	10.00
Davis, Miss Mary R.....	1.00
Day, Mr. Harry V.....	10.00
deForest, Mr. Johnston...	50.00
deForest, Mr. Robert W..	100.00
deForest, Mr. George B..	5.00
deHauteville. Mrs. F. G..	20.00
deHeredia, Mrs. Carlos M.	50.00

DONATIONS FROM INDIVIDUALS—Continued.

Delafield, Mrs. Maturin L.	5.00
Delano, Mr. Moreau.....	250.00
Dellinger, Mr. Charles F.	10.00
Demarest, A. G.....	1.00
Dodge, Dr. D. Stuart....	100.00
Donovan, Mrs. Mary T...	25.00
Dormitzer, Mr. Walter...	10.00
Douglas, Mrs. James.....	250.00
DuBois, Mrs. Anna G....	10.00
Duvall, Mr. William C...	2.00
Eastman, Mr. Joseph....	100.00
Eder, Mr. and Mrs. James M.	10.00
Egbert, Mrs. James C....	5.00
Eidlitz, Marc & Son.....	100.00
Eidlitz, Mr. Robert James	100.00
Eimer, Miss Mary L.....	5.00
Elliman, Mrs. Douglas L.	20.00
Ellinger, Mrs. Ludwig....	10.00
Emerson, Mrs. John Haven	2.50
Emerson, Mr. and Mrs. William	100.00
Emmet, Miss Lydia Field.	5.00
Ernstein, Mrs. Max.....	10.00
Ettlinger, Mr. Louis.....	10.00
Eustis, Mr. and Mrs. Geo..	11.00
Fahnestock, Mrs. Harris..	25.00
Falk, Mrs. Arnold.....	10.00
Ferguson, Mr. Robert....	25.00
Fields, Miss Mary Jane..	5.00
Fitzmartin, Miss Mary...	25.00
Ford, Mr. Franklin.....	20.00
Fowler, Mrs. Anderson...	10.00
Fraser, Miss Jane K.....	20.00
Fraser, Miss S. Grace....	20.00
French, Mrs. M. C.....	1.00
Friedman, Mrs. Lewis....	25.00
From a Friend.....	10.00
Fulton, Miss Elizabeth...	5.00
Gambier, Mr. Edward V..	5.00
Gang, Mr. Samuel.....	1.00
Garwitt, Mr .Louis.....	10.00
Garrison, Mrs. William Frazier	20.00
Geer, Mrs. Walter.....	10.00
Geigerman, Mr. Charles..	5.00
Gerrish, Mrs. Frank Scott	5.00
Gibbs, Mr. George.....	50.00
Gibson, Mrs. Henry S....	2.00
Goddard, Mrs. F. Norton.	5.00
Godfrey, Mr. and Mrs. Edwin Drexel	100.00
Goffe, Mrs. Robert H.....	1.00
Goldberg, Mr. Benjamin..	10.00
Goldman, Mrs. Anna.....	3.00
Goldschmidt, Mr. Henry P.	25.00
Goldsmith, Mr. Emanuel..	3.00
Gottheil, Mrs. Paul.....	10.00
Graham, Mr. Sigsbee.....	10.00
Grant, Mrs. Hugh J.....	25.00
Greeff, Mr. Bernhard, Jr..	35.00
Greeff & Co.....	25.00
Gregory, Mrs. Antoinette.	1.00
Griswold, Mrs. William E. S.	15.00
Guinzberg, Mrs. Victor...	5.00
Gunther, Mrs. Franklin L.	10.00
Hadden, Mrs. John Aspinwall	100.00
Hage, Mr. John D.....	5.00
Hall, Frank A., and Sons.	5.00
Hamersley, Mr. L. Gordon	100.00
Harkness, Mr. Edward S..	750.00
Harkness, Mrs. Stephen V.	750.00
Harris, Forbes & Co.....	150.00
Havens Relief Fund Society	3,500.00
Haviland & Co.....	25.00
Hazapis, Mr. J. B.....	10.00
Heinemann, Mr. Herman.	10.00
Hencken, Mr. Hancke....	25.00
Hensel, Mrs. Caroline....	3.00
Henry, Mrs. Franklin Sylvester	10.00
Heymann, Mr. Charles E.	3.00
Heymann, Mrs. Charles M.	5.00
Heymann, Mr. Seymour E.	10.00
Hoagland, Mrs. Joseph C.	100.00
Hoe, Mrs. Richard March.	25.00
Hoffman, Miss Mary U...	50.00
Hohenstein, Mr. Hugo....	5.00
Holliday, Rev. Wm. A....	25.00
Holt, Mr. Charles.....	10.00
Hom, Mr. Yum.....	30.00
Hornblower, Mrs. William B.	10.00
Hutchinson, Mr. H. F.....	10.00
"In Memory of Thomas H. Bauchle"	25.00
"In Memory of Morris Tuska"	5.00
"In Memory of Adelaide H. Levinson"	10.00
"In Memory of K. J. B.".	50.00
"In Remembrance of the Man"	61.00
Independent Order of Free Sons of Israel, District Grand Lodge No. 1....	25.00
Innis, Mr. William R....	25.00
Inslee, Mr. Edwin W....	25.00
Iselin, Mr. William E....	10.00

DONATIONS FROM INDIVIDUALS—Continued.

Isham, Mr. William B....	50.00
Jackson, Mr. Percy.....	25.00
Jackson, Mrs. Theodore F.	5.00
Jacobson, Mr. Henry H..	25.00
James, Mrs. Walter B....	100.00
Jarvie, Mr. James N.....	100.00
Jarvis, Mrs. Samuel M...	10.00
Jennings, Mrs. Oliver G..	50.00
Jennings, Mr. and Mrs. Percy Hall	25.00
Johnston, Mr. J. Herbert..	25.00
Jones, Mr. A. Kingsland..	50.00
Kastor, Adolph and Bros.	10.00
Kayser, Mrs. Julius.....	10.00
Kellogg, Mr. and Mrs. Leonard	10.00
Keyser, Mrs. Samuel.....	100.00
Kimball, Mr. Horatio G..	25.00
Kingsland, Mrs. A. C....	10.00
Kirkpatrick, Mrs. Thomas	5.00
Kissam, Mrs. Charles T..	25.00
Kohlmeier, Mr. J. M.....	10.00
Kohnstamm, Leo, Edward and Joseph	30.00
Koop, Mrs. Eugene J.....	5.00
Kraus, Mr. Samuel.....	10.00
Kress, Mr. Samuel H.....	2.00
Kronthal, Mr. Leon H....	10.00
Kuttner, Mrs. Morris....	5.00
Lacombe, Hon. E. Henry..	10.00
Laird, Mr. Thomas A.....	1.00
Lambert, Mr. Robert.....	10.00
Langenbacher, Mr. Geo. F.	10.00
Lapham, Mrs. Lewis Henry	25.00
Latimer, Miss Julia W...	10.00
Lehmaier, Mr. James M..	10.00
Leland, Mrs. Amory.....	25.00
Leland, Mr. Amory.....	50.00
Leland, Mr. Dudley R....	50.00
Levine, Mr. Edmund J...	10.00
Liebmann, Mrs. Adolph...	5.00
Liebmann, Mrs. Henry...	5.00
Lincoln, Mrs. Lowell.....	5.00
Lippman, Mr. George....	10.00
Littlefield, Miss Harriet S.	10.00
Lundstrom, Mrs. A. W...	2.00
Lynn, Mr. Adolph.....	5.00
McAlpin, Mr. Charles W..	50.00
McAlpin, Mr. George L...	50.00
McCulloh, Mr. Allan.....	50.00
McCulloh, Mrs. James S..	50.00
McGee, Mr. William H...	100.00
McLean, Miss A. Genevieve	10.00
McLean, Mr. James.....	250.00
MacDonald, Rev. E. A....	1.00
MacNutt, Mrs. Francis A.	5.00
Maeth, Mrs. Charles.....	2.00
Magee, Mrs. Ella C.....	5.00
Mager, Mrs. F. Robert....	10.00
Maimonides Lodge No. 743, F. & A. M.....	25.00
Martin, Mrs. Anna.....	5.00
Martin, Mr. William V...	5.00
Mason, Mr. Alfred.....	5.00
Mather, Mr. Charles E...	5.00
Mayer, Mr. B.....	10.00
Mayer, Mr. Edward L...	10.00
Mead, Mrs. Charles L....	10.00
Mendelsohn, Mr. Sigmund	10.00
Merrill, Mr. Ralph W....	2.00
Merriman, Mr. and Mrs. Mansfield	6.00
Milbank, Mr. Dunlevy....	125.00
Milbank, Mr. Jeremiah...	125.00
Miller, Mrs. Alexander...	25.00
Miller, Miss Annie.....	25.00
Mills, Mr. Ogden.....	250.00
Minerals Separation North American Corp.	50.00
Misel, Mr. David.....	10.00
Modry, Mr. Ignatz.....	10.00
"Monsieur X"	25.00
Moore, Mr. and Mrs. John Chandler	25.00
Moore, Mr. and Mrs. Russell W.	10.00
Morgan, Mrs. J. Pierpont, Jr.	100.00
Morris, Mrs. Dave H.....	10.00
Mosenthal, Miss Elizabeth	5.00
Mozley, Mrs. Ellen L.....	1.00
Muller, Mr. George.....	25.00
Murray, Mr. and Mrs. J. Archibald	10.00
Nagel, Mr. Conrad F.....	2.00
New, Mr. A.....	2.00
N. Y. Produce Exch. Relief Com.	50.00
Nichols, Mrs. George.....	30.00
Nicoll, Mrs. Benjamin....	10.00
Ogden, Mrs. Charles Walton	10.00
Ogden, Miss Mary Frazier	10.00
Opdyke, Mrs. Emerson...	10.00
Oppenheim, Mrs. I.....	5.00
Ortgies, Mrs. John.....	3.00
Ostrander, Mrs. Charles F.	5.00
Ottinger, Mr. Marx.....	10.00

DONATIONS FROM INDIVIDUALS—Continued.

Pearce, Mr. William G...	50.00
Peck, Mrs. Samuel W....	5.00
Penfold, Mr. Edmund....	100.00
Perkins, Mrs. George W..	100.00
Perron, Mrs. Eugene.....	3.00
Pfizenmayer, Mrs. Chas. F.	10.00
Pfizer, Mr. Charles P.....	10.00
Phelps, Mrs. Wm. Walter.	50.00
Phoenix, Mr. Lloyd.....	10.00
Post, Mr. Abram S.....	10.00
Pretzfeld & Co.....	25.00
Pryor, Mrs. Samuel Morris	1.00
Raisler, Mr. Samuel.....	15.00
Ray, Mrs. Albert.....	1.00
Redmond, Miss Emily....	10.00
Ressmeyer, Mrs. H.....	15.00
Reynolds, Mrs. H. Newell.	50.00
Richard, Miss Elvine.....	75.00
Riesenberg, Mr. Adolph..	10.00
Riker, Mr. William J....	50.00
Riley, Miss Jane.....	2.00
Robbins, Mr. Chandler...	10.00
Roberts, Mr. G. Theodore.	25.00
Robertson, Mr. Albert....	10.00
Robertson, Miss Jennette.	10.00
Robinson, Mr. Nelson....	500.00
Rodewald, Mr. Frederick L.	10.00
Rosenthal, Mr. Max.....	20.00
Rosenthal, Mr. Sylvan E.	10.00
Rosenthal, Samuel and Brothers	10.00
Rossbach, Mr. Jacob.....	10.00
Rosenwasser, Mr. Harry.	10.00
Rossiter, Mrs. Ehrich K..	10.00
Rothchild, Miss Anna J...	5.00
Sachs, Mr. Samuel.....	20.00
Sawyer, Mrs. Homer E...	10.00
Schweckendieck, Mr. Wm.	25.00
Scheftel, Mrs. Adolph....	10.00
Serle, Mrs.	5.00
Seeman, Mr. S. W.....	10.00
Seligman, Mrs. Julia.....	100.00
Senff, Mrs. Charles H....	800.00
Shrier, Mrs. Minnie E....	5.00
Simon, Mr. Alfred L.....	10.00
Simon, Franklin, & Co....	25.00
Simon, Mr. L. K.....	2.00
Simon, Mr. Leo L.....	10.00
Simpson, Mr. John Woodruff	100.00
Sisters of St. Francis, Omaha	2.00
Sloan, Mr. Benson Bennett	10.00
Sloan, Miss Mary A.....	10.00
Sloane, Mr. John.....	100.00
Smith, Miss Josephine C..	10.00
Smull, Mrs. J. B.....	25.00
Society of Friendly Sons of St. Patrick.....	100.00
Solomon, Mrs. William C.	5.00
Spitzner, Mr. George Wm.	50.00
Spool Cotton Co., The....	100.00
Stadler, Mr. Charles A....	25.00
Starrett, Mrs. Milton Gerry	5.00
Staudt, Mr. John.....	10.00
Stern, Mr. Leo C.....	10.00
Sternbeya, Mrs. Clara B.	5.00
Sterry, Mr. John DeWitt..	25.00
Stettheimer, Mr. Morris..	5.00
Stewart, Mr. William R..	25.00
Steinberg, Mrs.	3.00
Stern, Mr. Perkins.....	25.00
Stokes, Mr. Alfred.....	5.00
Strauss, Mr. Abraham....	10.00
Strauss, Mr. David R....	10.00
Strauss, Mr. Frederick...	25.00
Strong, Mr. James Remsen	5.00
Strong, Mr. and Mrs. Thomas W.	5.00
Stroock & Co.....	50.00
S. M. W.....	10.00
Sturges, Mr. Frederick, Jr.	25.00
Sullivan, Mrs. Emily S...	5.00
Swann, Mrs. Arthur W...	20.00
Sweeney, Mrs. Berth Padberg	1.00
Swezey, Mrs. Ida W. J...	5.00
Taber, Miss Mary.....	5.00
Terry, Mr. Wyllis.....	25.00
Thacher, Mrs. T. D.....	15.00
Thayer, Mr. Arnold.....	25.00
Thieriot, Mr. Charles.....	5.00
Thomas, Miss Grace I....	5.00
Thorburn, Miss Clara....	5.00
Thorne, Mrs. Edwin.....	10.00
Thorne, Mr. William V. S.	300.00
Titus, Mr Erastus, Jr.....	10.00
Tolfree, Mrs. James E....	5.00
Torrance, Mr. Norman F..	2.00
Tower, Mrs. August Clifford	10.00
Triest, Mr. Julius.....	10.00
Troescher, Mr. Anthony F.	50.00
Tuckerman, Mr. and Mrs. Paul	100.00
Turnbull, Mrs. Ramsay...	5.00
Tuska, Mr. Benjamin....	10.00

DONATIONS FROM INDIVIDUALS—Continued.

Underwood, Mr. Frederick D.	10.00
Unterberg, Mr. Israel	10.00
Vander Horst, Mrs. E.	5.00
Van Ingen, Mr. Edward H.	100.00
Van Winkle, Mr. and Mrs. Edgar B.	10.00
Veit, Mr. Berthold	10.00
Vondermuhll, Mr. Alfred.	20.00
Waid, Mr. D. Everett	50.00
Wainright, Mr. Wm. P.	50.00
Waldo, Miss Julia L.	25.00
Ward, Mr. Thomas	2.50
Waters, Dr. Bertram H.	5.00
Webster, Mr. Richard	10.00
Weinberg, Mr. Emil M.	10.00
Weinman, Miss Bertha	10.00
Weinman, Miss Rachel	10.00
White, Miss Henrietta	25.00
Whitehead, Mr. A. Pennington	10.00
Wicke, Mr. William	10.00
Williams, Miss Theodora M.	15.00
Williams, Mr. William	100.00
Williamson, Miss Cornelia B.	10.00
Willis, Miss Josephine	10.00
Willis, W. P., & Co.	25.00
Wills, Charles T., Inc.	100.00
Wilson, Mrs. A. A.	5.00
Winburn, Mr. Jesse	5.00
Winkhaus, Mrs. Augusta C.	10.00
Winkhaus, Mr. Frederick.	10.00
Wolff, Mrs. Lewis S.	25.00
Wollman, Mr. Henry	1.00
Woolworth, Mr. Frank W.	100.00
Wright Lumber Co.	25.00
Wurts, Mr. Pierre Jay	5.00
Wyckoff, Mrs. Peter B.	75.00
Zerega, Miss Florence	10.00
TOTAL	$18,675.75

SPECIAL DONATIONS

Carter, Mrs. Aaron, to endow a bed for one year from December 16, 1918	$300.00
Carter, Mr. and Mrs. Ernest T., to endow a bed for one year from August 13, 1919	300.00
Clark, Mr. D. Crawford, to endow a bed for one year, from January 7, 1919	300.00
"From L. B. G.," to endow a bed for one year from January 18, 1919	300.00
Hamlin, Mr. and Mrs. Albert C., furnishings for new private room on medical corridor	100.00
Kennedy, Mrs. John S., for Thanksgiving Dinner	440.00
Kennedy, Mrs. John S., for Christmas Dinner	450.00
Pearce, Mrs. Wm. G., to endow a bed for one year from September 8, 1919	300.00
Sloane, Henry T., to endow a bed for one year from January 1, 1919	300.00
Sloane, Mr. William, for purchase of Fluoroscopic Equipment	2,000.00
Taufflieb, Mrs.. Julia Catlin, to endow a bed in the Children's Ward for year from February 24, 1919, to be known as the "Julia Elliot Park" bed	300.00
TOTAL	$5,090.00

DONATIONS FROM CHURCHES

For the Year Ending September 30, 1919.

Adams Memorial Presbyterian Church		$3.00
Bethany Memorial Reformed Church:		
Brown, Mr. Egbert G		5.00
Brick Presbyterian Church (through the United Hospital Fund of New York):		
Delano, Mr. Eugene	$500.00	
McElhinney, Miss Jane W	5.00	505.00
Broadway Tabernacle Church		5.00
Central Presbyterian Church Sunday School		30.00
Church of the Covenant		20.00
Church of the Holy Trinity		18.40
Collegiate Reformed Protestant Dutch Church of the City of New York (through the United Hospital Fund of New York)		2.25
Faith Presbyterian Church:		
Robertson, Mr. James H		15.00
Fifth Avenue Presbyterian Church:		
Kennedy, Mrs. John Stewart	$500.00	
Schauffler, Mrs. Adolph F	25.00	
Sessions Check	949.89	1,474.89
First Chinese Presbyterian Church		136.00
First Church of Williamsbridge		5.00
First Presbyterian Church		1,485.48
Harlem-New York Presbyterian Church		50.00
John Hall Memorial Chapel		50.00
Madison Avenue Presbyterian Church:		
Clark, Mr. J. William		100.00
Manor Reformed Church		22.92
Old First Presbyterian Church:		
Thorne, Mr. Charles L		25.00
Olivet Memorial Church		20.00
Rutgers Presbyterian Church		116.18
St. James Church		200.00
Seventh Presbyterian Church of Jesus Christ		43.78
University Heights Presbyterian Church		15.00
University Place Presbyterian Church		128.27
Woodstock Presbyterian Church (through United Hospital Fund of New York)		15.00
TOTAL DONATIONS FROM CHURCHES		$4,491.17

DONATIONS RESTRICTED

For the Year Ending September 30, 1919.
(Not including those for endowment of beds.)

East River Homes Fund:		
East River Homes, Inc.		$8,500.00
Flower Fund:		
Kennedy, Mrs. John Stewart		150.00
Hill Top Camp Fund:		
Hill Top Camp Club		1,665.26
Holiday Cheer Fund:		
Allen, Mr. Ethan	$50.00	
Anonymous Donation	5.00	
Barber, Mr.	25.00	
Harkness, Mr. E. S.	600.00	
Kennedy, Mrs. John S.	500.00	
Oakman, Mrs. Elizabeth	50.00	
Ryan, Mr. John D.	100.00	
Senff, Mrs. Charles H.	200.00	
Thorne, Mr. W. V. S.	100.00	1,630.00
Nurses' Cheer Fund:		
Thorne, Mr. W. V. S.		50.00
Patients' Cheer Fund:		
Frank, Mr. Lawrence D.		25.00
Patients' Relief Fund:		
Anonymous Donation	$50.00	
Gift of a Patient	4.50	
Reichardt, Mrs. A.	10.00	
Return of Loans	152.80	217.30
Sarah Sanford Fund:		
Anonymous Donation		600.00
School of Nursing Library Fund:		
A Friend	$10.00	
Caramanna, Mr. Felix	25.00	
Stafford, Mr. William	5.00	40.00
School of Nursing Endowment Fund:		
Frank, Mr. Lawrence D.	$25.00	
Ledyard, Mr. Lewis Cass	2,500.00	
Anonymous Donation	50.00	
'19 Class of School of Nursing	50.00	2,625.00
Mrs. W. K. Vanderbilt Fund for Visiting Nursing:		
Vanderbilt, Mrs. W. K.	$8,500.00	
Swan, Mrs. F. R.	20.00	
Miscellaneous Donations	435.00	8,955.00
TOTAL DONATIONS RESTRICTED (not including those for endowment of beds)		$24,457.56

RECEIPTS CREDITED TO SPECIAL FUNDS

For the Year Ending September 30, 1919.

Receipts from patients in the Visiting Nursing Department for food supplies sold at the Katie Geitz Kitchen, credited to The Katie Geitz Fund, to be applied toward the maintenance of the Kitchen	$4,401.05
Receipts from patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the House Staff, to be credited to the House Staff Entertainment Fund	141.50
Receipts from patients in the Visiting Nursing Department in payment of loans	823.97
TOTAL RECEIPTS CREDITED TO SPECIAL FUNDS	$5,366.52

LEGACIES RESTRICTED

For the Year Ending September 30, 1919.

Restricted legacies were received and credited to the following funds:
PERRY McDONOUGH COLLINS ENDOWMENT FUND:

From estate of Kate Collins Brown (balance of legacy) $236,125.68

LEGACIES UNRESTRICTED

For the Year Ending September 30, 1919.

The following unrestricted legacies were received and credited to the General Fund Account:

Gibson, Helen L., deceased (final payment)	$250.00
Carpentier, Horace W., deceased (part payment on account)	150,000.00
Blumhardt, Elsie U. I., deceased	500.00
TOTAL UNRESTRICTED LEGACIES	$150,750.00

ADDITIONS TO ENDOWED BED FUND DURING YEAR ENDING SEPTEMBER 30, 1919

Legacy from Mrs. Ida Leora Olmstead, deceased, to endow one bed in perpetuity in the Children's Ward to be known as the "Leora McCammon Bed"	$5,000.00
Amount transferred from the Partly Endowed Bed Fund to the credit of the Endowed Bed Fund to endow one bed by the Rutgers Presbyterian Church	5,000.00
Part of legacy from James R. Steers, deceased, to endow one bed in perpetuity in memory of his former wife, Rebecca E. Steers	7,500.00
Legacy from John W. Sterling, deceased, to endow one bed in perpetuity	7,500.00
TOTAL ADDITIONS TO ENDOWED BED FUND	$25,000.00
Less amount charged off this Fund on account of no further liability on the part of the Hospital	7,500.00
NET INCREASE	$17,500.00

INCREASES IN PARTLY ENDOWED BED FUNDS DURING THE YEAR ENDING SEPTEMBER 30, 1919

Presbyterian Church in the Town of Rye, New York	$360.00
Rutgers Presbyterian Church	294.18
Central Presbyterian Church	235.00
Second (Scotch) Presbyterian Church	220.35
North Presbyterian Church	75.52
Bohemian Society "Lidumil"	500.00
TOTAL	$1,685.05
Less amount Transferred to Endowed Bed Fund on account of completion of payment by the Rutgers Presbyterian Church	5,000.00
NET DECREASE	$3,314.95

ADDITION TO GENERAL ENDOWMENT FUND

Part of Legacy from James R. Steers, deceased $2,500.00

BEDS ENDOWED UP TO SEPTEMBER 30, 1919, IN MEMORY OF THE FOLLOWING PERSONS:

In Perpetuity.

A FRIEND; one bed in Children's Ward in memory of SOPHIA KELLOGG STEBBINS and MARY TOMPKINS KIMBALL.

AUCHINCLOSS, HUGH D.; by legacy, one bed in memory of his mother, ELIZABETH AUCHINCLOSS.

AUCHINCLOSS, MRS. MARIA S.; one bed in memory of her husband, EDGAR S. AUCHINCLOSS.

BAKER, MRS. FRANCIS E.; one bed in memory of her father, JAMES RICH STEERS.

BAKER, FREDERIC; one bed in memory of SARAH PYEWELL BAKER.

BELKNAP, MRS. JENNET L. and ROBERT L.; one bed in memory of AARON B. BELKNAP.

BELL, MRS. CHRISTOPHER M.; one bed to be known as "The Dennistoun Bed."

BEVIER, SUSAN; by legacy, one bed in memory of SUSAN BEVIER.

BILLINGS, MRS. JULIA; one bed in memory of her husband, FREDERICK BILLINGS.

BONDY, EMIL C.; by legacy, one bed in memory of MARGARET CARSON COWAN.

BOOTH, REV. and MRS. ROBERT RUSSELL; one bed in memory of "MINNIE and WILLIE."

BRICK PRESBYTERIAN CHURCH, Board of Deacons; one bed in memory of DR. JOHN G. ADAMS.

BRICK PRESBYTERIAN CHURCH, Board of Deacons; one bed in memory of MISS ANN ADAMS.

BROKAW, ISAAC V.; one bed in memory of ERNEST BROKAW.

BROWN, MATILDA A.; by legacy, one bed in memory of her son, HUGH AUCHINCLOSS BROWN.

CAMPBELL, MISS MARIA L.; one bed in memory of HENRY PEARSALL CAMPBELL.

CHALMERS, MR. and MRS. JAMES PETRIE; one bed in memory of their son, JAMES PETRIE CHALMERS, JR., to be known as the "Chalmers Memorial Bed."

CHAMBERS, MR. ROBERT A.; one bed in memory of his father, ROBERT CHAMBERS.

COLE, WILLIAM W.; one bed in memory of his mother, MRS. MARY A. COLE.

COLES, HARRIET; by legacy, one bed in memory of her sisters, SUSAN and ANNA CODMAN.

CRAIG, WILLIAM R.; one bed in memory of his sister, FLORENCE FAXON CRAIG.

CUMMING, PETER; one bed in memory of FRANCIS P. SCHOALS.

CURRIER, EDWARD WEST; by legacy, three beds, two in memory of his stepmother and step-brother, respectively, LURA CURRIER and WALTER B. CURRIER, and one in memory of EDWARD W. CURRIER.

DANFORTH, MRS. EMELINE Y.; one bed in memory of MRS. W. B. JENKINS.

DE FOREST, JAMES G. and HENRY G.; one bed in memory of LOCKWOOD DE FOREST WOODRUFF, M.D.

DE WOLF, MELVILLE W.; by legacy, one bed in the Children's Ward to be known as the "EMMA DE WOLF BED."

DEY, ANTHONY; one bed in memory of his uncle and aunt, JOSEPH G. SCOTT and ELIZA DURYEE SCOTT, his wife.

DICK, HARRIS BRISBANE; by legacy, one bed to be known as the "HARRIS BRISBANE DICK FREE BED."

DILLON, SIDNEY; one bed in memory of HANNAH DILLON.

DUNCAN, MRS. SUSAN W.; one bed in memory of her husband, JOHN P. DUNCAN.

EATON, CORNELIA; by legacy, three beds to be known as "THE DOCTOR REUBEN S. CARPENTIER MEMORIAL."

EDWARDS, MRS. CAMILLA L.; one bed in memory of her husband, WALTER EDWARDS.

FOWLER, VIRGINIA E., ESTATE OF; one bed in memory of CLARENCE E. FOWLER.

GARVEY, ANDREW JEFFRIES; by legacy, two beds in memory of his mother, ELIZABETH JEFFRIES GARVEY.

GOLDSCHMIDT, GEORGE B. and SAMUEL ANTHONY; two beds in memory of their mother, CELESTINE GOLDSCHMIDT.

GOULD, MISS HELEN MILLER; one bed in memory of her parents, MR. and MRS. JAY GOULD.

GRAHAM, MRS. AMELIE MOTT, ESTATE OF; one bed in memory of MALCOLM GRAHAM, husband of AMELIE MOTT GRAHAM, deceased.

GRANNIS, JANE ELIZABETH; by legacy, one bed in memory of her mother to be known as the "CHARLOTTE WILLIAMS PLATT BED."

GRIFFITH, THE MISSES MARGARETTE and SUSAN D.; one bed in memory of their father, GRIFFITH W. GRIFFITH.

GRIFFITH, MRS. MARY J.; one bed in memory of her husband, GRIFFITH W. GRIFFITH.

HARKNESS, MRS. STEPHEN V.; one bed in memory of her daughter, FLORENCE HARKNESS.

HARKNESS, MRS. STEPHEN V.; one bed in memory of her husband, STEPHEN V. HARKNESS.

HAVEMEYER, MRS. SARAH A.; one bed in memory of HECTOR C. HAVEMEYER.

HOPE, MISS JANE; one bed in memory of her mother, MRS. GRACE CORBIE HOPE.

HOPKINS, MRS. EMILY B.; one bed in memory of MOSES HOPKINS, to be known as the "Moses Hopkins Memorial."

HUTCHINSON, HORACE F.; one bed in memory of ELLEN B., wife of FRANCIS P. SCHOALS.

HYDE, MRS. CLARENCE M.; one bed in memory of her mother, REBECCA BABBITT.

HYDE, HENRY B.; one bed in memory of HENRY B. HYDE, JR.

INSLEE, MRS. HELEN C.; one bed in memory of her husband, SAMUEL INSLEE.

INSLEE, SAMUEL; one bed in memory of KATE J. INSLEE.

JENNINGS, MRS. ESTHER J.; one bed in memory of her husband, OLIVER B. JENNINGS.

JOHNSON, MRS. MARY JANE; by legacy, one bed in memory of her husband, WILLIAM H. JOHNSON.

JOHNSTON, JOHN TAYLOR; one bed.

KENNEDY, JOHN S.; one bed in memory of MISS EMMA STEWART BAKER.

KENNEDY, JOHN S.; one bed in memory of MRS. ROBERT L. STUART.

KENNEDY, JOHN S.; one bed in memory of REV. WILLIAM G. SCHAUFFLER, D.D., LL.D.

KENNEDY, MISS RACHEL L.; one bed in memory of her mother, MRS. RACHEL C. KENNEDY.

KEYSER, MRS. J. THERESE; one bed in memory of her husband, SAMUEL KEYSER.

KISSEL, MRS. CAROLINE THORN; one bed in memory of her husband, GUSTAV EDWARD KISSEL.

LATHAM, MRS. ADELINE IVES; one bed in memory of her husband, JOHN HOWARD LATHAM.

LEAVITT, MRS. KATHERINE SPENCER; two beds in memory of her husband, REV. DR. WILLIAM LEAVITT.

LORD, MRS. FRANCES T.; one bed in memory of her husband, GEORGE DE FOREST LORD.

LORD, MRS. JOSEPHINE G.; by legacy, one bed in memory of her husband, FRANKLIN B. LORD.

MCALPIN, SARA PYLE and JAMES TOLMAN PYLE; one bed in memory of their brother, WILLIAM SCOTT PYLE.

MACCARTEE, MRS. JULIA J.; one bed in memory of her husband, ROBERT MACCARTEE.

MACKAY, DONALD; one bed in memory of EDITH WINSLOW MACKAY and WALTER WISE MACKAY.

MACY, MRS. CAROLINE L.; by legacy, one bed in memory of her daughter, MARY M. K. WILLETS.

MADISON SQUARE PRESBYTERIAN CHURCH CONGREGATION; one bed in memory of GEORGE W. LANE.

MAITLAND, ALEXANDER; one bed in memory of his mother, MRS. MARY C. MAITLAND.

MEIGS, TITUS B.; one bed in memory of his son, TITUS B. MEIGS, JR.

MESEROLE, MRS. JEREMIAH V.; one bed in memory of her son, ABRAHAM MESEROLE.

MESEROLE, MRS. JEREMIAH V.; by legacy, one bed in memory of her husband, JEREMIAH VANDERBILT MESEROLE.

MESEROLE, MRS. JEREMIAH V.; by legacy, one bed in memory of her father-in-law, ABRAHAM MESEROLE.

MESEROLE, MRS. JEREMIAH V.; by legacy, one bed in memory of her parents, ALFRED CLOCK and ANN MARIA CLOCK.

MESEROLE, MRS. JEREMIAH V.; by legacy, one bed in memory of her brother, ADOLPHUS CLOCK.

MILBANK, DUNLEVY; one bed in memory of his mother, ELLA DUNLEVY MILBANK.

MURRAY, MRS. JAMES T.; one bed in memory of her husband, JAMES T. MURRAY.

OLMSTEAD, MRS, IDA LEORA; by legacy, one bed in the Children's Ward to be known as the "Leora McCammon Bed."

PARSONS, MRS. SARAH J.; one bed in memory of her husband, CHARLES PARSONS.

PATON, MRS. ANNA S.; one bed in memory of her husband, WILLIAM PATON.

PENFOLD, MISS JOSEPHINE; one bed in memory of DR. EDWARD LIVINGSTON TRUDEAU, JR.

PENFOLD, WILLIAM HALL; by legacy, one bed in memory of JOSEPHINE PENFOLD.

PHELPS, JANE G.; by legacy, two beds in memory of her husband, ANSON G. PHELPS, JR.

PLANT, MRS. MARGARET J.; one bed in memory of her brother, SIMON LOUGHMAN.

REID, PETER; one bed in memory of his wife, JANE WATSON REID.

ROOME, MRS. LAURA; by legacy, one bed in memory of her sons, HARRY and ALFRED ROOME.

ST. JOHN, MRS. MARTHA L.; one bed in memory of her mother, MRS. SARAH WARD.

SENFF, MRS. GUSTAVIA A.; one bed in memory of her husband, CHARLES H. SENFF.

SHEPARD, MRS. ELLIOTT F.; one bed in memory of her daughter, FLORENCE VANDERBILT SHEPARD.

SHEPARD, MRS. ELLIOTT F.; one bed in memory of her daughter, MARGUERITE SHEPARD.

SINCLAIR, MRS. MARGARET A.; one bed in memory of MR. and MRS. JAMES SINCLAIR.

SKIDMORE, CHARLOTTE H.; by legacy, one bed to be named "WILLIAM L. SKIDMORE BED."

SLOANE, MRS. ADELA BERRY; one bed in memory of her father, ABRAHAM J. BERRY, M.D.

SLOANE, JOHN; one bed in memory of his mother, EUPHEMIA SLOANE.

SLOANE, JOHN; by legacy, one bed in memory of his father, WILLIAM SLOANE.

SLOANE, JOHN; by legacy, one bed in memory of his brother, THOMAS CHALMERS SLOANE.

SLOANE, MR. and MRS. WILLIAM D.; one bed in memory of WILLIAM D. SLOANE, JR.

STAFFORD, MRS. JUSTINE ADELE; one bed in memory of her father, JUSTIN A. BLISS.

STAFFORD, MRS. JUSTINE ADELE; one bed in memory of her mother, EVELINA C. BLISS.

STEERS, JOHN R.; by legacy, one bed in memory of his former wife, Rebecca E. Steers.

STURGES, FREDERICK; one bed in memory of his father, JONATHAN STURGES, who was one of the founders of the Hospital.

TILLINGHAST, LOUISE; by legacy, one bed in memory of her sister, AMELIA C. BABCOCK, to be known as "The Amelia C. Babcock Bed."

TOD, WILLIAM STEWART; one bed in memory of his brother, GEORGE TOD.

TOWNSEND, JANE A.; by legacy, one bed in memory of her son, RANDOLPH W. TOWNSEND, JR., deceased; one bed in memory of her son, HARMON W. NORTON, deceased; and one bed in memory of her daughter, EMMA L. NORTON, deceased.

TUCKER, WINFIELD; by legacy, three beds, one each in memory of JOSEPH, ISABELLE and ADELINE TUCKER.

TURNER, J. SPENCER; by legacy, one bed in memory of his first wife, CORNELIA J. TURNER.

VAN NEST, MRS. A. R.; one bed in memory of her husband, ABRAM R. VAN NEST.

WHEELER, THE MISSES ELIZABETH S. and EMILY M.; "The Davenport Bed" in memory of JAMES BOORMAN.

WHITEWRIGHT, WILLIAM; by legacy, ten beds, to be named "Whitewright Beds," in memory of his father, WILLIAM WHITEWRIGHT.

WILSON, HENRY S.; one bed in memory of HARRY H. WILSON.

WINTER, ALBERT; one bed in memory of ADALINE BENSON WINTER.

For One Life.

BREARLEY SCHOOL GIRLS and OTHERS INTERESTED; one bed in memory of MADAM BERTHE BECK, to be known as the "Madam Beck Memorial Teachers Bed."

MURRAY, MRS. JAMES T.; one bed in memory of REV. JOHN HALL, D.D., LL.D.

PRIVATE ROOMS ENDOWED.

Mr. Peter Cumming, under the provisions of his will, has endowed one private room in perpetuity, to be known as the "Peter Cumming Memorial Room."

Mrs. Maria De Witt Jesup has endowed one private room in perpetuity, to be designated as the "Eliza De Witt Memorial Room."

Mrs. John S. Kennedy has endowed one private room in perpetuity, to be known as the "J. S. K. Memorial Room."

BED ENDOWED FOR ONE LIFE.

Mrs. John S. Kennedy; one bed.

Respectfully submitted,

W. V. S. THORNE, Treasurer.

Statement Showi Scientific or Corporation Expenses).

Operat		Out-Patient Department	Visiting Nursing	Educational and Scientific Work
		13.7%	.5%	7.96%
Administration	1	$6,265.15 15%	$228.66 .5%	$3,640.19
Supt. of Nurses, Assist	1	1,539.24	51.31	.....
Physicians	6	.....	.....	.....
Anesthetists	0	.....	.....	.....
Nurses	2	.....	.....	.....
Special Nurses	2	..... actual cost	.....	.....
Orderlies	6	1,279.85 actual cost	.....	.....
Ward Employees	9	411.78 5%	..... .5%	.....
Equipment for Nurses	1	259.83 10.5%	25.98	.....
Uniforms for Staff an	4	145.55 50%	..... 1%	.....
Pharmacy Salaries an	4	2,361.57 34%	47.23 1%	.....
Medical and Surgical	4	13,253.02	389.79	.....
Clothing, etc., for Patl	1	..... actual cost	.....	.....
Out-Patient Departme		9,022.17	..... actual cost	.....
Visiting Nursing		..... 73%	16,120.39	.....
Radiotherapy	2	476.52 48%	.....	.....
Roentgen Ray Servi	74	5,900.59 15%	.....	.....
Heart Station	03	45.00 25%	.....	11%
Photographic Service	26	753.33	.....	331.46
Ambulance	4	..... 10%	.....	..... 25%
Pathological Laborato	56	3,511.66 10%	.5%	8,779.16
Housekeeping	47	4,242.76	212.14	.....

The Presbyterian Hospital in the City of New York

Statement Showing Method of Figuring "Cost per Patient per Day" for Year Ending September 30, 1919 (Not Including Educational and Scientific or Corporation Expenses).

Operating Expenses	Total	Private Room Patients	Cost per Private Room Patient per Day	Ward Patients	Cost per Ward Patient per Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work
Administration	100% $45,731.05	10.5% $4,801.76	$0.527	67.34% $30,795.29	$0.411	13.7% $6,265.15	.5% $228.66	7.96% $3,640.19
Supt. of Nurses, Assistants and Instructors	100% 10,261.60	11% 1,128.78	.124	73.5% 7,542.27	.101	15% 1,539.24	.5% 51.31	.....
Physicians	100% 1,929.96	.....	.....	actual cost 1,929.96	.026	.....	.....	.....
Anesthetists	100% 1,887.48	20% 377.50	.041	80% 1,509.98	.020	.....	.....	.....
Nurses	100% 10,137.69	actual cost 2,470.00	.271	actual cost 7,667.69	.102	.....	.....	.....
Special Nurses	100% 32,847.75	actual cost 29,722.50	3.265	actual cost 3,125.25	.042	.....	.....	.....
Orderlies	100% 12,180.06	actual cost 1,462.69	.161	actual cost 9,446.52	.126	actual cost 1,270.85	.....	.....
Ward Employees	100% 6,176.77	actual cost 1,317.70	.145	actual cost 4,447.29	.059	actual cost 411.78	.....	.....
Equipment for Nurses	100% 5,196.50	6.5% 337.77	.037	88% 4,572.92	.061	5% 259.83	.5% 25.98	.....
Uniforms for Staff and Orderlies	100% 1,386.20	12% 166.34	.018	77.5% 1,074.31	.014	10.5% 145.55	.....	.....
Pharmacy Salaries and Wages	100% 4,723.13	10.3% 486.48	.053	38.7% 1,827.85	.024	50% 2,361.57	1% 47.23	.....
Medical and Surgical Supplies	100% 38,979.45	10.3% 4,014.88	.441	54.7% 21,321.76	.284	34% 13,253.02	1% 389.79	.....
Clothing, etc., for Patients in Hospital	100% 734.82	.....	.....	actual cost 734.82	.011	.....	.....	.....
Out-Patient Department	100% 9,022.17	.....	.....	.....	.....	actual cost 9,022.17	.....	.....
Visiting Nursing	100% 16,120.39	.....	.....	.....	.....	.....	actual cost 16,120.39	.....
Radiotherapy	100% 652.77	3% 19.58	.002	24% 156.67	.002	73% 476.52	.....	.....
Roentgen Ray Service	100% 12,292.70	7% 860.49	.005	45% 5,531.71	.074	48% 5,900.50	.....	.....
Heart Station	100% 300.00	12% 36.00	.004	73% 219.00	.003	15% 45.00	.....	
Photographic Service	100% 3,013.31	.....	.....	64% 1,928.52	.026	25% 753.33	.....	11% 331.46
Ambulance	100% 409.70	actual cost 96.50	.011	actual cost 313.20	.004	.....	.....	.....
Pathological Laboratory	100% 35,116.62	10.3% 3,617.01	.397	54.7% 19,208.80	.256	10% 3,511.66		25% 8,779.16
Housekeeping	100% 42,427.63	10.5% 4,454.90	.489	79% 33,517.83	.447	10% 4,242.76	.5% 212.14	.....
Kitchen	100% 12,571.26	10.5% 1,319.98	.145	79% 9,931.30	.133	10% 1,257.13	.5% 62.85	.....
Laundry	100% 12,800.50	10.5% 1,344.05	.148	79% 10,112.40	.135	10% 1,280.05	.5% 64.00	.....
Steward's Department	100% 120,353.49	20% 24,070.70	2.644	76% 91,468.65	1.220	3.5% 4,212.37	.5% 601.77	.....
Occupational Therapy	100% 523.61	.....	.....	actual cost 523.61	.007	.....	.....	.....
Educational and Scientific Work	100% 21,807.79	.....	.....	.....	.....	.....	.....	100% 21,807.79
General House and Property	100% 89,002.14	10.5% 9,439.72	1.037	67.34% 60,540.10	.808	13.7% 12,316.59	.5% 449.51	7.96% 7,156.22
Total Operating Expenses	$549,495.55	$91,545.33	.....	$329,447.70	.....	$68,534.07	$18,253.63	$41,714.82
Total Patient Days Treatment and visits	.....	9,104	.....	74,946	.....	67,818	23,243	.....
COST	.....	.....	$10.055	.....	$4.396	$1.01	$0.785	.....

The Salaries of Operating Room Nurses and Operating Room Orderlies are distributed in proportion to the numbers of Private Room Surgical Patients and Ward Surgical Patients treated.

METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF SERVICE:

The method in use at The Presbyterian Hospital of figuring the total cost of caring for Ward Patients, Private Room Patients, Out-Patient Department Patients or Patients visited in their homes is to charge each branch of the service with salaries and wages of all persons employed exclusively in, and all supplies and repairs directly chargeable to such service, and to prorate the other operating expenses which contribute to the cost of the different branches of service in such proportion as the Superintendent and his Assistants may consider most fair after careful consideration of the local conditions, which are, of course, subject to change from time to time. In determining the relative proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., not including the amounts directly chargeable to Out-Patient Department and Visiting Nursing, the percentage charged to Ward Patients and to Private Room Patients is based upon the number of days' treatment furnished in each service, modified by well known facts; for instance, the fact that a private room patient requires more professional care than necessary if he were located in a ward; also, the important fact that his food and the preparation of it costs very much more than that of the ward patient. The distribution of the cost of General House and Property Expenses among the different branches of the service is based upon the relative cubic contents of those parts of the buildings occupied by each of the five services mentioned.

REPORT OF THE SUPERINTENDENT

September 30, 1919.

To the Board of Managers of the Presbyterian Hospital.

Gentlemen:—The Fifty-first Annual Report of the Superintendent of the Hospital for the year ending September 30th, 1919, is herewith respectfully submitted.

Twenty thousand seven hundred and sixty-eight persons have experienced the benefits of the Hospital during the year. The departments contributing this service and the number treated in each were as follows:

There were treated in the beds of the wards and private rooms of the Hospital 4,734 persons. The daily average has been 218. Of the patients in the wards 32.8% were too poor to pay for treatment and were therefore treated free of charge.

There were treated in the Out-Patient Department 13,384 persons, and the daily average visits made were 237.

Our Visiting Nurses cared for 2,650 persons, making 23,246 visits.

In the Roentgen Ray Department 12,120 plates and films were taken of 5,777 patients from the Hospital and Out-Patient Department.

Your Superintendent returned to duty May nineteenth, after about one year's military service.

The return of the Columbia University-Presbyterian Hospital Unit in February brought back to us many of our former nurses and staff.

During the epidemic of influenza in the Fall and Winter about eight hundred and fifty cases were cared for by the Hospital, all the medical wards being turned over for this purpose. This necessitated the curtailing of admissions for other diseases, only emergency cases being admitted to the surgical wards.

A Department of Occupational Therapy was started May 1st, 1919, and has developed into a valuable service. Patients who are able to use their hands are kept occupied and their minds diverted from their troubles.

Additions and improvements made during the year include the following:

The increased number of members of the House Staff, due to the shortening of the service from a two-year to a one-year system

necessitated more living rooms and the Superintendent's former quarters were used for this purpose. This arrangement of rooms, together with the changing of the reception room on the private corridor added three additional private rooms to our service.

Small laboratories established on the ward floors for the use of the House Staff in making routine ward examinations have been a great convenience, keeping physicians near their patients when formerly they had to spend some hours of the day in a comparatively distant laboratory.

In the Radiotherapeutic Department one hundred additional milligrams of radium were purchased at a cost of ten thousand dollars.

The canvas roofing on the medical roof ward was replaced by a metal roof, and an electric elevator was established in the surgical building in place of the old hydraulic elevator, which had been worn out after about twenty-five years' service.

The diet kitchen has been doubled in size in order to take care of metabolism work formerly done upon the wards.

A vacuum ash hoist system has been installed which has improved the conditions in our old engine and boiler room and helped materially in keeping our employees more satisfied with the working conditions.

The Hospital Bureau of Standards and Supplies has continued its useful work and helped us in many trying situations brought about by war and post war conditions.

I wish to record my appreciation of the continued support of our Board of Managers and the loyalty and good work of the Acting Superintendent and his associates; and of the officials and employees of the Hospital during a difficult and trying year.

Respectfully submitted,

CHARLES H. YOUNG, M. D.,
Superintendent.

COMPARATIVE STATISTICS OF PATIENTS TREATED, ETC.

During Years Ending September 30, 1919, and 1918

Hospital Wards and Private Rooms

	1919 Male	1919 Female	1919 Total	1918 Male	1918 Female	1918 Total
PATIENTS IN HOSPITAL FIRST OF YEAR:						
In Medical Wards	53	48	101	51	42	93
In Surgical Wards	36	36	72	34	41	75
In Private Rooms	8	11	19	7	13	20
TOTAL	97	95	192	92	96	188
PATIENTS ADMITTED DURING YEAR:						
To Medical Wards	1,136	1,120	2,256	1,038	760	1,798
To Surgical Wards	871	874	1,745	946	955	1,901
To Private Rooms	205	336	541	153	340	493
TOTAL	2,212	2,330	4,542	2,137	2,055	4,192
TOTAL PATIENTS TREATED IN HOSPITAL WARDS AND PRIVATE ROOMS DURING YEAR..	2,309	2,425	4,734	2,229	2,151	4,380
PATIENTS DISCHARGED DURING YEAR:						
Improved			3,214			2,989
Unimproved			823			870
Transferred to other institutions			15			17
Died			458			312
TOTAL			4,510			4,188
PATIENTS IN HOSPITAL END OF YEAR:						
In Medical Wards	39	55	94	53	48	101
In Surgical Wards	49	46	95	36	36	72
In Private Rooms	11	24	35	8	11	19
TOTAL	99	125	224	97	95	192
TOTAL PATIENTS DAYS' TREATMENT:						
Free Ward		27,505			32,981	
Endowed Beds		8,223			7,816	
City		12,146			.....	
Pay Ward		27,072			29,330	
Private Room		9,104			7,919	
TOTAL			84,050			78,046
PERCENTAGE:						
Free Ward Days.....		32.8%			42.3%	
Endowed Bed Days.....		9.8%			10%	
City Patient Days.....		14.4%			....	
Pay Ward Days.....		32.2%			37.5%	
Private Room Days.....		10.8%			10.2%	
			100%			100%

AVERAGE PATIENTS PER DAY:

	1919		1918	
Free Ward	72		94	
Endowed Bed	21		21	
City	31		..	
Pay Ward	70		81	
Private Room	24		21	
		218		217
Average Days Per Patient in Hospital	18		18	
Daily Average Cost Per Private Room Patient	$10.055		$10.037	
Daily Average Cost Per Ward Patient	4.396		4.688	

Out-Patient Department

	1919			1918		
	Male	Female	Total	Male	Female	Total
Patients treated who have been treated in some previous year	1,724	1,882	3,606	1,594	1,948	3,542
New Patients Treated	5,097	4,681	9,778	4,586	4,583	9,169
TOTAL PATIENTS TREATED	6,821	6,563	13,384	6,180	6,531	12,711
Patients treated who have been transferred from other departments of Out-Patient Department	2,536	2,236	4,772	2,123	2,033	4,156
TOTAL CASES TREATED	9,357	8,799	18,156	8,303	8,564	16,867
	Free	Pay	Total	Free	Pay	Total
Visits made	7,791	60,027	67,818	9,778	51,584	61,362
Average visits per day (285 days)			237			203
Average visits per patient			5			4.8
Average cost per visit			$1.01			$0.964
Surgical dressings applied			44,851			41,153
Prescriptions filled			42,615			41,883

Visiting or Home (District) Nursing

Cases cared for who have been cared for in some previous year	543		330	
New cases cared for	2,107		1,486	
TOTAL CASES CARED FOR		2,650		1,816
Visits to Homes for Follow Up Service	4,305		4,291	
Visits to Homes for Social Service	3,784		5,514	
Visits to Ward Patients needing Follow Up Service	2,027		1,317	
Visits to Ward Patients needing Social Service Care	3,912		6,087	
Visits to Homes of Patients for Nursing Care	6,591		5,783	
Visits made at Social Service Office	2,627		1,980	
		23,246		24,972

	1919		1918	
Cases given Material Relief who have received such relief in some previous year	106		62	
New cases given Material Relief	168		187	
TOTAL CASES GIVEN MATERIAL RELIEF		274		249
Cases referred to organizations for Material Relief or employment	170		197	
Patients sent to Convalescent Homes and Sanatoria	568		528	
Patients sent to Hospitals, Homes for Incurables and Aged	109		63	
Patients sent to Fresh Air Homes	229		165	

Summary

Total Patients treated during year in all departments	20,768	18,907
Average Patients per day in all Departments	455	423
Daily Average Number of Employees Boarded in Hospital	379	395
Daily Cost per capita for provisions for all persons supported	$0.545	$0.488

STATISTICS REGARDING PATIENTS

Place of Birth

Africa	2	Finland	31	Porto Rico	3
Armenia	4	France	53	Roumania	16
Australia	5	Germany	167	Russia	163
Austria	133	Greece	32	Scotland	63
Bermuda	1	Holland	6	Siam	1
Belgium	5	Hungary	128	South America	2
Bohemia	128	India	3	Spain	5
Brit. West Indies	11	Ireland	350	Sweden	80
Canada	92	Italy	183	Switzerland	23
Central America	2	Japan	2	Syria	1
China	12	Moravia	3	Turkey	25
Columbia	1	New York City	1436	United States	1127
Cuba	2	Norway	16	Unknown	10
Denmark	16	Nova Scotia	2	Wales	4
Egypt	2	Persia	2	West Indies	14
England	136	Poland	39		

Religious Beliefs

Baptist	60	Hebrew	569	Presbyterian	413
Catholic, Greek	17	Lutheran	140	Protestant (denomination not stated)	1262
Catholic, Roman	1553	Methodist Episcopal	12	Protestant Episcopal	12
Christian Scientist	1	Methodist	85	Quaker	1
Congregationalist	23	Mormon	1	Reformed	3
Confucianist	10	Moravian	1	Unitarian	2
Dutch Reformed	5	None	57		
Episcopal	289	Orthodox	26		

Occupations

Accountants	9	Bell-boys	2	Chefs	8
Acrobats	1	Bookkeepers	25	Chemists	9
Actors	4	Bricklayers	4	Children (except school children)	361
Actresses	5	Brokers	11	Civil Engineers	2
Agents	14	Butchers	6	Clergymen	13
Architects	5	Buyers	4	Clerks	293
Artists	8	Cabinet Makers	5	Collectors	2
Attendants	2	Captains	3	Companions	3
Bakers	9	Caretakers	9	Contractors	2
Bankers	9	Carpenters	38	Corsetieres	1
Barbers	14	Cashiers	4		
Blacksmiths	6	Chauffeurs	93		

STATISTICS REGARDING PATIENTS—Continued.

Occupations—Continued.

Dancers	1	Lawyers	11	Printers	10
Deaconesses	1	Letter Carriers	20	Professors	1
Decorators	3	Librarians	3	Publishers	3
Dentists	5	Lithographers	3	Railroadmen	31
Designers	3	Machinists	53	Real Estate Dealers	2
Detectives	3	Managers	20	Reporters	2
Domestics	576	Manicurists	6	Retired	5
Draughtsmen	4	Masons	15	Riggers	1
Dressmakers	45	Masseurs	4	Sailors	19
Drivers	32	Mechanics	47	Salesladies	21
Editors	3	Merchants	21	Salesmen	58
Electricians	18	Messengers	4	School Children	336
Elevator Runners	19	Milliners	6	Secretaries	29
Engineers	38	Missionaries	31	Sextons	1
Engravers	1	Models	3	Shoemakers	17
Factory Hands	178	Musicians	15	Social Workers	10
Farmers	19	Music Teachers	1	Soldiers	18
Firemen, City	6	No Occupations	284	Stablemen	1
Firemen, Stationary	7	Nurses	79	Stenographers	30
Foremen	1	Nurses, Pupil	32	Stewards	1
Furriers	4	Nurses, Trained	21	Stone Cutters	5
Governesses	5	Nuns	3	Storekeepers	53
Housewives	783	Orderlies	15	Students	38
Inspectors	7	Painters	20	Superintendents	6
Interpreters	1	Paperhangers	15	Surgeons	1
Iron Workers	5	Peddlers	4	Tailors	43
Janitors	10	Pharmacists	3	Teachers	43
Janitresses	11	Photographers	8	Telegraph Operators	4
Jewelers	5	Physicians	36	Telephone Operators	18
Journalists	6	Plasterers	3	Typists	7
Laborers	73	Plumbers	9	Upholsterers	4
Laundresses	28	Policemen	9		
Laundrymen	8	Porters	28		

SPECIAL GIFTS

FOR THE YEAR ENDING SEPTEMBER 30, 1919

FLOWERS, PLANTS, ETC.

Agnew, Mrs. Cornelius R.
Auchincloss, Mrs. E. S.
Ballard, Mrs. E. L.
Baylies, Mrs. William
Bedford, Mr.
Bennett, Miss Betty
Butler, Lyman C., in memory of
Clark, Mrs. J. W.
Cook, Miss E.
Coxe, Corporal E. G., in memory of
Curtiss, Mrs. E. I.
Cutting, Mrs. R. T.
Drew, Mrs. Sidney
Dwight, Mrs. M.
Fleming, Mrs. Matthew C.
Frick, Miss
Frick, Mrs. H. C.
Friedman, Mrs. Lewis
Gory, Mrs. Albert D.
Grose, Mr. and Mrs. Howard
Harkness, Edward S.
Hession
Hickok, Miss Eveline
Hiss, Mrs. Philip H., Jr.
Hogan, Mrs. Jefferson
Holbrook, Mrs. E. H.
Hoyt, Mrs. L.
Hubbard, Miss Henrietta W.
Jennings, Mr. and Mrs. Walter B.
Judd, Mrs.
Kayser, Mrs. Julius
Kellog, Mrs. J. P.
Kesley, Mrs. C. G.
Leavitt, Mrs. Ida M.
Linehan, Mrs. John, in memory of
Lunger, Mrs. J. B.
Madison Ave. Presbyterian Church Sunday School
Magee, Mrs. John
Metropolitan Club
Mills, Mrs. Ogden
Millett, Mrs. S. C.
Moore, Mrs.
Moore, Mrs. Barrington
Morawetz, Victor
Morris, Mrs. R. L.
Nichols, Miss
Ninnon, Mrs. J. B.
Olyphant, Robert
Osborn, Mrs. Wm. Church
Perkins, Dr. John R., in memory of
Peters, Miss
Post, Mrs. Carroll J.
Pratt, Miss Edith
Pratt, Miss Harriet
Reick, Miss Louise
Remick, Mrs. Wm. H.
Rye Presbyterian Church
Rye Red Cross
St. James Christian Nature Class
St. James Church
St. Thomas Church
Schieffelin, Miss Louise
Schmerwind, Mrs. H.
Scudder, Mrs. M.
Sedward, L. C.
Staats, Mrs.
Straight, Mrs. Willard
Stuart, Mrs. Wm. C.
Stumpp, G. E. M.
Suenson, Mr.
Taufflieb, Madame
Taylor, Mrs. Banks
Thayer, Mrs. B. B.
Thomas, Dr. Clarence P.
Tucker, Mr. and Mrs. Carll
Webb, Miss L. S.
Weld, Mrs. F. M.
Williams, Mr.
Williams, William
Woodin, Mrs. W. H.

MAGAZINES

American Library Association
American Tract Society
Arnstein, Mrs. Leo
Auchincloss, Mrs. C. C.
Babcock, Mr. and Mrs. W.
Baldwin, Mrs. George J.
Band, Miss C. L.
Burnett, Mrs. F. H.
Butler, Mrs. Wm. A.
Campbell, A. A.
Clark, Mrs. J. W.
Cox, Mrs.
Cross, David
Dailey, Dr. Wilber M.
Dutton, Mrs.
Falls, Mrs. DeW. C.
Firth, Miss
Gibson, Mrs. C. D.
Halpen, Mrs.
Hart, Mrs. S. T.
Hoffman, F.
Krupp, Miss Theresa
Lewisohn, Mrs. Walter
Livermore, Mrs.
Macy, Mr. and Mrs. F. H.
Marsh, Mrs. M. A.
Metzger, Mrs. D.
Myers, Mrs. Charles
Pelton, Mrs. F. D.
Plumber, Mrs.
Pratt, H. L.
Putnam's
Siegman, Miss Virginia J.
Reams, Mrs.
Thompkins, H.
Warren, Mrs. G. H.
Welling, Mrs. W. B.
Wolff, Mrs. Lewis S.

BOOKS

Arnstein, Mrs. Leo
Band, Miss C. S.
Bayer, Mrs. E. S.
Cameron, Norman
Flexner, Mrs. Abraham
Guggenheim, Mrs. H. F.
Kemp, Mrs. E. C.
Kleiser, Grenville
Meyer, Felix
Millett, Miss Betty
Pillot, P. Stuyvesant
Riggs, Mrs.
Rowland, Mrs. George
Public School No. 82
Stanford University

FOODSTUFFS

Auchincloss, Mrs. Edgar S. Eggs.
C. C. U. Kindergarten, Lenox Hill Settlement. Fruit.
Dano, P. Lettuce.
Fleischmann & Company. Bread.
Froebel League. Grapes.
Hoe, Mrs. Richard M. Jam and Jelly.
Lewis, Dr. Raymond W. Fruit.
Mott, Mrs. Valentine. Beans.
Nichols, Miss C. M. Fruit.
Terbell, Mrs. J. B. Fruit Juice.
Tuckerman, Mrs. Paul. Three dozen oranges weekly for Ward Ten. Candy.
Willard Parker Hospital. Lemons.

TOYS, ETC., FOR CHILDREN'S WARD.

Anonymous. Toys.
Cushing, Mrs. H. Toys.
Dickerman, Miss Honor. Toys.
Dickerman, Mrs. W. C. Toys.

Einstein, Miss Mary. Toys and dolls.
Harkness, Mrs. Edward S. Dolls and clothing.
Johnson, Miss. Scrap books.
Mounell, Mrs. Ambrose, Toys.
Osborne Company. Pictures.
Public School 158. Scrap books.
Scott, Walter. Toys.
Schull, Guy. Toys.
Skinner, Mrs. E. S. Cards and pictures.
Susan Blow Kindergarten. Scrap books.

MISCELLANEOUS

A Friend. Invalid chair.
Berger, Miss K. Entertainment for patients.
Cameron, Norman. Wheel chair, hospital supplies, clothing and two packages of Regulin.
Colgate and Company. 75 pounds talcum powder.
Commercial Bank of Spanish America. Two bags banana flour.
Donohue, Miss. Table and chair.
Dwight, Mrs. Maitland. Scale for Children's Ward.
Edwards, Miss. Baby jackets.
Flaum, Mrs. Augusta. Victrola records.
Frank, Lawrence D. Victrola records.
Friars Club. Playing cards.
Harkness, Mrs. S. V. Flannelette gowns.
Haskin and Sells. Allowance of $296.75 from bill for annual audit.
Hitt, Mrs. Katharine Elkins. Checker boards.
Hoe, Mrs. Richard M. Wheel chair.
Janeway, Mrs. Theodore C. Wheel chair.
Kennedy, Mrs. John S. Thanksgiving and Christmas dinners for patients and household.
Lanmann, Mrs. J. T. Clothing.
Leeds, Mrs. Warren M. Surgical instruments.
Leggett, Mr. and Mrs. C. H. Victrola records.
Lewisohn, Mrs. Walter. Old linen.
Ludwig, Arthur. Surgical supplies.
McAlpin, Mrs. Charles W. Gauze cutting machine.
McMirtry, Mrs. George G. Candy favors.
Mason, Mrs. C. N. 18 mice.
Mason, Mrs. Victrola records.
Phillips, Mrs. J. L. Crutches.
Plant, Mrs. M. T. Sick room utensils.
Ryle, Miss Julia. Gauze.
St. Thomas Employment Society, St. Thomas Church. 3,910 articles made.
Spence School. Bottles.
Tappan Zee Surgical Company. Medicated sticks.
Thacher, Mrs. John S. Bed rest.
Tuckerman, Mrs. Paul. Calendars.
Tucker, Mrs. Post card albums.
Woman's Industrial Society, St. George's House. 1,915 articles made.

THE FOLLOWING HAVE GIVEN PERSONAL SERVICE, CUT FLOWERS AND RELIGIOUS READING MATTER

Personal Service—Visiting the sick weekly for ten months—Mrs. David McMunigle, Miss G. F. Gale, Miss Harriet Small, Miss E. E. Lester, and their associates, through whom the following donations have been received and distributed to the patients in the wards:

Cockcroft, Miss M. T. Cut flowers weekly for ten months. Ten dollars for reading matter.

Hauser, John W., through Mrs. David McMunigle. Cut flowers weekly for nine months.

O'Neil, Mrs. Hugh (deceased), and Mrs. David McMunigle. Gospel leaflets weekly for ten months. Christmas and Easter cards for medical and surgical men.

Talcott, Mrs. James. Twenty-five dollars for flowers and geranium leaves.

THE FOLLOWING HAVE FURNISHED VOCAL AND INSTRUMENTAL MUSIC FOR THE SUNDAY AND RELIGIOUS SERVICES

INDIVIDUALS

Misses E. G. Nisbett, Beatrice Hoyt, Edith Kipp, Sara S. Cromer and Helen Swain.

CHURCH SOCIETIES

Park Avenue Presbyterian Church: Misses Marion McEvay, Amy M. Rees, Edith Miller, Lottie Good, Beatrice L. Rees.

First Presbyterian Church: Mrs. Sellers, Misses Carrie Cushier, Mary Kahl, Gertrude Wettlaufer, Anna Minet, Siami Seppi, Mabel Vandenburgh, Mary Czugh, Mary Totting, Anna Walters, Charlotte Sayers, Beatrice Sellars, Emily Raccone, Frances Achoriber; Messrs. George Thompson, Michael Thompson, Edgar Van Duesen, William H. Purcell; Rev. T. G. Speers.

Teachers' College: Misses Nina Ferguson, Anna Case, L. Schneider.

Junior Choir and Others from Cornell Memorial Methodist Episcopal Church: Mrs. Martha Hallwood, leader. Misses Edna Huntz, Adele Kehn, Marie Ferguson, Lillian Kimmer, Caroline Shrivanek, Eleanor Kranz, Olga Lehn, Edna Laughaar, Bertha Milbank, Minerva Charlton, Pauline Nouzeschy, Marie Backer, May Bascelle, Anna Kuehne, Elsie Travis, Helen Ranyi, Elizabeth Yagos, Mildred Pasvyc, Margaret Paul, Helen Schnoor, Anna Kircher, Minnie Dick, Olga Puschman, Libbie Appleton, Margaret Kuehne, Amelia Ulzhoefer.

Madison Avenue Presbyterian Church: Misses Elizabeth Bull, Louise Eichhorn, Ruth Giegling, Louise Cermak, Peggy Fraser, Annie Fraser, Florence Farley, Rose Herbek, Mary Herbek., Flora Lenz, Helen Miracky, Josephine Miracky, Edith Nelson, Pauline Nixdorf, Elsie Stern, Irene Stern, Lucinda Tippett, Augusta Wagner, Signe Peterson, Tessie Siess.

Hospital Choir of the Baptist Temple, Brooklyn: Mr. and Mrs. E. A. Ebel, Mr. and Mrs. George Moore, Mr. and Mrs. M. Munz, Mr. and Mrs. H. Swallow, Mr. and Mrs. T. Swithenbank, Mr. and Mrs. D. Erglis,

Mrs. C. K. Shreve, Mrs. R. Bradley, Misses A. Werner, B. Paulson, M. Farnum, A. Clapp, E. Murcock, Messrs. S. Dorsett, William Deckert, Wm. Fawcett, A. Gordon, H. Kupper.

GIFTS FOR THE SCHOOL OF NURSING

For the Endowment Fund: Mr. Lewis Cass Ledyard, Two thousand five hundred dollars.

For the School Library: Mr. Felix Caramanna, Twenty-five dollars; A Friend, Ten dollars; Mr. Arthur P. Sturges, The International Studio; Mr. Eugene Delano, The Illustrated London News and L'Illustration; Mrs. H. A. Vedder, The Spirit of Missions. Books from Mr. W. V. S. Thorne, Dr. William P. Northrup, Mr. Edwin E. Butler.

Tickets for Entertainment Throughout the Season: Mrs. Ogden Mills, Mrs. H. Fairfield Osborn, Mrs. Herbert L. Satterlee, Mrs. E. H. Harriman, Mrs. Andrew Carnegie, Mrs. E. S. Harkness, Mrs. W. K. Vanderbilt, Mrs. W. V. S. Thorne, Mrs. Samuel Thorne, Mrs. Walter B. James, Mrs. C. Ledyard Blair, Mrs. Tobias Wolfson, Mrs. J. Kennedy Tod, Mrs. Howard Mansfield, Mrs. Robert E. Westcott, Mrs. Peter B. Wyckoff, Mrs. Stephan Clark, Miss Eleanor Cuyler, Mrs. J. Horace Harding, Mr. Moreau Delano, Mr. Robert A. Shaw, Dr. Aristine P. Munn, Mr. Arba Blodgett, Sergeant Irwin D. Foos, Mr. S. Pach, Wolfsohn Musical Bureau, Vacation Association, Inc.

Flowers: Mrs. W. K. Vanderbilt, Miss Mary Magoun Brown, Mrs. J. P. Morgan, Mrs. S. Phelps, Mrs. Roswell Miller, Mrs. Andrew Carnegie, Miss S. Torkelson, St. James Church.

Miscellaneous: Dr. Clarence Thomas, Upright Player Piano with cover; Colonel de Mossin, Fifty pounds of candy; Mr. William Sloane, Thirty-six rugs for the Hall; Dr. C. Irving Fisher, Picture; Mr. Edward P. Hines, Victrola records; Mrs. Samuel Twyford Peters, Thirty dozen eggs.

REPORT OF THE DIRECTOR OF MEDICAL SERVICE.

September 30, 1919.

To the Board of Managers, Presbyterian Hospital.

Gentlemen:—I have the honor to submit the following report from the Medical Service.

During the last year a great number of changes have taken place in the personnel of the hospital staff, particularly by reason of the fact that a number of its members who were in active military service have returned to duty; and, unfortunately, other members of the staff have resigned to accept appointments elsewhere. The Medical Director returned for duty in February, 1919. During the winter and spring of 1919 Doctors Lamb, Bovaird, Draper, Neergaard, McAlpin, Martin, Smith and Terry resumed their work on the hospital staff upon release from military service. Dr. Ralph A. Kinsella, at the expiration of his army service, accepted an appointment in St. Louis and his temporary resignation was therefore accepted permanently. Dr. William S. Ladd has resigned to accept an appointment at the Johns Hopkins Medical School in Baltimore, and Dr. Dana W. Atchley, Assisting Visiting Physician, has accepted a similar appointment. We regret very much the loss of these active young assistants from the staff. The most serious loss to the staff during the year came with the resignation of Dr. Walter W. Palmer, who left New York to accept the important position of Associate Professor of Medicine at the Johns Hopkins Medical School. It is with the profoundest regret that I record his resignation. The value of the services that Dr. Palmer, as well as Dr. Ladd and Dr. Atchley, rendered during the period of the war and the emergency of the frightful epidemic of influenza in the autumn of 1918 cannot be overestimated.

These various changes in the staff have necessitated some alterations in the organization of the medical service. Up to the present time no one has been appointed to fill Dr. Palmer's position as Attending Physician to the Presbyterian Hospital. In the other grades, however, a number of appointments have been made, notably Drs. Louis Bauman and George M. Mackenzie as Assistant Visiting Physicians, and Drs. Bertram J. Sanger, Franklin A. Stevens and Clarence P. Thomas, as Assistant Physicians. In July, 1918, Dr. Lee H. Ferguson was appointed by the Board of Managers as Resident Physician to the medical service, and in the autumn of 1919 Drs. Randolph West and Harold C. Stuart were appointed Assistant

Resident Physicians. This permanent resident staff has already done a great deal to bring about a unity of work and purpose in the medical service, and to improve to a very material degree the more accurate treatment and care of the patients on the medical service.

The visiting staff is now so organized that four members are assigned to duty in each ward. The attending physician, or senior associate physician, acts in a supervisory capacity over this group, and it is intended that throughout the year each group will be responsible for the routine duties which the medical service in the ward demands. This will allow of uninterrupted service which will continue without break, irrespective of any vacations which any members of the staff may be allowed.

To the Out-Patient Department have been added the following named assistants: Drs. Henry T. Chickering, Herbert N. Vermilye, J. G. Hopkins, Frank McLean, William H. Leake and Thayer Smith. During the year several new classes in medicine have been started. Twice a week there is a syphilis clinic under the direction of Dr. Hopkins; on two other days clinics for asthmatics and hay fever patients are held under the direction of Dr. Mackenzie.

Dr. Albert R. Lamb has been requested to act as First Assistant to the Medical Director and will share in the executive duties required in carrying out the work of the medical service.

With the cessation of the war and the return of a number of the members of the staff, it has been possible to organize work for clinical investigation in the biological and chemical laboratories. Dr. Mackenzie, together with Dr. Stevens, is in charge of the Biological Laboratory. Dr. Bauman has general charge of the Chemical Laboratory. To this department has been added Dr. Sanger, who, under the immediate supervision of Dr. Geyelin, will conduct calorimetric determinations of the total metabolism of certain groups of patients, a procedure which has been found of great value in the diagnosis of certain diseases and in the proper control of their treatment. The services of Miss Hun have been secured to assist in the work with the calorimeter which has been purchased by Columbia University and will be used at the Presbyterian Hospital.

Dr. Thomas is assigned to duty with Dr. Hart and Dr. Strong in the electrocardiograph room.

The fourth year students are under the direct supervision of Dr. Strong, who is assisted by Drs. Bauman, Geyelin, Mackenzie and Thomas. Instruction to third year students is under the immediate supervision of Dr. George Draper, with whom are working various members of the visiting and dispensary staff.

During his term as Acting Director of the Medical Service, Dr. Palmer started to assemble a manual for the medical service, comprising numerous details concerning the procedure and deportment of the house staff, instructions as to the keeping of hospital records

and standard methods of laboratory work, which has been found of such great benefit in the practical routine of the hospital that it is at present being enlarged and re-edited, in the hopes that, when completed, it may be printed in much the same form as the hospital pharmacopoeia and the diet lists, when it will be accepted as a standard for the work of the hospital.

The Janeway Memorial Library has been increased during the year by numerous volumes, making a total of 4,843 on the shelves.

In the autumn of 1919 reprints of the publications of members of the staff which have appeared during the past three years were mailed to a large number of physicians, libraries and medical schools.

It is impossible to close this report without expressing my sincere personal gratitude to the members of the staff who, often under great personal sacrifice, remained at the hospital during the period of the war and the epidemic of influenza to carry out the important work of the institution. Their services were of inestimable value, and their untiring and faithful devotion cannot be too highly appreciated and praised. I am,

Respectfully yours,

WARFIELD T. LONGCOPE,
Director of Medical Service.

REPORT OF THE DIRECTOR OF SURGICAL SERVICE.

September 30, 1919.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—I have the honor to present the Annual Report of the Surgical Service.

With the return of the members of our staff who went overseas the service is again adequately manned to carry forward the ambitious plans which were formulated two years ago, by which it was hoped to place the Presbyterian Service second to none.

The method by which the members of the entire interne staff enter service simultaneously has proven a success. Under this arrangement each patient is referred by the Director to one of the Attending Staff for his personal attention and care, and a member of the interne staff acts as his assistant, performing all the necessary things incident to his treatment under the guidance and direct supervision of the Attending. This results in a more intimate knowledge of the details of each case on the part of the interne to a greater degree than was possible under the old system of a graded house staff, where the work was divided, certain examinations being delegated to individual members. It requires a man more rich in experience than a young interne to be able to correlate disjointed facts in a case. Such a man we have in the Attending Staff. The plan would work more smoothly and efficiently, however, if a resident could be appointed to correlate the work of the Service, and I believe the time has come when this appointment should be made. This system was not introduced owing to the uncertain condition which existed in regard to the affiliations of the hospital, but I trust that within the next year circumstances may develop by which we may realize the fullest benefit of the complete system.

It would be of material advantage, however, if it were possible to establish a term of service for the internes of fifteen months, having each member spend the first three months in the bacteriological laboratory, familiarizing himself with laboratory methods and the rudiments of bacteriological technic. At present this unfamiliarity results at times in a loss of valuable data. Such a service would materially improve the efficiency of our work in this field. Adequate space for such a training could be found in the laboratory now used for student teaching, which is not used to its full capacity during the summer months, when it would be our plan to have this training given to the interne staff.

The places on the Attending Staff for men who served overseas were kept open for them on their return, but it became necessary

to have substitutes take their places during their absence. It would have been obviously unjust to have dropped these men, whose devotion to the hospital has been great, and the readjustment, although difficult, has been accomplished with the least degree of injustice to any member of the staff.

The technical work of the Service has been placed on a definite time schedule, by which all operations, except emergency cases, are performed in the morning, thus giving the nursing staff ample time to prepare for the work of the following day. The dressing of wounds in the wards is carried on in the afternoons, thus allowing the nursing staff sufficient time to carry out properly their part of caring for the patients. This has been rendered possible by a change in the visiting hours for patients' friends; a most satisfactory arrangement having been arrived at by having an hour during which friends may visit the wards each day. This frequent and shorter time is better for the patients, as they are not so fatigued as they were wont to be after a two-hour period thrice a week as formerly.

The work of the follow-up clinic has assumed large proportions, but the increased benefits which the patients receive more than justifies the liberality so generously shown by the hospital in furnishing the funds necessary for this work. The value to the hospital in obtaining a collection of records unequalled by any institution cannot be overestimated, and I hope in the next surgical report, now preparing, to be able to present for your consideration a series of reports which will more than justify the great outlay which has been put into this department of our work.

A new edition of The Terminology of Disease, as used by the hospital, has been published, and it is hoped this will aid other institutions in obtaining the degree of efficiency in the keeping of records which we enjoy. The work of the record room and our system of tabulating interval results has not only proven of great value to the patients but has also been of use to the Attending Staff.

The X-Ray department, which during the war suffered greatly from our inability to obtain necessary equipment and adequately trained technicians, is now on a better basis than it has ever been. This department is indeed an expensive one, but its value is beyond question. Many of the examinations carried out give negative results, it is true, but this fact alone is of value in arriving at a correct diagnosis and so indirectly to a proper therapeutic procedure. We still lack certain features in order to bring this department up to the high standard set by the rest of the hospital. The attending roentgenologist spends many hours a day at the hospital and is available at all times, and in this position we have Dr. Imboden, a man whose skill and knowledge is of the highest. The department, however, still lacks space for a normal, healthy development, and it is hoped, by a rearrangement of the rooms, to place this work on a high

plane. If the same liberal spirit which has been shown in developing other branches of the hospital work is extended here, this department can be brought up to a standard commensurate to its importance.

The department of radiotherapeutics has cared for a larger number of patients and a sufficient period of time has now elapsed for us to see the good results from this treatment and amply demonstrates the wisdom of the hospital in the large financial outlay necessitated in the equipment of this department. Uterine hemorrhage and inoperable carcinoma, in addition to tubercular involvement of the lymph glands, have been the conditions upon which most stress has been laid. In addition, the treatment of cancer cases which have been operated on, notably carcinoma of the female mammary gland, has been carried on as a prophylactic procedure.

I wish again, this year, to emphasize the help which we have received from the volunteer aids in the surgical dispensary. The latter has increased in size, due very largely to the high character of the work carried on by the staff in this class of cases.

A department of occupational therapy has been begun during the year. Although established for only a short period, it has amply justified its usefulness, and as we learn more of its possibilities this should develop into an aid in the treatment of disease.

The establishment of laboratories on the ward floors, where certain routine clinical pathological examinations can be made, has added greatly to the efficient management of the service, as it renders it possible for members of the interne staff to keep in more constant touch with their patients than could be done when they were compelled to spend considerable time in a laboratory far removed from the wards.

A report on the activities of the record room, in which the details of our record system was given in great completeness, has been published, and the requests for copies demonstrate the large demand for just such a description.

I feel we have in the Attending Staff of the Surgical Service a group of men who are proud of the hospital and its achievements and who are devoting their time and energies for its betterment and have its welfare at heart.

Respectfully submitted,

ADRIAN V. S. LAMBERT,
Director of Surgical Service.

REPORT OF THE RADIOTHERAPEUTIC DEPARTMENT.

The work which led up to the establishment of this department began in 1914 by the treatment of certain gynecological cases in the present fluoroscopic room, starting with the kind assistance of the late Dr. Caldwell. The equipment consisted at first of an odd assemblage of apparatus for X-Ray treatment, which soon gave way to a good high power apparatus, and when a definite space was set apart for the giving of these treatments, there was installed a thoroughly modern and efficient X-Ray plant. In 1917, 100 milligrams of radium were purchased by one of the staff, and after its usefulness had been demonstrated, was sold to the hospital. Early this year an additional 100 milligrams of radium were purchased, bringing our present total up to 200 milligrams. For two years an ultra-violet ray machine has been in operation. The present X-Ray work is carried on in a room surrounded by masonry, and on one side by a lead wall from ceiling to floor, so that the rays cannot affect the technician, who has been employed during the past year.

During the year 1,519 X-Ray treatments have been given to 272 patients, and 130 radium treatments have been given to 101 patients. These have included several types. Greatest efforts have been directed toward the treatment of certain gynecological diseases; to the treatment of chronic inflammation (particularly tuberculosis of the lymph glands); to patients who have been operated upon for cancer of the breast; to Hodgkins disease; to certain diseases of the blood, and then to a large group of unfortunates on whom the method has more or less palliative effect, when operation seems inadvisable.

The success of the treatment has varied with the type of case. The gynecological cases have been eminently satisfactory. Tuberculous lymph glands are now being treated by a surgeon, who uses all methods of treatment, and includes X-Ray as one of the important agents, and seems to be progressing in a more satisfactory manner than before this idea was carried out. Those suffering from diseases of the blood and Hodgkin's disease are greatly benefited and their lives prolonged for considerable periods.

The work is carried out as part of the surgical department in the belief that a skilled technician can manage the actual giving of X-Ray as well as, or better than, a doctor, and that the handling of radium should be a surgical procedure in the types of cases in which it is being used in our clinic. The treatment involves, besides the application of the agent indicated, a careful control of this treatment

by blood counts. The work is progressing satisfactorily. It is a pleasure to note that most of the members of the staff have been interested in the study of the nature of the action of these agents, and in the study of the indications for their application, and have learned the dosage for the various conditions to such an extent that the necessity of a radiotherapeutic specialist has seemed less and less apparent.

The equipment of the radiotherapeutic department is now satisfactory except in unimportant details. The needs are of more technical assistants, and secondly, more beds in the hospital, which could be properly devoted to such of these cases as require bed treatment. The number of patients receiving treatment is limited only by the facilities for giving it. At present the X-Ray can only be given for half the day because the rest of the technician's time must be spent in counting blood and performing clerical duties.

JAMES A. CORSCADEN,

September 30, 1919. Surgeon in Charge.

REPORT OF THE DIRECTOR OF PATHOLOGICAL SERVICE.

GENTLEMEN:—I have the honor of submitting the following as a report of the Pathological Service of the Hospital for the year ending September 30, 1919.

The staff of the department has been more or less depleted owing to war conditions, but with the return of peace we are now able to resume work with an adequate force. The work has been greatly facilitated by the return of Dr. Alwin M. Pappenheimer, who was on active military service in France. Dr. Henry E. Meleney, who has just returned from the service, succeeds Dr. A. A. Eggstein as Resident Pathologist, whose resignation became effective July 15th. Dr. Robert F. E. Stier has been appointed to the staff as Assistant Resident Pathologist. The following is the list of the Pathological Staff:

Dr. James W. Jobling, Director of Pathological Service.
Dr. Alwin M. Pappenheimer, Visiting Pathologist.
Dr. F. H. Dieterich, Associate Visiting Pathologist.
Dr. Henry E. Meleney, Resident Pathologist.
Dr. Robert F. E. Stier, Assistant Resident Pathologist.

The table given below shows the number of autopsies performed and the number of specimens examined during the past year. A comparative table is also given for the two previous years.

	1919	1918	1917
Number of autopsies	85	80	127
Number of deaths	452	312	318
Percentage of autopsies obtained	18.8	25.6	39.9
Percentage of autopsies obtained on medical cases	14.4	32.7	51
Percentage of autopsies obtained on surgical cases	31.8	11.5	20.5
Miscellaneous pathological specimens examined	163	170	67

It will be noticed that during 1919 there were 140 more deaths in the hospital than the preceding year, which is explained by the influenza epidemic. The depletion of the House Staff and the difficulty experienced in obtaining autopsies on influenza cases account for the lower percentage of autopsies received. For the first time, the percentage of autopsies performed on deaths from the Surgical Division has been higher than that of the Medical Division.

BACTERIOLOGICAL LABORATORY.

There have been a considerable number of changes in the personnel and manner of organization of the Bacteriological Laboratory during the past year. This has been necessary owing to the readjustments required as members of the regular staff returned from service with the army. The laboratory was efficiently supervised by Mrs. Miriam Olmstead-Lipman until August of this year, when, to our regret, owing to family duties, Mrs. Lipman was forced to resign. We were able to secure in her place Dr. Frederick Barnes Humphreys, who had just returned from federal service in France. Dr. Humphreys has introduced a number of changes in the organization of the laboratory which we think will prove for the benefit of the hospital in the coming year.

A change has been made in the management of Surgical Pathology, necessitated by the resignation of Mrs. Coley. This work is now being done by a member of the Bacteriological Staff directly under Dr. Humphrey's supervision.

An attempt has been recently made to obtain better co-ordination between the Laboratory and the Clinical Staffs by a meeting held with the Directors of the Medical and Surgical Clinics and their Assistants. It is believed that by closer contact with these two groups in the future a more satisfactory interchange of views, a more systematic delivery of specimens and return of reports can be worked out. With the aid of the Directors of the Medical and Surgical Services, an attempt will be made to instruct Junior Members of these Staffs in bacteriological methods and to utilize the Laboratory facilities more definitely for the education of Junior Members of the House Staff. The following table is a summary of routine work accomplished during the year:

NUMBER OF EXAMINATIONS MADE

Agglutination Tests—Patient's Serum	176
Blood Groupings	310
Complement Fixation Tests, Miscellaneous	120
Cultures:	
Blood	982
Throat	933
Miscellaneous	1,110
Guinea Pigs Inoculated for Tubercle Bacilli	50
Milk Specimens for Bacterial Count	235
Smears: for	
Bacterial Count	803
Gonococcus and Other Organisms	910
Sputum: for	
Culture	52
Pneumococcus Type	413
Stool: for	
Culture	150
Urine: for	
Culture	100
Pneumococcus Precipitin Test	12
Vaccines	20
Wassermann Tests	4,982
	11,358

One of the purposes of the recent conferences has been to reduce the large amount of routine in order that the more highly trained members of the Laboratory Staff might take an intensive interest in the really difficult cases and be enabled to spend more of their time in research and in re-enforcing the research activities of the Clinical personnel.

At the present time the most trying need of the Laboratory is lack of space, a condition which promises to be somewhat relieved by the generous offer of the Director of the Surgical Service to allow space in the surgical part of the hospital for the bacteriological work on surgical conditions.

SURGICAL PATHOLOGICAL LABORATORY.

The work of the Surgical Pathological Laboratory has been carried out during the past year along the lines indicated in the last two yearly reports. The policy of having the surgical internes and members of the surgical attending staff examine and describe the specimens has been continued; their reports being subject to the criticism and revision of the attending surgical pathologists. By this method a relatively large number of clinicians have been given the opportunity to increase their knowledge of the pathology of surgical processes, an essential factor in producing the efficient surgeon.

The material in the laboratory is made useful for the instruction of medical students of the College of Physicians and Surgeons in two ways: 1—The clinical clerks examine the specimens, and slides made from them, of cases which they have followed in the wards; and, 2—Portions of specimens of some point of peculiar surgical significance are brought over to the surgical laboratories of the College, where they are especially prepared for demonstration to students.

At the Tuesday evening meetings of the surgical attending staff, those cases in which the surgical pathologist's diagnosis does not coincide with the operating surgeon's ante and post-operation diagnosis are reported and discussed. An attempt is made to account for the error in order that the surgeons may improve their efficiency and diagnostic skill. This practice, initiated two years ago, has been found of sufficient value to make it a permanent feature of these meetings.

In addition to the individual reports on each specimen of tissue brought to the laboratory, copies of which are incorporated in the patients' histories, and in the records of the laboratory, the work of compilation of statistics of many surgical processes based on the hospital records and the "follow-up" system has been continued. It is needless to say that its value is enhanced with each passing year.

Miss Goode, the laboratory's technician, in addition to her other duties, has been making the Dakin's solution for the operating room and wards during the past year. This solution has to be freshly prepared and titrated every twenty-four hours, or it is worthless.

The degree of usefulness to which the laboratory has attained is due to a very large extent to the co-operation of the members of the house and attending staff, who have, from time to time, participated in its endeavors, and to the faithful efforts of the secretary, Miss Charleson, and the technician, Miss Goode. The surgical pathologists desire to express their appreciation of their service at this time.

JAMES W. JOBLING,
Director of Pathological Service.

OUT-PATIENT DEPARTMENT.

Report of the Registrar.

October 1st, 1919.

To the Board of Managers of the Presbyterian Hospital.

Gentlemen:—The report of the Out-Patient Department for the year ending September 30th, 1919, is herewith submitted. There have been 9,778 new patients admitted to the benefits of the Out-Patient Department, which, together with 3,608 former patients, makes a total of 13,386 patients treated. Of these, 4,772 patients were treated in more than one clinic, making a total of 18,158 cases treated during the year. 67,818 visits were made, 60,027 of which were paid for.

The following will show the birthplaces of new patients treated:

Asia	1	Germany	279	Porto Rico	38
Armenia	12	Greece	44	Portugal	2
Australia	7	Holland	18	Roumania	49
Austria	394	Hungary	298	Russia	570
Bavaria	1	Iceland	1	Scotland	78
Belgium	5	Ireland	1038	South America	19
Bohemia	229	Italy	437	Spain	13
Canada	42	Mexico	4	Sweden	110
China	10	Newfoundland	5	Switzerland	27
Cuba	6	New York City	3795	Syria	4
Denmark	16	Norway	21	Turkey	13
England	179	Nova Scotia	3	United States	1671
Finland	40	Persia	3	Wales	6
France	55	Poland	65	West Indies	170

Their occupations were as follows:

Actors	13	Dairymen	6	Mechanics	135
Artists	1	Domestics	1104	Milliners	24
Bakers	22	Detectives	37	Motormen	15
Barbers	22	Dressmakers	61	Musicians	11
Barkeepers	23	Drivers	96	Newsdealers	9
Blacksmiths	8	Dyers	3	Nurses	29
Bookbinders	7	Electricians	44	Office Boys	16
Boxmakers	7	Elevator Men	73	Orderlies	22
Brewers	1	Embroiderers	13	Painters	77
Bricklayers	13	Engineers	25	Peddlers	23
Butchers	32	Engravers	1	Photographers	2
Buttonmakers	5	Factory Hands	366	Pianomakers	5
Cabinetmakers	15	Farmers	6	Plasterers	11
Carpenters	74	Firemen	54	Physicians	8
Carriagemakers	1	Fishmen	2	Plumbers	78
Chauffeurs	148	Housewives	1611	Porters	113
Cigarmakers	59	Infants	1392	Printers	16
Clergymen	9	Ironworkers	30	Railroadmen	55
Clerks	653	Janitors	59	Sailors	27
Coal Dealers	3	Laborers	375	Salesmen and Saleswomen	102
Conductors	19	Machinists	112		

School Children	1353	Tailors	73	Undertakers	2
Shoemakers	20	Teachers	15	Unemployed	647
Soldiers	56	Telegraph Operators	5	Upholsterers	4
Stablemen	7	Telephone Operators	40	Watchmen	32
Stoneworkers	12	Tinsmiths	16	Woodworkers	3
Students	94			Wheelwright	1

The Pharmacist compounded 52,614 prescriptions; 44,951 dressings were applied by surgeons. The table of occupations will give a very good idea as to the class of people seeking charitable relief. The receipts for the year amounted to $13,941.03. The daily average number of patients was 234.

Thanks are due to all of those, professional or otherwise, who rendered service in the Out-Patient Department for the successful work of the year.

Respectfully submitted,

JAMES U. NORRIS,
Registrar.

REPORT OF THE OUT-PATIENT DEPARTMENT.

BOARD OF MANAGERS, PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK.

GENTLEMEN:—The following is a report of the Out-Patient Department for the current year, ending September 30, 1919.

The number of cases treated during the year, in all branches, is 18,156. These patients made, in all, 67,818 visits. This represents a substantial increase over the numbers for the previous year.

The detailed report for the Surgical and Medical services is considered separately and follows:

SURGICAL DISPENSARY.

In the Surgical Out-Patient Department during the past year there have been a number of modifications, tending to promote the efficiency of the service and increase the thoroughness with which the individual case is worked up. The return to civil life of a large number of reliable physicians has rendered possible the reorganization of the Dispensary along the lines hitherto deemed essential, but not possible, by reason of the shortage of trained men.

The payment of salaries to the duly appointed physicians at the Out-Patient Department has tended to promote the ease with which these positions could be filled and afforded an incentive to greater attendance.

It has further been recognized that in order to attract men of high calibre to carry on this work it is necessary to provide an inspiration greater than the mere opportunities of experience and service to mankind. There must be some promise of growth, some vision of future progress, that will serve as a goal toward which it

will be worth while to struggle. In order for a man to find this kind of inspiration in his work, he must be impressed with three things: First, that the utmost is expected of him; secondly, that unlimited facilities will be provided to this end; thirdly, that there exists the chance for recognition in proportion to his achievement. To establish the reality of these ideals and to work toward the ideal diagnostic clinic, the following new features have been introduced in the Surgical Dispensary:

I.—Department of Diagnosis.

Hitherto all new cases have gone through the regular channels along with chronic conditions, post-operatives and daily dressings. This has meant that they could not be worked up as thoroughly as is desirable, because the man in charge of the general room was too busy with routine. At present all new cases must pass first through the rooms for diagnosis, each in charge of a man whose sole function it is to see that each case has an adequate history and physical examination, complete clinical and pathological data and a correct diagnosis. An accurate diagnosis having been established, the case may then be referred to its proper department for treatment. While this plan is just at its inception, it has already proven of great value and the chances that some important pathological condition may pass through the clinic unrecognized are greatly diminished.

II.—Case Analysis and Follow-Up File.

In connection with the department of diagnosis is the above file for keeping a record of the more interesting and instructive cases and following their progress in a manner similar to that employed with In-Patients. This work, which is being carried out by the volunteer aides, is expected to be of great value in teaching, in group analysis, in research and in checking up the accuracy of diagnosis. Obviously this is a task of some magnitude, but it is hoped that with the addition of a number of new aides this work may be properly carried out.

III.—Research.

Every effort is being made to stimulate research. Realizing the enormous amount of material passing through the clinic, it is to be regretted that so little of a constructive nature has in the past been turned out. Each member of the staff has been urged to select a certain group of cases for study and to settle upon some problem in connection with this group.

IV.—Bacteriology.

Realizing the enormous problems which present themselves in the field of bacteriology, an experienced bacteriologist has been secured who will attend regularly at the Surgical Dispensary and work in conjunction with the members of the staff upon such problems as require research.

V.—Staff Meetings.

Regular monthly meetings of the Surgical Out-Patient Department staff have been begun, with the object of stimulating interest in and keeping us in touch with the latest advances in surgical subjects. At each meeting a paper is read by a member of the staff on some subject upon which he has been working. Such a paper may comprise an analysis of existing literature or deal with individual work. A critical discussion follows, in which all members are urged to take part.

VI.—Rotation of the Services.

It has been deemed desirable to vary the routine of the members of the staff by shifting them to a different department of the Dispensary at intervals of from three to six months. This, it was thought, would make the work more interesting.

VII.—Volunteer Aides.

Started as a war-time emergency, these have become a necessary part of the daily administration and now constitute a permanent feature of the up-to-date clinic. The supply, unfortunately, tends to dwindle about the time the summer vacations start, but this we hope to overcome by adopting a relay system. Under this plan the individual aide would not be called upon to give more than three weeks or a month of her time during the summer, and yet the clinic would remain supplied.

VIII.—Accident Ward.

The assignment of attending surgeons to supervision of the Accident Ward work has been a decided stimulus to the work done there and has proven valuable and interesting to the internes.

IX.

On the whole, the Surgical Out-Patient Department may be said to be in a very satisfactory condition and the outlook for the future is favorable.

Medical Dispensary.

With the cessation of the war and the consequent release of medical men, an effort is being made not only to restore the Medical Dispensary to its pre-war basis, but to make a real advance in the routine treatment of dispensary patients and to carry on organized research along special lines.

We are in a position to obtain the men necessary for the work, so that the crying need now is for more room. The time has come when our present quarters are obviously inadequate, and it is impossible for the constantly increasing staff to care for the patients, carry on research and teach the students in the cramped space at our command. We cannot mark time. We must either expand or the men will lose interest and the clinics suffer from consequent retrogression.

Since the last report the department for the treatment of diseases of the skin and of syphilis has been reopened and is filling admirably a long felt want. A new department has been opened for the study of asthma and clinical anaphylaxis. Its growth has been rapid and its results gratifying.

The aides still render their invaluable assistance, and although with the addition of more medical men to the staff the character of their work has been modified, they have made themselves indispensable and have become, we trust, a permanent institution.

The Follow-Up continues to be of inestimable value, both in providing teaching material and in affording opportunity to follow groups of cases over long periods of time. Its value has been enhanced by a new arrangement whereby each ward has a separate day of the week on which its discharged patients are referred back to the Follow-Up in the dispensary. On this day the cases are seen in the Out-Patient Department by the same Attendings who cared for them while they were in the wards. This redounds to the advantage of patients and doctors alike.

A table is appended showing, as usual, the number of patients treated and the visits made in the various departments.

DUDLEY H. MORRIS,
Surgeon-in-Chief

ARTHUR E. NEERGAARD,
Physician-in-Chief.

	Male Medical		Female Medical		Gastro-Intestinal		Tuberculous		Skin and Syphilis		Children's	
	Total patients treated	Visits made	Total patients treated	Visits made	Total patients treated	Visits made	Total patients treated	Visits made	Total patients treated	Visits made	Total patients treated	Visits made
October, 1918	246	395	306	453	17	43	250	363	..	..	205	273
November, 1918	131	320	173	404	17	64	135	340	..	..	113	201
December, 1918	125	327	150	370	14	82	81	326	..	..	121	237
January, 1919	183	437	228	499	18	110	90	456	..	..	114	230
February, 1919	176	420	206	547	13	105	57	362	..	..	112	223
March, 1919	205	561	229	650	27	125	60	450	..	..	127	250
April, 1919	192	544	222	603	27	145	77	410	..	..	143	285
May, 1919	182	493	243	737	16	146	188	449	57	155	68	466
June, 1919	166	548	194	645	12	106	66	395	38	181	109	319
July, 1919	152	531	205	577	13	137	23	377	61	279	100	275
August, 1919	173	484	215	552	15	120	33	406	47	201	134	292
September, 1919	142	522	190	593	9	123	43	402	34	269	196	494
Average per Month	173	465	213	553	17	109	92	395	47	217	129	295

	Male Surgical		Female Surgical		Emergency Ward		Dentistry		Gynecological		Proctology	
	Total patients treated	Visits made	Total patients treated	Visits made	Total patients treated	Visits made	Total patients treated	Visits made	Total patients treated	Visits made	Total patients treated	Visits made
October, 1918	199	723	205	821	547	1,418	31	45	100	203	16	29
November, 1918	152	817	106	694	405	1,404	27	49	53	143	9	35
December, 1918	123	661	118	634	341	1,276	38	71	48	133	11	34
January, 1919	153	893	156	788	368	1,170	40	77	59	180	19	65
February, 1919	129	831	108	682	317	1,280	54	97	53	172	8	64
March, 1919	155	984	133	945	420	1,525	68	144	77	275	16	89
April, 1919	194	1,125	155	964	435	1,612	43	112	63	208	15	73
May, 1919	160	1,258	163	1,194	482	1,625	62	152	..	..	10	66
June, 1919	154	1,062	159	1,080	521	1,635	34	97	..	..	8	61
July, 1919	178	1,237	163	1,082	544	1,602	44	123	82	227	16	92
August, 1919	177	1,204	140	1,012	504	1,644	58	126	91	314	16	97
September, 1919	177	1,101	139	919	443	1,812	43	124	68	352	13	104
Average per Month.	163	991	145	901	444	1,500	45	102	57	184	13	67

Class of 1919 School of Nursing

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—I have the honor to present the twenty-seventh annual report of the School of Nursing.

The epidemic of influenza, which made such deadly inroads upon our city last autumn, crowded our Hospital far beyond its limit and kept the nursing staff working at high pressure. Suspension of all classes and instruction became necessary and every effort was made to save the lives of the patients entrusted to our care. Despite every precaution, ninety of our number were attacked by the disease; fortunately, but one fatality resulting—that of a probationer recently arrived. I cannot speak too highly of the esprit de corps and the supreme devotion of the Nursing Staff, the Students and Probationers, during those trying months. The threads of theory were again taken up early in the new year and the curriculum has been brought up to date.

Our Nation is at last awake to the alarming condition of public health and the immediate necessity of providing a remedy. At the Canne Convention, where representatives of many nations sat in earnest conference upon this subject, Dr. William Welsh stated that the trained public health nurse was one of the most important factors in a successful campaign against disease. In response to this appeal, the effort of the past year has been directed especially toward extension of the School work to include preparation for this important branch of nursing. The Henry Street Nurses' Settlement offers our students a four-month course, including lectures at Teachers' College (with credit) and field work in the congested districts of the city. This, in conjunction with our own Social Service Department, enables us to train thirty students each year for public health work.

Evidence that our School does not fully meet the widespread need for graduates to fill important posts in this and other countries is seen by our inability to fill even a third of the positions offering. One of the Southern States is asking for ten Public Health Supervisors to cover the districts of the State. Surely no higher privilege could come to an individual or a group of individuals than that of providing endowment for the enlargement of this important educational measure.

The affiliation with Teachers' College, Columbia University, continues to attract the women who have completed two years of college work. When the adjustment of this course has been perfected it will become invaluable to students unable to give the longer period for training.

The short-time course for college women (nine months credit) gives an opportunity for specializing. The ranks of constructive workers to undertake reconstruction and to enter the war against conditions which bring about disease, vice and wretchedness are not filled; we look to the women who have had the privilege of higher education and the opportunity of studying the causes at first hand to make a valuable contribution to this work. The Vassar Group received last autumn from the Training Camp is doing excellent work and upholding their traditions.

The Managers recently voted for the adoption of the eight-hour day for student nurses. The new schedule went into effect on October 6th. This provides for a fifty-two-hour week for day nurses and a fifty-six-hour week for night nurses. The fifty-two-hour week includes eight hours daily for five days and six hours for the remaining two days, giving a free half day on Sunday and on one other day during the week. It is expected that the shorter hours will result in more efficient service and improvement in the health of the students.

The Commencement Exercises of the Class of 1919 were held in Florence Nightingale Hall on May 15th. Forty-four members of the Class received diplomas, four of whom had been transferred from Class '20, being the first students received on the college credit basis. These students have taken full advantage of their opportunities for preparation and should meet the public need for service of the highest order.

The address to the Class was delivered by Dr. Walter B. James, who made an earnest appeal for maintenance of the highest ethical standards. In presenting the diplomas, Mr. William Sloane, President of the Board of Managers, gave a warm welcome to the members of the Class. Mr. Eugene Délano, a member of the School of Nursing Committee, presented the School Pins, after which a delightful reception was given the Class by the Managers. The Class flowers were the gift of Mr. Sloane.

Senior Class, 20.

Number at last report, 51; withdrew, 6; disqualified, 1; transferred to Class '19, 4; transferred to Class '21, 2; received from Class '19, 1; deceased, 1; remaining..... 38

Intermediate Class, '21.

Number at last report, 72; withdrew, 22; disqualified, 4; transferred to Class '22, 1; received from Class '20, 4; deceased 1; remaining 48

Junior Class,' 22.

First Section entered February 6, 1919, numbering 29; withdrew, 3; received from Class '21, 1; re-entered, 1; remaining 28

Second Section entered September 1, 1919, numbering 22; remaining 22

Summary.

Student Nurses	114
Probationers	22
Total	136

Katharine S. Beaver, a member of the Class of 1920, died suddenly, following an operation last October. Miss Beaver was greatly beloved by her classmates and her loss is keenly felt by her many friends.

Jennie Kyle Vivian, a Probationer, who entered the School in September, died in November of pneumonia following influenza. She is greatly missed by her classmates and friends.

Inquiries received throughout the year for information regarding admission to the School of Nursing numbered one thousand and fourteen.

Applications for graduates of the School to fill institutional and Visiting Nursing positions numbered one hundred and fifty-three.

Applications from graduates of other schools desirous of entering this Hospital for added experience numbered one hundred and one.

Registry calls filled (for private cases)	1,403
Registry calls unfilled	1,613
Total	3,016

Two hundred members of our Alumnæ Association entered the great war to nurse the wounded and sick soldiers. Some were attached to our own Army, others were sent to the British, while many joined the Canadian and French forces. Still others were engaged in Red Cross Service.

The Unit, which returned to America in February, was given a hearty welcome. We extend to each and every member our congratulations upon the splendid record they made while in France.

British Decorations Bestowed by King George V.

Royal Red Cross of the First Class.

Rank.

Matron Janet Banford Christie, '98.
" Edith Campbell, '07.
" Mary Olive Boulter, '08.
" Elizabeth Russell, '97.
" Edith Tilley Hegan, '07.
" Catherine Isabel Scoble, '12.

Royal Red Cross of the Second Class.

Rank.

Nursing Sister Anna Marie Balen, '13.
" Silla Marguerite Carr-Harris, '07.
" Elspeth Anna Gould, '09.
" Hilda Havergal MacDonald, '13.
" Naomi Frances Meiklejohn, '12.
" Harriet Tremaine Meiklejohn, '06.
" Mildred Florence Parkins, '10.
" Jennie Isabel Rignel, '13.

Military Medal—Edith Campbell, '07.

Mons, 1914.

Edith Campbell, '07.
Catherine Isabel Scoble, '12.
Mildred Florence Parkins, '10.
Naomi Frances Meiklejohn, '12.
Pauline Amelia Ivey, '14.

Decorations Bestowed by the French Government.

Agnes Louise Warner, '01, the Croix de Guerre.
Jane Isabel Rignel, '13, the Croix de Guerre.
Ruth Hovey, '14, the Croix de Guerre.
Alice Orme Smith, '15, the Croix de Guerre.
Phoebe Frances Taylor, '13, the Croix de Guerre.

Since the close of the war a group of eight of our Alumnæ have joined the American Commission for Relief in the Near East and are now working in isolated places in Armenia and Syria. Another group of seven have gone with the Red Cross to Siberia; others have taken up work in France, Serbia and Turkey.

The married graduates displayed a fine spirit of sacrifice during the epidemic which swept over our country with such fatal results. Not only in this city, but in many other cities throughout the country these women left their homes to give unstintingly of their professional services to the sufferers from this dread disease. Numbers of our graduates engaged in institutional and private work also gave heroic service. The lives of two of our Alumnæ were sacrificed in combatting this disease—Jean Georgiana Hayman, '08, and Mrs. Clarence Thomas, *nee* Edith Irene Doolittle, '17. Miss Hayman had won a high place in the hearts of her many friends and co-workers, by whom she will be keenly missed. Her untiring devotion, loyalty and the high order of her professional ability had given her a distinctive place in hospital circles. Mrs. Thomas, whose death occurred in October, is sincerely missed by a large circle of friends, to whom her many charming qualities of character had endeared her.

It is with much sorrow that we record the death of Margaret Eliza Baker, '04, following a severe operation. Many will miss Miss Baker's cheering presence, for she always radiated an atmosphere of good will. In her work overseas she gave valuable service to our country; her memory will always live in the hearts of those who came under her care.

The Visiting Nursing and Social Service Department has completed its sixteenth year. This Department is sustained by a liberal gift from Mrs. William K. Vanderbilt. The Staff consists of an Instructor, four Graduate Nurses, three Student Nurses and a Social Service Secretary.

Training in Public Health and Social Service Work has been given to twenty students. The Probationers, upon entering the School, make "rounds" in the homes of patients with the Instructor, who explains the purpose and value of Hospital Social Service. This gives them a broad and sympathetic outlook on the needs of their patients and secures their interest and co-operation during the three years of training.

In addition to this, work in the Department of Tuberculosis, Follow-Up, Convalescence, Fresh Air and Relief is carried on by the Staff.

The constant use of the motor car has increased our ability for larger service in the Department, in multplying home visits by the "follow-up" nurses, in carrying sick patients to and from the Hospital and in taking convalescents to the railway stations en route to convalescent homes.

During the influenza epidemic the Visiting Nurses, in addition to their hospital work, answered all calls in the neighborhood and gave devoted service.

Total number of visits made during the year	23,243
Total number of patients and families given relief	276
Patients referred to other organizations for relief and employment	51
Patients sent to Convalescent Homes and Sanatoria	573
Patients sent to Hospitals, Homes for Incurables and the Aged	138
Patients sent to Fresh Air Homes	175
Patients helped to obtain surgical appliances, viz., elastic stockings, belts, braces, etc	119

The Katie Geitz Kitchen in the East River Homes has been enlarged and is becoming a distinct health factor in the neighborhood. From one hundred to one hundred and twenty-five quarts of milk are dispensed daily, one hundred portions of food sold at five cents a portion, and hot soup at two cents a cup supplied to from seventy to ninety children of the Fresh Air Schools on the roof of the building.

DISPENSED.

Quarts of milk (total)	44,175
Quarts of milk (sold)	29,739
Quarts of milk (free)	13,408
Quarts of milk (used for cooking)	1,028
Portions of food (sold)	20,971
Portions of food (free)	451
Quarts of milk obtained from New York Diet Kitchen Association and paid for by Department Funds	4,639

Hill Top Camp at Hawthorne, New York, designed to give children of tuberculous parents and suitable cardiac patients a month's stay in the country, had its ninth successful summer. Ninety-one children derived great benefit from the fresh air, rest and discipline maintained there. We are greatly indebted to the Scully-Walton Ambulance Company who kindly arranged to transport the children to the Grand Central Station. The necessary funds to maintain the camp were raised through one dollar subscriptions, obtained by appeals to residents of the district in which the Hospital is situated.

Miss Emily Tuckerman of Stockbridge, Massachusetts, again took six little girls for the entire summer. These lucky children live in a charming cottage under the care of a practical nurse. Those chosen were especially in need of fresh air and country environment, all being from five to twenty-nine pounds under weight. Their physical improvement was wonderful. The greatest benefit, however, was derived from the deep personal interest shown in each member of the group by Miss Tuckerman herself.

On December twenty-third the Dispensary was crowded with over three hundred happy children and their mothers, who had come for the Christmas Tree and Entertainment. We are deeply grateful to our old friends who have always helped at Christmas time and to the clerical aides in the Out-Patient Department who also gave substantial help, thus showing an interest in the poor families under our care. Ice cream and cake was provided by Mrs. A. Carter, who for a number of years has remembered the children in this delightful way. Over three hundred and fifty-five gifts were distributed by the Department, including three hundred and twenty-five stockings. Gifts were also taken by student nurses to the homes of patients for whom they were caring.

One hundred and twenty-five dinners from the Vanderbilt Fund and five from Mr. Vincent Astor, through Bellevue Hospital Social Service, brought Christmas cheer of a very practical nature to many of our families.

To Mrs. William K. Vanderbilt, Sr., who although absent in France, is sending daily forty quarts of milk, we are deeply indebted for this most useful gift. We are most grateful also to Mrs.

Children of Tuberculous Dispensary Patients Departing for Hilltop Camp

Ogden Mills for her generous donation of four hundred dollars, and to the Walker-Gordon Laboratory who continue to send us a daily supply of from four to forty quarts. This milk is used principally for babies, under-nourished children and tuberculous patients, many of whom would otherwise be without this nourishment. We sincerely appreciate the splendid co-operation of the many convalescent homes and charitable agencies with our work. The House Staff and Out-Patient Staffs have been most cordial in support of the work. They are always ready to co-operate in constructive work, either in the Hospital or in the homes of the patients.

A cordial invitation is extended to graduates of any school of nursing needing hospital care, to use "The Eliza DeWitt Memorial Room," endowed by Mrs. Morris K. Jesup in memory of her mother. This private room, constantly in use, is highly appreciated by nurses overtaken by illness.

Mr. Lewis Cass Ledyard has made a generous contribution of two thousand five hundred dollars to the Endowment Fund of the School of Nursing, which we wish to acknowledge with grateful thanks. We hope this much needed fund will grow into a substantial sum for the improvement of the educational facilities of the School.

We also wish to acknowledge another liberal gift of seven hundred dollars from Mr. Fred L. Lavanburg to form a relief fund for the nurses who have served in the great war.

The "Week-end Camp," with maintenance, which has been given for the last seven years by Mr. and Mrs. J. Kennedy Tod, is much appreciated by the nursing Staff, over eighty of whom have enjoyed the sea air amidst delightful surroundings.

To the many kind friends who have so generously remembered our Nursing Staff by providing delightful outings, tickets for the opera, theatre, etc., we extend our warm and grateful thanks.

I wish to express my appreciation of the loyalty and co-operation rendered by the Attending Staff, the House Staff and Nursing Staff, and to thank your Board and the School of Nursing Committee for their unfailing support in our work.

Respectfully submitted,

ANNA CAROLINE MAXWELL, R.N., M.A.,
Director, School of Nursing.

LIST OF GRADUATES

'16 Abercrombie, Susan W.
'07 Agard, Marion Bissell, now Mrs. Henry H. Baker
'02 Allen, Jessie Anna
'94 Ambrose, Edith Margaret
'07 Anderburg, Virginia Caroline
'11 Anderson, Dora Martha, now Mrs. Carroll R. Hutchins
'02 Andrews, Stella Mathilda, now Mrs. A. W. Lahey
'14 Ardell, Mary Eleanor
14 Armstrong, Marjorie Parker, now Mrs. Quintard Taylor
'10 Armstrong, Rhoda M.
'16 Arthur, Ethel Roxana
'02 Ashe, Elizabeth Maywood
'16 Ashmun, Margaret
'10 Atkins, Lennis Augusta, now Mrs. H. P. Leonard
07 Avery, Louise Marion, now Mrs. Frederick J. Barrett
'14 Baird, Agnes Browning
'04 Baker, Margaret Eliza
'02 Baldwin, Irene Wetmore, now Mrs. J. Berkeley Hunter
'13 Balen, Anna Marie
'03 Barnes, Georgia Isabelle
'15 Barns, Margaret Virginia, now Mrs. George Rosenbaum
'96 Bates, Mary Georgiana
'05 Battle, Madelon, now Mrs. Mortimer Hancock
'15 Battles, Delia May
'14 Bauer, Anne, now Mrs. Norman M. Dingman
'09 Bauer, Emily Wilhelmina
'17 DeBaun, Elizabeth Hogenkamp, now Mrs. Earl Raymond Pike
'95 Beatty, Araminta Whiteley
'03 †Beatty, Edith Lucy, late Mrs. G. N. Hoffman
'99 Bebee, Mina Betsy, now Mrs. Sutherland D. Twining
'04 Becker, Anna Oleondea, now Mrs. James W. Jameson
'17 Bedell, Mary Ellison, now Mrs. John J. MacCormack
06 Bell, Anita, now Mrs. B. F. Peek
'08 Bell, Caroline Wack, now Mrs. Wm. B. Boyd
'11 Bellamy, Ethel May
'98 Bellinger, Georgia Wadsworth
'08 Benjamin, Ada Frances
'03 Bennett, Leila Richardson
'09 Benson, Ella Elizabeth
'09 Bentley, Bertha, now Mrs. Edward Cook
'19 Berry, Adelaide B.
'02 Bewley, Margaret Anne, now Mrs. C. Irving Fisher
'01 Bigelow, Glenna Lindsey
'07 Bixby, Grace Vivian, now Mrs. Harry Brick Justice
'12 Blaine, Lela Rebecca
'94 Blanchard, Sydnie M., now Mrs. Gosse
'19 Bliss, Alice Wood
'17 Bockum-Dolffs, Irmgard von
'07 Boise, Margaret Galt
'15 Bongard, Ella Mae
'05 Bonnell, Elsie Harper, now Mrs. John C. L'Hommedieu
'97 †Bonner, Jeanette Grace, late Mrs. Frederick Schoonmaker
'07 Bonnett, Marie Therese
'08 Boulter, Mary Olive
'08 Boutwell, Alice Bradford, now Mrs. George N. Pease
'15 Brackett, Elizabeth Rock
'06 Branch, Lucy Morton, now Mrs. John Street Cator
'19 Branham, Juliet Capers
'12 Breckon, Mae Edithe
'19 Bridges, Margaret Dickson, now Mrs. Albert F. Blakeslee
'18 Brill, Ruth Oakley
'06 Brockway, Emma Holmes, now Mrs. M. B. Friedlander
'98 Brown, Florence Isabel, now Mrs. Hamilton Byers
'15 Brown, Bessie Church
'07 Brown, Dorothy, now Mrs. Frederick Corning Knote
'06 Brown, Esther Allison
'12 Brown, Margaret Rutherford
'97 Brown, Mary Magoun
'16 Bruce, Barbour Elizabeth
'16 Bullard, Winifred W.
'09 †Bulmer, Elizabeth Ethel Gertrude, late Mrs. William B. Boyd
'16 Buntzen, Agnes Elizabeth
'07 Burbridge, Alice Eaton, now Mrs. Rudolf Schumacher
'16 Burgess, Marjorie McCoy
'94 †Burtis, Harriet Eliza
'11 Butler, Meta

† Deceased

'17 Byron, Marie Catharine
'06 Cadenhead, Margaret Jean
'97 Cadmus, Nancy Elizabeth
'07 †Cady, Francis Sibyl, late Mrs. Robert L. Hutton
'05 Cahoone, Helen May
'16 Calhoun, Sara Ellis
'98 Cameron, Grace Irving
'19 Campbell, Agnes Read
'19 Campbell, Cathrene May
'07 Campbell, Edith
'19 Campbell, Margaret Stuart
'19 Carlson, Ruby Fannie
'94 Carpenter, Frances Ward
'07 Carr-Harris, Silla Marguerite
'12 Carter, Bessie Mae, now Mrs John T. Harris
'95 Case, Rena Adelia, now Mrs. Fowler
'97 Chamberlain, Amy Aims, now Mrs. James H. McGuinness
'97 Chisholm, Mary Winifred, now Mrs. George H. Needler
'98 Christie, Janet Banford
'02 Clapp, Edith J. Lawrence
'12 Clark, Gertrude Emma, now Mrs. Armand J. Cilhay
'18 Clark, Helen Seelye, now Mrs Frank L. Meleney
'18 Clark, Louise Morris
'99 Clark, Ruth Gardner
'07 Clarke, Emma De Veber
'02 Class, Alice Brown, now Mrs. William W. Conley
'98 Clatworthy, Emily
'90 †Clausen, Jessie Leonard
'99 Claxton, Helen Catherine
'04 Cleland, Jean
'10 Cleland, Mary
'06 Cobb, Clara Battey, now Mrs. J. V. Rittenhouse
'07 Coddington, Florence Marguerite, now Mrs. W. M. Petit
'13 Coffey, Ada Boone
'97 †Collester, Georgiana Scranton, late Mrs. Johnson
'03 Comstock, Frances Cornelia, now Mrs. H. R. Brown
'15 Conover, Marjorie Elsie
'10 Conroy, Rebecca Luella, now Mrs. Eugene Fairchild Russell
'16 Cooke, Helen Douglas
'09 Cooke, Susan Cansevoort, now Mrs. Alfred Elliot Hitchner
'07 Cooley, Carrie Starr
'14 †Coons, Laura Wood
'08 Copeland, Effie Maud Lee
'15 Corwin, Helen Avis
'99 Coull, Ida Elizabeth
'12 Coulson, Ivy May, now Mrs. Chester A. Adee
'08 Courtright, Louise Neff, now Mrs. Frank D. Fearman
'97 Cowdry, Charlotte, now Mrs. S. A. Brown
'09 Cowell, Alice Marie Levan, now Mrs. W. B. Robinson
'05 Crawford, Eleanor Josephine. now Mrs. Lea M. Robinson
'15 Crawford, Statira
'05 Crowder, Cora Emelia, now Mrs. C. M. Barnett
'04 Cruise, Margaret Allen, now Mrs. Charles C. Sewell
'02 Culgin, Anna Jane
'15 Culver, Maud Elizabeth
'02 Cunningham, Helen Bridgens
'18 Curry, Gladys Alma
'13 Curtis, Helen Burnette, now Mrs. James Kiel
'05 Daniel, Elizabeth Morton
'19 Daniel, Mary King
'06 Danner, Katherine Mary
'04 Darling, Ethel Marie
'09 Davey, Lillian May, now Mrs. John H. Braine
'97 †Davidson, Anna Adelia
'18 Davidson, Alice Justine
'15 Davies, Mabel
'04 Davis, Sylvia Hartston, now Sister Mary Sylvia
'94 †Davis, Sarah Keyes
'13 Davis, Jessie Katherine
'11 Davis, Mary Lane
'06 Davis, Gertrude Ethel, now Mrs. Frank Cowell
'99 Davison, Elizabeth Thompson
'19 Day, Charlotte Seymour
'14 Dean, Ruth Tisdale
'99 De Bard, Harriet Davis
'09 Decker, Bessie Adelaide, now Mrs. Philip B. Philipp
'18 De Graff, Eleanore Maitland
'10 De Iesi, Pauline Mazurie, now Mrs. John Allison Lockwood
'98 Deinstadt, Annie Maud, now Mrs. Walter J. Wellington
'05 Deming, Helen Louise, now Mrs. John S. Martino
'14 De Ronde, Ethel

† Deceased

'12 Dickinson, Anna Lois, now Mrs. Joseph B. Jameson
'17 Donnellan, Claire Julia
'17 †Doolittle, Edith Irene, late Mrs. Clarence Thomas
'17 Douglas, Lillian Agnes
'08 Drake, Gertrude Woodruff
'10 Dravo, Marie Frances, now Mrs. Robert K. Aiken
'17 Dresser, Marie
'19 Duhl, Gertrude S.
'09 Duncan, Sarah Frances, now Mrs. George Del Toro
'14 Duncan, Grace Flint
'13 Dunlap, Harriet Pence
'99 Dunning, Charlotte Estelle
'14 Durham, Jane Marion
'03 Durston, Elizabeth Hyde, now Mrs. William Churchill
'18 Easton, Blanche Stewart
'11 Eddy, Ruth Margaret
'06 Eden, Sybil Constance
'19 Edwards, Frances Alexandra
'11 †Ellis, Charlotte Emma
'12 Emery, Ruby Hannah
'04 English, Augusta Hobart
'12 Evans, Madeline
'02 Farmer, Rowena, now Mrs. Oscar H. Schloss
'05 Faure, Adele Louise
'96 Fehrmann, Elizabeth
'10 Fellows, Emily Louise
'17 Fenner, Elizabeth Harvey
'98 Fergusson, Jessie Mackellar
'11 Fernald, Marion Rebecca, now Mrs. Arthur Bristol
'03 Field, Alice Gertrude
'17 Filmore, Edithe Millard
'06 Findlay, Agnes
'05 Findlayson, Edith Belle
'18 Fisher, Margaret Louise
'17 Fitzsimons, Ruth Lang
'97 Fletcher, Anna Beatrice
'17 Fletcher, Dorothy Taylor, now Mrs. Raymond M. Bristol
'16 Floyd, Helen LeRoy
'99 Fobes, Louise Mitchell
'06 Folsom, Blanche Eleanore
'10 Folsom, Ruth Brown
'14 Foote, Louise Caroline, now Mrs. De Ronde
'12 Fordham, Mabel Orlando
'04 Forrest, Catherine Munro
'16 Fortuine, Florence Esther
'15 Foster, Anne Stancliffe, now Mrs. Alfred Greenough
'02 French, Cherrie Morton, now Mrs. James B. Crane
'07 French, Constance Braine, now Mrs. John R. Herrick
'05 Frey, Carrie Giddings
'14 Frost, Elizabeth Stirling
'04 Fuller, Ethel Irene
'05 Fuller, Clara Keyes, now Mrs. Julius R. Rogers
'04 Gardiner, Edith Virginia
'16 Gaut, Iris Mae
'10 Geil, Lulu
'16 George, Christena
'96 Gerow, Charlotte Emma, now Mrs. F. Irving
'94 Gibson, Harriet Beatrice
'03 Giddings, Jessie Marion, now Mrs. Stanley B. Thomas
'98 Gilfillan, Mary
'12 Gillean, Hazel Frances, now Mrs. C. Austin Bell
'18 Gillespie, Helen Louise
'07 Gillis, Margaret
'17 Glen, Cora Howell
'17 Goheen, Frances Anna
'12 Goldsmith, Ethel Mildred
'19 Goodearle, Gretta Isabel
'13 Goodrich, Kate Elizabeth, now Mrs. Herbert Lowery
'96 Goodrich, Beatrice Landon, now Mrs. Merle F. Murphy
'19 Gordon, Elizabeth Townsend
'09 Gould, Elspeth Anna
'14 Gould, Myrtle Rebecca, now Mrs. Robert Harry Hoff
'05 Goulden, Edith Maria
'14 Graham, Florence Annie
'01 Granger, Edith
'01 Grant, Florence Mary, now Mrs. Gorton Wair Allen
'10 Grant, Georgina H. Gordon
'96 Grant, Lulia Christina, now Mrs. James L. Lawson
'94 Grant, Janet Gordon
'08 Grant, Jessie Wilson
'02 Graves, Augusta Angeline
'19 Green, Gwendolyne Ida
'05 Green, Mary Holmes, now Mrs. Allen T. Gay
'01 Greenwood, Katherine, now Mrs. J. K. Reilly
'11 Griffith, Rose Erin
'03 Groht, Josephine A., now Mrs. T. W. Cady
'95 Grote, Anna, now Mrs. J. Colditz

† Deceased

'04 Guion, Mary Wood, now Mrs. Samuel D. Newton
'05 Gunn, Jean Isabel
'15 Hackett, Myra Ross, now Mrs. Louis Pollard
'18 Haff, Iva May
'11 Haliburton, Suzanne
'19 Hall, Marion
'16 Hall, Virginia Derr, now Mrs. Seibert Pearson
'11 Halsey, Lyllis, now Mrs. Oliver Y. Leonard
'10 Halstead, Alice, now Mrs. A. J. Longley
'97 Hamilton, Margaret Sutherland
'07 Hannan, Julia, now Mrs. A. W. Lyle-Samuel
'17 Hannan, Sylvia May
'19 Harding, Helen Beal
'19 Harrell, Virginia
'01 Hartwell, Anne Louise
'02 Hastings; Emily Belle, now Mrs. Edwin L. Bebee
'97 Hatton, Agnes Elizabeth, now Mrs. H. B. Higginbotham
'01 Haughwout, Alice Britton, now Mrs. Preston C. West
'08 †Hayman, Jean Georgiana
'15 Heath, Miriam Ruxton, now Mrs. Wm. B. MacDermott
'02 Hebblewhite, Anna
'07 Hegan, Edith Tilley
'13 Henley, Elizabeth Whipple, now Mrs. Wilfred Truman Shaver
'99 Hesselburg, Laura Antoinette
'04 Hesseltine, Marion Elizabeth
'04 Hicks, Julia Carolyn
'95 Hildrup, Josephine Wheeler, M. D.
'13 Hillyer, Elise, now Mrs. Herbert N. Vermilye
'16 Hobson, Eleanor Whiteside, now Mrs. G. M. Mackenzie
'99 †Hoffman, Rose, late Mrs. Edwin Lobenstein
'19 Hopkins, Elsie Bertha
'16 Hopson, Myra Haxtun
'10 Houlder, Martha Stromer
'14 Hovey, Ruth, now Mrs. Benjamin R. Allison
'11 Howes, Helen Carol
'12 Howland, Mary Bartlett
'96 Hughes, Emeline Black
'13 Hughes, Sarah Helena
'18 Huntington, Frances
'98 Hyde, Annie Lora, now Mrs. Clarence M. Gihon
'94 Iliff, Ida Gertrude
'18 Ingalls, Laura Houghtaling
'14 Ivey, Pauline Amelia, now Mrs. David Robertson
'18 Jackson, Cordelia
'18 Jackson, Helen
'18 Jameson, Elsie
'99 Jayne, Alice, now Mrs. Edward Montgomery
'19 Jenkins, Anna Kilgore
'18 Jessen, Marie Elizabeth
'14 Johnson, Clarissa Ordway, now Mrs. S. William Sutherland
'12 Johnson, Frances Lewis, now Mrs. Wm. P. Bledsoe
'11 Johnson, Mary Anna
'14 Johnson, Natalie Allien
'19 Jones, Inez Jennie
'96 Jones, Lottie Searle, now Mrs. Bernard J. Richardson
'07 Jones, Martha Hunter
'11 Jordan, Alice Maud
'17 Justus, Una Irene
'12 Kay, Muriel, now Mrs. Arthur H. Ross
'05 Kelley, Helen Marie Isabel
'07 Kelley, Emma Roswell, now Mrs. Richard Pigeon
'17 Kendall, Helen McCain
'19 Kennedy, Anna MacPherson
'17 Kernan, Hannah Devereux
'13 Kerr, Katherine
'02 Kershaw, Alice Henrietta, now Mrs. Charles D. Fowler
'94 Kilpatrick, Gertrude Evelyn, now Mrs. A. W. Trotter
'17 King, Rachel
'10 Kingstone, Mary Augusta
'18 Kinne, Margaret
'07 Kirby, Olive Holwell
'05 Kjeldsen, Laura
'16 Knapp, Winifred Hunt, now Mrs. Percival Roy Allen
'12 Knox, Dorothy Catherine, now Mrs. W. Christensen
'95 Kuroski, Emma Anna
'01 Laidlaw, Helen Erskine, now Mrs. Henry J. Martin
'13 Lambert, Ruth Elizabeth
'05 Lamson, Martha
'94 Larkin, Louise, now Mrs. David Bovaid, Jr.
'13 Latimer, Helen F.
'19 Latting, Helen Leslie

† Deceased

'10 Laubach, Amy Catherine, now Mrs. Benjamin L. Johnson
'18 Law, Dorothy Payne
'03 Lawless, Emily Viva, now Mrs. Albert Oldroyd
'12 Leavens, Edith Anning
'10 L'Ecluse, Elizabeth Sophia, now Mrs. Sheppard R. Saxton
'05 Lee, Alice Smith, now Mrs. H. Thomas Ryland
'18 Lee, Emily Hutchinson
'19 Leitch, Norma Patton
'13 Leonard, Anna Lurana
'94 Leonard, Annie Elliot, now Mrs. Collery
'98 †Lethan, Annie Paton
'08 Lewis, Margery Jerauld
'16 Lewis, Virginia Nelson, now Mrs. John William Bishop, Jr.
'11 Lightbound, Gertrude
'06 Liles, Alice Jane
'10 Linderman, Helen
'01 Livermore, Henrietta
'09 Locke, Helen Glen Rae
'17 Love, Eleanor Sydney, now Mrs. Frederick H. Scott
'03 Ludlum, Marie Hoffman
'17 Lumbers, Gladys, now Mrs. George E. Mara
'99 Lund, Astrid E., now Mrs. Oscar W. Erdal
'08 Lyon, Charity Wilson
'05 MacArthur, Harriet Frances
'13 MacClelland, Ruth Jane, now Mrs. Wm. Forrest Lee
'13 MacDonald, Hilda Havergal
'16 MacDonald, Sarah Elizabeth, now Mrs. Raymond Morgan Holmes
'09 MacKay, Agnes Logan
'03 MacLellan, Alice Hortence
'06 Mackie, Helen May
'16 Maclay, Edith Elizabeth
'01 McKean, Alberta Maud, now Mrs. John Curry
'06 Mahan, Charlotte, now Mrs. W. D. Hazard
'19 McAndrew, Helen Laureda
'11 McBean, Mary Helena, now Mrs. Edward R. Evans
'07 McCabe, Elizabeth, now Mrs. George Lathrop
'15 McClive, Elsie
'08 McClive, Mary Isabel
'11 McClung, Anabel Winnifred, now Mrs. Anthony C. Freeman
'09 McClung, Edith Murray, now Mrs. John LeRoy Sawyer
'98 †McClure, Martha
'19 McCreery, Mary McKay
'94 †McDade, Alvina
'16 McEvoy, Margaret Helen, now Mrs. William C. Woolsey
'12 McGoodwin, Mary J. R., now Mrs. Stuart A. Hamilton
'14 McIlwraith, Agnes Evelyn
'05 McKnight, Eliza
'09 McLean, Mary Henrietta
'17 Maas, Serena Herda Walde
'05 Malcolmson, Alice Louise
'17 Mangounie, Azniv Eunice K.
'12 Mann, Emily Hooker, now Mrs. Leslie William Gillette
'13 Marks, Jessie Mabel
'08 Marsh, Louise Marie
'94 Martin, Josephine Cordelia
'15 Martin, Martha Carter, now Mrs. William Low Cooke
'12 Marx, Helen Margaret
'02 Mason, Kathro Montague
'11 Matthew, Edith Margaret, now Mrs. Frederick C. Westcott
'15 Matthew, Lucy C.
'17 Mauger, Blanche Monica G.
'07 Maynard, Agnes Evangeline
'13 Meeker, Grace Anista
'06 Meiklejohn, Harriet Tremaine
'12 Meiklejohn, Naomi Frances
'17 Meixell, Edith Marguerite
'01 Melville, Mary Collins, now Mrs. Alexander J. Mac Iver
'13 Mercer, Violetta Carroll, now Mrs. William Berry Marbury
'08 Merrill, Lillian, now Mrs. John Harold Knapp
'09 Merritt, Louise Stephenna, now Mrs. J. L. Greiser
'97 Mewhort, Jessie Wilson, now Mrs. Benjamin H. Gray
'08 Meyers, Nellie, now Mrs. Harry D. Spangenberg
'15 Millar, Robena Monica
'11 Miller, Elizabeth Vincent
'18 Miller, Florence Isabel, now Mrs. Gerald B. Shibley
'19 Miller, Olive Emina
'17 Millward, Myrtle Muriel
'14 Milroy, Olive

† Deceased

'13 Minnes, Ethel Georgene, now Mrs. John K. Robertson
'08 Mitchel, Mary
'17 Mitchell, Eda Isabel
'07 Monnell, Mary Elizabeth, now Mrs. Alvin Walter Baird
'19 Montgomery, Frances Cecelia
'13 Moon, Ethel Loper, now Mrs. Arnold Wellington MacKinnon
'04 Mooney, Katherine Clarke, now Mrs. W. P. Williams
'90 Moore, Grace Elrida, now Mrs. Jacob L. Potter
'99 Moore, Stella, now Mrs. James W. Thayer
'97 Morley, Rye, now Mrs. Frank W. Kinsey
'13 Morrison, Georgina Alberta
'04 Mounce, Sara Belle
'10 Mowat, Alice Barbara, now Mrs George L. McCrea
'11 Muller, Rose
'09 Münck, Laura Charlotte
'12 Mundie, Jessie, now Mrs. William Macdonald
'16 Murphy, Malinda M.
'08 Murray, Annie Elizabeth
'10 Mussen, Ethel I.
'18 Myers, Alva Harrison
'07 †Myers, Mary Canfield, late Mrs. Frank E. Rockwell
'14 Neales, Margaret Lester, now Mrs. James Shrivers
'06 Nelson, Cora
'14 Nethercut, Ruth Bell, now Mrs. Wm. R. Rogers
'98 Newman, Inez Avery
'97 Nichols, Kathleen DePuy, now Mrs. Richard K. Southgate
'14 Niven, Helen Campbell
'10 Norton, Martha May, now Mrs Azro Karl Skinner
'05 Nye, Winnifred Louise, now Mrs. Royal S. Haynes
'96 †Odell, A. Gertrude
'16 Oldham, Frances Fielding
'97 Oliver, J. Rutherford
'15 Orbison, Lillian Valentine, now Mrs. David Van Stien
'09 O'Neill, Claudia Marie
'11 O'Neill, Frances, now Mrs. George Berpau
'19 Osborne, Margaret Pennington
'18 Osteen, Moneta
'05 Overton, Grace Elting, now Mrs. Alfred J. Brown

† Deceased

'14 Owen, Florence Belle
'18 Parkhurst, Dorothy
'10 Parkins, Mildred Florence
'14 Parr, Dorothy Waller, now Mrs. Gilbert W. Rolston
'94 †Parsons, Jennie L.
17 Payne, Dorothy Eastman
17 Pettee, Catherine Adele
'13 Posey, Elinor, now Mrs. William B. Ewing
01 Patterson, Elsie Thayer
08 Patton, Ethel Dorothy, now Mrs. George A. H. Davies
18 Peabody, Mary Bishop
14 Peacock, Susan Chapman, now Mrs. Harry H. Varner
99 Pearce, Etha Etta
95 Pearsall, Sarah Fedelia, now Mrs. Harry D. Curtis
15 Penfield, Theodora Crawford, now Mrs. Wilson C. Price
12 Penland, Anne
19 Perkins, Emilie Munson
95 Perrigo, Alice May, now Mrs. Ralph Hayhurst
18 Peterson, Florence Marie, now Mrs. James Zagst
'08 Phillips, Elizabeth Margaret
'95 Pierson, Helen Garthwaite, now Mrs. Ebenezer Bull, Jr.
'09 Pierson, Ann Elizabeth, now Mrs. Warren Earle Cox
'19 Pillsbury, Mary Elizabeth
'15 Pinney, Retta L.
'16 Piper, Anna S.
'09 Pitcher, Bessie Kingsbury
'17 Plastow, Anna Sarah, now Mrs. Justus H. Bower
'94 Pope, Amy Elizabeth
'09 Powell, Helen Clarissa
'16 Prechtl, Genevieve Veronika
'16 Price, Emma Augusta
'03 †Prime, Ruth Havens
'03 Pritchett, Conyers, now Mrs. Lafayette B. Hedge
'12 Purves, Mildred Marot, now Mrs. Ellinwood A. Frost
'18 Purvis, Winifred Tamar
'96 Read, Ethel May, now Mrs. C. C. Bennett
'16 Reeves, Nell, now Mrs. Ezra Thomas Mann
'16 Reimann, Florence Augusta
'06 Richards, Laura
'13 Rignel, Jennie Isabel, now Mrs. Fordyce B. St. John

'96 Rippard, Kate Linden, now Mrs. Ralph W. Sharer
'16 †Roberts, Amabel Scharff
'96 Robertson, Joan, now Mrs. Winthrop Daniels
'07 Robinson, Margaret Latricia
'14 Robson, Emilie Gesner
'14 Rolfe, Frances Wilhelmina, now Mrs. Scott P. Kimball
'97 Rose, Constance Baillie, now Mrs. Baillie Ripley
'94 Rose, Julia Baillie, now Mrs. F. Harris Shipman
'17 Rose, Vera Marion
'18 Ross, Marjorie
'97 Russell, Elizabeth
'98 Ryder, Lucy Fidelia
'07 Ryder, Marjorie Hope
'09 Rylands, Bessie Walker, now Mrs. Arthur I. Platt
'18 St. John, Florence Angle
'94 Salling, Camilla
'17 Savage, Eleanor McKowen
'96 Savage, Lillian Fraser, now Mrs. William Van Kirk
'97 Schetky, Marcis P., now Mrs. Coon
'99 Schiöler, Margrethe, now Mrs. Hans Koch
'12 Scoble, Catherine Isabel
'14 Scott, Frances May
'05 Scott, Hannah Pacific, now Mrs. James E. Dillon
'14 Scott, Katherine
'98 Seaborne, Alice de Forest, now Mrs. Benjamin Bayley
'18 Seeholzer, Clara Magdalene
'18 Seifert, Helen Becker
'15 Shanks, Marion Catherine M., now Mrs. James Auld Austin
'13 Shelley, Louise Chilton
'13 Sherman, Nellie Frances, now Mrs. Henry D. Eaton
'05 Sherrill, Charlotte Foote, now Mrs. John D. Kernan, Jr.
'11 Shuford, Agnes Mercer
'19 Simon, Charlotte Murdoch
'95 Simpson, Alexandrina
'19 Simpson, Anne Lenore
'09 Simpson, Nellie Ruth
'96 Sill, Helen
'03 Skiff, Marion Love
'15 Sleicher, Ethel Marguerite
'18 Smiley, Helen Gertrude
'15 Smith, Alice Orme
'19 Smith, Anne
'13 Smith, Ednah Childs
'13 Smith, Eleanor Doty, now Mrs. William S. Owen
'01 Smith, Gertrude Reid
'19 Smith, Gladys Beatrice
'12 Smith, Gwendolen Conant, now Mrs. John M. Hanford
'19 Smith, Margery Kittoe
'15 Smith, Lucy Mary
'06 Smith, Lydia Vernon, now Mrs. H. B. Boyd
'11 Snare, Helen Jeannette, now Mrs. Frederick A. Stanwood
'19 Snedecor, Florence Tyson
'96 Spencer, Sophie Edwards, now Mrs. Donald M. Cammann
'99 Spencer, Katherine Bunce
'17 Stark, Gladys Lisle
'97 Stebbins, Grace, now Sister Grace
'98 Stephanova, Katherina D., now Mrs. Gregory W. Tsilka
'19 Sterne, Bessie Whisnant
'06 Stevens, Isabella Abbott
'09 Stevens, Katherine Cecil
'96 Stewart, Elizabeth
'16 Stoll, Augustine Barnard
'95 Stone, Edith Hosford
'94 Stone, Frances Abbett
'98 Strain, Gertrude Emily, now Mrs. James Garrison
'01 Strain, Sara Homans
'06 Strong, Mary Leaycraft, now Mrs. Howard F. Burns
'14 Strong, Maud Mary
'98 Stryker, Carrie
'19 Stuckman, Marie Hermine
'18 Summers, Grace Florence
'12 Sutherland, Elspeth Jean
'17 Sutton, Lillian Augusta
'02 Tarbox, Lida Helen, now Mrs. Paul W. Orvis
'19 Taylor, George Margaretta
'07 Taylor, Rose Ethel, now Mrs. Thomas B. Cameron
'13 Taylor, Phoebe Frances
'12 Taylor, Mary Frederica, now Mrs. J. Gordon Weir
'04 Tennant, Mary Maud
'15 Terriberry, Kathryn
'16 Thackray, Fay Isabel, now Mrs. Wentworth Warden
'13 Thom, Lily Mary, now Mrs. Low
'05 Thomas, Annie Mabel
'11 Thomas, Nellie

† Deceased

'18 Thompson, Georgina Graeme
'16 Thompson, Helen Irvin
'10 Thompson, Marie Louise
'14 Thorpe, Constance Adele, now Mrs. Howard H. Scott
'94 Threlkeld, Margaret Nichol, now Mrs. Stephen H. Alling
'95 Tinker, Grace Rogers, now Mrs. James
'17 Todd, Elsie Genevra, now Mrs. Henry E. Meleney
'08 Todd, Laura Washington, now Mrs. Robert Paul Schey
'14 Todsen, Hjordis, now Mrs. Harold E. Schwing
'19 Towers, Lee Lenthall
'06 Towner, Grace Emily
'99 Townsend, Cordelia Newland
'17 Tripler, Maria Hall
'06 Truman, Edith Mary, now Mrs. James G. Bethel
'02 Turner, Mary Elizabeth, now Mrs. F. O. Rumsay
'14 Turner, Mary Isabel Cochrane
'18 Twidale, Katherine Ashby Heinrichs
'94 Tyger, Emma Elizabeth
'08 Upper, Alice Maud, now Mrs. Z. G. Lash
'02 Urquhart, Marcella Hunter
'95 Van Cleft, Henrietta
'06 Vanderbilt, Elsie May, now Mrs. C. H. Howell
'11 Van Duzor, Charlotte Elizabeth
'06 Van Ingen, Anne Huntington
'96 Van Kirk, Anne Dravo, now Mrs. Frederick Geller
'15 Van Patten, Elizabeth Penfield
'02 Van Rensselaer, Elizabeth, now Mrs. Benjamin Arnold
'99 Vaux, Winifred Estelle
'95 Veeder, Almina
'06 Veitch, Susan Helen
'99 Vinton, George Waldo, now Mrs. R. Byington
'14 Von Brandis, Johanna
'99 Vorhees, Cornelia Emmell, now Mrs. P. C. Field
'05 Wales, Jean Louise, now Mrs. William J. Norton
'99 Walker, Mabel, now Mrs. N. F. Ferris
'16 Walker, Jennie Louise
'13 Ward, Mabel Drummond, now Mrs. James Livingston Cobb
'96 Warman, Bertha Frederica, now Mrs. Eli Long
'17 Warman, Grace Anna
'01 Warner, Agnes Louise
'01 Weatherston, Frances
'06 Webster, Annie Alberta, now Mrs. William S. Dana
'98 Webster, Charlotte Marcella
'09 Weigand, Florence Lena
'19 Weir, Grace C.
'99 Weiss, Henrietta Lillian, now Mrs. Milo J. Tripp
'04 Welch, Jessie May, now Mrs. Frederic B. Morlok
'94 Welsh, Lillian
'19 West, Nannette
'02 Wharton, Mabel Cynthia, now Mrs. Graham Ryle
'03 Wheeler, Katherine, now Mrs. Frederick C. Craig
'96 White, Frances Agnes
'97 White, Frances Richards
'97 White, Meriel Richards
'16 White, Rosina
'01 Whitelaw, Edna, now Mrs. William Henry Ketchum
'19 Whitesides, Lula Lee
'13 Whitman, Nancy, now Mrs. Guy Hamilton Scull
'05 Whitson, Ravenna Cecilia
'15 Whittemore, Elsie
'05 Williams, Adele Cutts, now Mrs. B. Van Dyke Hedges
'15 Williams, Anne Katherine
'17 Williams, Ruth Clarice
'13 Wilson, Harriet Edith
'18 Wilson, Helen Arnot
'18 Wilson, Kathleen
'01 Wilson, Severina
'96 Wiltsie, Grace, now Mrs. H. S. Howland
'03 Winant, Martha, now Mrs. Allen Frost
'13 Winey, Nettie Louise
'05 Winters, Ida Marguerite
'04 Wood, Alice Shove
'11 Wood, Ruth B.
'09 Woodruff, Theo.
'15 Woods, Isabelle Stridiron
'98 †Wyman, Edith Johnson, late Mrs. H. Rodman
'08 Yost, Nancy Ellen
'95 Young, Amelie Jean Inglis, now Mrs. Walter A. Dunckel
'12 Young, Helen
'09 Young, Helen Jean, now Mrs. Ralph W. Shields
'13 Zetterstrom, Florence, now Mrs. Arthur Nilsen

† Deceased

THE ALUMNAE ASSOCIATION OF THE PRESBYTERIAN HOSPITAL TRAINING SCHOOL FOR NURSES IN THE CITY OF NEW YORK

EXECUTIVE COMMITTEE

Term Expires 1920	Term Expires 1921	Term Expires 1922
Alice H. MacLellan	Helen C. Howes	Nancy E. Cadmus
Janet B. Christie	Elsie T. Patterson	Helen Young
Anna J. Culgin	Katherine Williams	Ruth T. Dean
Edith Granger	Elizabeth R. Brackett	

OFFICERS

President: Helen Carol Howes
Vice-President: Anna J. Culgin
Treasurer (Acting): Helen Young
Secretary: Ruth T. Dean

ADVISORY BOARD

Moreau Delano
David Bovaird, M.D.
Chas. H. Young, M.D.
C. Irving Fisher, M.D.
William Sloane

FINANCE COMMITTEE

William V. S. Thorne
C. Irving Fisher, M.D.
Helen Young
Helen C. Howes

BENEFIT COMMITTEE

To Serve Until Annual Meeting, 1920
Alice H. MacLellan

To Serve Until Annual Meeting, 1921
Helen Young

To Serve Until Annual Meeting, 1922
Mrs. C. Irving Fisher

CHAIRMEN OF COMMITTEES

Membership—Robena M. Millar
Social—Robena M. Millar
Red Cross—Helen Young
Pension Fund Ways and Means—Frances E. Stone

MEMBERS OF THE CENTRAL REGISTRY GOVERNING BOARD

Nancy E. Cadmus
Helen Young

AUDITING COMMITTEE

Emma A. Kuroski

DELEGATES

Acting	Alternating
Mrs. F. W. Kinsey	Helen Young
Anne S. Piper	Anna J. Culgin

REPORT OF THE PRESIDENT OF THE ALUMNAE ASSOCIATION OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

September 30, 1919.

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen:

I have the honor of presenting to you the report of the Alumnae Association of the School of Nursing for the year ending September 30th, the fifth report to appear in the Annual Report of the Hospital.

The great event of the year was the return, in February, of our Overseas Unit. It is fitting that in this report special note should be made that the Chief Nurse, Mrs. Janet B. Christie, brought her Unit home in excellent condition, and intact, save for one member, who, it will be recalled, made the supreme sacrifice in January of the first year in France.

The Pension Fund has reached the $100,000 mark this year, through a gift of $25,000, presented at the Graduating Exercises for the Class of 1919, by Mr. William Sloane, whose never-failing interest in the affairs of the graduates of the school is deeply appreciated.

The epidemic of influenza invaded the ranks of the Association and brought to a tragic end the life of Miss Jean Hayman of the Class of 1908, for many years identified so closely with the work of the Training School, and known to many who were interested in the Hospital. Mrs. Edith Doolittle Thomas, Class 1917, also fell a victim of the disease. Miss Margaret E. Baker, 1904, a member of the Unit, died after her return to her home in Canada, following an operation for appendicitis.

Many of our members are still "in service," at home and abroad, doing reconstruction and relief work, but with so many of our nurses at home, and our nursing activities returning to a more normal course, it will be possible for us to resume work on the Pension Fund. The Fund should be at work, and plans for its operation, and its increase are ahead of us. We trust that our administration of this Fund will justify the faith that has been expressed by those who have helped and who shall help to build it up.

It is a privilege to use this opportunity to thank the Managers for the kindness and consideration shown to the members of this Association on all occasions.

Respectfully submitted,

HELEN CAROL HOWES, R.N.,
President.

REPORT OF THE TREASURER OF THE ALUMNAE ASSOCIATION OF THE PRESBYTERIAN HOSPITAL TRAINING SCHOOL FOR NURSES IN THE CITY OF NEW YORK

For the Years ending September 30, 1919 and 1918

CURRENT REVENUE

			1919		1918
Dues			1,080.00		870.00
Initiation Fees			$400.00		$130.00
Dues			1,080.00		870.00
Donation			.....		9.32
Income from General Fund			600.00		600.00
Miscellaneous Revenue:					
Interest on Bank Balances	$255.02			$116.54	
Subscriptions to Magazine	7.12			2.00	
Miscellaneous	.60		262.74	.25	118.79
Appropriations from Income of Benefit Fund account Benefits paid and minor miscellaneous expenses connected therewith			2,534.00		1,452.00
Grand Total Current Revenue			$4,877.24		$3,180.11

CURRENT EXPENSES

Accountant's Salary	.....	$200.00
Central Board Registry Tax	$24.00	24.00
Clerk's Salary	65.00	20.00
Delegate's expenses to American Nurses' Association Convention at Cleveland, Ohio	.....	58.31
Amount given Miss Maxwell to purchase gifts for men in Foreign Service	....	50.00
For New York State Nurses' Relief Fund Association's Relief Fund	80.00	.....
Donation to the Board of Foreign Missions of the M. E. Church to help meet cost of translating into Chinese the book entitled "Practical Nursing" by Maxwell & Pope	.....	200.00
Decorations for Reception of Unit	30.00	.....
Floral Tributes to Deceased Members and Friends	51.50	30.75
Contributions to United War Work Fund	50.00	.....
American Nurses' Association Dues	.....	36.90
New York County Registered Nurses' Association Dues	125.00	120.00
Christmas gift to Miss Sallings	.....	12.00
Delegate's expenses to New York State Nurses' Association at Rochester, N. Y.	37.96	.....
Quarterly Magazine, Printing	643.55	444.39
Stationery, Printing and Postage	93.15	87.48
Quarterly Meetings, Refreshments	24.01	22.89
Refreshments for the Annual Meeting of the Alumnae Association	73.85	.....
Legal Expenses	40.00	.....
Rent of Safe Deposit Box	8.00	6.75
Telephone and Telegraph	17.18	75.47
Miscellaneous	37.41	27.88
Benefits paid to members of the Alumnae Association from income of Benefit Fund	2,534.00	1,452.00
GRAND TOTAL CURRENT EXPENSES	$3,934.61	$2,868.82
Excess Current Revenue over Current Expenses	942.63	311.29
TOTAL	$4,877.24	$3,180.11

COMPARATIVE BALANCE SHEET AS OF SEPTEMBER 30, 1919-1918

CAPITAL ASSETS

	1919	1918	Increase	Decrease
Bonds	$167,396.25	$142,396.25	$25,000.00A	
Total Capital Assets	$167,396.25	$142,396.25	$25,000.00	

CURRENT ASSETS

Cash on Hand	$13,596.97	$5,478.05	$8,118.92	
Loans receivable due from Members of the Alumnae Association	2,272.00	2,712.00		$440.00
Total Current Assets	$15,868.97	$8,190.05	$7,678.92	
Grand Total Assets	$183,265.22	$150,586.30	$32,678.92	

CAPITAL LIABILITIES

Benefit Fund	$52,652.50	$52,652.50		
Unappropriated Income from Benefit Fund	8,894.16	8,380.35	$513.81B	
General Fund	11,311.86	11,311.86		
Pension Fund	107,445.12	76,414.14	31,030.98C	
Scholarship Fund	145.05	145.05		
Roberts Memorial Fund	160.00		160.00	
Total Capital Liabilities	$180,608.69	$148,903.90	$31,704.79	

CURRENT LIABILITIES

Alumnae Pin Account	$35.50	$4.00	$31.50	
Total Current Liabilities	$35.50	$4.00	$31.50	
Grand Total Liabilities	$180,644.19	$148,907.90	$31,736.29	
Surplus	2,621.03	1,678.40	942.63	
Total	$183,265.22	$150,586.30	$32,678.92	

A—Bonds—$10,000 par United Kingdom of Great Britain and Ireland, 5 year Gold Notes, due 1921 ..... $10,000.00
$15,000 par United Kingdom of Great Britain and Ireland, 20 year Gold Bonds, due 1937 ..... 15,000.00
Total $25,000.00

B—Amount of Income received from the Benefit Fund in excess of Benefits paid during the year $513.81

C—Pension Fund—Income from Investments held in Pension Fund received during the year $5,833.98
Donations for the Pension Fund received during year:

Miss Mary M. Brown	$100.00		
Miss Louise Skelley	10.00		
Mrs. Cadenhead	5.00		
Miss Katherine Forest	5.00		
From A Friend	50.00		
Miss Sleicher	26.00		
Proceeds from Pencil Sale	1.00		
William Sloane (Bonds)	25,000.00	$25,197.00	$31,030.98

STATEMENT OF INCREASES OR DECREASES OF CAPITAL RESERVE FUNDS

During Year Ending September 30, 1919

	Amount Sept.30,'18	Received	Expended	Amount Sept.30,'19	Increase
General Fund..	$11,311.86	.....	.....	$11,311.86	.....
Benefit Fund..	52,652.50	.....	.....	52,652.50	.....
Income from Benefit Fund	8,380.35	$3,047.81	$2,534.00	8,894.16	$513.81
Pension Fund.	76,414.14	31,030.98	.....	107,445.12	31,030.98
Scholarship Fund	145.05	.....	.....	145.05	
Roberts Memorial Fund		160.00		160.00	160.00
Total	$148,903.90	$34,238.79	$2,534.00	$180,608.69	$31,704.79

LIST OF INVESTMENTS, FUNDS HELD IN AND ANNUAL INCOME HELD IN BENEFIT FUND

Par Value		Book Value	Annual Income
$35,000.00	Provident Loan Society of New York 6% Certificates of Contribution.....	$35,000.00	$2,100.00
17,000.00	U. S. Steel Corporation Sinking Fund 5% Bonds, due 1963.....	17,652.50	850.00
$52,000.00		$52,652.50	$2,950.00

HELD IN GENERAL FUND

$12,000.00	Interborough Rapid Transit Co. First Refunding Mortgage 5% Bonds, due 1966	$11,640.00	$600.00

HELD IN PENSION FUND

$17,000.00	New York Central R. R. Co. Convertible Debentures 6% Bonds, due 1935.....	$18,496.25	$1,020.00
11,000.00	Interborough Rapid Transit Co. First Refunding Mortgage 5% Bonds, due 1966	10,850.00	550.00
40,000.00	United Kingdom of Great Britain and Ireland 20 year Gold Bonds, 5½%, due 1937	39,767.50	2,200.00
10,000.00	United Kingdom of Great Britain and Ireland 5 year Gold Bonds, 5½%, due 1921	10,000.00	550.00
22,000.00	Lackawanna Steel Co. Convertible First Consolidated Mortgage 5% Gold Bonds, due 1950	20,790.00	1,100.00
200.00	Third Liberty Loan U. S. 4¼% Bonds, due 1928	200.00	8.50
3,000.00	U. S. Third Liberty Loan 4¼% Bonds, due 1928	3,000.00	127.50
$103,200.00		$103,103.75	$5,556.00

Respectfully submitted,

HELEN YOUNG, R.N.,
Acting Treasurer.

BOARD OF MANAGERS

	From	To	Served the Institution	
William A. Booth	1868	1869	1 year	Resigned.
James Brown	1868	1877	9 years	Died in office.
Marshall S. Bidwell	1868	1872	4 years	Died in office.
Aaron B. Belknap	1868	1880	12 years	Died in office.
William E. Dodge	1868	1883	15 years	Died in office.
James Donaldson	1868	1872	4 years	Died in office.
John C. Green	1868	1875	7 years	Died in office.
Winthrop S. Gilman	1868	1873	5 years	Resigned.
Robert M. Hartley	1868	1881	13 years	Died in office.
Richard Irvin	1868	1888	20 years	Died in office.
Edward S. Jaffray	1868	1878	10 years	Resigned.
Thomas Jeremiah	1868	1872	4 years	Died in office.
Morris K. Jesup	1868	1875	7 years	Resigned.
John Taylor Johnston	1868	1893	25 years	Died in office.
James Lenox	1868	1880	12 years	Died in office.
David Olyphant	1868	1873	5 years	Resigned.
William Paton	1868	1875	7 years	Resigned.
Thomas C. M. Paton	1868	1878	10 years	Resigned.
Joseph Stuart	1868	1874	6 years	Died in office.
Robert L. Stuart	1868	1882	14 years	Died in office.
Thomas U. Smith	1868	1874	6 years	Died in office.
Jonathan Sturges	1868	1874	6 years	Died in office.
Otis D. Swan	1868	1876	8 years	Resigned.
Charles N. Talbot	1868	1874	6 years	Died in office.
Willard Parker, M.D	1868	1875	7 years	Resigned.
John R. Ford	1868	1880	12 years	Died in office.
Henry M. Taber	1868	1884	16 years	Resigned.
Alexander Van Rensselaer	1868	1876	8 years	Resigned.
William M. Vermilye	1868	1878	10 years	Died in office.
Washington R. Vermilye	1868	1876	8 years	Died in office.
A. R. Wetmore	1868	1881	13 years	Died in office.
A. Robertson Walsh	1868	1884	16 years	Died in office.
George de F. Lord	1869	1872	3 years	Resigned.
Henry Parish	1869	1872	3 years	Resigned.
David S. Egleston	1873	1876	3 years	Resigned.
Edmund D. Stanton	1873	1873	1 year	Died in office.
George W. Lane	1873	1883	10 years	Died in office.
John C. Tucker	1873	1875	2 years	Resigned.
Charles Lanier	1873	1875	2 years	Resigned.
John E. Parsons	1873	1875	2 years	Resigned.
Latimer Bailey	1874	1881	7 years	Resigned.
William Adams, D.D	1874	1880	6 years	Died in office.
John T. Agnew	1875	1899	24 years	Died in office.
Joseph K. Skidmore	1875	1876	1 year	Resigned.
Walter Edwards, Jr	1875	1895	20 years	Died in office.
William K. Hinman	1875	1908	33 years	Died in office.
Richard W. Hurlbut	1875	1887	12 years	Died in office.
John S. Kennedy	1876	1909	33 years	Died in office.

BOARD OF MANAGERS—Continued.

	From	To	Served the Institution	
Robert Schell	1876	1900	24 years	Died in office.
Thomas Donaldson	1872	1874	2 years	Died in office.
George W. Talbot	1876	1881	5 years	Resigned.
Randolph W. Townsend	1876	1902	26 years	Died in office.
Alexander Maitland	1876	1907	31 years	Died in office.
J. Cleveland Cady	1876	1887	11 years	Resigned.
J. Cleveland Cady, re-elected.	1896	1919	23 years	Died in office
John A. Hardenbergh	1876	1898	22 years	Died in office.
Charles A. Bulkley	1877	1886	9 years	Died in office.
Frederick Sturges	1877	1917	40 years	Died in office.
Elbert B. Monroe	1878	1894	16 years	Died in office.
Robert Lenox Belknap	1878	1896	18 years	Died in office.
Henry G. de Forest	1878	1889	11 years	Died in office.
Edwin D. Morgan	1878	1883	5 years	Died in office.
Charles Fanning	1878	1880	2 years	Resigned.
William M. Taylor, D.D	1881	1895	14 years	Died in office.
John S. Bussing	1881	1890	9 years	Resigned.
Heber R. Bishop	1881	1897	16 years	Resigned.
Elbert A. Brinckerhoff	1881	1913	32 years	Died in office.
Algernon S. Sullivan	1881	1887	6 years	Died in office.
Frederick Marquand	1881	1882	1 year	Died in office.
Henry M. Flagler	1882	1891	9 years	Resigned.
Frederick Billings	1883	1890	7 years	Died in office.
John T. Terry	1883	1913	30 years	Died in office.
John Sloane	1883	1906	23 years	Died in office.
George E. Dodge	1883	1900	17 years	Resigned.
William H. Jackson	1883	1908	25 years	Died in office.
John Crosby Brown	1883	1909	26 years	Died in office.
Charles S. Smith	1884	1908	24 years	
Henry S. Wilson	1886	1908	22 years	Died in office.
William B. Isham	1886	1908	22 years	Resigned.
Frederic Baker	1887	1913	26 years	Died in office.
Henry G. Marquand	1887	1902	15 years	Died in office.
William Moir	1888	1896	8 years	Died in office.
Donald MacKay	1888	1911	23 years	Died in office.
Robert W. de Forest	1890	....	.....	Continues in office.
Francis B. Griffin	1890	1910	20 years	
Samuel Inslee	1891	1895	4 years	Died in office.
William F. Havemeyer	1892	1913	21 years	Died in office.
Hugh D. Auchincloss	1892	1913	21 years	Died in office.
John Herbert Johnson	1893	1895	2 years	Resigned.
C. Whitney Carpenter	1895	1895	.....	Resigned.
Ethan Allen	1896	....	.....	Continues in office.
William L. McLane	1896	1903	7 years	Died in office.
William V. S. Thorne	1896	....	.....	Continues in office.
John S. Billings, M.D	1896	1913	17 years	Died in office.
Charles W. McAlpin	1896	....	.....	Continues in office.
John P. Duncan	1899	1901	2 years	Died in office.
William Barbour	1899	1909	10 years	
Arthur P. Sturges	1899	1919	20 years	Died in office
John J. Sinclair	1900	1916	16 years	Died in office.
James R. Jesup	1900	1901	1 year	Resigned.
William Sloane	1901	....	.....	Continues in office.

BOARD OF MANAGERS.—Continued.

	From	To	Served the Institution	
Henry W. de Forest.....	1902	....	.....	Continues in office.
Matthew C. Fleming.....	1902	....	.....	Continues in office.
Eugene Delano	1902	....	.....	Continues in office.
Simeon B. Chapin.....	1905	1916	11 years	Resigned.
William R. Willcox.....	1905	....	.....	Continues in office.
Henry S. Van Duzer.....	1906	1916	10 years	Resigned.
William M. Kingsley.....	1908	....	.....	Continues in office.
Moreau Delano	1908	....	.....	Continues in office.
William Sloane Coffin.....	1908	....	.....	Continues in office.
William Allen Butler.....	1909	....	.....	Continues in office.
David M. Look.....	1909	....	.....	Continues in office.
E. Parmelee Prentice.....	1909	1917	8 years	
Robert E. Tod.....	1910	1912	2 years	Resigned
Edward S. Harkness.....	1911	....	.....	Continues in office.
James R. Sheffield.....	1912	....	.....	Continues in office.
George Gibbs	1912	....	.....	Continues in office.
Stephen G. Williams.....	1912	1919	7 years	Resigned
Cornelius A. Agnew.....	1913	....	.....	Continues in office.
Phillip A. Rollins.....	1913	....	.....	Continues in office.
Thatcher M. Brown.....	1913	....	.....	Continues in office.
Robert W. Carle.....	1913	....	.....	Continues in office.
Johnston de Forest.....	1913	....	.....	Continues in office.
William Williams	1913	....	.....	Continues in office.
C. Irving Fisher, M.D.....	1914	....	.....	Continues in office.

EX-OFFICIO MEMBERS OF THE BOARD OF MANAGERS CONSTITUTING THE CLERICAL BOARD.

	From	To	Served the Institution
Ministers of the First Presbyterian Church:			
Rev. William M. Paxton, D.D.....	1868	1883	15 years.
Rev. Richard D. Harlan.....	1886	1891	5 years.
Rev. Howard Duffield, D.D.....	1891	1918	27 years.
Ministers of the Madison Square Presbyterian Church:			
Rev. William Adams, D.D.....	1868	1875	7 years.
Rev. William J. Tucker, D.D.....	1875	1880	5 years.
Rev. Charles H. Parkhurst, D.D...	1880	1918	38 years.
Senior Ministers of the Collegiate Church of the Reformed Dutch Church:			
Rev. Thomas Dewitt, D.D.....	1868	1874	Died in office.
Rev. Thomas E. Vermilye, D.D....	1875	1893	Died in office.
Rev. Talbot W. Chambers, D.D....	1893	1896	Died in office.
Rev. Edward B. Coe, D.D.....	1896	1914	Died in office.
Rev. David J. Burrell, D.D.....	1914	....	Continues in office.
Ministers of the First Reformed Presbyterian Church:			
Rev. John N. McLeod, D.D.....	1868	1874	Died in office.
Rev. William Wylie	1875	1886	11 years.
Rev. I. M. Stephens.....	1888	1890	2 years.
Rev. James D. Steele, Ph.D.....	1891	1906	15 years.
Ministers of the Scotch Presbyterian Church, successor of the First Reformed Presbyterian Church:			
Rev. David G. Wylie, D.D.....	1907	1914	7 years.
Rev. Robert Watson, D.D.....	1914	....	Continues in office.
Ministers of Old First Presbyterian Church, successor of the First Presbyterian Church and the Madison Square Presbyterian Church:			
Rev. George Alexander, D.D.....	1919	....	Continues in office.

OFFICERS

	From	To	Served the Institution	
President Emeritus.				
Frederick Sturges	1916	1917	2 years	Died in office.
Presidents.				
James Lenox	1868	1880	12 years	Died in office.
Robert L. Stuart.....	1880	1882	2 years	Died in office.
Edwin D. Morgan.....	1882	1883	2 months	Died in office.
George W. Lane.....	1883	1884	2 years	Died in office.
John S. Kennedy.....	1884	1909	25 years	Died in office.
Frederick Sturges	1910	1916	6 years	Resigned, Elected President Emeritus.
William Sloane	1916	....	.....	Continues in office.
Vice-Presidents,				
John C. Green.....	1868	1875	7 years	Died in office.
Robert L. Stuart.....	1876	1880	4 years	Elected to Presidency
Edwin D. Morgan.....	1880	1882	2 years	Elected to Presidency
George W. Lane.....	1882	1883	2 months	Elected to Presidency
John S. Kennedy.....	1883	1884	1 year	Elected to Presidency
Heber R. Bishop.....	1884	1896	12 years	Resigned.
Frederick Sturges	1896	1910	14 years	Elected to Presidency
Robert W. deForest.....	1910	1915	5 years	Resigned.
William Sloane.....	1915	1916	1 year	Elected to Presidency
William M. Kingsley....	1916	....	.....	Continues in office.
Treasurers.				
Aaron B. Belknap.....	1868	1880	12 years	Died in office.
Robert Lenox Belknap..	1880	1892	12 years	Resigned.
Elbert A. Brinckerhoff..	1892	1898	6 years	Resigned.
William V. S. Thorne....	1898	....	.....	Continues in office.
Corres'g Secretaries.				
Robert M. Hartley.....	1868	1876	8 years	Died in office.
Otis D. Swan.....	1876	1877	1 year	Resigned.
Walter Edwards, Jr.....	1877	1884	7 years	Resigned.
Algernon S. Sullivan....	1884	1888	4 years	Died in office.
Elbert B. Monroe.....	1888	1890	2 years	Died in office.
George E. Dodge.....	1890	1898	8 years	Resigned.
William V. S. Thorne....	1898	1899	1 year	Resigned.
Alexander Maitland	1899	1907	8 years	Died in office.
William V. S. Thorne...	1908	1911	3 years	Resigned.
William M. Kingsley....	1911	1914	3 years	Resigned.
Matthew C. Fleming....	1914	....	.....	Continues in office.
Record'g Secretaries.				
Henry M. Taber.....	1868	1884	16 years	Resigned.
Walter Edwards, Jr.....	1884	1895	11 years	Died in office.
Alexander Maitland.....	1896	1899	3 years	Resigned.
Charles W. McAlpin.....	1899	1901	2 years	Resigned.
Matthew C. Fleming.....	1903	....	.....	Continues in office.
Resident Directress.				
Miss Jane S. Woolsey...	1872	1876	4 years	Resigned.
Superintendents.				
Charles F. Carpenter...	1876	1879	3 years	Resigned.
Rev. Thomas G. Wall....	1879	1892	13 years	Resigned.
C. Irving Fisher, M.D...	1892	1914	22 years	Resigned.
Charles H. Young, M.D..	1914	....	.....	Continues in office.
Acting Superintendent				
James U. Norris.....	1918	1919	1 year	

OFFICERS—Continued.

	From	To	Served the Institution	
Chaplains.				
Rev. Thos. G. Wall, D.D.	1879	1902	23 years	Died in office.
Rev. Juett N. McDonald.	1905	1909	4 years	Resigned
Rev. Theo. D. Martin...	1915	1917	2 years	Resigned.
Acting Chaplains.				
Albert P. Fitch.....	1902	....	6 months	Resigned.
Rev. J. D. Steele, Ph.D..	1902	1903	17 months	Resigned.
Alfred J. Sadler.....	1903	1904	6 months	Resigned.
Rev. John L. Gillin.....	1904	1905	16 months	Resigned.
John C. Boyers.....	1909	1910	12 months	Resigned.
J. B. Tarney.....	1910	1912	29 months	Resigned.
Egbert W. Hayes.....	1912	1913	1 year	Resigned.
Guy C. Converse.....	1913	1915	23 months	Resigned.
W. L. Hughes.....	1917	....	.....	Continues in office.
Director School of Nursing.				
Anna C. Maxwell, R. N..	1892	....	.....	Continues in office.

CONSULTING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
C.P. Alonzo Clark, M.D.....	1871	1875	4 years	
C.P. Oliver White, M.D.....	1871	1880	9 years	Died in office.
C.S. George A. Peters, M.D.....	1871	1875	4 years	
C.S. John J. Crane, M.D.....	1871	1876	5 years	
C.P. Jared Linsley, M.D.....	1876	1885	9 years	Died in office.
C.S. William Detmold, M.D....	1876	1885	9 years	Died in office.
C.S. Gurdon Buck, M.D.....	1876	1877	5 months	Died in office.
C.S. William H. van Buren, M.D.	1876	1883	7 years	
C.P. Samuel F. Hubbard, M.D..	1880	1885	5 years	Died in office.
C.P. James L. Banks, M.D.....	1880	1883	3 years	
C.P. Gouverneur M. Smith, M.D.	1882	1884	2 years	
C.S. Alfred C. Post, M.D.....	1883	1885	2 years	
C.S. John H. Hinton, M.D.....	1884	1885	1 year	
C.S. Frederick Lange, M.D....	1885	1889	} 6 years	
C.S. Frederick Lange, M.D....	1892	1894		
C.S. Charles McBurney, M.D...	1885	1913	28 years	Died in office.
C.P. William H. Draper, M.D..	1885	1901	16 years	Died in office.
C.P. E. G. Janeway, M.D.....	1885	1910	25 years	Died in office.
C.S. Charles K. Briddon, M.D..	1900	1916	16 years	Died in office.
C.P. Andrew H. Smith, M.D...	1903	1908	5 years	Resigned.
C.S. F. Tilden Brown, M.D....	1908	1910	2 years	Died in office.
C.P. Walter B. James, M.D....	1914	1918	4 years	Resigned
C.S. George E. Brewer, M.D...	1919	....	.....	Continues in office.
C.P. William P. Northrup, M.D.	1919	....	.....	Continues in office.

PATHOLOGISTS

	From	To	Served the Institution	
Charles S. Bull, M.D.....	1871	1873	2 years	
T. E. Satterthwaite, M.D.....	1873	1888	15 years	
John W. Beckman, M.D.....	1874	1875	1 year	
John S. Thacher, M.D.....	1889	1907	18 years	
Eugene L. Opie, M.D.....	1907	1910	3 years	
Wm. G. MacCallum, M.D.....	1910	1917	7 years	
James W. Jobling, M.D.....	1918	....	.....	Continues in office

VISITING PHYSICIANS TO ROENTGEN RAY DEPARTMENT

	From	To	Served the Institution	
Alfred T. Osgood, M.D.....	1907	1909	3 years	Resigned.
Eugene W. Caldwell, M.D.....	1910	1917	7 years	Died in office
Harry M. Imboden, M.D.....	1918	....	.....	Continues in office

VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
V.P. A. Brayton Ball, M.D.....	1871	1875	4 years	
V.P. Edward C. Seguin, M.D....	1871	1873	2 years	
V.P. George G. Wheelock, M.D...	1871	1875	4 years	
V.P. Walter De F. Day, M.D.....	1871	1875	4 years	
V.P. Gerardus H. Wynkoop, M.D.	1871	1875	4 years	
V.P. Alexander Hadden, M.D.....	1871	1885	14 years	
V.S. Alfred C. Post, M.D.....	1871	1883	12 years	
V.S. Gurdon Buck, M.D.....	1871	1876	5 years	
V.S. Thomas T. Sabine, M.D.....	1871	1874	3 years	
V.S. Daniel M. Stimson, M.D.....	1871	1876	5 years	
V.S. L. De Forest Woodruff, M.D.	1871	1876	5 years	
V.S. Samuel B. Ward, M.D.....	1871	1876	5 years	
V.S. Charles M. Allin, M.D.....	1874	1876	2 years	
V.P. James L. Banks, M.D.....	1875	1880	5 years	
V.P. Samuel T. Hubbard, M.D.....	1875	1881	6 years	
V.P. Gouverneur M. Smith, M.D...	1875	1882	7 years	
V.P. Frederick A. Burrall, M.D...	1875	1885	10 years	
V.P. James V. S. Wooley, M.D.....	1875	1881	6 years	
V.S. Lewis A. Stimson, M.D.....	1876	1889	13 years	Resigned.
V.S. John H. Hinton, M.D.....	1876	1884	8 years	
V.S. Charles K. Briddon, M.D....	1876	1900	24 years	Resigned.
V.S William T. White, M.D.....	1876	1880	4 years	
V.S. George F. Shrady, M.D.....	1877	1885	8 years	
V.P. Fred A. Castle, M.D.....	1880	1885	5 years	
V.S. Leroy M. Yale, M.D.....	1880	1885	5 years	
V.P. Andrew H. Smith, M.D.....	1880	1903	23 years	Resigned.
V.P. Thomas A. McBride, M.D....	1880	1886	6 years	Died in office.
V.P. William H. Flint, M.D.....	1885	1896	11 years	Resigned.
V.S. William S. Halsted, M.D.....	1885	1887	2 years	
V.P. W. Gilman Thompson, M.D..	1886	1911	25 years	Resigned.
V.S. Andrew J. McCosh, M.D.....	1887	1908	21 years	Died in office.
V.P. F. P. Kinnicutt, M.D.....	1892	1913	21 years	Died in office.
V.P. William P. Northrup, M.D...	1892	1919	27 years	Elec. Cons.
V.P. Walter B. James, M.D.....	1892	1914	22 years	Elec. Cons.
V.S. Ellsworth Eliot, Jr., M.D....	1900	....	.....	Continues in office.
V.P. John S. Thacher, M.D.....	1903	1914	11 years	Resigned.
V.S. Joseph A. Blake, M.D.....	1909	1913	4 years	Resigned.
V.P. Theodore C. Janeway, M.D...	1911	1914	3 years	Resigned.
V.P. Warfield T. Longcope, M.D...	1914	....	.....	Continues in office
V.P. George A. Tuttle, M.D.....	1914	....	.....	Continues in office
V.P. David Bovaird, M.D.....	1914	....	.....	Continues in office
V.P. T. Stuart Hart, M.D.....	1914	....	.....	Continues in office
V.S. Adrian V. S. Lambert, M.D...	1914	....	.....	Continues in office
V.P. Homer F. Swift, M.D.....	1914	1917	3 years	Resigned.
V.S. George E. Brewer, M.D.....	1914	1917	3 years	Resigned.
V.P. Walter W. Palmer, M.D.....	1917	1919	2 years	Resigned.
V.S. Allen O. Whipple, M.D.....	1919	....	.....	Continues in office
V.P. Howard H. Mason, M.D.....	1919	....	.....	Continues in office

ASSOCIATE VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
A.V.P. George A. Tuttle, M.D.....	1900	1914	14 years	Elec. Vist. Phys.
A.V.P. John S. Thacher, M.D.....	1900	1903	3 years	Elec. Vist. Phys.
A.V.S. F. Tilden Brown, M.D.....	1900	1908	8 years	Elec. Cons.
A.V.S. George Woolsey, M.D.....	1900	1914	14 years	Resigned.
A.V.P. David Bovaird, M.D.....	1903	1914	11 years	Elec. Vist. Phys.
A.V.S. Forbes Hawkes, M.D.....	1908	....	.....	Continues in office.
A.V.P. Warfield T. Longcope, M.D.	1911	1914	3 years	Elect. Vist. Phys.
A.V.P. T. Stuart Hart, M.D.....	1911	1914	3 years	Elect. Vist. Phys.
A.V.S. Adrian V. S. Lambert, M.D.	1912	1914	2 years	Elect. Vist. Surg'n.
A.V.P. Herbert S. Carter, M.D....	1914	....	.....	Continues in office.
A.V.P. Howard H. Mason, M.D....	1914	....	.....	Continues in office.
A.V.S. William Darrach, M.D.....	1914	1916	2 years	Resigned.
A.V.S. Clarence A.McWilliams,M.D.	1914	....	.....	Continues in office.
A.V.P. George Draper, M.D..	1915	....	.....	Continues in office.
A.V.P. Albert R. Lamb, M.D.....	1917	....	.....	Continues in office
A.V.P. H. Rawle Geyelin, M.D.....	1918	....	.....	Continues in office.
A.V.P. Arthur E.Neergaard,M.D....	1918	....	.....	Continues in office.
A.V.P. Archibald McI. Strong, M.D.	1919	....	.....	Continues in office.
A.V.S. Hugh Auchincloss, M.D....	1919	....	.....	Continues in office
A.V.S. James A. Corscaden, M.D..	1919	....	.....	Continues in office

RESIDENT PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
R.S. Clarence P. Thomas, M.D....	1917	1918	1 year	
R.P. Stanley T. Fortuine, M.D....	1918	1918	4 mos.	
R.P. Lee H. Ferguson, M.D.....	1918	....	.....	Continues in office

Adams, Robert S., M.D.....1893
Alexander, Harry L., M.D.....1916
Allison, Benjamin R., M.D.....1919
Andrews, George B., M.D.....1919
Andrews, George C., M.D.....1919
Babcock, James W., M.D.....1916
Bainbridge, Wm. S., M.D.....1895
Baird, Alvin W., M.D.....1907
Barnes, William J., M.D.....1919
Barrett, Frederick J., M.D.....1907
Bebee, Edwin L., M.D.....1901
Bickley, Emil B., M.D.....1918
Bill, Edward W., M.D.....1891
Bliss, Walter P., M.D.....1917
Bovaird, Jr., David, M.D.....1894
Boyd, William B., M.D.....1908
Brenner, Edward C., M.D.....1911
Brown, Alfred J., M.D.....1906
Buchler, Aug. F., M.D.....1877
Bulkley, Kenneth, M.D.....1912
Burnham, Athel C., M.D.....1908
Busche, Thos. W.....1878
Caldwell, Guy A., M.D.....1917
Cannon, A. Benson, M.D.....1916
Carter, Herbert S., M.D.....1898
Chambers, P. F., M.D.....1878
Chaplin, Hugh, M.D.....1915
Chickering, Henry T., M.D.....1914
Cleveland, Mather C., M.D.....1917
Cobb, James L., M.D.....1913
Cochran, Samuel, M.D.....1899
Cocke, Charles H., M.D.....1908
Coe, John W., M.D.....1900
Colp, Ralph, M.D.....1917
Cook, Edward, M.D.....1906
Cook, Finley R., M.D.....1898
Cooke, Robert A., M.D.....1907
Coonley, Frederick, M.D.....1902
Cornwall, Edward E., M.D.....1892
Corscaden, James A., M.D.....1909
Crowell, John B., M.D.....1875
Crump, Armistead C., M.D.....1907
Cutler, Jr., Allen R., M.D.....1919
Darrach, William, M.D.....1903
Davis, C. Roy, M.D.....1910
Decker, Harry R., M.D.....1909
Delavan, D. Bryson, M.D.....1876
Devan, Thomas A., M.D.....1913
Dolley, Frank S., M.D.....1914
Dorman, Harry G., M.D.....1902
Dorsey, Francis O., M.D.....1899
Douglass, Henry B., M.D.....1888
Draper, George, M.D.....1908
DuBois, Eugene F., M.D.....1909
Duffield, John T., M.D.....1882
Ely, Edward T., M.D.....1875
Erdman, Seward, M.D.....1905
Evans, Edward R., M.D.....1912
Fahnestock, Clarence, M.D.....1902
Ferry, Ronald M., M.D.....1918
Field, William H., M.D.....1918
Forbes, H. H., M.D.....1892
Forrest, Wm. E., M.D.....1877
Fortuine, Stanley T., M.D.....1918
Francke, Pedro F., M.D.....1893
Franklin, Albert V., M.D.....1913
Freeman, Jr., Alpheus, M.D.....1884
Freeman, Anthony C., M.D.....1912
Frissell, Louis F., M.D.....1902
Fuller, Duncan MacT., M.D.....1918
Furman, Benjamin A., M.D.....1913
Gaby, Robert E., M.D.....1909
Garner, E. F., M.D.....1885
Gerrish, W. H., M.D.....1879
Goodwin, Frank P., M.D.....1909
Grace, Roderick V., M.D.....1914
Graves, Gaylord W., M.D.....1911
Hale, Henry E., M.D.....1898
Hanford, John M., M.D.....1912
Hart, T. Stuart, M.D.....1897
Hartwell, John A., M.D.....1897
Harvey, Jr., Thomas W., M.D.....1911
Hawkes, Forbes, M.D.....1895
Haynes, Royal S., M.D.....1905
Haynes, Jr., W. H., M.D.....1877
Hazen, Roland, M.D.....1903
Hedges, B. Van Dyke, M.D.....1893
Hooker, Alfred E., M.D.....1887
Howe, Hubert S., M.D.....1914
Howland, John, M.D.....1899
Hupp, Frank L., M.D.....1892
Hutton, Robert L., M.D.....1908
Ives, Sherwood B., M.D.....1899
Jackson, Reginald H., M.D.....1902
Jacobus, A. M., M.D.....1878
Jameson, James W., M.D.....1908
Keator, Harry M., M.D.....1904
Kennedy, Berthold S., M.D.....1918
Kennedy, Robert H., M.D.....1915
Kernan, Jr., John D., M.D.....1906
Kingsbury, Isaac Wm., M.D.....1905
Kouwenhoven, John B., M.D.....1897
Kuhlman, Alvin E., M.D.....1917
Lacayo, L. Alberto, M.D.....1879
Lamb, Albert R., M.D.....1910
Larson, Henry M., M.D.....1917
Lathrop, George H., M.D.....1907
Lattin, Berton, M.D.....1912
Leake, William H., M.D.....1918
Lee, Burton J., M.D.....1901
LeSeur, Horace H., M.D.....1915

House Staff 1919

Lewis, Raymond W., M.D.....1917
Little, Herbert W., M.D.....1880
McBaine, Richard H., M.D.....1910
McBurney, Malcolm, M.D.....1912
McCarroll, H. B., M.D.....1883
McDonald, J. Oliver, M.D.....1911
McMaster, Porter R., M.D.....1894
McNulty, John J., M.D.....1878
McWilliams, Clarence A., M.D.....1898
McWilliams, Norman B., M.D.....1915
MacGuire, Constantine J., M.D.....1914
Mackenzie, George M., M.D.....1915
Maddill, Grant C., M.D.....1888
Mandeville, H. A., M.D.....1882
Manheim, Sigmund, M.D.....1919
Manne, Alexander, M.D.....1919
Marvin, David M., M.D.....1889
Mason, Howard H., M.D.....1906
Meleney, Frank L., M.D.....1918
Meleney, Henry E., M.D.....1917
Miller, James A., M.D.....1901
Moment, D. H., M.D.....1873
Montgomery, Earl C., M.D.....1918
Moore, William A., M.D.....1887
Moseley, Henry P., M.D.....1901
Norton, N. R., M.D..... 1897
Osgood, Alfred T., M.D.....1901
Parsons, Jr., Wm. Barclay, M.D....1916
Paton, F. Wade, M.D.....1911
Pease, George M., M.D.....1910
Pershing, Edward H., M.D.....1894
Perkins, Edward W., M.D.....1891
Peters, Jr., John P., M.D.....1915
Pickhardt, Otto C., M.D.....1914
Pierson, Richard N., M.D.....1919
Porter, William H., M.D.....1879
Post, Wilfred McI., M.D.....1904
Potter, Philip C., M.D.....1919
Rainforth, Selden I., M.D.....1906
Ramsdell, Edward B., M.D.....1879
Riggs, Austen Fox, M.D.....1904
Riley, Henry A., M.D.....1915
Rolando, Henry, M.D.....1885
Roof, Charles B., M.D.....1876
Roome, Clarence T., M.D.....1910
Ross, Renwick R., M.D.....1893
Ross, William Hugh, M.D.....1890
Roys, Charles K., M.D.....1904
Rustin, Frederick, M.D.....1900
Sampson, Edwin F., M.D.....1914
Sanford, Leonard C., M.D.....1896
Santee, Harold E., M.D.....1910
Schulte, Herman von W., M.D.....1904
Sharpe, Frank W., M.D.....1889
Shattuck, Howard F., M.D.....1916
Shaw, Frank W., M.D.....1886
Shepard, Lorrin A., M.D.....1919
Sherman, William H., M.D.....1886
Shibley, Gerald S., M.D.....1918
Shively, H. Lawrence, M.D.....1890
Shultze, Ernest C., M.D.....1894
Sicard, Montgomery H., M.D.....1901
Simpson, Wm. K., M.D.....1882
Sizer, Nelson B., M.D.....1872
Smith, Charles H., M.D.....1903
Smith, George M., M.D.....1907
Smith, Malcolm K., M.D.....1913
Smith, Martin deF., M.D.....1914
Smith, Thayer M., M.D.....1916
Soper, Willard B., M.D.....1911
Spencer, Frank D., M.D.....1919
Squires, Charles A., M.D.....1907
Stadie, William C., M.D.....1918
Stearns, Wilbur W., M.D.....1917
Steele, Whitmore, M.D.....1892
Stevens, Alexander R., M.D.....1909
Stickler, Jos. W., M.D.....1881
Stowell, David D., M.D.....1913
Stuart, Harold C., M.D.....1919
Sullivan, T. F. X., M.D.....1916
Swift, Homer F., M.D.....1908
Taylor, Fenton, M.D.....1916
Taylor, Harold W., M.D.....1917
Terry, Jr., Arthur H., M.D.....1912
Thomas, Clarence P., M.D.....1917
Thomas, Stanley B., M.D.....1905
Thornley, J. P., M.D.....1895
Thurber, S. W., M.D.....1896
Tooker, Frederick J., M.D.....1900
Trudeau, Jr., Edw. L., M.D.....1903
Tully, M. E., M.D.....1874
Utley, Fred B., M.D.....1909
Vail, John I. B., M.D.....1918
Van Houten, Jacob A., M.D.....1877
Van Ingen, Philip, M.D.....1904
Vaughan, J. Colin, M.D.....1910
Vermilye, Herbert N., M.D.....1917
Voorhees, James D., M.D.....1896
Wagner, Charles G., M.D.....1884
Ward, E. St. John, M.D.....1907
Ware, Edward R., M.D.....1918
Waring, Antonio J., MD.....1911
Waters, Bert H., M.D.....1895
Watkins, Edwin D., M.D.....1908
Webster, Jr., Chas. E S., M.D.....1905
Weeks, William W., M.D.....1915
Wells, Jr., Edward M., M.D.....1909
Wells, John A., M.D.....1881
West, Randolph, M.D.....1918
Wetmore, Howard G., M.D.....1880
Wheelwright, Jos. S., M.D.....1903
Williams, Linsly R., M.D.....1902
Winchester, W. H., M.D.....1903
Worcester, James N., M.D.....1913
Wurm, Jr., Carl, M.D.....1918
Yocum, Joseph G., M.D.....1905

CHARTER

AN ACT

TO FOUND A PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK.

Passed February 28, 1868.—*Chapter* 15.

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

SECTION 1. James Lenox, John Taylor Johnston, Robert L. Stuart, Morris K. Jesup, Marshall S. Bidwell, and their associates, as hereinafter named, shall constitute a body corporate, with power to establish, maintain, and conduct a Hospital in the City of New York, which shall be known and designated as "THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK."

SECTION 2. The property and concerns of said Corporation shall be vested in and managed by a Board of thirty-two Managers (by act of March 28, 1868, increased to thirty-six Managers), to be constituted as provided for in the following section.

SECTION 3. James Brown, Marshall S. Bidwell, William A. Booth, Aaron B. Belknap, William E. Dodge, James Donaldson, John C. Green, Winthrop S. Gilman, Robert M. Hartley, Richard Irvin, Edward S. Jaffray, Thomas Jeremiah, Morris K. Jesup, John Taylor Johnston, James Lenox, David Olyphant, William Paton, Thomas C. M. Paton, Joseph Stuart, Robert L. Stuart, Thomas U. Smith, Jonathan Sturges, Otis D. Swan, Charles N. Talbot, Willard Parker, M.D., John R. Ford, Henry M. Taber, Alexander Van Rensselaer, William M. Vermilye, Washington R. Vermilye, A. R. Wetmore, and A. Robertson Walsh, thirty-two in number, shall constitute a part of the Board of Managers. To these thirty-two Managers, the Rev. William M. Paxton, D.D., as Minister of the First Presbyterian Church; the Rev. William Adams, D.D., as Minister of the Madison Square Presbyterian Church; the Rev. Thomas Dewitt, D.D., as Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Rev. John N. McLeod, D.D., as Minister of the First Reformed Presbyterian Church, all in the City of New York, and their successors in office for the time being, shall, by virtue of their respective offices, be associated as members of the Board of Managers.

SECTION 4. As soon as practicable after the passage of this Act, the said Board shall organize, and by lot divide the thirty-two Managers into four classes of eight each, and the places of the said classes shall be vacant respectively on the second Wednesday in April, one, two, three, and four years thereafter, so that eight Managers shall be elected by the said Board of Managers annually, by ballot, to hold their seats for four years.

SECTION 5. The Board of Managers shall have power to fill all vacancies that may occur in the said Board, to enact By-Laws, and to appoint all such agents, assistants, and attendants as may be proper to carry out the purposes of the said Corporation. Among these shall be included a Superintendent and a Chaplain or both a Superintendent and a Chaplain; but these positions shall be held only by Presbyterians.

SECTION 6. Not less than eleven Managers shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

SECTION 7. The said Corporation are authorized to take by purchase, devise, or otherwise, and may hold, transfer, and convey, for the purposes of said Hospital, all the real and personal property of which it may become possessed, in so far as the same is in accordance with the general laws of this State, and not otherwise, and which said property shall be exempt from taxation, and shall be entitled to the benefit of the provisions of law relating to charitable institutions.

SECTION 8. This Corporation shall possess the general powers, and be subject to the provisions, restrictions, and liabilities contained in the 3d Title of the 18th Chapter of Part First of the Revised Statutes.

SECTION 9. This Act shall take effect immediately.

CONSTITUTION

ARTICLE I.

TITLE.

The name by which this Society shall be known shall be, "THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK."

ARTICLE II.

OBJECT.

The object of the Society is the establishment, support and management of an Institution for the purpose of affording medical and surgical aid and nursing to sick or disabled persons of every creed, nationality, and color. The public religious services in the Hospital shall be in conformity with the doctrine and forms of the Presbyterian or Reformed Church.

ARTICLE III.

THE SOCIETY.

The Society shall consist of Life Members, who shall respectively be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous stated meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV.

ENDOWED BEDS.

The Board of Managers may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy one bed in the common wards of the Hospital free of charge, subject, however, to such rules and regulations for the admission, treatment, and discharge of patients as are now, or shall be hereafter, prescribed by said Board.

Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

ARTICLE V.

PROPERTY.

All the property of the Society shall be applied to advance the general objects of the Society, except where it has been otherwise specially directed by the donor or testator.

ARTICLE VI.

GOVERNMENT.

The affairs of the Society shall be under the direction of a Board of thirty-six Managers, thirty-two of whom shall be divided into four classes of eight each; and the places of the said classes shall be vacant respectively on the second Wednesday of April, at the end of one, two, three and four years thereafter, so that Eight Managers shall be elected by the said Board annually, by ballot, to hold their seats for four years. To these thirty-two Managers, the Minister of the First Presbyterian Church, the Minister of the Madison Square Presbyterian Church, the Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Minister of the First Reformed Presbyterian Church, all in the City of New York, by virtue of their respective offices, for the time being shall be added as members of the Board of Managers. The officers of the Society shall consist of a President, a Vice-President, a Treasurer, a Corresponding Secretary, and a Recording Secretary, who shall be selected annually by the said Board of Managers, from their own number, and shall also be Officers of the said Board. The said Officers and Managers, together, shall form a Board, to be denominated the "Board of Managers of the Presbyterian Hospital in the City of New York," not less than eleven of whom shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but seven shall be a quorum, for all other purposes, and for stated meetings. The Board of Managers shall at all times be fully authorized to execute all powers of the Society, over all the estate and property of the Society. To it shall be committed the care of the funds of the Institution; authority to make By-Laws, Rules, and Regulations, and to alter and amend the same; to fill vacancies in their own body, choose the Officers of the Society, appoint agents, assistants, and attendants, and generally to transact the entire business of the Society.

ARTICLE VII.

MEETINGS OF THE BOARD.

The Board of Managers shall hold stated meetings on the second Tuesday of April, June, August, October, December, and February, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President, or, in case of his absence or inability to act, by the Vice-President, or on the written requisition of five members of the Board of Managers; but when special meetings are called, the time and place of meeting, and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting; and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII.

ANNUAL MEETING.

A meeting of the members of the Society shall be held annually on such day between the 15th of October and 1st of January as the Board of Managers may appoint. It shall be the duty of the Board of Managers to make the necessary arrangements for this meeting; to present to the members a report of the proceedings of the previous years; to exhibit a statement of the funds and property of the Society; and also to give information of any matters relating to the objects of the Society which may be of interest or importance.

At the stated meeting of the Board in April eight members shall be chosen by ballot from among the members of the Society to supply the places of the class of managers whose term of service is about to expire. These eight members, together with those composing the three other classes, and the four *ex-officio* members of the Board, shall constitute the Board of Managers for the ensuing year, and shall continue in office until their successors are elected. In case of failure to make such elections on the appointed day, a special meeting of the Board shall be called for that purpose.

ARTICLE IX.

AMENDMENTS TO THE CONSTITUTION.

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

OF THE BOARD OF MANAGERS.

I.—Rules and Regulations.

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

II.—President.

The President shall preside at the meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex-officio, a member of all committees.

III.—Vice-President.

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President. Should he also be unable to act, a President pro tem shall be chosen by the Board.

IV.—Treasurer.

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V., of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

V.—Safe-Keeping of Securities

All bonds, stocks, and other invested securities and evidences of value shall be kept in a safe in the vault of a Safe Deposit Company to be taken in the name of the Hospital. Access to the safe containing the securities shall only be had by the Treasurer when accompanied by a member of the Finance Committee, or in the absence of the Treasurer by any two mem-

bers of the Finance Committee. A record shall be made of each visit to the vault in a book provided for that purpose, stating over the signature of the visitors all changes made in the contents of the safe, and when no changes are made, the object of the visit.

VI.—Secretary.

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex-officio a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

VII.—Committees.

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight members, a dispensary Committee of five members, a Training-School Committee of three or more members, a House Committee of three or more members, a Finance Committee of five members, of which the Treasurer shall be one, a Committee on nominations of five members, of which the Secretary shall be one, and an Auditing Committee of two members. The members appointed on these Committees shall hold office for one year from the second Wednesday in April next ensuing, unless otherwise ordered by the Board, and shall keep minutes of their proceedings, which shall be submitted to the Board at its stated meetings. The Board shall also appoint two of its members for each month of the year, who shall serve as an Inspecting Committee. If any manager thus appointed shall be unable to attend during the time allotted to him, it shall be his duty to procure some other manager to attend in his stead.

VIII.—Executive Committee.

The Executive Committee shall consist of the eight Managers chosen as provided in By-Law VIII, to whom shall be added the two Managers serving as the Inspecting Committee, and the members of the Dispensary, Training School and House Committees.

1. The Committee shall meet on the second and fourth Tuesday of each month and may hold special meetings when necessary, or when called by the Chairman or two members of the Committee. Three shall constitute a quorum.

2. The Executive Committee shall give such orders and establish such rules and regulations as they shall deem necessary for the better carrying

into effect the object of this Institution, provided such rules and regulations be not inconsistent with those established by the Board of Managers.

3. All questions relating to the admission, rejection and discharge of patients shall be decided by the Executive Committee, in conformity with the directions of the Board of Managers.

4. In case the House Physician, House Surgeon, or any of their assistants, or any other officer or employee shall neglect any of the duties prescribed to them, or refuse to comply with any reasonable request of the Executive Committee or Superintendent, the Suprintendent may suspend the offender, and he shall at once report his action to the Executive Committee.

5. The Executive Committee shall have general charge of all property within the precincts of the Hospital, and shall see that proper economy is observed in the administration of all its affairs, having due regard to the welfare of its beneficiaries. It shall audit and examine the accounts of the Superintendent; and authorize such repairs and disbursements as may from time to time be necessary, and shall draw drafts upon the Treasurer therefor; such drafts, except for the monthly pay-roll and supplies, shall not exceed $1,000 without authority of the Board therefor; shall be signed by the Chairman and Secretary for the time being of the Committee; and shall be a sufficient voucher for the Treasurer.

IX.—Out-Patient Department Committee.

The Out-Patient Department Committee shall consist of five Managers. It shall have the general care and oversight of the Out-Patient Department, and shall meet on the second and fourth Tuesdays of each month.

X.—School of Nursing Committee.

The School of Nursing Committee shall consist of three or more Managers, who shall have the general care and oversight of the School of Nursing.

XI.—House Committee.

The House Committee shall consist of three or more Managers, and shall direct and control the purchasing of all food, fuel, equipment and repair supplies, and have general supervision of the equipment, maintenance and repair of real estate and buildings.

XII.—Finance Committee.

1. The Finance Committee shall consist of five Managers—one of whom shall be the Treasurer. Three shall constitute a quorum.

2. It shall be their duty to adopt proper means to augment the financial resources of the Institution, to direct and counsel the Treasurer in the investment, care and management of the finances, and to prescribe

such form of accounts and reports as are deemed necessary. All proposed investments must receive the approval of the Board of Managers or the Executive Committee.

XIII.—Nominating Committee.

1. The Nominating Committee shall consist of five Managers, of whom the Secretary shall be one. Three shall constitute a quorum.

2. In the case of a vacancy occurring in the Board of Managers they shall recommend to the Board the name of a Life Member to fill such vacancy, and to them shall be referred the names of all persons suggested for such position or for Life Membership; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board, except with unanimous consent.

3. All persons nominated for positions on the House Staff shall be referred to this Committee. The names of such as shall be favorably considered by the Committee shall be by them reported to the Board of Managers.

XIV.—Inspecting Committee.

1. The Inspecting Committee shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the hospital and grounds.

2. They shall enter their report in a book, which book shall be laid before the Executive Committee at its meetings.

XV.—Auditing Committee.

The Auditing Committee shall shortly after the close of each fiscal year examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Superintendent for the last fiscal year examined and checked by certified public accountants. The Committee shall thereafter report to the Board the result of such accounting with its recommendations.

XVI.—Medical Board and the Medical, Surgical and Laboratory Service.

1. The Board of Managers shall appoint annually—

(a) A Director of the Surgical Service, a Director of the Medical Service, and a Director of the Pathological Service; these shall together constitute the Medical Board.

(b) As many Visiting Physicians and Surgeons, and Associate Visiting Physicians and Surgeons, as the service of the Hospital may require, a Visiting Physician to the Roentgen Ray Department, a visiting Bacteriologist, a Visiting Chemist, an Out-Patient Department Staff, and such other department chiefs and assistants as the various services of the Hospital may require.

(c) As many Assistant Physicians and Surgeons and special Consulting Physicians and Surgeons as the service of the Hospital may require.

(d) A House Staff, consisting of as many members as the service of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

(e) A Registrar of the Out-Patient Department.

2. These appointments shall be made at some time prior to July 1st in each year. The appointees unless a different term be fixed by the Board shall hold office for one year and thereafter until further action of the Board.

XVII.—Executive Staff.

The Board of Managers shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers shall appoint a Director of the School of Nursing, and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

XVIII.—Endowed Beds.

1. A gift of $7,500 shall entitle the donor and his successors to nominate, from time to time, an adult patient to use and occupy one bed in the common wards of the Hospital free of charge.

2. A gift of $5,000 shall entitle the donor to a like privilege for the children's ward.

3. A gift of $5,000 shall entitle the donor, during life, to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. In the case of a corporation or association the privilege shall expire in fifteen years.

4. Any person or corporation being the donor of a $5,000 bed may increase their donation to $7,500, in which case they shall become thenceforth entitled to the privilege that attaches to an original donation of that amount.

5. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

6. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the general endowment fund, the income of which shall be used for the payment of the current expenses of the Hospital, and no privileges shall accrue to the donor.

7. The Board of Managers shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

8. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Managers may prescribe, and shall be signed by the President or Vice-President and Treasurer, who shall also affix the seal of the Corporation.

XIX.—Appropriations of Money.

Except in the cases provided for in Section 5 of By-law VIII. and Section 2 of By-Law XII, all appropriations of money shall be made by resolution of the Board of Managers. Orders for the amounts thus appropriated shall be drawn on the Treasurer by the President or presiding officer of the meeting, and be countersigned by the Secretary or Secretary pro tem, and when properly endorsed shall be sufficient voucher for the Treasurer.

XX.—Complaints, Suspensions, or Discharges.

If any officer, physician, or surgeon shall become unfit to execute his office, or shall conduct himself contrary to any of the Rules of the Hospital or refuse or neglect to execute the same, the Executive Committee, or any member of the Board of Managers may submit against him a complaint in writing, at a meeting duly called, and thereupon a notice of the said complaint shall be given to the person complained of, and a time shall be appointed (not less than six days after service of said notice) for the person complained of to make his defence before the Board of Managers; and the Board, having examined into the truth of the complaint, and heard the defence of the party accused, if any shall be made, may, with the concurrence and approbation of a majority of the Managers present, suspend or discharge the officer, physician, or surgeon complained of.

XXI.—Order of Business.

The order of business shall be as follows:

1. The meeting shall be opened with prayer.
2. The roll shall be called, and the attending members noted.
3. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
4. Treasurer's Reports.
5. Reports of the Committees shall be called for, and order taken thereon.
6. Communications to the Board shall be received and considered.
7. Unfinished business.
8. New business.

XXII.—Alterations or Additions.

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

Revised, April 9, 1918.

RULES AS TO THE ADMISSION OF PATIENTS.

1. All ward patients are required to pay $3.00 per day for board or such smaller sums as may be determined by the circumstances of the case, of which the Managers shall be the sole judges. Patients from New York City (Manhattan and Bronx), who are unable to pay are admitted free. Patients from out of town requiring operative treatment not obtainable at their homes may be admitted free if unable to pay. Other patients from out of town will not usually be admitted free, but this rule shall not apply to patients recommended for admission by members of the Board of Managers or by any of the Directors of Service.

2. Patients suffering from severe accident or serious illness will be admitted at any hour of the day or night. Other patients will be admitted between 9 A. M. and 5 P. M. If able, they must apply in person at the office of the Hospital, when they will be examined by a member of the House Staff or Surgeon on duty, and admitted by the Superintendent, subject to approval by the Executive Committee. If unable to apply in person, they shall be visited and examined by such Physician as may be appointed by the Executive Committee.

3. Patients may be admitted by the Superintendent on the recommendation of any Manager, after examination as to suitableness by a member of the House Staff, or on the recommendation of any Physician or Surgeon of the Hospital.

4. No patient suffering from any readily communicable disease shall be admitted, nor any whose case does not require the special benefits of the Hospital; nor shall any patient be admitted whose case is judged to be incurable, unless there be urgent symptoms which, in the opinion of the Attending Physician or Surgeon, are capable of being relieved. There shall be no uterine nor vaginal examination made except in the presence of a nurse.

5. No patient suffering from erysipelas shall be admitted to either the Medical or Surgical Division of the Hospital.

6. There shall be recorded in the office daily the number of vacant beds.

7. Application for the admission of patients living out of the city must be accompanied by a certificate of some reputable physician, stating the nature and probable duration of the disease.

RULES FOR VISITORS.

1. Visitors will be admitted to the wards daily from 1 to 2 P. M., and on Sundays from 1 to 3 P. M., also on Tuesday and Friday evenings between 6 and 8 one visitor will be permitted, providing only one comes in the afternoon, and at no other time, except by special permission from the Superintendent.

2. Not more than two visitors will be admitted to see any patient on the same day.

3. Parents only (no children, relatives or friends) will be permitted to visit in the children's ward and for one-half hour only each visit.

Patients reported as seriously ill by the Physician or Surgeon will be permitted to see members of the family at any time.

4. Only fruit, jelly, and ice-cream can be brought for patients. Such packages must be left with the door clerk, and, if approved by the Physician, will be sent to the patients.

5. Visitors must observe perfect order and propriety while in the Hospital; must confine their visits to their immediate friends; must not stop or loiter in the halls, offices, or on stairways, and must leave the building promptly at the end of visiting hours.

Any violations of these rules may subject the offender to exclusion from the premises.

All letters of inquiry regarding patients should be addressed to

CHARLES H. YOUNG, M.D., *Superintendent.*

CORLIES, MACY & CO., INC.
PRINTERS
NEW YORK CITY, N. Y.

FORM OF BEQUEST

I give and bequeath to THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK, incorporated by the Legislature of the State of New York in the Year 1868, the sum of.....Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK, incorporated by the Legislature of the State of New York in the year 1868, all that, etc. [*describe the property*] to be had and holden to the said THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK, and their successors and assigns, for the use and benefit of the said Hospital.

THE

PRESBYTERIAN HOSPITAL

IN THE

CITY OF NEW YORK

Fifty-second Annual Report

For the Fifteen Months Ending December 31

1920

PRESBYTERIAN in its BURDENS because founded by PRESBYTERIANS.

UNDENOMINATIONAL in its BENEFITS because "For the Reception of Patients irrespective of Creed, Nationality, and Color."

Announcement of James Lenox, President, on opening Hospital, 1872

General View of the Hospital from Park Ave.

School of Nursing

THE

PRESBYTERIAN HOSPITAL

IN THE

CITY OF NEW YORK

Fifty-second Annual Report

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OFFICERS

President

WILLIAM SLOANE

Vice-President

WILLIAM M. KINGSLEY

Treasurer

CORNELIUS R. AGNEW

22 William Street

Secretary

MATTHEW C. FLEMING

170 Broadway

MANAGERS

Whose terms of office expire respectively in

1921

WILLIAM SLOANE
HENRY W. deFOREST
THATCHER M. BROWN
C. IRVING FISHER, M. D.

1922

ETHAN ALLEN
MATTHEW C. FLEMING
WILLIAM ALLEN BUTLER
PHILIP A. ROLLINS
ROBERT W. CARLE
JOHNSTON deFOREST

1923

ROBERT W. deFOREST
CHARLES W. McALPIN
DAVID M. LOOK
EDWARD S. HARKNESS
JAMES R. SHEFFIELD
GEORGE GIBBS
WILLIAM WILLIAMS

1924

MOREAU DELANO
WILLIAM M. KINGSLEY
WILLIAM SLOANE COFFIN
CORNELIUS R. AGNEW
WILLIAM H. WHEELOCK

Ex-Officio

GEORGE ALEXANDER, D. D.,
Minister of the Old First Presbyterian Church.

ROBERT WATSON, D. D.,
Minister of the Scotch Presbyterian Church.

DAVID JAMES BURRELL, D. D.,
Senior Minister of the Collegiate Reformed Church.

Board meets second Tuesday of February, April, June, August, October and December.

STANDING COMMITTEES

Executive

THATCHER M. BROWN
EDWARD S. HARKNESS
HENRY W. deFOREST
CORNELIUS R. AGNEW
WILLIAM M. KINGSLEY
WILLIAM ALLEN BUTLER
C. IRVING FISHER, M. D.
MOREAU DELANO

And the members of the Inspecting Committee on duty, Out-Patient Department, School of Nursing and House Committees.

Regular meeting on second and fourth Tuesdays of each month.

Out-Patient Department

ROBERT W. CARLE
ETHAN ALLEN
WILLIAM ALLEN BUTLER
CORNELIUS R. AGNEW
JAMES R. SHEFFIELD

Finance

WILLIAM M. KINGSLEY
WILLIAM H. WHEELOCK
MOREAU DELANO
HENRY W. deFOREST
And Treasurer *Ex-Officio*

Nominating

EDWARD S. HARKNESS
JOHNSTON deFOREST
THATCHER M. BROWN
WILLIAM WILLIAMS
And Secretary *Ex-Officio.*

House

ROBERT W. CARLE
GEORGE GIBBS
DAVID M. LOOK
WILLIAM SLOANE COFFIN
WILLIAM WILLIAMS

STANDING COMMITTEES

School of Nursing

WILLIAM SLOANE
JAMES R. SHEFFIELD
MOREAU DELANO
C. IRVING FISHER, M. D.
ADRIAN V. S. LAMBERT, M. D.
WARFIELD T. LONGCOPE, M. D.
DAVID BOVAIRD, M. D.

Auditing

DAVID M. LOOK
ETHAN ALLEN

Committee on Relations Between the Hospital and Columbia University

HENRY W. deFOREST
EDWARD S. HARKNESS
WILLIAM SLOANE

Building Committee

EDWARD S. HARKNESS
WILLIAM SLOANE
HENRY W. deFOREST

The President is *Ex-Officio* a member of all Committees.

Inspecting Committee

1920

May—Messrs. FISHER and SLOANE

June—Messrs. ALLEN and JOHNSTON deFOREST

July—Messrs. WILLIAM WILLIAMS and MOREAU DELANO

August—Messrs. CARLE and LOOK

September—Messrs. KINGSLEY and AGNEW

October—Messrs. WHEELOCK and GIBBS

November—Messrs. ROLLINS and SLOANE

December—Messrs. FISHER and BUTLER

1921

January—Messrs. CARLE and HARKNESS

February—Messrs. ALLEN and COFFIN

March—Messrs. LOOK and FLEMING

April—Messrs. AGNEW and SHEFFIELD

The By-Laws call for a weekly inspection of all Departments of the Hospital.

EXECUTIVE OFFICERS

Superintendent
CHARLES H. YOUNG, M. D.

Assistant Superintendent
RUTH T. DEAN, R. N.

Assistants to the Superintendent
KARL L. VAN SLYKE
RUTH CAMPBELL

Director School of Nursing
ANNA CAROLINE MAXWELL, R. N.

Assistant Director School of Nursing
JANET B. CHRISTIE, R. N.

Instructor in Social Service
ELSIE THAYER PATTERSON, R. N.

Acting Chaplain
W. L. HUGHES

Pharmacist
ANNA E. GROSSO, PH. G.

Chief Clerk
NATHAN MANDEL

Chief Engineer
R. ELLIOT BOND

Assistant to the Treasurer
CURTIS R. SOUTHWICK

PATHOLOGICAL SERVICE

Director
JAMES W. JOBLING, M. D.

Associate Visiting Pathologist
ALWIN M. PAPPENHEIMER, M. D.

Assistant Visiting Pathologist
LUDO VON MEYSENBUG, M. D.

Resident Pathologist
WILLIAM C. VON GLAHN, M. D.

Assistant Resident Pathologist
JOHN MINOR, M. D.

Associate Visiting Surgical Pathologist
WILLIAM C. CLARKE, M. D.

Assistant Visiting Surgical Pathologist
ARTHUR P. STOUT, M. D.

Bacteriologist
HANS ZINSSER, M. D.

Resident Bacteriologist
FREDERICK B. HUMPHREYS, M. D.

SPECIAL CONSULTANTS

Surgery—GEORGE E. BREWER, M. D.

Gynecology—WILLIAM E. STUDDIFORD, M. D.

Laryngology and Otology—CORNELIUS G. COAKLEY, M. D.

Assistant Consultants—EDWARD A. PRATT, M. D.
JOHN D. KERNAN, M. D.

Opthalmology—ARNOLD KNAPP, M. D.

Assistant Consultant—MARK J. SCHOENBERG, M. D.

Dermatology—JOHN ADDISON FORDYCE, M. D.

Anesthesia—THOMAS L. BENNETT, M. D.

Pediatrics—WILLIAM P. NORTHRUP, M. D.

Orthopedic Surgery—RUSSELL A. HIBBS, M. D.

MEMBERS OF THE HOUSE STAFF

During the Fifteen Months Ending December 31, 1920

Resident Physician
RANDOLPH WEST, M. D.

Resident Surgeon
RAYMOND W. LEWIS, M. D.

Assistant Resident Physicians
EDWIN P. MAYNARD, M. D. LEONARD P. DAVISON, M. D.

Assistant Resident Surgeon
JAMES GREENOUGH, M. D.

ERIC L. ALLING, M. D.
LOUIS C. B. BALDWIN, M. D.
ALVIN L. BARACH, M. D.
PAUL S. BARKER, M. D.
FRANK B. BERRY, M. D.
JOHN W. S. BRADY, M. D.
EDWARD W. CLARKE, M. D.
GILBERT E. HAGGART, M. D.
FRANKLIN McC. HANGER, JR., M.D.
EDWIN P. HAYDEN, M. D.
EDSON B. HECK, M. D.
L. EMMETT HOLT, JR., M. D.
JOHN TAYLOR HOWELL, M. D.
FRANK L. HUGHES, M. D.
JAMES J. JOELSON, M. D.
FRANK C. JOHNSON, M. D.
HENRY W. LOURIA, M. D.
GORDON B. McFARLAND, M. D.
RUSTIN McINTOSH, M. D.
MEYER M. MELICOW, M. D.
HENRY A. MURRAY, JR., M. D.
FRANK H. PETERS, M. D.
BEVERLY C. SMITH, M. D.
ABNER STERN, M. D.
HAROLD C. STUART, M. D.
ELIOT A. SHAW, M. D.
WALKER E. SWIFT, M. D.
RALPH T. B. TODD, M. D.
GEO. H. VAN EMBURGH, JR., M.D.
HENRY C. WILKINSON, M. D.
RODNEY R. WYMAN, M. D.

OUT-PATIENT DEPARTMENT

Officers

Registrar
RUTH T. DEAN, R. N.

Matron
ALICE L. MALCOLMSON, R. N.

Clerk
ANNA H. MILLER

Pharmacist
ANNA E. GROSSO, Ph. G.

Attending Staff

Surgeon-in-Chief
MATHER CLEVELAND, M. D.

Attending Surgeon (Chief of Clinic)
DUNCAN MacT. FULLER, M. D.

Assistant Surgeons
CHARLES T. BUTLER, M. D.
RALPH E. TAYLOR, M. D.
LOUIS CARP, M. D.

Attending Proctologist
FRANK C. YEOMANS, M. D.

Physician-in-Chief
ARTHUR E. NEERGAARD, M. D.

Attending Physician (Chief of Clinic)
WALTER P. ANDERTON, M. D.

Assistant Attending Physicians
MARTIN deFOREST SMITH, M. D.
THAYER A. SMITH, M. D.

Assistant Physicians
BERTON LATTIN, M. D.
KENNETH R. McALPIN, M. D.
EDSON B. HECK, M. D.
ALPHEUS FREEMAN, M. D.

CHILDREN'S DEPARTMENT

Attending Physician
HERBERT N. VERMILYE, M. D.

Assistant Physician
FRANK McLEAN, M. D.

TUBERCULOSIS DEPARTMENT

Attending Physician
HENRY T. CHICKERING, M. D.

Assistant Physician
WILLIAM B. BOYD, M. D.

DEPARTMENT OF GASTRO-INTESTINAL DISEASES

Attending Physician
ARMISTEAD C. CRUMP, M. D.

Assistant Physician
HOWARD F. SHATTUCK, M. D.

DEPARTMENT OF SKIN AND SYPHILIS

Attending Physician
J. GARDNER HOPKINS, M. D.

Assistant Physician
GEORGE C. ANDREWS, M. D.

DENTAL DEPARTMENT

Director

FRANK T. VAN WOERT, D. D. S.

Visiting Oral Surgeon

HENRY SAGE DUNNING, D. D. S., M. D.

Visiting Dental Surgeons

WILLIAM B. DUNNING, D. D. S. WILLIAM D. TRACY, D. D. S.
ANNA V. HUGHES, D. D. S.

Assistant Visiting Oral Surgeons

FRANCIS F. McCAFFRY, D. D. S. J. FRANK WYNN, D. D. S.
JOSEPH SCHROFF, M. D.

Assistant Visiting Dental Surgeons

ADAMS BAILEY, D. D. S.
ROBERT F. GILLIE, D. D. S.
CHARLES HATTAUER, D. D. S.
HANNES HOVING, D. D. S.
CHARLES G. SEIBERT, D. D. S.
PAUL S. TARLER, D. D. S.

Dental Roentgenologist

HOWARD T. APPLEGATE, D. D. S.

THE FIFTY-FIRST ANNIVERSARY

OF

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

was held in the Board of Managers Room at the Hospital, December 9, 1919, at 4.30 P. M.

The President, Mr. William Sloane, presided.

The exercises were as follows:

Scripture Lesson and Prayer, Dr. George Alexander.

Remarks, Mr. William Sloane.

The Fifty-first Annual Report of the Board of Managers, containing the report of the Treasurer, was presented.

IN MEMORIAM

WILLIAM VAN SCHOONHOVEN THORNE

Manager, 1896-1920

Treasurer, 1898-1920

Died in Service, February 6, 1920

It is impossible to estimate at their full value the services rendered by Mr. Thorne as Treasurer of the Hospital. He did not consider that his duties were limited merely to the custodianship of the funds of the Hospital, but devoted much time and effort in personal supervision of all the financial affairs of the institution, and exercised great vigilance over the expenditures of the Hospital.

The standardization of hospital accounting systems of leading hospitals throughout the country was devised by Mr. Thorne. He was also the founder of the Hospital Bureau of Standards and Supplies, which has proved an important factor in reducing the cost of administration.

The Board of Managers hereby records its profound sense of the serious loss which it has sustained in the death of one who loved the Hospital and gave so much of himself to it, and its deep realization of personal loss in the death of a devoted friend and adviser; and directs that this memorial be spread upon its minutes and a copy sent to Mr. Thorne's family.

IN MEMORIAM

EUGENE DELANO

Manager, 1902-1920

Died April 2, 1920

Mr. Delano brought to the Board of Managers a cultivated mind and a magnetic and lovable personality.

Though conservative by nature, he approved of every forward step taken by the Board better to relieve suffering, and to increase the facilities for the study of disease.

The interest which he took in the Training School for Nurses meant much to that branch of the Hospital service.

He was most conscientious in the performance of his every duty as a Manager, even when in recent years it involved great physical effort on his part.

To work with Mr. Delano brought pleasure and inspiration. We shall remember him as a Christian gentleman of the highest type, whose fellowship on the Board we shall sorely miss.

THE FIFTY-SECOND ANNUAL REPORT

OF THE

BOARD OF MANAGERS

OF

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

For the fifteen months ending December 31, 1920.

TO THE SOCIETY, TO THE CHURCHES WHICH IT REPRESENTS, AND TO THE PUBLIC:

This Annual Report, it will be noticed, is for the calendar year 1920; the fiscal year of the Presbyterian Hospital having been changed to correspond with the calendar year. All comparative figures are for the same period.

Since the last report was issued, quite a number of structural changes have been made to meet some pressing needs in the Dispensary, the Bacteriological Laboratory and the X-Ray Department; and a thorough overhauling of the machinery in the Hospital and Nurses' Home has been made. A Basal Metabolism Laboratory and a very complete Dental Clinic have been established, and modern baking machines installed.

In the Medical and Surgical services, the year has witnessed steady progress, not only in better organization but in further study of problems of clinical medicine, with most satisfactory results.

The Hospital has treated nearly thirty thousand people in the past twelve months.

Our Training School for Nurses graduated last May a Class numbering fifty-eight. We have been glad to welcome, for short periods of observation, nurses from Europe, desiring to study American methods of nursing. The new demands arising in the broadening field of nursing are requiring additional facilities which we are endeavoring to supply.

The property on the East River, between 67th and 68th Streets, purchased a dozen years ago for a new Hospital site, has been sold; the Managers having concluded that it was both inadequate and unsuitable for such a purpose.

The legacy of five hundred thousand dollars from the Estate of Mrs. Russell Sage has been paid during the past year.

To the Volunteer Aides who have proved so helpful in our Out-Patient Service, we would extend our hearty thanks.

The entire Hospital Staff has worked together with most commendable devotion and in complete harmony.

The death, on February sixth, 1920, of our Treasurer, Mr. W. V. S. Thorne, was a very heavy blow to the Presbyterian Hospital. For twenty-two years he had devoted time and energy to the work of his office and had rendered to the Private Hospitals in this City a most valuable service by his establishing the Bureau of Hospital Standards and Supplies, and by devising a uniform method of Hospital Accounting.

In Mr. Eugene Delano's death the Presbyterian Hospital sustained the loss of another constant friend and a most devoted Manager.

The Resolutions adopted by the Board of Managers, regarding their two associates, are printed elsewhere in this report.

By order of the Board of Managers.

WILLIAM SLOANE,
President.

REPORT OF THE TREASURER

COMPARATIVE STATEMENT OF CURRENT REVENUE

For Years ending December 31, 1920 and 1919*

Hospital Earnings or Operating Earnings	1920	1919
Private Room Patients	$73,714.91	$55,452.05
Board of Friends of Patients	804.75	1,795.60
Ward Pay Patients	78,682.49	57,556.36
City of New York for part maintenance of ward patients	27,566.75	18,467.90
Special Nursing	78,112.92	49,978.25
Operating Room Fees	5,832.50	3,199.70
X-Ray Therapy	914.80	1,049.70
X-Ray Service	18,448.64	14,851.39
Dental X-Ray	405.00	
Radium Therapy	1,505.50	1,548.75
Ambulance Fees	118.00	169.50
Pharmacy	8,284.03	5,657.91
Out-Patient Department	14,080.24	8,271.51
Photographic Service	17.95	63.85
Telephone Toll	1,505.31	1,670.25
Fees from Pupil Nurses	3,591.00	3,180.00
Kitchen Refuse Sold	644.21	799.66
Scrap Material Sold	333.25	326.68
Miscellaneous	776.75	172.49
Total Hospital Earnings	$315,339.00	$224,211.55

Other Revenue or Income	1920	1919
Donations from Individuals to meet Current Expenses	$23,710.87	$19,346.75
Donations from Churches to meet Current Expenses	2,796.93	4,564.52
Donations for Annual Beds	1,800.00	2,100.00
Donations for Thanksgiv'g and Christmas Dinners	1,000.00	900.00
Donations, Special		2,100.00
Received from United Hospital Fund	41,638.43	9,236.06
Income from Investments held in:		
Endowed Bed Fund	54,464.51	51,252.02
Perry McDonough Collins Endowment Fund	26,093.14	24,048.67
Edwin Bancroft Foote Fund	7,000.00	7,000.00
General Endowment Fund	7,240.00	5,903.50
General Fund	57,405.75	43,197.76
Margaret E. Dows Fund		200.00
Fiske Fund	5,832.50	3,400.00
Morris K. and Maria DeWitt Jesup Fund	5,000.00	5,000.00
Margarette A. Jones Fund	6,000.00	6,000.00
John Stewart Kennedy Fund	85,983.68	76,078.84
Russell and Margaret Olivia Sage Memorial Fund	13,008.62	
Sidman Trust Fund		20.00
Fund in Memory of John T. Terry	2,250.00	2,250.00
The Isaac E. Valentine Memorial Fund	16,835.93	18,076.29
Moses Weinman Fund		100.00
From Fund for Educational and Scientific Work	72,616.94	72,247.66
East River Homes Fund	7,742.16	8,602.00
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	7,321.15	7,575.24
Income from Estate of Andrew J. Garvey	129.03	
Income Premises 67th and 68th St. and Ave. A	7,655.51	10.659.00

* *Note:* Since the last published report the fiscal year has been changed to correspond with the calendar year and for purpose of comparison figures have also been compiled for the calendar year 1919.

COMPARATIVE STATEMENT OF CURRENT REVENUE—Continued

For Years ending December 31, 1920 and 1919

Income from Premises 1263-5 Fifth Avenue.....		$ 4,680.05
Interest on Bank Balances.....	$ 5,773.46	1,933.16
Interest on Unpaid Legacies.....	626.83	652.67
Dental Department Fund.....	5,564.36	
Total Other Revenue or Income.....	$465,489.80	$387,124.19

Revenue or Income from Special Funds for Stated Purposes other then regular Hospital Current Expenses

	1920	1919
C. K. Briddon Gold Medal Fund.....	$84.41	
Cardiac Clinic Fund.....	350.45	
Dortic Memorial Fund.....	2,489.59	$2,162.76
Mrs. David Dows Fund.....	414.39	428.22
Flower Fund.....		150.00
The Katie Geitz Fund.....	3,427.94	4,718.41
Hill Top Camp Fund.....	2,519.97	2,214.41
Holiday Cheer Fund.....	1,390.62	982.69
House Staff Entertainment Fund.....	602.40	197.38
Howland Fund.....	1,779.17	
Nurses' Cheer Fund.....	200.00	203.00
Patients' Cheer Fund.....	325.77	166.49
Patients' Relief Fund.....	343.57	234.62
Sarah Sanford Fund.....	365.00	451.00
Staff Educational Fund.....	227.50	
School of Nursing Library Fund.....	78.20	71.15
H. Smith Periodical Fund.....	50.00	48.00
Total of Revenue or Income from Special Funds for stated purposes.....	$14,648.98	$12,028.13
Grand Total Current Revenue.....	$795,477.78	$623,363.87
Excess of Current Exp. over Current Revenue		14,751.84
Excess of Current Revenue over Current Expenses.....	16,271.75	
Total.....	$779,206.03	$638,115.71

Note: For the purposes for which the above Funds are used see pages 29 and 30.

COMPARATIVE STATEMENT OF CURRENT EXPENSES

For Years ending December 31, 1920 and 1919

Administration Expenses

	1920	1919
Salaries of Executive Officers and Clerks	$35,883.12	$32,662.76
Office Expenses	751.73	852.62
Stationery, Printing and Postage	7,539.04	6,729.94
Telegraph and Telephone	5,201.34	4,610.11
Legal Expenses	500.00	200.00
Hospital Bureau of Standards and Supplies	550.00	600.00
Advertising for Help	1,242.68	990.78
Miscellaneous	920.57	1,154.51
Total Administration Expenses	$52,588.48	$47,800.72

Professional Care of Patients

Salaries and Wages:				
Physicians	$3,793.84		$1,996.97	
Anesthetists	2,699.65		1,896.93	
Technicians, not chargeable to departments mentioned	1,200.00		800.00	
Director of Nurses, Assistant and Instructors	11,145.72		10,716.20	
Nurses	24,152.75		11,298.46	
Special Nurses	66,309.00		42,412.25	
Orderlies	11,848.80		12,127.84	
Ward Employees	9,982.87	$131,132.63	6,357.75	$87,606.40
Medical and Surgical Supplies:				
Apparatus and Instruments	4,510.26		4,508.52	
Depreciation	1,393.91		1,203.35	
Medical and Surgical Supplies	56,981.21		36,496.28	
Alcohol, Liquors, Wines, etc	2,127.54	65,012.92	1,808.04	44,016.19
Clothing, etc., for use of Patients in Hospital		875.51		829.72
Equipment for Nurses:				
Uniforms	5,421.48		5,299.62	
Books	744.37		274.76	
Instruments	179.46	6,345.31		5,787.35
Uniforms, etc., for Staff and Orderlies		1,342.76		760.36
Pharmacy Salaries and Wages		6,353.78		5,080.12
Out-Patient Department — Salaries & Labor	10,996.26		11,614.22	
Out-Patient Department — Supplies	588.03	11,584.29	962.98	12,577.20
Social Service Department — Salaries	10,143.72		8,625.62	
Social Service Department — Supplies	7,357.56	17,501.28	8,643.59	17,269.21
Occupational Therapy — Salaries & Labor	1,430.30		400.00	
Occupational Therapy — Supplies	297.52	1,727.82	424.56	824.56
Pathological Laboratory — Salaries & Labor	29,918.05		28,354.39	
Pathological Laboratory — Supplies	8,294.16	38,212.21	9,560.32	37,914.71
Radio Therapy Service — Salaries & Labor	1,085.32	1,085.32	705.55	705.55
Roentgen Ray Service — Salaries & Labor	9,165.68		7,286.40	
Roentgen Ray Service — Supplies	10,521.71	19,687.39	6,415.04	13,701.44
Photographic Service — Salaries & Labor	1,800.00		1,806.60	
Photographic Service — Supplies	827.22	2,627.22	609.55	2,416.15
Dental Department — Salaries & Labor	4,494.02			
Dental Department — Supplies	1,098.65	5,592.67		
Total Professional Care of Patients		$309,081.11		$229,488.96

COMPARATIVE STATEMENT OF CURRENT EXPENSES—Continued
For Years ending December 31, 1920 and 1919

Department Expenses

			1920		1919
Ambulance Service			$364.38		$393.20
Housekeeping	Labor	$33,771.56		$27,665.94	
	Supplies	19,987.36		17,068.00	
	Depreciation	1,535.40	55,294.32	1,509.03	46,242.97
Kitchen	Labor	14,092.98		11,307.94	
	Supplies	2,194.17	16,287.15	1,846.30	13,154.24
Laundry	Labor	12,660.70		10,658.32	
	Supplies	2,928.25	15,588.95	2,331.16	12,989.48
Steward's Department:					
Labor			$1,656.66		$1,672.65
Provisions:					
Bread		$6,925.21		$5,960.15	
Milk and Cream		22,673.48		22,082.00	
Groceries		20,097.09		19,934.37	
Butter and Eggs		22,360.48		20,017.20	
Fruits and Vegetables		17,955.07		15,136.67	
Meat, Poultry and Fish		41,055.16	131,066.49	38,645.27	121,775.66
Educational and Scientific Work:					
(Not chargeable to other accounts)	Salaries & Labor	21,494.66		20,507.38	
	Supplies	765.30	22,259.96	2,945.64	23,453.02
Total Department Expenses			$242,517.91		$219,681.22

General House and Property Expenses

Electric Lighting	$5,014.57	$3,717.62
Fuel, Oil and Waste	48,737.69	38,208.36
Gas	4,861.24	3,831.67
Ice	4,902.95	4,556.11
Insurance	3,095.25	2,604.57
Maintenance and Depreciation, Real Estate and Buildings	33,405.25	29,439.50
Plumbing and Steam-Fitting	8,073.20	5,429.42
Rental Nurses' Home Annex	5,000.00	5,000.00
Maintenance and Depreciation, Mach. and Tools	25,808.77	19,841.90
Total General House and Property Expenses	$138,898.92	$112,629.15
Total Operating Expenses	$743,086.42	$609,600.05

Corporation Expenses

Salaries, Executive Officers and Clerks	$2,970.00	$2,908.50
Pensions	5,620.04	4,470.04
Office Expenses	66.62	332.05
Stationery, Printing and Postage	125.68	439.62
Legal Expenses	2,903.60	1,279.90
Graduation Pins for Nurses	7.19	653.39
Gratuities for House Staff	400.00	325.00
Expenses Account Premises 67th and 68th Streets and Avenue A	8,801.30	5,440.79
Miscellaneous	576.20	638.24
Total Corporation Expenses	$21,470.63	$16,487.53
*Current Expenses met from Special Funds for Stated Purposes	14,648.98	12,028.13
Grand Total Current Expenses	$779,206.03	$638,115.71

*For details see page 23.

COMPARATIVE SURPLUS AND DEFICIT ACCOUNT FOR YEARS ENDING DECEMBER 31, 1920 AND 1919

	1920	1919
Capital Expenditures:		
New Furniture and Fixtures	$1,318.31	$1,213.75
New Machinery and Tools	328.20	4,190.00
Apparatus and Instruments	3,811.35	4,721.35
Buildings	9,851.93	
Radium purchased		11,636.63
Total Capital Expenditures	$15,309.79	$21,761.73
Loss on Bonds and Stocks sold		77,910.25
Uncollectible Treasurer's Accounts Receivable charged off	2,500.00	
Uncollectible Superintendent's Accounts Receivable charged off	1,270.65	721.35
Advance payment on account sale of Real Estate, transferred to John Stewart Kennedy Fund	25,000.00	
Appropriation to Patients' Relief Fund		1,000.00
Appropriation to Hill Top Camp Fund		183.44
Excess Current Expenses over Income		14,751.84
Total	$44,080.44	$116,328.61

	1920	1919
Excess Income over Current Expenses	$16,271.75	
Profit on Bonds sold	115.00	
Profit on Real Estate sold		$16,727.87
Advance Payment on Real Estate sold		25,000.00
Amount charged off Endowed Bed Fund liability of Hospital having ceased		7,500.00
Unclaimed Wages, not liable to be claimed, transferred to surplus	400.54	466.17
Unclaimed Overpayments by Patients, not liable to be claimed, transferred to surplus	69.00	286.20
Capital Account (Depreciation of Hospital Properties and Equipment)	23,856.45	23,475.33
	$40,712.74	$73,455.57
Deficit charged to General Fund	3,367.70	42,873.04
Total	$44,080.44	$116,328.61

CERTIFICATE OF AUDITING COMMITTEE.

We have had the accounts of the Treasurer and Superintendent for the fifteen months ending December 31, 1920, examined and checked by Messrs. Haskins and Sells, Certified Public Accountants, and have also received their certificate, dated April 4, 1921, certifying that the accompanying general balance sheet, December 31, 1920, and income account for the year ending that date are correct.

A certificate of The Farmers' Loan and Trust Company, covering securities held on December 31, 1920, has been checked with the books and found to agree, and the cash accounts have also been certified.

ETHAN ALLEN,
DAVID M. LOOK,
Auditing Committee.

April 11, 1921.

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1920 AND 1919

Capital Assets

	1920	1919
Hospital Properties and Equipment:		
Sites and Grounds	$1,296,955.54	$1,771,955.54
Buildings	1,153,958.78	1,144,106.85
Furniture and Fixtures	76,769.78	75,451.47
Machinery and Tools	72,355.18	72,026.98
Apparatus and Instruments	27,878.29	24,066.94
Radium	21,663.63	21,663.63
Total Hospital Properties and Equipment	$2,649,581.20	$3,109,271.41
Less Reserve for Depreciation	248,188.81	224,332.36
Net Total Hospital Properties and Equipment	$2,401,392.39	$2,884,939.05
Investments:		
Mortgages Receivable	$331,825.00	$294,700.00
Bonds	5,522,621.22	4,334,673.61
Stocks	1,114,709.41	957,317.38
Real Estate	8,630.73	8,630.73
Notes Receivable	152,380.00	327,642.48
Total Investments	$7,130.166.36	$5,922,964.20

Current Assets

Treasurer's Accounts Receivable	$9,063.83	$9,468.41
Superintendent's Accounts Receivable	6,461.48	10,775.24
Cash in Hands of Treasurer	43,331.84	112,170.26
Cash in Hands of Superintendent	34,659.76	28,773.80
Interest Purchased	4,423.36	183.33
Prepaid Insurance	5,497.65	6,312.06
Total Current Assets	$103,437.92	$167,683.10
Grand Total Assets	$9,634,996.67	$8,975,586.35

Capital Liabilities

	1920	1919
Capital Account (Hospital Properties and Equipment)	$2,401,392.39	$2,884,939.05
Endowed Bed Fund	1,108,803.00	1,063,000.00
Partly Endowed Bed Fund	19,593.65	21,037.97
General Endowment Fund	132,583.75	132,583.75
General Fund	1,174,313.49	965,039.94
Fiske Fund	109,621.70	60,000.00
Edwin Bancroft Foote Fund	152,453.81	152,453.81
Morris K. and Maria DeWitt Jesup Fund	100,000.00	100,000.00
Margarette A. Jones Fund	144,372.84	144,372.84
John Stewart Kennedy Fund	1,936,144.24	1,461,144.24
Russell and Margaret Olivia Sage Memorial Fund	497,382.50	
Sidman Trust Fund	1,000.00	1,000.00
Fund in Memory of John T. Terry	47,625.00	47,625.00
The Isaac E. Valentine Memorial Fund	575,124.35	751,741.26
Moses Weinman Fund	5,000.00	5,000.00
C. K. Briddon Gold Medal Fund	1,000.00	1,080.00
Perry McDonough Collins Endowment Fund	519,015.42	515,691.69
Dortic Memorial Fund	99,024.11	99,024.11
Mrs. David Dows Fund	7,500.00	7,500.00
Margaret E. Dows Fund	5,000.00	5,000.00
Fund for Educational and Scientific Work	264,247.50	252,450.00
Dr. Francis P. Kinnicutt Memorial Fund	65,327.77	62,174.02
Personal Injury Liability Insurance Fund	11,826.91	11,180.00
Room J. Trust Fund	5,000.00	5,000.00

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1920 AND 1919—Continued

Capital Liabilities—Continued	1920	1919
School of Nursing Endowment Fund	$ 2,700.00	$ 2,650.00
George H. F. Schrader Fund	9,650.00	9,650.00
Tompkins Fund	8,237.50	8,237.50
Wall Fund	91,000.00	91,000.00
Charles S. Ward Fund	1,517.67	1,457.67
Frances Swan Welles Fund	10,000.00	10,000.00
Total Reserve Fund Accounts	$7,105,065.21	$5,987,093.80
Funds other than Capital Reserve Funds:		
The Mrs. Frederic Baker Pathological Department Fund	$5,749.14	$5,749.14
Cardiac Clinic Fund	649.55	
Cheney Fund	5,000.00	
Dental Department Fund	4,295.64	
Dortic Memorial Fund (Income)	20,166.00	18,655.59
Mrs. David Dows Fund (Income)	597.93	562.32
East River Homes Fund	6,867.16	5,609.32
Fund for Educational and Scientific Work (Income)	18,000.11	22,419.94
Fund in Memory of Clara Alsop Russell	126.75	126.75
The Katie Geitz Fund	3,577.40	3,403.19
The Harriman Fund for Surgical Research	21.41	21.41
Hill Top Camp Fund	1,646.24	50.00
Holiday Cheer Fund	790.65	881,27
House Staff Entertainment Fund	138.58	163.48
House Staff Library Fund	182.00	182.00
Howland Fund	3,220.83	
Nurses' Cheer Fund	104.50	102.00
Patients' Cheer Fund	351.13	476.90
Patients' Relief Fund	1,022.06	1,193.23
Room J. Trust Fund (Income)	412.43	412.43
Sarah Sanford Fund	246.00	11.00
School of Nursing Library Fund	16.65	44.85
School of Nursing Scholarship Fund	120.00	30.00
H. Smith Periodical Fund	25.00	25.00
Staff Educational Fund	272.50	500.00
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	9,085.63	2,443.43
Total of Funds other than Capital Reserve Funds	$82,685.29	$63,063.25
Current Liabilities		
Advance Payments by Patients	$285.07	$419.00
Overpayments by Patients	156.00	73.45
Audited Vouchers Unpaid	28,562.38	26,813.28
Unpaid Wages of Latest Pay Roll	15,788.49	12,541.77
Unclaimed Wages of Previous Pay Rolls	1,061.84	642.75
Total Current Liabilities	$45,853.78	$40,490.25
Grand Total Liabilities	$9,634,996.67	$8,975,586.35

Note: In order to make allowance for estimated depreciation during the fifteen months ending December 31, 1920, the Board of Managers directed that $29,796.97 be charged off and credited to Reserve for Depreciation of Hospital Properties and Equipment, as follows:

Buildings Account (1½% of book value per annum)	$21,635.90
Furniture and Fixtures Account (2% of book value per annum)	1,916.52
Machinery and Tools Account (5% of book value per annum)	4,522.20
Apparatus and Instruments Account (5% of book value per annum	1,722.35
Total	$29,796.97

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS FOR FIFTEEN MONTHS ENDING DECEMBER 31, 1920

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
Endowed Bed Fund	$1,050,500.00	$98,303.00	$10,000.00	$1,108,803.00	$58,303.00	.....
Partly Endowed Bed Fund	21,037.97	1,555.68	3,000.00	19,593.65	.....	$1,444.32
General Endowment Fund	132,583.75	.....	.....	132,583.75	.....	.....
General Fund	903,759.74	273,053.75	2,500.00	1,174,313.49	270,553.75	.....
Fiske Fund	60,000.00	49,621.70	.....	109,621.70	49,621.70	.....
Edwin Bancroft Foote Fund	152,453.81	.....	.....	152,453.81	.....	.....
Morris K. and Maria DeWitt Jesup Fund	100,000.00	.....	.....	100,000.00	.....	.....
Margarette A. Jones Fund	144,372.84	.....	.....	144,372.84	.....	.....
John Stewart Kennedy Fund	1,450,572.54	485,571.70	.....	1,936,144.24	485,571.70	.....
Russell and Margaret Olivia Sage Memorial Fund	.....	500,000.00	2,617.50	497,382.50	497,382.50	.....
Sidman Trust Fund	1,000.00	.....	.....	1,000.00	.....	.....
Fund in Memory of John T. Terry	47,625.00	.....	.....	47,625.00	.....	.....
The Isaac E. Valentine Memorial Fund	751,741.26	.....	176,616.91	575,124.35	.....	176,616.91
Moses Weinman Fund	5,000.00	.....	.....	5,000.00	.....	.....
C. K. Briddon Gold Medal Fund	1,000.00	.....	.....	1,000.00	.....	.....
Perry McDonough Collins Endowment Fund	515,691.69	3,323.73	.....	519,015.42	3,323.73	.....
Dortic Memorial Fund	99,024.11	.....	.....	99,024.11	.....	.....
Mrs. David Dows Fund	7,500.00	.....	.....	7,500.00	.....	.....
Margaret E. Dows Fund	5,000.00	.....	.....	5,000.00	.....	.....
Fund for Educational and Scientific Work	252,050.00	12,197.50	.....	264,247.50	12,197.50	.....
Dr. Francis P. Kinnicutt Memorial Fund	60,899.02	4,428.75	.....	65,327.77	4,428.75	.....
Personal Injury Liability Ins. Fund	10,770.00	1,390.00	333.09	11,826.91	1,056.91	.....
Room J. Trust Fund	5,000.00	.....	.....	5,000.00	.....	.....
School of Nursing Endowment Fund	2,625.00	75.00	.....	2,700.00	75.00	.....
George H. F. Schrader Fund	9,650.00	.....	.....	9,650.00	.....	.....
Tompkins Fund	8,237.50	.....	.....	8,237.50	.....	.....
Wall Fund	91,000.00	.....	.....	91,000.00	.....	.....
Chas. S. Ward Fund	1,442.67	75.00	.....	1,517.67	75.00	.....
Frances Swan Welles Fund	10,000.00	.....	.....	10,000.00	.....	.....
TOTAL	$5,900,536.90	$1,429,595.81	$225,067.50	$7,105,065.21	$1,382,589.54	$178,061.23

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN CAPITAL RESERVE FUNDS RECEIVED FOR SPECIAL PURPOSES FOR FIFTEEN MONTHS ENDING DECEMBER 31, 1920

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
The Mrs. Frederic Baker Pathological Department Fund	$5,749.14	.....	.....	$5,749.14	.....	.....
Cardiac Clinic Fund	.....	$1,000.00	$350.45	649.55	$649.55	.....
Cheney Fund	.....	5,000.00	.....	5,000.00	5,000.00	.....
Dental Department Fund	.....	9,860.00	5,564.36	4,295.64	4,295.64	.....
Dortic Memorial Fund	17,200.81	6,000.00	3,034.81	20,166.00	2,965.19	.....
Mrs. David Dows Fund	410.82	675.00	487.89	597.93	187.11	.....
East River Homes Fund	8,022.56	9,000.00	10,155.40	6,867.16	.....	$1,155.40
Fund for Educational and Scientific Work	15,531.49	111,314.96	108,846.34	18,000.11	2,468.62	.....
Fund in Memory of Clara Alsop Russell	126.75	.....	.....	126.75	.....	.....
The Katie Geitz Fund	3,308.24	4,612.15	4,342.99	3,577.40	269.16	.....
Harriman Fund for Surgical Research	21.41	.....	.....	21.41	.....	.....
Hill Top Camp Fund	.....	4,166.21	2,519.97	1,646.24	1,646.24	.....
Holiday Cheer Fund	512.03	2,625.00	2,346.38	790.65	278.62	.....
House Staff Entertainment Fund	54.48	689.50	605.40	138.58	84.10	.....
House Staff Library Fund	182.00	.....	.....	182.00	.....	.....
Howland Fund	.....	5,000.00	1,779.17	3,220.83	3,220.83	.....
Nurses' Cheer Fund	102.00	202.50	200.00	104.50	2.50	.....
Patients' Cheer Fund	476.90	200.00	325.77	351.13	.....	125.77
Patients' Relief Fund	1,196.73	266.90	441.57	1,022.06	.....	174.67
Room J. Trust Fund	412.43	.....	.....	412.43	.....	.....
Sarah Sanford Fund	131.00	600.00	485.00	246.00	115.00	.....
School of Nursing Library Fund	44.85	138.00	166.20	16.65	.....	28.20
School of Nursing Scholarship Fund	40.00	290.00	210.00	120.00	80.00	.....
H. Smith Periodical Fund	.....	75.00	50.00	25.00	25.00	.....
Staff Educational Fund	500.00	.....	227.50	272.50	.....	227.50
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	3,948.68	14,151.95	9,015.00	9,085.63	5,136.95	.....
C. K. Briddon Gold Medal Fund	80.00	4.41	84.41	.....	.....	80.00
TOTAL	$58,052.32	$175,871.58	$151,238.61	$82,685.29	$26,424.51	$1,791.44

Purposes for Which Income or Principal of Reserve Funds Is Used

Endowed Bed Fund, General Endowment Fund, Perry McDonough Collins Endowment Fund, Fiske Fund, Edwin Bancroft Foote Fund, Morris K. and Maria De Witt Jesup Fund, Margarette A. Jones Fund, John Stewart Kennedy Fund, Russell and Margaret Olivia Sage Memorial Fund, Sidman Trust Fund, Fund in Memory of John T. Terry, The Isaac E. Valentine Memorial Fund and Moses Weinman Fund. The income from these funds is applied toward the current expenses of the Hospital.

General Fund. Unrestricted legacies received since 1911 have been credited to this fund. It is intended to use the income of this fund to partly meet the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

The Mrs. Frederic Baker Pathological Department Fund. To supply books, periodicals, and instruments for use in the Pathological Laboratory.

Charles K. Briddon Gold Medal Fund. The income from this fund provides the Dr. C. K. Briddon Gold Medal competed for every two years by members of the Alumni of the Presbyterian Hospital, who write essays requiring original research.

Cardiac Clinic Fund. For the treatment of cardiac cases by the Out-Patient Department.

Cheney Fund. To carry out certain investigations bearing upon glands of internal secretion.

Dental Department Fund. For the support of the Dental Department.

Dortic Memorial Fund. The principal of this fund may be applied to the erection and maintenance of a Convalescent Home in connection with the Hospital. Accumulated income may be used for the maintenance of Presbyterian Hospital patients in some approved Convalescent Home or Homes.

Mrs. David Dows Fund. The income from this fund is used to purchase scientific instruments for use in the Hospital for the study and cure of disease.

Margaret E. Dows Fund. The income from this fund is applied toward the current expenses of the School of Nursing.

East River Homes Fund. To meet the expenses of tubercular work in connection with patients in the district assigned to this Hospital by the Board of Health.

Fund for Educational and Scientific Work. The income from this fund is used for the support of the educational and scientific work of the Hospital, in accordance with the agreement between the Hospital and Columbia University.

Flower Fund. To meet the cost of filling and maintaining flower boxes throughout the Hospital.

The Katie Geitz Fund. To meet expenses of the Diet Kitchen established for the benefit of tubercular patients and children in our district.

The Harriman Fund for Surgical Research. To pay expenses of surgical research workers at the Presbyterian Hospital doing pneumonia research work.

Hill Top Camp Fund. For the support of a camp at Hawthorne, N. Y., to which are sent the children of tubercular patients of the Out-Patient Department Clinic.

Holiday Cheer Fund. To provide decorations, entertainments, presents or other holiday cheer throughout the Hospital to patients, staff, nurses and employees.

House Staff Entertainment Fund. To provide recreation, entertainment, etc., for members of the House Staff.

House Staff Library Fund. To provide medical periodicals and books for the House Staff Library.

Howland Fund. To defray the expenses of treatment and research work on certain forms of epilepsy.

Dr. Francis P. Kinnicutt Memorial Fund. To defray the cost of a Medical Ward in the new Presbyterian Hospital Buildings, when erected. The income is added to the principal.

Nurses' Cheer Fund. To provide entertainment and recreation for Nurses.

Patients' Cheer Fund. To provide occupational work and instruction, games, etc., for patients.

Patients' Relief Fund. To meet expenses account special relief for patients, not directly chargeable to the Mrs. W. K. Vanderbilt Fund for Visiting Nursing.

Personal Injury Liability Insurance Fund. To pay approved claims against the Hospital for personal injuries sustained by employees while on the Hospital premises for which the Hospital is liable.

Room J. Trust Fund. The income from this fund is used to provide delicacies and extra nursing for patients occupying Room "J."

Fund in Memory Clara Alsop Russell. To purchase apparatus for the study and treatment of patients suffering from heart trouble.

Sarah Sanford Fund. To provide temporary relief, apparatus and transportation for convalescents.

School of Nursing Endowment Fund. The income from this fund is used to maintain the educational work of the School of Nursing.

School of Nursing Library Fund. To provide periodicals and books for the School of Nursing Library.

School of Nursing Scholarship Fund. To provide scholarships for students in the School of Nursing, and traveling scholarships for graduates of the School.

H. Smith Periodical Fund. To provide periodicals for the wards of the Hospital.

George H. F. Schrader Fund, Tompkins Fund and Wall Fund. The income from each of these funds is paid to a beneficiary during life, and thereafter becomes the property of the Hospital.

Staff Educational Fund. To enable members of the surgical staff to visit other surgical clinics to familiarize themselves with the most modern surgical practice in other institutions.

The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief. Provides the salary of one instructor, one social service worker, the maintenance and equipment of three student nurses, one clerical secretary, and administration of the Department. It also provides relief for Out-Patient Department patients, and loans to needy patients for surgical appliances, etc.

Charles S. Ward Fund and its accumulated income is held to make up any deficiency which may occur by reason of administration expenses, etc., in a trust fund of $10,000 bequeathed to the Hospital by the late Charles S. Ward to endow in perpetuity two beds in the Hospital, one in memory of his friend, Sophia L. Kinman, and one in memory of himself, which trust fund is subject to the life estate of a nephew.

Frances Swan Welles Fund. One-half of the income from this fund is used to brighten and cheer the lives of trained nurses employed from time to time in the Hospital, and the other half to brighten and cheer the lives of patients in the general wards of the Hospital.

DONATIONS FROM INDIVIDUALS

For the Fifteen Months Ending December 31, 1920.

Abraham, Mr. Ludolph H...	$ 10.00
Andrews, George C., M.D...	50.00
Anonymous.....	1.00
Anonymous "In memory of Hon. Wauhope Lynn"....	10.00
Apjohn, Mr. George.....	5.00
Archer, Mrs. George A.....	15.00
Armour, Mr. Allison V.....	50.00
Armstrong, Mr. J. Sinclair.	25.00
Arnold, Miss Charlotte Bruce.....	2.00
Auchincloss, Mrs. Hugh D..	25.00
Auchincloss, Mr. John W...	40.00
Auchmuty, Mrs. Richard T.	25.00
Bachmann, Mr. Norbert H..	10.00
Balfour, Williamson & Co...	50.00
Ballard, Mr. Edward L.....	25.00
Barbour, Rev. Robert.....	5.00
Barrow, Mr. Rufus.....	5.00
Bates, Mrs. Alfred W.....	10.00
Behr, Mrs. A. Fred.....	10.00
Belloni, Miss Sadie H.....	10.00
Bendit, Mrs. Alice F.....	5.00
Beresford, Mr. John George.	25.00
Betsch, Mr. William G. L..	50.00
Beyer, Mr. Eugene O.....	30.00
Bisset, Mr. Thomas B.....	10.00
Blair, Mr. J. Insley.....	25.00
Blake, Mr. Henry.....	15.00
Blumgart, Mr. and Mrs. Louis.....	25.00
Bohemian Society, "Lidumil".....	800.00
Borgfeldt, George & Co....	50.00
Boynton Furnace Co.....	5.00
Bramwell, Mr. E. Percy....	10.00
Brandyce, Mrs. Edith D....	5.00
Breslin, Miss Evelyn M....	4.00
Brewster, Mrs. Benjamin...	100.00
Bridges, Mr. Robert.....	10.00
Bridge, Mrs. William F....	50.00
Brinckerhoff, Mrs. Emily A.	50.00
Bristol, Mr. John I. D.....	5.00
Brokaw Brothers.....	200.00
Brookman, Mrs. Henry D..	15.00
Brooks, Miss Bertha G.....	5.00
Broughton, Mrs. Urban H..	50.00
Brown, Mr. Egbert G.....	5.00
Brown, Mr. M. Bayard....	500.00
Brown, Miss Stewart.....	5.00
Brown, Mr. William Adams.	20.00
Bruen, Mr. Alexander Jay..	25.00
Bulkley, Mr. Edwin M.....	116.00
Bulkley, Mrs. Edwin M....	50.00
Burrill, Mr. Middleton S...	100.00
Butler, Mr. Willard Parker..	$ 5.00
Buttenwieser, Mr. Joseph L.	15.00
Byrd, Mr. William.....	10.00
Campbell, Mr. Andrew A...	5.00
Carter, Mr. Frank H.....	10.00
Carter, Mr. Montague F...	25.00
Cash.....	5.00
Cash—C. W.....	10.00
Cash from a Friend.....	20.00
Chalmers, Rev. James V...	2.50
Child, Mrs. Lewis P.....	5.00
Church, Mr. George H.....	100.00
City & Suburban Homes Co.	11.37
Clark, Hon. William A.....	50.00
Cleveland, Miss Nellie.....	3.50
Clymer, Mr. William H....	10.00
Cole, Dr. and Mrs. Rufus...	25.00
Colgate, Mr. William.....	100.00
Cook, Mrs. Charles T.....	10.00
Coster, Mrs. Charles H.....	25.00
Crimmins, Mr. Thomas....	20.00
Crome, Rev. James.....	7.50
Curtis, Mrs. F. Kingsbury..	100.00
Cushman's Sons, Inc.....	50.00
Cutcheon, Mrs. F. W. M...	50.00
Danziger, Mrs. Max.....	5.00
Dater, Miss Emily.....	2.00
Davidge, Mr. Wm. Hathorn	15.00
Davidson, Mrs. H. P.....	250.00
Day, Mr. Harry V.....	10.00
deGersdorff, Mr. George P..	5.00
deHeredia, Mrs. Carlos M..	100.00
Delafield, Mrs. Maturin L..	5.00
Delano, Mr. Moreau.....	250.00
Dellinger, Mr. Charles F...	10.00
Demarest, Mr. A. G.....	2.00
Dimmock, Mr. Frank L....	10.00
District Grand Lodge No. 1 Independent Order Free Sons of Israel.....	25.00
Dodge, Mrs. Cleveland H...	100.00
Dodge, Rev. D. Stuart.....	100.00
Donovan, Mrs. Mary T....	35.00
Donovan, Mr. W. J. M....	25.00
Dormitzer, Mr. Walter.....	10.00
Drakenfeld, Mr. B. Ferdinand.....	10.00
DuBois, Mrs. Anna G.....	5.00
Duvall, Mr. William C.....	2.00
Dworski, Mr. Harry.....	10.00
Eastman, Mr. Joseph.....	100.00
Eder, Mrs. James M.....	10.00
Egbert, Mrs. James C.....	10.00
Eidlitz, Mr. Robert James..	200.00
Eidlitz, Marc & Son.....	100.00

DONATIONS FROM INDIVIDUALS—Continued

Eimer, Miss Mary L.	$ 5.00
Eldridge, Mr. Roswell	250.00
Elliman, Mrs. Douglas L.	25.00
Ellinger, Mr. Ludwig	10.00
Emerson, Mrs. John Haven	5.00
Emmet, Miss Lydia Field	5.00
Erstein, Mrs. Max	10.00
Ettlinger, Mr. Louis	10.00
Fahenstock, Mrs. Harris	25.00
Falk, Mrs. Arnold	10.00
Felbel, Mr. Jacob	5.00
Ferguson, Mr. Robert	25.00
Fibel, Mrs. Henrietta	5.00
Finsterer, Mr. Louis	10.00
Fong, Mr. Hom	20.00
Forsch, Mrs. Ferdinand	5.00
Fowler, Mrs. Anderson	10.00
Fraser, Miss Jane	10.00
Fraser, Miss S. Grace	10.00
Frick, Mrs. Henry C.	5,000.00
Friedman, Mr. Lewis	25.00
Fulton, Mr. John H	250.00
Gambier, Mr. Edward V	5.00
Gang, Mr. Samuel	2.00
Garrison, Mrs. Wm. Frazier	15.00
G. B. J.	50.00
Geer, Mrs. Walter	10.00
Geiger, Mr. Peter	9.00
Geigerman, Mr. Charles	10.00
Gerrish, Mrs. Frank Scott	5.00
Gibbs, Mr. George	50.00
Gibson, Mr. Robert W.	25.00
Godfrey, Mr. and Mrs. Edwin Drexel	100.00
Goffe, Mrs. Robert H.	1.00
Goldberg, Mr. Benjamin	20.00
Goldman, Mrs. Anna	3.00
Goldschmidt, Mr. Henry P.	25.00
Gottheil, Mrs. Paul	10.00
Gould, Mr. P. D.	5.00
Graham, Mr. Sigsbee	10.00
Grant, Mrs. Hugh J.	25.00
Grebenstein, Mr. Charles H.	15.00
Greeff, Mr. Bernard, Jr	15.00
Greeff & Company	25.00
Gregory, Miss Antoinette	2.00
Griswold, Mr. W. E. S	10.00
Guinzberg, Mr. and Mrs. Victor	5.00
Gunther, Mrs. Franklin L.	10.00
Gurnee, Mrs. Walter S	10.00
Hage, Mr. John D.	5.00
Haggin, Mrs. James B	100.00
Hall, Mrs. George L.	2.00
Hamersley, Mr. L. Gordon	100.00
Hamilton, Rev. C. A.	10.00
Harkness, Mr. Edward S	750.00
Harkness, Mrs. Stephen V.	750.00
Harris, Forbes & Company	$ 150.00
Hauser, Mr. J. W	5.00
Havens Relief Fund Society	7,000.00
Henchen, Mr. Hancke	25.00
Henry, Mrs. Franklin Sylvester	5.00
Hess, Mr. Simon	10.00
Heymann, Mr. Charles E.	3.00
Heymann, Mrs. Charles M.	10.00
Hoagland, Mrs. Joseph C.	100.00
Hodgson, Mr. Edwin A	2.00
Hoe, Mrs. Richard M.	50.00
Hoffman, Miss Mary U	50.00
Hohenstein, Mr. Hugo	5.00
Holliday, Rev. William A.	20.00
Holt, Mr. Charles	10.00
Hopkins, Mrs. Moses	250.00
Hornblower, Mrs. William B.	10.00
Howland, Miss Emily	5.00
Hoyt, Mr. John Sherman	100.00
Hutchinson, Mr. H. F.	10.00
Hyde, Mrs. Henry B.	500.00
In memory of Thomas H. Bauchle	25.00
In memory of Adelaide H. Levinson	10.00
In remembrance of the Man	62.00
In memory of Morris Tuska	5.00
Innis, Mr. William P.	25.00
Inslee, Mr. Edwin W	25.00
Iselin, Mr. William E	10.00
Isham, Mr. William B	50.00
Jackson, Mr. Percy	25.00
Jackson, Mrs. Theodore F.	5.00
Jacobson, Mr. Henry H	25.00
James, Mrs. Walter B.	100.00
Jarvie, Mr. James N.	100.00
Jarvis, Mrs. S. M.	10.00
Jennings, Mr. and Mrs. Percy H.	25.00
Johnson, Mr. J. Herbert	25.00
Jones, Mrs. A. Mason	25.00
Kastor, Adolph & Bros.	10.00
Kavanagh, Miss Mary	5.00
Kayser, Mrs. Julius	10.00
Kellogg, Mr. and Mrs. F. Leonard	10.00
Kempner, Mr. Ignatz	5.00
Keyser, Mrs. Samuel	100.00
Kimball, Mr. Horatio G	25.00
Kirkpatrick, Mrs. Thomas	5.00
Kohlman, Mr. Charles	10.00
Kohlmeier, Mr. John M.	20.00
Kohnstam, Leo, Edward and Joseph	30.00
Kronthal, Mr. Leon H	10.00
Kuhne, Miss Irma	3.00
Kuttner, Mrs. Bertha	5.00

DONATIONS FROM INDIVIDUALS—Continued

Lacombe, Hon. E. Henry...	$ 10.00
Lambert, Mr. Robert.....	10.00
Langenbacher, Mr. Geo. F..	10.00
Lapham, Mrs. Lewis H.....	25.00
LaRoche, Dr. Montgomery.	10.00
Latham, Mrs. John Howard.	15.00
Latimer, Miss Julia W.....	10.00
Lehmaier, Mr. James M....	10.00
Lehman, Mrs. Sigmund M..	100.00
Leland, Mrs. Amory.....	25.00
Leland, Mr. Amory.....	50.00
Leland, Mr. Dudley R.....	50.00
Levine, Mr. Edmund J.....	10.00
Levy, Mr. Jacob K.....	30.00
Liebmann, Mrs. Adolph....	5.00
Liebmann, Mrs. Henry.....	10.00
Lippmann, Mr. George.....	10.00
Littlefield, Miss Harriet S..	10.00
Lundstrom, Mrs. A. W.....	3.00
Lynn, Mr. Adolph.....	5.00
Lyon, Mr. Edwin.....	100.00
McAlpin, Mr. George L....	50.00
McCulloh, Mrs. J. S.....	250.00
McGee, Mr. William H....	100.00
McKesson, Mr. John, Jr...	100.00
McLean, Miss A. Genevieve	20.00
McLean, Miss E.....	10.00
Magee, Mrs. Ella C.....	5.00
Maimonides Lodge No. 743, F. & A. M.....	25.00
Marshall, Mr. Louis.....	10.00
Martin, Mr. William Vail...	5.00
Mason, Mr. Alfred.....	5.00
Mather, Mr. Charles E.....	10.00
Mayer, Mr. Edward L.....	10.00
Mead, Mrs. Charles L.....	10.00
Mendelsohn, Mr. Sigmund..	10.00
Metzger, Mr. and Mrs. David.....	25.00
Milbank, Mr. Dunlevy.....	200.00
Milbank, Mr. Jeremiah.....	200.00
Mills, Mr. Ogden.....	500.00
Misel, Mr. David.....	10.00
Modry, Mr. Ignatz.....	10.00
Monsieur X.....	25.00
Moore, Mr. and Mrs. John Chandler.....	25.00
Moore, Mr. Russell W.....	10.00
Morgan, Mrs. J. Pierpont, Jr.	100.00
Mozley, Mrs. E. L.....	1.00
Muller, Mr. George.....	25.00
Mulligan, Mr. C. R.....	25.00
Neave, Mrs. Charles.....	10.00
New York Produce Exch. Relief Committee.....	50.00
Nichols, Mr. Acosta.....	25.00
Nicoll, Mrs. Benjamin.....	10.00
Nolan Mrs. Sallie.....	5.00
Ochse, Albert & Co.....	$ 6.00
Ogden, Mr. Charles W.....	10.00
Ogden, Miss Mary F.....	10.00
Opdyke, Mrs. Emerson.....	10.00
Oppenheim, Mrs. I.....	5.00
Oppenheimer, Mr. Z. A....	30.00
Oppenheimer, Mr. Zach. H.	30.00
Opper, Mr. F. M.....	10.00
Ortgies, Mrs. John.....	3.00
Ostrander, Mrs. Charles F..	5.00
Ottinger, Mr. Marx.....	10.00
Ottman, Mr. Charles.....	10.00
Palmer, Mrs. J. C.....	10.00
Park Lodge, No. 516, F. & A. M.....	100.00
Pearce, Mr. William G.....	100.00
Peck, Mrs. Samuel W.....	5.00
Penfold, Mr. Edmund.....	100.00
Pfizenmayer, Mrs. Charles F.	10.00
Post, Mr. Abram S.....	20.00
Pretzfeld & Co.....	25.00
Pryor, Mrs. Samuel Morris.	1.00
Purdy, Mr. William M.....	10.00
Raisler, Mr. Samuel.....	15.00
Redmond, Miss Emily.....	10.00
Ressmeyer, Mrs. H.....	10.00
Richard, Miss Elvine.....	75.00
Rickerson, Mrs. Emma C...	5.00
Riesenberg, Mr. Adolph....	10.00
Riker, Mr. William J.....	100.00
Riley, Mr. D. G.....	5.00
Robbins, Mr. Chandler.....	10.00
Roberts, Mr. G. Theodore..	25.00
Robertson, Miss Jennette...	10.00
Rodenwald, Mr. Frederick L.	10.00
Rogers, Mrs. H. H.....	25.00
Roosevelt, Miss J. S.....	10.00
Rosenthal, Mrs. Max.....	25.00
Rosenthal, Samuel & Bros..	10.00
Rosenthal, Mr. Sylvan E...	10.00
Rossbach, Mr. Jacob.....	10.00
Rossiter, Mrs. Ehrich K....	10.00
Rothschild, Miss Anna J...	5.00
Ryan, Mr. John D.....	200.00
Sachs, Mr. Samuel.....	25.00
Sandifer, Miss J. M.....	10.00
Sawyer, Mrs. Homer E.....	10.00
S. M. W.....	10.00
Scheftel, Mrs. Adolph.....	10.00
Schweckendieck, Mr. Wm.	25.00
Seeman, Mr. S. W.....	25.00
Senff, Mrs. Charles H.....	1,500.00
Shepard, Mrs. Finley J.....	100.00
Shirk, Miss.....	47.00
Simon, Mr. Alfred L.....	10.00
Simon, Mr. L. K.....	5.00
Simon, Mr. Leo L.....	10.00
Simon, Franklin & Co.....	25.00

DONATIONS FROM INDIVIDUALS—Continued

Simpson, Mr. and Mrs. John W	$100.00
Slade, Mr. and Mrs. F. Louis	50.00
Sloan, Mr. Benson B.	25.00
Sloane, Mr. and Mrs. John	100.00
Smith, Miss Josephine C.	10.00
Smith, Mrs. R. Penn, Jr.	25.00
Society of Friendly Sons of St. Patrick	200.00
Spiegel, Mr. Charles	5.00
Spitzner, Mr. George Wm.	75.00
Spool Cotton Co., The	100.00
Stadler, Mr. Charles A.	50.00
Starrett, Mrs. Milton Gerry	5.00
Staudt, Mr. John	25.00
Stein, Mrs. Abe	10.00
Steinway, Mr. Fred T.	20.00
Stern, Mr. Mayer	10.00
Stern, Mr. Walter T	2.00
Sterry, Mr. John DeWitt	25.00
Stettheimer, Mr. Morris	5.00
Stewart, Mr. William Rhinelander	50.00
Straight, Mrs. Willard D	100.00
Strauss, Mr. Albert	25.00
Strauss, Mr. Abraham	20.00
Strauss, Mr. David R.	10.00
Strauss, Mr. Frederick	50.00
Strong, Mrs. James Remsen.	5.00
Stroock, S. & Co	50.00
Stroock, Louis S.	25.00
Stroock, Mr. Joseph	25.00
Sturges, Mr. Frederick, Jr.	100.00
Swan, Mr. Charles F.	120.00
Swan, Mrs. Lydon M	5.00
Taber, Miss Mary	5.00
Terry, Mr. Wyllys	25.00
Thacher, Mrs. Thomas D.	15.00
Thaw, Mr. J. C	20.00
Thayer, Mr. Arnold	50.00
Theriot, Mrs. Charles H.	10.00
Third Panel Sheriff's Jury	200.00
Thorburn, Miss Clara M	5.00
Titus, Mr. Erastus, Jr.	10.00
Torrance, Mr. and Mrs. Henry	6.00
Torrance, Mr. Norman F.	$ 5.00
Tower, Mrs. Aug. Clifford	10.00
Trevor, Mr. William	10.00
Triest, Mr. Julius S.	10.00
Troescher, Mr. Anthony F	100.00
Turnbull, Mrs. Ramsey	5.00
Tuska, Mr. Benjamin	10.00
Unterberg, Mr. Israel	10.00
Vander Horst, Mrs. Elias	10.00
Van Ingen, Mr. Edward H.	200.00
Vondermuhl, Mr. Alfred	20.00
Waldo, Miss J. L.	25.00
Ward, Mr. Thomas	5.00
Warner, Mr. James Ward	10.00
Weinberg, Est. of Emil M.	10.00
Weinman, Miss Bertha	10.00
Weinman, Miss Rachel	10.00
White, Miss Henrietta	25.00
Whitehead, Mr. A. Pennington	10.00
Whitman, Mrs. William, Jr.	20.00
Wicke, Mr. William	10.00
Williams, Mr. James D.	20.00
Williams, Miss Theodora M.	20.00
Williams, Mr. Stephen G.	100.00
Williamson, Miss Cornelia B.	10.00
Willis, Miss Josephine	10.00
Willis, W. P. & Co	50.00
Wills, Charles T. Inc.	100.00
Wilson, Mrs. A. A.	5.00
Wimpfheimer, Mrs. A. F	5.00
Winkhaus, Mrs. Augusta C.	10.00
Winkhaus, Mr. Frederick	10.00
Wolff, Mrs. Lewis S.	25.00
Wollman, Mr. Henry	1.00
Woodin, Mrs. Clemuel	10.00
Wyckoff, Mr. William W.	1.00
Zerega, Miss Florence	10.00
Total	$29,923.87
Amount received during Oct., Nov. and Dec., 1919	6,213.00
Total Donations from Individuals during 1920	$23,710.87

DONATIONS FOR ANNUAL BEDS

For the Fifteen Months Ending December 31, 1920

American Express Company, to endow a bed for one year from December 1, 1919	$300.00
Carter, Mrs. Aaron, to endow a bed for one year from December 16, 1919	300.00
Carter, Mr. and Mrs. Ernest T., to endow a bed for one year from August 13, 1920	300.00
American Express Company, to endow a bed for one year from December 15, 1920	300.00
"From L. B. G.," to endow a bed for one year from January 18, 1920	300.00
Gross, Mrs. Amanda, to endow a bed for one year from November 27, 1920	300.00
Sloane, Mr. Henry T., to endow a bed for one year from January 1, 1920	300.00
Taufflieb, Mrs. Julia Catlin, to endow a bed for one year in the Children's Ward, to be known as the "Julia Elliot Park" bed	300.00
	$2,400.00
Amount received during October, November and December, 1919	600.00
Total Donations for Annual Beds during 1920	$1,800.00

DONATIONS FROM CHURCHES

For the Fifteen Months Ending December 31, 1920

Adams Memorial Presbyterian Church		$5.00
Bethany Memorial Reformed Church:		
Brown, Mr. Egbert G.		5.00
Brick Presbyterian Church (through the United Hospital Fund of New York)	$16.00	
Miss Dart	5.00	
Donations	36.00	57.00
Church of the Covenant		20.00
Fifth Avenue Presbyterian Church:		
Darlington, Mrs. Charles F.	50.00	
Durkee, Mr. A. W.	100.00	
Durkee, Margaret W.	50.00	
Kennedy, Mrs. John S.	1,000.00	
Schauffler, Mrs. Adolph F.	50.00	
Sessions Checks	2,031.01	3,281.01
First Presbyterian Church		46.00
First Presbyterian Church of Williamsbridge		10.00
John Hall Memorial Chapel		50.00
John Hall Memorial Sunday School		10.00
Manor Reformed Church		19.07
Olivet Memorial Church		40.00
Rutgers Presbyterian Church		459.62
St. James Church		335.77
Seventh Presbyterian Church of Jesus Christ		61.70
University Heights Presbyterian Church		5.00
Total Donations from Churches		$4,405.17
Amount received during October, November and December, 1919		1,608.24
Total Donations from Churches during 1920		$2,796.93

DONATIONS RESTRICTED

For the Fifteen Months Ending December 31, 1920

(Not including those for endowment of beds)

Cardiac Clinic Fund:		
Verran, Mr. H. E		$1,000.00
Cheney Fund		
Anne and Louise Cheney		5,000.00
Dental Department Fund:		
Allen, Mr. Ethan	$250.00	
Brewster, Mr. George S	500.00	
Clark, Mr. J. William	200.00	
deForest, Mr. Johnston	100.00	
deForest, Mr. Robert W	100.00	
deForest, Mr. H. W	200.00	
Griffith, Miss Susan D	100.00	
Harkness, Mr. Edward S	2,500.00	
Harkness, Mrs. W. L	1,000.00	
Milbank, Mr. Dunlevy	1,500.00	
Moses, Mrs. James	10.00	
Palmer, Mr. Edgar	900.00	
Sloane, Mr. William	2,500.00	9,860.00
Donations for Thanksgiving and Christmas Dinners:		
Kennedy, Mrs. John Stewart		1,000.00
East River Homes Fund:		
East River Homes Foundation, Inc.		9,000.00
Hill Top Camp Fund:		
Bramhall-Deane Co	20.00	
Harvey School, The	89.94	
Mayorkas Bros	25.00	
Over the Top Club	30.00	
Pulitzer, Mrs. Ralph	50.00	
Hill Top Camp Club, "Shavings"	3,951.27	4,166.21
Holiday Cheer Fund:		
Adee, Mrs. George A	25.00	
Allen, Mr. Ethan	100.00	
Bradshaw, Dr. William M	50.00	
Delano, Mr. Eugene	100.00	
Harkness, Mr. Edward S	1,200.00	
Harris, Forbes & Co	150.00	
Kennedy, Mrs. John Stewart	1,000.00	2,625.00
Howland Fund:		
Howland, Mr. Charles P		5,000.00
Nurses' Cheer Fund:		
Weiss, Mrs. Edward A		2.50
Sarah Sanford Fund:		
Anonymous Donation		600.00
School of Nursing Endowment Fund:		
A Friend	50.00	
Williams, Mr. Stephen G	25.00	75.00

DONATIONS RESTRICTED—Continued
For the Fifteen Months Ending December 31, 1920
(Not including those for endowment of beds)

School of Nursing Scholarship Fund:		
Anonymous donation	$100.00	
'20 Class of the School of Nursing	100.00	
Hibbard, Mrs. William G	90.00	$290.00
Mrs. W. K. Vanderbilt Fund for Visiting Nursing & Relief:		
Vanderbilt, Mrs. W. K	12,750.00	
Auchincloss, Mrs. Marie S	150.00	
Mills, Mrs. Ogden	400.00	13,300.00
Total Donations Restricted (not including those for endowment of beds)		$52,185.61

RECEIPTS CREDITED TO SPECIAL FUNDS

For the Fifteen Months Ending December 31, 1920

Receipts from patients in the Visiting Nursing Department for food supplies sold at the Katie Geitz Kitchen, credited to the Katie Geitz Fund, to be applied toward the maintenance of the Kitchen	4,612.15
Receipts from patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the House Staff, to be credited to the House Staff Entertainment Fund	689.50
Receipts from patients in the Visiting Nursing Department in payment of loans and for home treatments, credited to the Vanderbilt Fund for Visiting Nursing and Relief	851.95
Receipts from patients in the Visiting Nursing Department in payment of loans to purchase artificial limbs, stockings, belts, etc., credited to the Patients' Relief Fund	266.90
Receipts of Income from Frances Swan Wells Fund, credited in equal parts to the Nurses' Cheer and Patients' Cheer Funds	400.00
Total Receipts Credited to Special Funds	$6,820.50

LEGACIES RESTRICTED

Restricted Legacies received during the fifteen months ending December 31, 1920:

From the Estate of John Stewart Kennedy	$10,571.70

LEGACIES UNRESTRICTED

For the Fifteen Months Ending December 31, 1920

Estate of Margaret Olivia Sage, unrestricted but designated by the Board of Managers as the Russell and Margaret Olivia Sage Memorial Fund	$500,000.00

Unrestricted Legacies from the following Estates received and credited to the General Fund Account:

MacDougall, George R	5,000.00
Baker, Frederic (part payment on account)	46,374.73
Cutter, Amelia Gertrude (part payment on account)	16,700.43
Furnald, Francis P. (part of legacy)	85,000.00

LEGACIES UNRESTRICTED—Continued

For the Fifteen Months Ending December 31, 1920

Patterson, Charles G. (balance in full of legacy)	$ 5.74
Lehman, Babette	2,500.00
Seligman, Isaac N.	500.00
Dimock, Otis K.	11,360.19
VonSchoening, Michael E	1,500.00
Carpentier, Horace W. (balance of legacy)	50,000.00
Blumenthal, Benjamin	2,500.00
Elliott, Samuel (part of legacy)	500.00
Roberts, Mary A.	2,000.00
Harriott, Mary A. (part of legacy)	4,747.66
Total Unrestricted Legacies	$728,688.75

ADDITIONS TO ENDOWED BED FUND DURING THE FIFTEEN MONTHS ENDING DECEMBER 31, 1920

Legacy from Estate of William C. Boschen, to endow a bed in the Children's Ward, in perpetuity, to be known as the "Boschen Bed"	$5,000.00
Part of legacy from Estate of Samuel Elliott, to endow one bed in perpetuity to be known as the "Samuel Elliott Bed"	7,500.00
Part of legacy from Estate of Rosa Franklin, to endow several beds in perpetuity	33,303.00
Part of legacy from Estate of Francis P. Furnald, to endow two beds in perpetuity in memory of himself and wife	15,000.00
Legacy received from Estate of Mary A. Harriot, to endow two beds to be known as the "Margaret Harriot Alms" and the "James Harriot Alms" ($3,000 transferred from Partly Endowed Bed Fund)	10,000.00
Donation from Mrs. Henry O. Havemeyer to endow a bed in perpetuity in memory of her parents, George William and Matilda Adelaide Elder	7,500.00
Legacy from Estate of Elizabeth H. Keyes, to endow a bed in perpetuity in the Children's Ward, in memory of her daughter Edith Keyes	5,000.00
Legacy from Estate of Margaret J. Orr, to endow a bed in perpetuity in memory of her mother, Ann Boyd Orr	7,500.00
Legacy from Estate of Anna St. John, to endow a bed in perpetuity in memory of her brother, Milton St. John	7,500.00
Total Additions to Endowed Bed Fund	$98,303.00
Less amount charged off this Fund on account of no further liability on the part of the Hospital	40,000.00
Net Increase	$58,303.00

INCREASES IN PARTLY ENDOWED BED FUNDS DURING THE FIFTEEN MONTHS ENDING DECEMBER 31, 1920

Bohemian Society "Lidumil"	$700.00
Central Presbyterian Church	50.00
North Presbyterian Church	75.68
Presbyterian Church in the Town of Rye, New York	500.00
Second Presbyterian Church	230.00
Total	$1,555.68
Less amount Transferred to Endowed Bed Fund on account of completion of payment by Estate of Mary A. Harriot	3,000.00
Net Decrease	$1,444.32

ENDOWED BEDS

A gift of $10,000 shall entitle the donor and his successors to nominate, from time to time, an adult patient to use and occupy one bed in the common wards of the Hospital free of charge.

A gift of $5,000 shall entitle the donor to a like privilege for the children's ward.

A gift of $5,000 shall entitle the donor, during life, to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. In the case of a corporation or association the privilege shall expire in fifteen years.

Any person or corporation being the donor of a $5,000 bed may increase their donation to $10,000, in which case they shall become thenceforth entitled to the privilege that attaches to an original donation of that amount.

The following persons have, either by donation or legacy, endowed beds:

1868.

Mary J. Gelston.

1870.

Henrietta A. Lenox. (2 Beds.)
Washington R. Vermilyea.
A. R. Wetmore.

1871.

John Laurie.
Mary Ann Parish.

1872.

William Earl Dodge.
John R. Johnston.
Otis D. Swan.
Henry Young. (2 Beds.)

1873.

James Brown. (2 Beds.)
John R. Ford.
Jonathan Sturges.

1878.

James G. and Henry G. deForest, in memory of Lockwood deForest Woodruff, M. D.

1880.

William C. Rhinelander.

1881.

Jennet L. and Robert L. Belknap, in memory of Aaron B. Belknap.
Fifth Avenue Presbyterian Church.
Henry B. Hyde, in memory of his son, Henry B. Hyde, Jr.
John Stewart Kennedy.
Frederick and Henry G. Marquand.
Edwin D. Morgan. (3 Beds.)
Mary L. Sheafe.

1882.

Heber R. Bishop. (3 Beds.)
Mrs. Robert L. Stuart, in memory of her father, Robert McCrea.
Edwin D. Morgan.
Mrs. Moses Taylor.

1883.

Frederick Billings.
Reformed Protestant Dutch Church of the City of New York.

1884.

Nathaniel W. Conkling.
Madison Square Presbyterian Church, in memory of George W. Lane.

1885.

Brick Presbyterian Church, in memory of Dr. John G. Adams.
Richard Irvin.

1886.

Frederick Baker, in memory of Sarah Pyewell Baker.
Edward L. Beadle.
Brick Presbyterian Church, in memory of Miss Ann Adams.
Peter Cumming, in memory of Francis P. Schoals.
George E. Dodge.
Horace F. Hutchinson, in memory of Ellen B. Schoals.
Mr. & Mrs. William D. Sloane, in memory of their son, William D. Sloane, Jr.
Henry S. Wilson, in memory of his son, Harry H. Wilson.

1887.

Fifth Avenue Presbyterian Church.

1888.

Broadway Tabernacle Society.
Samuel Inslee, in memory of Kate J. Inslee.

1889.

John Sloane, in memory of his mother, Euphemia Sloane.

1890.

Isaac V. Brokaw, in memory of Ernest B. Brokaw.
Sidney Dillon, in memory of Hannah Dillon.
Ambrose K. Ely.
Josiah M. Fiske.
O. B. Jennings.
Amelia Kerr.
Robert Marshall.
Elizabeth S. & Emily M. Wheeler, in memory of James Boorman, "The Davenport Bed."

1891.

Sarah A. Havemeyer, in memory of her son, Hector C. Havemeyer.
Thomas Hope.
John E. Parsons, in memory of his children, E. L. P., K. M. P., and R. M. P.
Mrs. A. R. Van Nest, in memory of her husband, Abram R. Van Nest.

1892.

John Stewart Kennedy, in memory of his niece, Emma Stewart Baker.
Alexander Maitland, in memory of his mother, Mary C. Maitland.

1893.

Maria S. Auchincloss, in memory of her husband, Edgar S. Auchincloss.
Frances T. Lord, in memory of her husband, George deForest Lord.
Presbyterian Church on University Place.
Presbyterian Home for Aged Women.
Margaret A. Sinclair, in memory of Mr. & Mrs. James Sinclair.
West Presbyterian Church.
Young Men's Christian Association.

1894.

West Presbyterian Church, to be known as "Faith Presbyterian Church Bed."

1895.

Mary Harrison.
Mrs. Clarence M. Hyde, in memory of her mother, Rebecca Babbitt.
John Stewart Kennedy, in memory of Mrs. Robert L. Stewart.
Mrs. James T Murray, in memory of her husband, James T. Murray.

1896.

Anthony Dey, in memory of Joseph G. & Eliza D. Scott.
Jane Hope.
Esther J. Jennings, in memory of her husband, Oliver B. Jennings.

1897.

Mrs. Francis E. Baker, in memory of her father, James Rich Steers.
William S. Brown.
Helen Miller Gould, in memory of her parents, Mr. & Mrs. Jay Gould.
Margarette E. and Susan D. Griffith, in memory of their father, Griffith W. Griffith.
Mary J. Griffith, in memory of her husband, Griffith W. Griffith.
Rachel L. Kennedy, in memory of her mother, Mrs. Rachel C. Kennedy.
Annie S. Paton, in memory of her husband, William Paton.
Charlotte H. Skidmore, to be known as "The William L. Skidmore Bed."

1898.

Brick Presbyterian Church.
Matilda A. Brown, in memory of her son, H. Auchincloss Brown.
First Presbyterian Church.
Mrs. Stephen V. Harkness, in memory of her daughter, Florence Harkness.
Jane Hope, in memory of her mother, Grace Corrie Hope.
John Stewart Kennedy, in memory of Rev. William G. Schauffler, D.D., L.L.D.
Mrs. Elliott F. Shepard, in memory of her daughter, Florence Vanderbilt Shepard.
Mrs. Elliott F. Shepard, in memory of her daughter, Marguerite Shepard.

1899.

William W. Cole, in memory of his mother, Mary A. Cole.
William Whitewright, in memory of his father, William Whitewright, "The Whitewright Beds." (10 Beds.)

1900.

Emily B. Hopkins, in memory of her husband, Moses Hopkins, "Moses Hopkins Memorial."
Donald MacKay, in memory of his children, Edith Winslow and Walter Wise MacKay.
Caroline L. Macy, in memory of her daughter, Mary M. K. Willets.
Laura Roome, in memory of her sons, Harry and Alfred Roome.
Martha L. St. John, in memory of her mother, Sarah Ward.
Nathaniel Whitman.

1901.

Julia Billings, in memory of her husband, Frederick Billings.
Camilla L. Edwards, in memory of her husband, Walter Edwards.
Andrew J. Garvey, in memory of his mother, Elizabeth Jeffries Garvey. (2 Beds.)
George Lauder.
Charles H. Marshall.
Justine Adele Stafford, in memory of her father, Justin A. Bliss.

1902.

Robert Graham Dun.
Margaret J. Plant, in memory of her brother, Simon Loughman.

1903.

Heber R. Bishop.
Lura Currier.
Mrs. Francis B. Harrison.
Julia J. MacCartee, in memory of her husband, Robert MacCartee.
Madison Avenue Reformed Church.
Adela Berry Sloane, in memory of her father, Abraham J. Berry, M. D.
Justine Adele Stafford, in memory of her mother, Evelina C. Bliss.
John T. Terry.

1904.

Susan Bevier.
Mrs. William Starr Miller.
Josephine Penfold, in memory of Dr. Edward Livingston Trudeau, Jr.
Peter Reid, in memory of his wife, Jane Watson Reid.
Francis A. Palmer.

1905.

Frederick G. Bourne.
Helen C. Inslee, in memory of her husband, Samuel Inslee.
Titus B. Meigs, in memory of his son, Titus B. Meigs, Jr.
Mrs. James T. Murray, in memory of Rev. John Hall, D. D., L. L. D.
Sarah J. Parsons, in memory of her husband, Charles Parsons.
Presbyterian Church on University Place

1906.

Maria L. Campbell, in memory of Henry Pearsall Campbell.
Susan W. Duncan, in memory of her husband, John P. Duncan.
Samuel Keyser. (3 Beds.)
Sara Pyle McAlpin and James Tolman Pyle, in memory of their brother, William Scott Pyle.
Reformed Protestant Dutch Church of Garden Street.
John Sloane, in memory of his brother, Thomas Chalmers Sloane.
John Sloane, in memory of his father, William Sloane.

1908.

William R. Craig, in memory of his sister, Florence Faxon Craig.
George B. Goldschmidt, in memory of his mother, Celestine Goldschmidt.
Samuel Anthony Goldschmidt, in memory of his mother, Celestine Goldschmidt.
Mrs. Stephen V. Harkness, in memory of her husband, Stephen V. Harkness.
Charles H. Marshall.

1909.

Rev. and Mrs. Robert Russell Booth, in memory of "Minnie and Willie."
Canadian Society of New York.
Edward West Currier, in memory of his step-mother, Lura Currier.
Edward West Currier, in memory of his step-brother, Walter B. Currier.
Edward West Currier, in memory of Edward W. Currier.
Mary Jane Johnson, in memory of her husband, William H. Johnson.
J. Theresa Keyser, in memory of her husband, Samuel Keyser.

1909.

Julia Hannon Lyle.
Winfield Tucker, in memory of Joseph, Isabelle and Adeline. (3 Beds.)
J. Spencer Turner, in memory of his first wife, Cornelia J. Turner.

1910.

Jane A. Townsend, in memory of her son, Randolph W. Townsend, Jr.
Jane A. Townsend, in memory of her son, Harmon W. Norton.
Jane A. Townsend, in memory of her daughter, Emma L. Norton.
Amelia Mott Graham, in memory of Malcolm Graham.
Adeline Ives Latham, in memory of her husband, John Howard Latham.
Josephine G. Lord, in memory of her husband, Franklin B. Lord.

1911.

Brearley School Girls and Others Interested, in memory of Madam Berthe Beck, "Madam Beck Memorial Teacher's Bed."
Harriet Coles, in memory of her sisters, Susan and Anna Codman.
Caroline Thorn Kissel, in memory of her husband, Gustav Edward Kissel.
Katherine Spencer Leavitt, in memory of her husband, Rev. William Leavitt. (2 Beds.)
Reformed Low Dutch Church of Harlem.
Frederick Sturges, in memory of his father, Jonathan Sturges.
William Stuart Tod, in memory of his brother, George Tod.

1912.

Melville DeWolf, in Children's Ward, "Emma DeWolf Bed."
Gustavia A. Senff, in memory of her husband, Charles H. Senff.

1913.

Mrs. Christopher M. Bell, "The Dennistoun Bed."
Cornelia Eaton, to be known as "The Dr. Reuben S. Carpenter Memorial." (3 Beds.)
Mrs. Jeremiah V. Meserole, in memory of her son, Abraham Meserole.
Josephine Penfold.
Jane G. Phelps, in memory of her husband, Anson G. Phelps, Jr. (2 Beds.)

1914.

Hugh D. Auchincloss, in memory of his mother, Elizabeth Auchincloss.
Virginia E. Fowler, in memory of Clarence E. Fowler.
Jane Elizabeth Grannis, in memory of her mother, "Charlotte Williams Platt Bed."
William H. Penfold, in memory of Josephine Penfold.
Louise Tillinghast, in memory of her sister, Amelia C. Babcock.
Minnie Hackett Trowbridge. (6 Beds.)

1915.

A Friend, in memory of Sophia Kellogg Stebbins and Mary Tompkins Kimball.
A Friend.
Mrs. Jeremiah V. Meserole, in memory of her father-in-law, Abraham Meserole.
Mrs. Jeremiah V. Meserole, in memory of her husband, Jeremiah Vanderbilt Meserole.
Mrs. Jeremiah V. Meserole, in memory of her brother, Adolphus Clock.
Mrs. Jeremiah V. Meserole, in memory of her parents, Alfred and Ann Maria Clock

1916.

Emil C. Bondy, in memory of Margaret Carson Cowan.
Central Presbyterian Church.
Mr. and Mrs. James Petrie Chalmers, in memory of James Petrie Chalmers, Jr., "Chalmers Memorial Bed."
Robert A. Chambers, in memory of his father, Robert Chambers.
Dunlevy Milbank, in memory of his mother, Ella Dunlevy Milbank.
William D. Sloane. (3 Beds.)

1917.

Emeline Y. Danforth, in memory of Mrs. William B. Jenkins.
Harris Brisbane Dick, to be known as the "Harris Brisbane Dick Free Bed."
Sarah C. Miller.
Albert Winter, in memory of Adaline Benson Winter.

1918.

Ida Leora Olmstead, to be known as "Leora McCammon Bed."

1919.

Samuel Elliott.
Elizabeth Keyes, in memory of her daughter, Edith Keyes.
Rutgers Presbyterian Church.
James R. Steers, in memory of his former wife, Rebecca E. Steers.
John W. Sterling.

1920.

William C. Boschen, to be known as "The Boschen Bed."
Rosa Franklin. (3 Beds.)
Francis P. Furnald.
Mrs. Francis P. Furnald.
Mary A. Harriott, to be known as the "Margaret Harriott Alms."
Mary A. Harriott, to be known as the "James Harriott Alms."
Mrs. Henry O. Havemeyer, in memory of her parents, George William and Matilda Adelaide Elder.
Margaret J. Orr, in memory of her mother, Ann Boyd Orr.
Anna St. John, in memory of her brother, Milton St. John.

PRIVATE ROOMS ENDOWED

1903.

Henry H. Rogers, known as "Room J."

1905.

Mrs. Morris K. Jesup, to be known as the "Eliza DeWitt Memorial Room."

1910.

Mrs. John Stewart Kennedy, in memory of her husband, to be known as the "J. S. K. Memorial Room."

1912.

Peter Cumming, to be known as the "Peter Cumming Memorial Room."

BED ENDOWED FOR ONE LIFE

1890.

Mrs. John Stewart Kennedy.

Respectfully submitted,

CORNELIUS R. AGNEW. Treasurer.

Statement Sl and Scientific or Corporation Expenses).

Op	Ward r Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work
Administration	$0.488	14% $7,362.39	.5% $262.94	7.05% $3,707.49
Supt. of Nurses, Assis	.112	15% 1,671.86	.5% 55.73	.....
Physicians	.054	.....	.....	.....
Anesthetists	.029	.....	.....	.....
Nurses	.239	actual cost 2,940.00	.....	.....
Special Nurses	.110	.....	.....	.....
Orderlies	.115	actual cost 1,495.00	.....	.....
Ward Employees	.107	actual cost 557.50	.....	.....
Equipment for Nurses	.076	5% 317.27	.5% 31.72	.....
Uniforms for Staff and	.014	10.5% 140.99	.....	.....
Pharmacy Salaries and	.034	50% 3,176.89	1% 63.54	.....
Medical and Surgical S	.486	34% 22,104.39	1% 650.13	.....
Clothing, etc., for Pati	.012	.....	.....	.....
Out-Patient Departme	.....	actual cost 11,584.29	.....	.....
Visiting Nursing	.....	.....	actual cost 17,501.28	.....
Radiotherapy	.003	73% 792.28	.....	.....
Roentgen Ray Service	.121	48% 9,449.95	.....	.....
Heart Station	.012	15% 180.00	.....	.....
Photographic Service	.023	25% 656.81	.....	11% 288.99
Dental Service	.024	67.5% 3,775.05	.....	.....
Occupational Therapy	.023	.....	.....	.....
Ambulance	.004	.....	.....	.....
Pathological Laborator	.286	10% 3,821.22	.....	25% 9,553.05
		10%	.5%	

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The Presbyterian Hospital in the City of New York

Statement Showing Method of Figuring "Cost per Patient per Day" for Year Ending December 31, 1920 (Not Including Educational and Scientific or Corporation Expenses).

Operating Expenses	Total	Private Room Patients	Cost per Private Room Patient per Day	Ward Patients	Cost per Ward Patient per Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work
Administration	100% $52,588.48	10.6% $5,574.38	$0.557	67.85% $35,681.28	$0.488	14% $7,362.39	.5% $262.94	7.05% $3,707.49
Supt. of Nurses, Assistants and Instructors	100% 11,145.72	11% 1,226.03	.123	73.5% 8,192.10	.112	15% 1,671.86	.5% 55.73	.....
Physicians	100% 3,793.84	.....	.....	actual cost 3,793.84	.054	.....	.....	.....
Anesthetists	100% 2,699.65	20% 539.93	.054	80% 2,159.72	.029	.....	.....	.....
Nurses	100% 24,152.75	actual cost 3,684.00	.368	actual cost 17,528.75	.239	actual cost 2,940.00	.....	.....
Special Nurses	100% 66,309.00	actual cost 58,255.00	5.826	actual cost 8,054.00	.110	actual cost	.....	.....
Orderlies	100% 11,848.80	actual cost 1,911.52	.191	actual cost 8,442.28	.115	actual cost 1,495.00	.....	.....
Ward Employees	100% 9,982.87	actual cost 1,609.50	.161	actual cost 7,815.87	.107	actual cost 557.50	.....	.....
Equipment for Nurses	100% 6,345.31	6.5% 412.45	.041	88% 5,583.87	.076	5% 317.27	.5% 31.72	.....
Uniforms for Staff and Orderlies	100% 1,342.76	12% 161.13	.016	77.5% 1,040.64	.014	10.5% 140.99	.....	.....
Pharmacy Salaries and Wages	100% 6,353.78	10.3% 654.44	.065	38.7% 2,458.91	.034	50% 3,176.89	1% 63.54	.....
Medical and Surgical Supplies	100% 65,012.92	10.3% 6,696.33	.670	54.7% 35,562.07	.486	34% 22,104.39	1% 650.13	.....
Clothing, etc., for Patients in Hospital	100% 875.51	.....	.....	actual cost 875.51	.012	.....	.....	.....
Out-Patient Department	100% 11,584.29	.....	.....	.....	.....	actual cost 11,584.29	.....	.....
Visiting Nursing	100% 17,501.28	.....	.....	.....	.....	.....	actual cost 17,501.28	.....
Radiotherapy	100% 1,085.32	3% 32.56	.003	24% 260.48	.003	73% 792.28	.....	.....
Roentgen Ray Service	100% 19,687.39	7% 1,378.11	.138	45% 8,859.33	.121	48% 9,449.95	.....	.....
Heart Station	100% 1,200.00	12% 144.00	.014	73% 876.00	.012	15% 180.00	.....	.....
Photographic Service	100% 2,627.22	.....	.....	64% 1,681.42	.023	25% 656.81	.....	11% 288.99
Dental Service	100% 5,592.67	.5% 27.96	.003	32% 1,789.66	.024	67.5% 3,775.05	.....	.....
Occupational Therapy	100% 1,727.82	.....	.....	actual cost 1,727.82	.023	.....	.....	.....
Ambulance	100% 364.38	actual cost 65.00	.006	actual cost 299.38	.004	.....	.....	.....
Pathological Laboratory	100% 38,212.21	10.3% 3,935.86	.394	54.7% 20,902.08	.286	10% 3,821.22	.....	25% 9,553.05
Housekeeping	100% 55,294.32	10.5% 5,805.90	.580	79% 43,682.52	.597	10% 5,529.43	.5% 276.47	.....
Kitchen	100% 16,287.15	10.5% 1,710.15	.171	79% 12,866.85	.176	10% 1,628.71	.5% 81.44	.....
Laundry	100% 15,588.95	10.5% 1,636.84	.163	79% 12,315.27	.168	10% 1,558.90	.5% 77.94	.....
Steward's Department	100% 132,723.15	20% 26,544.63	2.654	76% 100,869.59	1.379	3.5% 4,645.31	.5% 663.62	.....
Educational and Scientific Work	100% 22,259.96	.....	.....	.....	.....	.....	.....	actual cost 22,259.96
General House and Property	100% 138,898.92	10.6% 14,723.29	1.472	67.85% 94,242.92	1.288	14% 19,445.85	.5% 694.49	7.05% 9,792.37
Total Operating Expenses	$743,086.42	$136,729.01	.....	$437,562.16	.....	$102,834.09	$20,359.30	$45,601.86
Total Patient Days Treatment and visits	.....	10,002	.....	73,167	.....	85,941	23,313	.....
COST	.....	.....	$13.670	.....	$5.980	$1.196	$0.873	.....

The Salaries of Operating Room Nurses and Operating Room Orderlies are distributed in proportion to the numbers of Private Room Surgical Patients and Ward Surgical Patients treated.

METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF SERVICE:

The method in use at the Presbyterian Hospital of figuring the total cost of caring for Ward Patients, Private Room Patients, Out-Patient Department Patients or Patients visited in their homes is to charge each branch of the service with salaries and wages of all persons employed exclusively in, and all supplies and repairs directly chargeable to, such service, and to prorate the other operating expenses which contribute to the cost of the different branches of service in such proportion as the Superintendent and his Assistants may consider most fair after careful consideration of the local conditions, which are, of course, subject to change from time to time. In determining the relative proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., not including the amounts directly chargeable to Out-Patient Department and Visiting Nursing, the percentage charged to Ward Patients and to Private Room Patients is based upon the number of days' treatment furnished in such service, modified by well-known facts; for instance, the fact that a private room patient requires more professional care than necessary if he were located in a ward; also, the important fact that his food and the preparation of it costs very much more than that of the ward patient. The distribution of the cost of General House and Property Expenses among the different branches of the service is based upon the relative cubic contents of those parts of the buildings occupied by each of the five services mentioned.

REPORT OF THE SUPERINTENDENT

December 31, 1920.

To the Board of Managers of the Presbyterian Hospital.

Gentlemen:—The Fifty-second Annual Report of the Superintendent of the Hospital for the fifteen months ending December 31, 1920, is herewith respectfully submitted.

Twenty-nine thousand three hundred and ninety-two persons have experienced the benefits of the Hospital during the year. The departments contributing this service and the number treated in each were as follows:

There were treated in the beds of the wards and private rooms of the Hospital 5,560 persons. The daily average has been 230. Of the patients in the wards 27.7% were treated free of charge.

There were treated in the Out-Patient Department 18,910 persons, and the daily average visits made were 300.

Our Visiting Nurses cared for 4,922 persons, making 28,986 visits.

In the Roentgen Ray Department 18,471 plates and films were taken of 8,434 patients from the Hospital and Out-Patient Department.

The Department of Massage and Medical Gymnastics, under the able direction of Mr. Carl S. Hall, has increased in value and has given 6,857 treatments.

Structural changes during the year have been as follows:

A mezzanine floor covering about one-third of the upper part of the Pathological Laboratory adds greatly to the efficiency of that department.

The Bacteriological Laboratory has been increased about one-third, giving accommodation to more workers.

The nurses' demonstration room has been moved into new quarters in the annex of the Children's Ward, thereby giving room for the establishment of a basal metabolism laboratory, which, we believe, has added much to the accuracy of diagnoses and treatment.

The X-Ray Department has been enlarged by two rooms, one for exhibition of plates, and one for urological X-ray work.

The approach from the nurses' demonstration room to the X-ray laboratory has been roofed over to make it possible to reach the demonstration room without passing through the Children's Ward.

About fifteen hundred square feet of floor space has been added to the Dispensary by filling in the areaway between the north wall of the Dispensary and the south wall of the Pathological Laboratory.

An X-ray developing room has been built in the basement of the Dispensary for the use of our newly organized Dental Department.

Following are the more important changes in equipment:

A double telephone switchboard was made necessary by the greatly increased number of calls.

New elevator machinery was installed in the nurses' home. the old controller having worn out after nearly twenty years of service.

Many changes replacing worn-out machinery were necessary in the engine room. The engines and pumps had a complete overhauling, new connections made for the high-pressure tanks of the hydraulic elevators, and extensive repairs made to burned out boiler flues.

Much reconstruction work, made necessary by the wearing out of the old machinery and recent developments in X-ray technique, has been accomplished in the X-Ray Department. The electric current as developed by our engine room is not efficient for modern X-ray work; therefore, connection has been established with the Edison current.

An entirely new outfit of modern baking machines has been added to the Massage Department, replacing worn-out equipment. It is expected that the new baking machines will eventually pay for their cost in the saving of current effected.

We have added to the protection of life and property by establishing regular fire drills under the direction of an expert.

The Hospital has attracted several students of administrative work, who have stayed from several days to three months in observation and study through the Superintendent's office. One of these, a hospital superintendent from South America, spent over three months studying our methods of executive work.

Many new developments and items of special interest, instituted or continued throughout the year, are mentioned in the reports of the heads of departments, to which your attention is especially invited.

Mr. James U. Norris, Assistant Superintendent, resigned on January 15, 1920, after three years' efficient and loyal service, to accept the superintendency of the Woman's Hospital. Miss Ruth T. Dean was made Assistant Superintendent upon that date.

The advice and co-operation of the Board of Managers, and the helpfulness of those associated in the daily routine of hospital work, is greatly appreciated, and has made possible the year's accomplishments.

Respectfully submitted,

CHARLES H. YOUNG, M. D.,
Superintendent.

COMPARATIVE STATISTICS OF PATIENTS TREATED, ETC.

During Years ending December 31, 1920 and 1919

Hospital Wards and Private Rooms

	1920			1919		
	Male	Female	Total	Male	Female	Total
Patients in Hospital First of Year:						
In Medical Wards	41	41	82	43	59	102
In Surgical Wards	44	47	91	45	51	96
In Private Rooms	17	19	36	12	12	24
Total	102	107	209	100	122	222
Patients Admitted During Year:						
To Medical Wards	993	904	1,897	1,015	899	1,914
To Surgical Wards	863	917	1,780	905	944	1,848
To Private Rooms	218	405	623	231	342	573
Total	2,074	2,226	4,300	2,150	2,185	4,335
Total Patients Treated in Hospital Wards and Private Rooms During Year	2,176	2,333	4,509	2,250	2,307	4,557
Patients Discharged During Year:						
Improved	1,466	1,718	3,184	1,465	1,660	3,125
Unimproved	389	324	713	490	379	869
Transferred to other institutions	7	4	11	12	8	20
Died	218	176	394	181	153	334
Total	2,080	2,222	4,302	2,148	2,200	4,348
Patients in Hospital end of Year:						
In Medical Wards	44	49	93	41	41	82
In Surgical Wards	42	39	81	44	47	91
In Private Rooms	10	23	33	17	19	36
Total	96	111	207	102	107	209
Total Patients Days' Treatment:						
Free Ward		23,054			23,324	
Endowed Beds		9,486			8,715	
City		15,271			16,864	
Pay Ward		25,356			26,203	
Private Room		10,002			10,304	
Total			83,169			85,410
Percentage						
Free Ward Days		27.8%			27.3%	
Endowed Bed Days		11.4%			10.2%	
City Patient Days		18.3%			19.7%	
Pay Ward Days		30.5%			30.7%	
Private Room Days		12.0%			12.1%	
			100%			100%

Average Patients Per Day:

	1920		1919	
Free Ward	63		64	
Endowed Bed	26		24	
City	42		46	
Pay Ward	69		72	
Private Room	27		28	
Total		227		234
Average Days Per Patient in Hospital	18		19	
Daily Average Cost Per Private Room Patient	$13.67		$10.326*	
Daily Average Cost Per Ward Patient	5.98		4.607*	

Out-Patient Department

	1920 Male	1920 Female	1920 Total	1919 Male	1919 Female	1919 Total
Patients treated who have been treated in some previous year	1,671	1,931	3,602	1,962	2,121	4,083
New Patients Treated	5,295	5,026	10,321	5,531	5,093	10,624
Total Patients Treated	6,966	6,957	13,923	7,493	7,214	14,707
Patients treated who have been transferred from other departments of Out-Patient Department	3,518	2,762	6,280	2,807	2,415	5,222
Total Cases Treated	10,484	9,719	20,203	10,300	9,629	19,929
	Free	Pay	Total	Free	Pay	Total
Visits made	7,201	78,740	85,941	7,672	68,715	76,387
Average visits per day (286-284 days)			300			269
Average visits per patient			6			5
Average cost per visit			$1.196			$1.061*
Surgical dressings applied			52,685			49,594
Prescriptions filled			84,935			61,292

Visiting or Home (District) Nursing

Cases cared for who have been cared for in some previous year	1,001		939	
New cases cared for	2,714		2,201	
Total Cases Cared for		3,715		3,140
Visits to Homes for Follow Up Service	4,001		4,244	
Visits to Homes for Social Service	3,583		3,612	
Visits to Ward Patients needing Follow Up Service	1,602		1,873	
Visits to Ward Patients needing Social Service Care	5,276		4,264	
Visits to Homes of Patients for Nursing Care	6,159		6,604	
Visits made at Social Service Office	2,692		2,920	
Total		23,313		23,517

	1920		1919	
Cases given Material Relief who have received such relief in some previous year	94		136	
New cases given Material Relief	305		196	
Total Cases Given Material Relief		399		332
Cases referred to organization for Material Relief or employment	114		160	
Patients sent to Convalescent Homes and Sanatoria	515		603	
Patients sent to Hospitals, Homes for Incurables and Aged	112		95	
Patients sent to Fresh Air Homes	208		174	
Referred for Surgical Appliances	163		12	

SUMMARY

Total Patients treated during year in all departments	22,147	22,404
Average Patients per day in all Departments	527	503
Daily Average Number of Employees Boarded in Hospital	385	379
Daily Cost per capita for provisions for all persons supported	$0.593	$0.545*

*Costs for the year ending September 30, 1919.

STATISTICS REGARDING PATIENTS

PLACE OF BIRTH

Armenia	7	France	38	Roumania	13
Australia	3	Germany	211	Russia	286
Austria	91	Greece	26	Scotland	47
Bermuda	1	Holland	10	South America	3
Belgium	1	Hungary	111	Spain	2
Bohemia	112	India	6	Sweden	86
Canada	156	Ireland	293	Switzerland	19
Central America	3	Italy	289	Syria	12
China	12	Japan	4	Turkey	17
Cuba	4	New York City	1368	United States	1767
Denmark	11	Norway	15	Unknown	9
England	172	Persia	3	Wales	3
Finland	19	Poland	42	West Indies	64

RELIGIOUS BELIEFS

Baptist	75	Dutch Reformed	10	Orthodox	9
Catholic, Greek	35	Episcopal	400	Presbyterian	479
Catholic, Roman	1749	Hebrew	642	Protestant (denomination not stated)	1595
Christian Scientist	5	Lutheran	127	Quaker	4
Congregationalist	16	Methodist	99	Unitarian	3
Confucianist	7	None	81		

OCCUPATIONS

Accountants	9	Clerks	414	Housewives	1161
Actors	19	Collectors	4	Inspectors	24
Agents	32	Companions	4	Interpreters	5
Architects	31	Contractors	6	Iron workers	16
Artists	10	Corsetieres	5	Janitors	37
Attendants	10	Deaconesses	5	Jewelers	8
Bakers	26	Decorators	2	Journalists	6
Bankers	10	Dentists	2	Laborers	100
Barbers	12	Designers	6	Laundry workers	46
Blacksmiths	4	Detectives	6	Lawyers	28
Bookkeepers	33	Domestics	157	Letter carriers	13
Brokers	20	Draughtsmen	3	Librarians	3
Butchers	20	Dressmakers	62	Lithographers	1
Buyers	6	Drivers	41	Machinists	61
Cabinet-makers	7	Editors	9	Managers	33
Captains	5	Electricians	15	Manicurists	3
Caretakers	5	Elevator operators	33	Masons	16
Carpenters	45	Engineers	28	Masseurs	4
Chauffeurs	75	Engravers	3	Mechanics	55
Chefs	75	Factory hands	105	Merchants	18
Chemists	5	Farmers	27	Messengers	10
Children (except school children)	402	Fireman, city	5	Milliners	9
Civil engineers	1	Firemen, stationary	6	Missionaries	41
Clergymen	25	Furriers	7	Musicians	19
		Governesses	7	No Occupations	395

STATISTICS REGARDING PATIENTS—Continued

OCCUPATIONS—Continued

Nurses	136	Railroadmen	19	Stenographers	110
Nuns	1	Real estate dealers	3	Stewards	2
Painters	42	Retired	15	Stone cutters	4
Peddlers	5	Riggers	5	Storekeepers	18
Pharmacists	1	Sailors	6	Students	71
Photographers	5	Salesmen	72	Tailors	48
Physicians	33	Saleswomen	14	Teachers	54
Plasterers	1	School children	488	Telegraph operators	3
Plumbers	20	Sextons	2	Telephone operators	28
Policemen	15	Shoemakers	14	Upholsterers	2
Porters	42	Social workers	13	Waiters	46
Printers	14	Soldiers	6	Watchmen	21
Publishers	4	Stablemen	5	Weavers	2

SPECIAL GIFTS

FOR THE FIFTEEN MONTHS ENDING DECEMBER 31, 1920

FLOWERS, PLANTS, ETC.

Agnew, Mrs. C. R.
Alexander, Mrs. H. M.
Allen, Ethan
Auchincloss, Mrs. Hugh D.
Auchincloss, Miss Katrina
Baldwin, Mrs. LeRoy
Barclay, Mrs. R. G.
Bend, Mrs.
Bliss, Mrs. Walter P.
Borden, B. H.
Borg, Mrs. Myron I.
Borville, Mrs. Rob. G.
Brazier, Miss
Brower, Mrs.
Bruce, Mrs. Leslie Combs
Butler, Mrs. William Allen
Cappell, Mrs. Herbert
Caviere, Miss
Colt, R. C.
Comstock, Miss Mary
Comstock, W. R.
Coxe, Corporal Grant, in memory of
Cutting, Mrs. W. B.
Davidson, Miss Margaret
Davis, Mrs. F. Marion
DeForest, Mr. and Mrs. Henry W.
Delano, Moreau
Dutton, W. D.
Evans, The Florist
Ferguson, Dr. and Mrs. Lee H.
Francis, Mrs. Arthur W.
Frick, Mrs. Henry Clay
Fowler, W. S. G.
Fuller, Mr. and Mrs. Charles D.
Furnald, Henry
Girl Scouts of America
Hall, W. W.
Hammond, Mrs. John Henry
Harkness, Mr. and Mrs. E. S.
Harlem, New York Church of
Hart, Henry
Hayes, Miss Irene
Henderson, Mrs. Helen
Holmes, Edwin T.
Hyde, Mrs. C. M.
Jennings, Mrs. F. B.
Jennings, Mrs. Walter
Henderson, Mrs. Helen
Kelley, Mrs. Albert
Kimball, Wm. E.
Kingsbury, Mrs. Nathan C.
Kirkpatrick, Geo. W.
Krich, Mrs.
Lane, Mr.
Larkin, Mrs. James
LeRoch, Mrs. P. B.
Leving, Mr.
Lloyd, Mrs. F. G.
Lusk, Mrs. Graham
McMurtry, Mrs. G. G.
McNulty, Deaconess E. S.
MacGregor, Mrs.
MacQuade, Mrs. Adeline
Madison Ave. Presbyterian Sunday School, Primary Department
Magee, Mrs. John
Mansfield, Wm. C.
Meacham, Malcolm L.
Masten, Mrs. A. H.
Metropolitan Club
Mills, Mrs. Ogden
Mitchell, Mrs. James
Moore, Geo. G.
Moore, Mrs. Morgan
Morrill, Miss Elsie
Morris, Mrs. B. W.
Morrison, Mrs. Chas. K.
Murray, Miss C.
Oaks, Mrs. Walter
Olcott, Miss Katherine
Perkins, Dr., in memory of
Platt, Mrs. Frank H.
Pratt, Mrs. George
Pratt, Mrs. John T.
Pulitzer, Mrs. Jos.
Read, Mrs. W. A.

FOR THE FIFTEEN MONTHS ENDING DECEMBER 31, 1920
(Continued)

FLOWERS, PLANTS, ETC.

Reinders, Mrs. J. W.
Rhinelander, Mrs. Philip
Rose, Mrs. Chas.
Ruppert, Miss W.
St. James Church
Sanford, Mrs. H. D.
Seaman, J. H.
Seyfried, Wm.
Simpson, Mrs. John W.
Smith, Mrs. Wm. H.
Starr, Mrs. Harriet
Starr, Mrs.
Stevenson, Mrs. A. H.
Stuart, Chas. B.
Thorne, Mrs. Jonathan
Tolfree, Miss M.
Tucker, Mrs. Carll
United Hospital Fund
Vanderbilt, Mrs. W. K.
Wells, Mrs. F. M.
Wickersham, Mrs. G. W.
Wiborg, Mrs. M. H.
Woodin, Mrs. Wm. H.
Woolley, Mrs. Jas. V. S.

MAGAZINES

Amaci Circle B. A. I. C.
American Tract Society
Arnstein, Mrs. Leo
Auchincloss, Mrs. C. C.
Baylis, Mrs. Wm.
Belnap, Mrs. W. P.
Brice, Mrs.
Chapin, Mrs. Robert
Church of the Incarnation
Cole, Dr. Rufus
Condon, T. J.
Cox, Mrs. G.
Cross, David M.
Cushing, Mrs. H. G.
Daly, Mrs. Cora
Ditman, Dr. and Mrs. U. E.
Dutton, Mrs. W. D.
Field, S. R.
Fisher, Mrs. H. B.
Hamilton, Mrs. B. W.
Harkness, Mrs. Stephen V.
Hart, Dr. and Mrs.
Jaeckel, A. F.
Kingsley, Mrs. D. P.
Levy, Mrs. S. J.
Livermore, Mrs. John R.
Lloyd, Mr. and Mrs. Robert McA.
McAdoo, Mrs. W. G.
McVeigh, Mrs. C. S.
Marines Magazine
Morton, Mrs. P.
Mosley, Mrs. Frederick
Myers, Mrs. Charles
Oppenheim, Mrs. Laurent
Pratt, H. L.
Ream, Mrs. R. C.
Robinson, Mrs. Douglas
Selden, Mrs.
Seligman, Jefferson
Siegman, Miss Virginia J.
Spitzner, G. W.
Thayer, Mrs. E. V. L.
Valentine, Mrs. P. A.
Warren, Mary and Jean
Welling, W. B.
West Park Presbyterian Church Sunday School
Wheeler, S. S.
Wolf, Mrs. M. L.
Wolff, Mrs. L. S.
Wory, Mrs. Cora L.

BOOKS

Baruch, Dr. Simon
Cox, Mrs. G.
Drummond, H.
Emerson, Guy
Fairchild, Miss Priscilla
Fowler, Mr.
Greene, Edward R.
Kingsley, Mrs. D. P.
Kleiser, Grenville
McAdoo, Mrs. W. G.
McVeigh, Mrs. C. S.
Middleton, W. T.
Millett, Mrs. S. C.
Salomon, Mrs. Albert
Thorne, Mrs. Wm. V. S.
Wolf, Miss E. S.
Wolff, Mrs. L. S.
Wylie, Mrs. Edward
Young, George

FOODSTUFFS

Agnew, Mrs. C. R. Celery and lettuce, 5 dozen glasses of Jelly.
Ayer & McKinney. Candy.
Dana, Mrs. R. T. 30 dozen eggs.
Froebel League. Grapes.
General Baking Company. 50 loaves of bread.
Girl Scouts of America. Fruit.
Grant Radnor Company. Candy.
Harkness, Mrs. S. V. 5 dozen eggs.
Hoe, Mrs. Richard M. Preserves, jam and jelly.
Jennings, Walter B. 24 pounds salmon, 30 pounds sausage meat.
McMurtry, Mrs. Geo. G. Candy.
Robinson, Mrs. Douglas 2 barrels of vegetables.
St. James' Episcopal Church Sunday School. Fruits, canned goods, jellies.
Tuckerman, Mrs. Paul. Candy for patients and nurses of Ward 10. Three dozen oranges weekly for Ward 10.
Walker, D. S. Fruit.

TOYS, ETC., FOR CHILDREN'S WARD

Anderton, Mrs. W. P. Toys.
Babcock, Mrs. W. Toys and Games.
Baylis, Mrs. William. Picture Puzzles.
Burnside, R. H. Dolls and toys.
Church of Ascension Sunday School. Toys.
Disbrow, Miss R. A. Doll.
Fairchild, Miss Priscilla. Toys.
Gabriel, Saml. Sons and Co. 1 case of toys and children's books.
Green, Mrs. Toys.
Griswold, Mrs. W. E. S. Games.
Guggenheim, Mrs. Toys.
Harkness, Mrs. Edward S. Toys.
Jameson, Mrs. Edwin C. Toys.
Janeway, Mrs. Theodore C. Toys.
Leucher, Mrs. Mark. Dolls and toys.
Martin, Miss Mary L. Toys.
Millett, Miss Betty. Children's books and toys.
Public School No. 158, Room 130. Picture Books.
Scott, Walter. Toys.
Scudder, Miss Katherine. Doll.
Thacher, John S., Jr. Books.
Woodin, Mrs. W. H. Souvenirs.

MISCELLANEOUS

Abbey, Miss Julia. Leather Pillow.
American Red Cross. 6 cases bandages, dressings, etc., 6 cases sphagnum moss and 1 case gauze.
Baylis, Wm. Canes.
Baylis, Mrs. Wm. Flower vases for wards.
Belnap, Mrs. W. P. Old Linen.
Butler, Mrs. Robson H. 72 Mason Jars.
Charlton, Loudon. Concert tickets throughout the season.
Colfax, A. E. One bed.
Culbertson, Harry and Arthur. Concert tickets.
Davis, Mrs. Marion. Ice Cutter, vase, two feather beds.
Dick Company. Concert tickets.
Duncan, Mrs. John P. Surgical Appliances.
Elkin, Mrs. Alexander. Surgical Appliances.
Enger, Mrs. Geo. Old Linen.

Esmond Mills. Two dozen mattress protectors.
Farrell, Mrs. Joseph. Crutches.
Frick, Mrs. H. C. Baby Tender for Children's Ward.
Friends Employment Society. 978 articles made.
Gabriel, Saml. Sons and Co. Christmas Cards.
Guggenheim, Mrs. H. Victrola Records.
Harkness, Mrs. Edward S. Sweaters, caps, stockings, mittens for the Children's Ward.
Hoe, Mrs. Richard M. Christmas Cards.
Hunt, Miss Annie M. Overcoat.
Janeway, Mrs. T. C. One Victrola with cabinet complete. Twelve records.
Kennedy, Mrs. John S. Thanksgiving and Christmas Dinners for Patients and Household.
Lambert, Mrs. Samuel. Linen.
Livermore, Mrs. John R. One Ouija Board and One Mystic.
Maris & Co. John. Druggists' Sundries.
McMurtry, Mrs. Geo. G. Favors and bon bon holders.
Mendehall, Rev. Harlan G. Surgical Appliance.
Mills, J. S. Favors and tree ornaments.
Powell, Mrs. Wm., Jr. Old Linen.
St. Thomas' Mission. 2,992 articles made.
Sharpe & Dohme. Cold cream and talcum powder.
Sloane, Wm. Three rugs for Out-Patient Department.
Spence School. One box bottles.
Trock, W. A. Calendars.
Tuckerman, Mrs. Paul. Cigarettes for patients and orderlies, Ward 10.
Van Nostrand, Mrs. E. Fourteen wash cloths.
Wolfsohn Musical Bureau. Concert tickets throughout the season.
Women's Industrial Society. 2,932 articles made.
Woman's Press. 200 Calendars.

THE FOLLOWING HAVE GIVEN PERSONAL SERVICE, CUT FLOWERS AND RELIGIOUS READING MATTER

Personal Service—Visiting the sick weekly for ten months—Mrs. David McMunigle, Miss G. F. Gale, Miss Harriet Small, Miss E. E. Lester and Mrs. Joseph Howe and their associates, through whom the following donations have been received and distributed to the patients in the wards:

Cockcroft, Miss M. T. Cut flowers weekly for ten months.

Hauser, John W., through Mrs. David McMunigle. Cut flowers weekly for nine months.

McMunigle, Mrs. David. Gospel leaflets weekly for ten months. Christmas and Easter cards for medical and surgical women.

Talcott, Mrs. James. Twenty-five dollars for flowers and geranium leaves.

THE FOLLOWING HAVE FURNISHED VOCAL AND INSTRUMENTAL MUSIC FOR THE SUNDAY AND RELIGIOUS SERVICES

INDIVIDUALS

Mrs. J. H. Farber, Misses E. G. Nisbett, Beatrice Hoyt, Edith Kipp; Miss Dorothy Donaldson, Violinist; Miss Vivian Donaldson, Harpist.

CHURCH SOCIETIES

First Presbyterian Church: Mrs. Sellers, Misses Carrie Cushier, Mary Kahl, Gertrude Wettlaufer, Anna Minet, Siami Seppi, Mabel Vandenburgh, Mary Czugh, Mary Totting, Anna Walters, Charlotte Sayers, Beatrice Sellers, Emily Raccone, Frances Achoriber, Messrs. George Thompson, Michael Thompson, Edgar Van Duesen, William H. Purcell, Rev. T. G. Speers.

Bible Teachers' Training School: Misses Horner, Caren, Frioh, Watson, Kachel, Paschka, Messrs. Key, Hassler, Fountain, Leininger, Slater.

Junior Choir and others from Cornell Memorial Methodist Episcopal Church: Mrs. Martha Hallwood, leader. Misses Edna Huntz, Adele Kehn, Marie Ferguson, Lillian Kimmer, Caroline Shrivanek, Eleanor Kranz, Olga Lehn, Edna Laughaar, Bertha Milbank, Minerva Charlton, Pauline Nouzeschy, Marie Backer, May Bascelle, Anna Kuehne, Elsie Travis, Helen Ranyi, Elizabeth Yagos, Mildred Pasvyc, Margaret Paul, Helen Schnoor, Anna Kircher, Minnie Dick, Olga Puschman, Libbie Appleton, Margaret Kuehne, Amelia Ulzhoefer.

Hospital Choir of the Baptist Temple, Brooklyn: Mr. and Mrs. E. A. Ebel, Mr. and Mrs. George Moore, Mr. and Mrs. M. Munz, Mr. and Mrs. D. Erglis, Mr. and Mrs. W. H. Fawcett, Mr. and Mrs. A. Gordon, Mrs. R. Bradley, Mrs. C. K. Shreve, Miss Blanche Paulson, Miss Alma Clapp, Messrs. S. Dorsett, H. Hallock, W. Deckert, Ballock.

GIFTS FOR THE SCHOOL OF NURSING

Tickets for Entertainments throughout the Season: Mrs. William K. Vanderbilt, Mrs. H. Fairfield Osborn, Mrs. J. Pierpont Morgan, Mrs. William Pierson Hamilton, Mrs. John T. Pratt, Mr. Eugene Delano, Mrs. Richard M. Hoe, Mrs. C. Ledyard Blair, Mrs. Francis Rogers, Mrs. Vanderbilt Webb, Mrs. J. Kennedy Tod, Mrs. Henry R. Hoyt, Mrs. Herbert L. Satterlee, Mrs. Samuel T. Peters, Mrs. Donn Barber, Mrs. J. Goldman, Mrs. Robert Sizer, Miss Helen Clay Frick, Miss Van Ingen, Miss Sallie Strain, Miss Isabel Evans, Miss E. Ellen Auchincloss, Mr. Robert A. Shaw, Mrs. William Robinson, Dr. Charles F. A. Locke, Miss Margarette E. Griffiths, Miss Helen Love, Miss Gretchen Dick, Mr. G. Pach, Shubert Theatrical Company, Winton & Livingston Inc., Wolfsohn Musical Bureau, Music League of America.

For the School Library: Mr. Henry Sayre Van Duzer, McMillan & Company, Saunders & Company, Lea & Ferbiger.

Flowers: Mrs. William K. Vanderbilt, Miss Mary Magoun Brown, Mrs. Marshall Field, Mrs. Cattell, Mr. Henry Natch Furnald, Dr. Stokes.

Miscellaneous: Mr. Moreau Delano, fifty-eight pins for graduating class; Mrs. W. G. Hibbard, ninety dollars for scholarship fund; Mr. Edward Van Ingen, picture of statue of British nurse; Mrs. Henry Fairfield Osborn, picture of Florence Nightingale; Mr. Frederick Sturges, box of apples; Mr. Gard, box of apples; Miss M. C. Courtney, cake for nurses.

REPORT OF THE DIRECTOR OF MEDICAL SERVICE

December 31, 1920.

To the Board of Managers of the Presbyterian Hospital.

Gentlemen:—I have the honor to submit the following report from the Medical Service.

In the Fall of 1919, the reconstruction of the Medical Staff which was necessary after the changes incidental to the return of many of the members from military service, was completed, and the routine work of the Hospital has been conducted, since then, with only one important interruption; namely, the epidemic of influenza in January and February, 1920.

Reports of the recurrence of the epidemic in one or two cities gave warning of a return of the disease in New York, and, consequently, every possible preparation was made to meet this emergency, should it arrive. These preparations were scarcely completed when patients with influenza applied in great numbers for admission to the Hospital. All four medical wards were reserved exclusively for influenza patients. These wards were cubicled, and all the attending physicians and the members of the nursing staff who worked in them were gowned and masked. The severity of the epidemic was such that it was necessary to have practically the entire attending staff on duty at the time. Later in the epidemic, two surgical wards were used for convalescent patients.

The appointment of a resident on the medical service, a few years ago, has added greatly to the efficiency of the routine work in the wards, and, with the adoption of the present plan of a fifteen months' service for medical and surgical house officers, it was necessary to appoint two assistant resident physicians to work under the direction of the resident. For the first time in several years, appointments on the house staff were open to graduates in Medicine of other schools than Columbia, and, early in 1920, graduates from the Harvard Medical School, the Johns Hopkins Medical School, University of Virginia and Washington University Medical School in St. Louis, as well as the Columbia Medical School, were appointed to serve for fifteen months on the Medical Service. This has undoubtedly created an atmosphere in the wards of the hospital which is highly conducive to the best interests of the patients.

The continuing increase in the numbers of patients applying for treatment in the Dispensary, and the enlargement of the medical staff in the Out-Patient Department, have been the cause of so much crowding in the space devoted to them in the Dispensary that it seemed essential to enlarge the building by the addition of several rooms. This addition was therefore constructed early in 1920 and has increased the floor space of the Dispensary considerably. These extra rooms are well lighted and provided with running water and

are now in full operation, and relieve considerably the previous congestion. Instruction to the Third Year Students is given as usual on four afternoons a week throughout the teaching year, in the Dispensary of the Hospital.

Several investigations in problems in clinical medicine have been in progress. For these investigations the laboratories of chemistry and metabolism, biology and electrocardiography have been constantly utilized. With the installation of the calorimeter, it has been possible to diagnose with more accuracy and study with more care, cases of Hyperthyroidism and Graves' Disease. A group of attending physicians, in combination with the surgeons, are now studying intensively the best methods of treatment for these patients. Through the kindness of Mr. Charles P. Howland, the sum of $5,000 has been donated for investigations in epilepsy. This investigation is under the direct charge of Dr. H. Rawle Geyelin. Unfortunately, the space in the Chemical Laboratory of the Hospital is so limited that part of the work which is being undertaken by a chemist has necessarily been transferred to the laboratory of Clinical Pathology at the College of Physicians and Surgeons. Another donation of $5,000 has quite recently come from the Misses Cheney, through Dr. Draper. This fund is to be devoted to the study of diseases of the endocrine glands, and will be carried out partly in the wards of the Hospital and partly in the Dispensary. Through the efforts of Dr. T. Stuart Hart, there has been obtained a salary for an extra nurse who will devote her time to the cardiac clinic, which will be of great assistance in building up this part of the hospital work.

The Janeway Memorial Library has been increased by many volumes, namely, 702 books, and a very valuable collection of books, donated by Mrs. Henry Dakin from the library of Dr. Christian A. Herter.

I am,

Respectfully yours,

WARFIELD T. LONGCOPE, M. D.,
Director of Medical Service.

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

December 31, 1920.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—During the past year the Surgical Service has continued its reorganization from conditions necessitated by the war. The policy of making changes slowly, which was determined upon, has resulted in less disturbance than a revolutionary method would have done.

The readjustment of services among the various Attendings, although entailing hardships on certain members, has greatly improved the administration of work, and has resulted in the more efficient care of the patients. With the large personnel demanding opportunity for the use of the operating rooms, it has become necessary to rearrange the schedule in this department, and the problem has been successfully solved by dividing the attending staff into two groups, one operating during the morning hours, the other during afternoons. This entailed a complete change in the schedule of hours for duty of the nursing staff. This rearrangement has been effected without great disturbance, largely on account of the cordial and sympathetic co-operation of Miss Maxwell. With this change we hope that it will be possible to give an adequate operating room training to all our pupil nurses.

After a year's experience with a continuous service for members of the house staff it has become evident that the plan does not result in the best care of patients, due to the very active service at the Presbyterian and the large proportion of cases of an acute nature. Although in principle it is the most rational way of training a house staff, it requires too large a personnel and a service extending over more than a year. On this account we have returned to a rotating service, and hope with a resident staff to obviate the evils which were evident in that system.

We have been able during the past year to place our system of admitting patients on the basis which we hoped for prior to the war. This held up our plans, but now we feel that the system is based on correct principles. We have established a diagnosis section in the Out-Patient Department. This is in charge of the attending staff each morning, and here the patients applying for admission are given as complete an examination as possible, in order to arrive at a correct diagnosis, so that on their admission to the wards there will be no unnecessary delay in carrying out the appropriate treatment. This saves the patient many days hospital care and has enabled the Hospital to increase the number of people served by it. The plan is still in an experimental stage, and we find difficulties which were not anticipated. There are a certain number of people

who, when they come to the Hospital seeking advice, consider they are ill enough to be admitted immediately and who have made all arrangements at their homes for the care of their family. These people resent somewhat this preliminary investigation, and we have had to abrogate our rule, and make exception and admit them immediately. It will require a certain amount of education of the public in order to have them appreciate its many advantages. We have lost track of a certain number of cases after they have been worked up, and we hope to be able through the social service and follow-up department to ascertain the causes which have resulted in this failure of a certain group to return. The work which has been done on these cases has not been entirely lost, however, because, during the study of their condition, they have served as valuable material for teaching the fourth year students who do a larger part of the work in the clinic, and have been quite a necessary part of our working force. I doubt whether we could successfully carry on the work without them. Miss Lee, the head of the voluntary aides, has also contributed largely toward its success. Her constant attendance and faithful, intelligent service have been of most material aid in keeping the records available and in correlating the laboratory data with the arrival of the cases on their return.

We have felt the need of a urological department in the clinic to aid in the study of these cases, and with Dr. Squiers' co-operation we hope to be able to establish such a class. The lack of facilities alone has prevented our having such a group, as Dr. Squier and his assistants are prepared to carry forward the plan as soon as space can be provided.

During the year, it was possible to send to the meeting of the American Medical Association at New Orleans a demonstration of our system of keeping records. Friends of the Hospital most generously provided the necessary funds. Dr. Grace was in charge, and Mrs. Forsythe, whose intelligent management of the Record Room has been so valuable, accompanied him. Great interest was evinced by the members who attended the meeting, and we feel it proved of great educational value.

The service has derived material aid from the work of the Dental Department. The routine cleansing of the teeth prior to operation, we are convinced, has lessened post-operative complications from the administration of a general anesthetic.

The patients have continued to enjoy the privileges offered by Occupational Therapy, and the benefits from this activity of the Hospital are increasingly evident among the post-operative cases. During the convalescence from an operation, when the patient is not really ill, but simply awaiting the result of wound healing, this form of therapy has, we believe, materially aided in the administration of the service.

During the year, we have been compelled to curtail much of our activity in investigating surgical problems, and have confined our work wholly to the care of the service. This has been necessitated from the lack of funds, because of the great increase in costs of maintenance, which has used up the income from the Fund for Educational and Scientific Work. It is hoped that soon we may be able to re-establish this work, which is so valuable a stimulus to the members of the staff.

Respectfully submitted,

ADRIAN V. S. LAMBERT, M. D.,
Director of Surgical Service.

REPORT OF THE RADIOTHERAPEUTIC DEPARTMENT

December 31, 1920.

To the Board of Managers of the Presbyterian Hospital.

Gentlemen:—I have the honor of submitting the following report of the Radiotherapeutic Department for the year ending December 31, 1920.

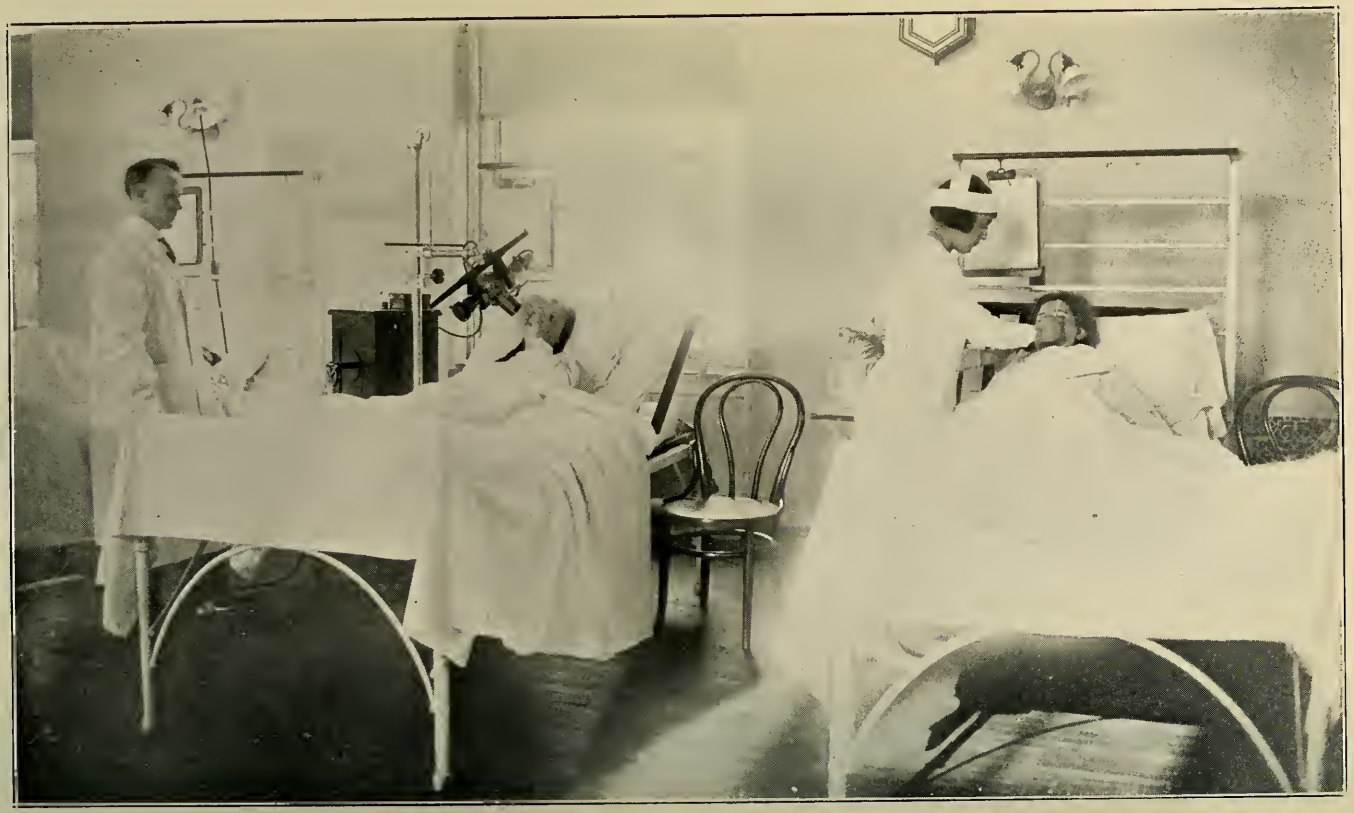
The important event has been the coming of Doctor Witherbee to assume charge of the X-ray work, which has grown to such proportions that it requires the special attention of one man. The work with radium has also greatly increased, having been used almost entirely on surgical cases.

The statistics show that there have been 2,383 treatments on 262 patients during the year. From the medical standpoint, the number of cases treated has been of less interest then the type of cases treated and the degree of improvement accomplished. The cases of Leukemia are constantly improved. The post-operative treatment of carcinoma of the breast continues to be satisfactory. Whatever doubts we may have had with regard to its efficiency have been dispelled. We may now safely state that known carcinomatous tissue, which has been left in at the time of operation, has failed to grow. Under Doctor Hanford's direction, the position of X-ray in the treatment of tuberculous glands has been very carefully studied. The material has been collected for publication and will reveal many instructive facts. One new activity has been the treatment of enlarged tonsils, being a continuation of the work begun by Doctor William P. Witherbee and others.

Radium has found its greatest usage in gynecological diseases, particularly in benign and malignant tumors of the uterus and in uterine hemorrhage. The constantly good results in the benign conditions, and the extraordinary palliative results in the malignant growths, have more than justified the purchase of the radium. Our main difficulty is to provide beds for radium cases without unduly crowding out patients needing other surgical treatment.

The needs of the department are limited only at present by the possibilities of expansion. The demand for X-ray treatment has been constantly greater than we can supply with present facilities, and will probably continue to be until these facilities are greatly increased.

JAMES A. CORSCADEN, M. D.,
Surgeon in Charge.



All patients admitted to the Hospital have their teeth cared for by the dental hygienists and X-rays taken by the radiographer, for the purpose of revealing any hidden infections which may exist

A corner of the Dental Clinic in our Out-Patient Department

REPORT OF THE DIRECTOR OF DENTAL SERVICE

December 31, 1920.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—It is with pleasure that I present the following, our first report of the Dental Service.

On April 8th of the current year, a joint conference was held by a committee consisting of representatives of the Board of Managers and Medical Board of the Hospital and the Medical and Dental Schools of Columbia University. At this conference it was unanimously decided that, inasmuch as oral and dental infections were a large factor in many of the general systemic disturbances, a dental service was essential for correct diagnosis and as an aid in subsequent treatment.

Through the active co-operation of a number of the Board of Managers, sufficient funds were collected to make possible the organization and establishment of the work, which is at the present time being carried on at the Hospital. The staff consists of eight dental surgeons, four of whom are in attendance from 2:00 to 4:30 P. M. each day, one in the medical ward, one in the surgical ward, and two in the infirmary or Out-Patient Department. They serve in alternation, each one being on duty three days per week. There are two oral hygienists on full time and one radiographer on full time. There are four oral surgeons, one in service daily, and four visiting dental and oral surgeons.

The service was made operative on a part-time basis during July and August, and began on a full schedule on September 1st, and we feel that, while at present the service is very satisfactory, it will require several months further experience to develop it to the maximum efficiency.

I wish to express on behalf of the dental staff its deep appreciation of the co-operation received from the Board of Managers and the Executive Officers of the Hospital.

Respectfully submitted,

F. T. VAN WOERT, D. D. S.,
Director of Dental Service.

REPORT OF THE DEPARTMENT OF OCCUPATIONAL THERAPY

December 31, 1920.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—The report of the Department of Occupational Therapy for the year ending December 31, 1920, is herewith submitted.

Seven hundred and sixty-eight patients have been taught occupations.

The following articles have been made:

Baskets (including trays, scrap baskets, fruit, flower, picnic and sewing baskets)	802
Rag dolls	102
Carved cigar boxes	33
Carved book ends (pairs)	4
Bags (including woven, hooked and rake knitted)	81
Washrags	50
Hats trimmed	17
Bead chains	14
Mats (for hot dishes)	12
Belts (including knitted, string and woven)	11
Dog leashes	9
Woven neckties	7
Chairs caned	5
Rugs (including 1 hooked, 2 crocheted and 2 braided)	5

Toys (innumerable wooden and cardboard toys, including one complete circus, one Noah's Ark, and one farm-yard).
Several painted boxes, candle shades and tins.
Doctors' socks darned weekly.
Washed gauze dressings stretched.

The patients either pay a small amount to partly cover cost of material, or else they make two articles, leaving one to be sold. In this way a small fund accrues, averaging about $10.00 per month. This is spent for dyes, thread, needles and such small necessities. The cost of materials is about $350.00.

During the past year, Miss Eleanor Brown, Mrs. Sinclair Hamilton and Miss Laura Peaseley gave most valuable assistance. Miss Helen MacArthur and Miss Elizabeth Armstrong substituted during the summer months. Miss Ruth Adler has been acting as assistant since September 15th, and the work is growing rapidly.

Almost all the patients tell us how much they enjoy their work, and are most appreciative. Several have said that they would have "gone crazy" if they had nothing to do. Others say it takes their minds off themselves, and makes them feel better and happier. Of course, this is the main object. As soon as patients feel convalescent, they continually ask for something to do. Often, when they are too ill to work, they ask us to be sure and come to them as soon as they are better.

Basketry seems to be the best all-round occupation, as it is very adaptable and can be either a very simple or a most difficult process, requiring greater or less mental application. The product is almost always satisfactory to the patient, as well as useful and attractive, with a real market value. The occupations listed above are by no means all, as one of the fascinating things about teaching Occupational Therapy is that the teacher has to be constantly thinking up new forms of occupation to meet special conditions.

It is undoubtedly better for the patients to be occupied with something that gives them pleasure and makes them happy rather than to spend their time discussing and comparing experiences, doctors and treatments.

Respectfully submitted,

ALIDA S. CARTER.

REPORT OF THE DIRECTOR OF PATHOLOGICAL SERVICE

December 31, 1920.

To the Board of Managers of The Presbyterian Hospital:

Gentlemen:—I have the honor of submitting the following as a report of the Pathological Service of the Hospital for the fifteen months ending December 31, 1920.

The work of the Medical Pathological Laboratory has been devoted to the performance of autopsies, the study of special conditions found in pathological tissues, and the teaching of Gross Pathology to the second year medical students.

A larger number of autopsies than ever before in the history of the Hospital were performed during the year, owing to the interested efforts of the House Staff in securing permission from relatives.

The interest of the Attending and House Staffs in autopsies has also been increased by holding weekly demonstrations of pathological material in connection with the Medical Staff Rounds. The following table shows the increase in number and percentage of autopsies over the previous two years.

	1918	1919	1920
Number of autopsies	80	85	130
Number of deaths	312	452	380
Percentage of autopsies obtained	25.6	18.8	34.0
Percentage of autopsies obtained on medical cases	32.7	14.4	35.0
Percentage of autopsies obtained on surgical cases	11.5	31.8	33.0
Miscellaneous pathological specimens examined	170	163	165

The increase of routine work occasioned by the greater number of autopsies made it necessary to take on an extra technician during the winter. The work was also made easier by two voluntary workers, Miss Mildred Sawyer and Miss May Chinn, who served very regularly from January to May, cutting and staining sections. During the summer vacation, the following seven students of the former second year class of the College of Physicians and Surgeons assisted with the routine laboratory work and worked on individual problems in the laboratory: Miss R. C. Boyer, and Messrs. H. Linsky, S. F. Livingston, G. F. Machacek, C. B. Rabin, E. Rubin and E. N. Whitcomb.

It is expected that during the coming year members of the Medical House Staff will have definite periods of service in the Medical Pathology Laboratory, and thus increase the co-ordination of the two services.

The following publications came from the Medical Pathology Laboratory during the fifteen months:

Eggstein, A. A. & Frost, H. L.: A case of gastroileostomy surviving operation five years; Proc. N. Y. Path. Soc., 1920 (in press).

Diterich, F. H.: A case of right-sided endocarditis (streptococcus viridans); Proc. N. Y. Path. Soc., 1920 (in press).

Meleney, H. E. & Pappenheimer, A. M.: Brief analysis of autopsies on pneumonia cases at the Presbyterian Hospital, during the recent epidemic; Proc. N. Y. Path. Soc., 1920 (in press).

Meleney, H. E.: Degeneration Granules in Brain Cells in Epidemic Encephalitis (to be published).

Meleny, H. E. & Linsky, H: The Relation between Spermatogenesis and Leucopoiesis in Acute Infection (to be published).

BACTERIOLOGICAL LABORATORY

There have been no fundamental changes in the organization of the Bacteriological Division during the past year. It is hoped, however, that, as the laboratories of the Clinical Divisions improve in equipment and facilities, it may be possible, gradually, to turn over to them some parts of the routine bacteriological work, especially that of more particularly clinical application, so that the bacteriological personnel can concentrate upon the more technically difficult problems, and participate in research. A move in this direction has already been made, and is being encouraged by the Clinical Divisions interested. During the summer, a change in the organization of the laboratory became necessary because of the necessity for paying somewhat higher salaries, and because laboratory supplies and everything else connected with the management of laboratories had increased in cost, without corresponding increase in available funds. The reduction of personnel made necessary thereby will, we believe, have no serious results upon the efficiency of the work done, since a new arrangement has been made whereby younger members of the Clinical Staffs will spend a part of their service in the laboratory doing bacteriological work under the direction of Dr. Humphreys. This arrangement has other advantages, in that, by bringing about a rotation of clinical internes through the laboratory, it will contribute materially to smooth co-operation of laboratory and ward, when these men return to the ward services.

It is with great regret that the laboratory parts with Miss Cooper, who for several years has been an extremely efficient and diligent member of the staff. Miss Cooper's extensive training and research ability will be seriously missed upon her departure. Although the routine of the laboratory has been fairly heavy, Dr. Humphreys has been engaged for some time in careful studies of anaerobic bacilli, in which he has made considerable progress, and in which the promise of important results is now apparent.

The greatest need of the laboratory in the past has been increased space. This has now been to a great extent remedied by partitioning off the northern portion of the animal house, and the breaking through an intercommunicating door to the older room. It is calculated that this, which will almost double the area of the laboratory, will afford, when properly equipped, desk space for at least six additional internes, students or volunteers, and greatly aid the scientific and educational efforts of the department.

The following is a tabulation of the work done in the Bacteriological Laboratory from October 1, 1919, to December 31, 1920. compiled by Dr. Humphreys, the Resident Bacteriologist.

NUMBER OF EXAMINATIONS MADE

Agglutination Tests—Patient's Serum	187
Blood Groupings	455
Cultures	
Blood	990
Throat	1,650
Miscellaneous	1,675
Milk Specimens for Bacterial Count	280
Smears: for	
Gonococcus and other Organisms	1,452
Bacterial Count	174
Sputum: for	
Pneumococcus Type	379
Culture	185
Stool: for	
Culture	200
Urine: for	
Culture	150
Vaccines	30
Guinea Pigs Inoculated for Tubercle Bacilli	145
Wassermann Tests	7,103
	15,055

JAMES W. JOBLING, M. D.,
Director of Pathological Service.

OUT-PATIENT DEPARTMENT

REPORT OF THE REGISTRAR

December 31, 1920.

To the Board of Managers of the Presbyterian Hospital.

Gentlemen:—The report of the Out-Patient Department for the fifteen months ending December 31, 1920, is herewith submitted. There have been 13,030 new patients admitted to the benefits of the Out-Patient Department, which, together with 5,880 former patients, makes a total of 18,910 patients treated. Of these, 7,679 patients were treated in more than one clinic, making a total of 26,589 cases treated during the year. 107,898 visits were made, 9,310 of which were free.

The following will show the birthplaces of new patients treated:

Africa	2	France	69	Persia	4
Armenia	7	Germany	374	Poland	119
Australia	4	Greece	68	Roumania	55
Austria	470	Holland	19	Russia	666
Bavaria	11	Hungary	405	Scotland	85
Belgium	12	Iceland	1	South America	37
Bohemia	256	India	3	Spain	13
Canada	53	Ireland	1290	Sweden	124
China	10	Italy	638	Switzerland	35
Cuba	17	Japan	6	Syria	9
Czecho Slavia	70	Mexico	6	Turkey	27
Denmark	19	Moravia	2	United States	2205
Egypt	1	Newfoundland	1	Wales	6
England	220	New York City	5211	West Indies	315
Finland	51	Norway	34		

Their occupations were as follows:

Actors	11	Domestics	1489	Matrons	40
Artists	11	Dressmakers	92	Mechanics	164
Bakers	43	Drivers	142	Milliners	21
Barbers	31	Dyers	1	Motormen	20
Barkeepers	15	Electricians	96	Musicians	16
Blacksmiths	17	Elevator Men	94	Newsdealers	13
Bookbinders	6	Embroiderers	20	Nurses	33
Boxmakers	5	Engineers	54	Office Boys	21
Brewers	2	Engravers	3	Orderlies	15
Bricklayers	27	Factory Hands	563	Painters	97
Butchers	41	Farmers	6	Peddlers	20
Buttonmakers	5	Firemen	57	Photographers	8
Cabinetmakers	22	Fishermen	4	Physicians	8
Carpenters	150	Housewives	2058	Pianomakers	8
Chauffeurs	258	Infants	1700	Plasterers	12
Cigarmakers	80	Ironworkers	38	Plumbers	87
Clergymen	7	Janitors	77	Policemen	12
Clerks	872	Jewelers	4	Porters	138
Coal dealers	4	Laborers	504	Printers	43
Conductors	33	Laundresses	124	Railroadmen	55
Dairymen	3	Lithographers	4	Sailors	32
Detectives	27	Machinists	112	Salesmen and Saleswomen	122

School Children	1769	Tailors	85	Unemployed	913
Shoemakers	38	Teachers	21	Upholsterers	14
Soldiers	10	Telegraph Operators	2	Wardens	1
Stablemen	5	Telephone Operators	58	Watchmen	30
Stoneworkers	15	Tinsmiths	30	Woodworkers	11
Students	130	Undertakers	1		

The Pharmacist compounded 104,222 prescriptions; 66,518 dressings were applied by surgeons. The table of occupations will give a very good idea as to the class of people seeking charitable relief. The receipts from treatments given amounted to $19,043.99. The daily average number of patients was 300.

This work could not have been successfully accomplished without the co-operation of the clerks and volunteer aides, to whom I wish to express my sincere appreciation.

Respectfully submitted,

RUTH T. DEAN, R. N.,
Registrar.

REPORT OF THE OUT-PATIENT DEPARTMENT

December 31, 1920.

Board of Managers, Presbyterian Hospital in the City of New York.

Gentlemen:—The following is a report of the Out-Patient Department for the fifteen months ending December 31, 1920:

SURGICAL DISPENSARY

I—Personnel.

The present staff assumed charge of the Surgical Out-Patient Department, September 1, 1920. To the two attending surgeons then on duty there have been added four others, bringing the staff up to a number almost adequate to handle the work. During the present year, all members of the staff have been rated as "Instructors in Surgery," and as such have received a small salary. This has been very valuable as a financial and moral stimulus to persuade young men of the proper training and ideals to take up out-patient work. With industrial positions offering large pay for short hours, the Out-Patient Department has to look sharply to its treatment of younger men if it is to secure the services of those who are desirable. These men will accept out-patient positions for a number of reasons, among which may be stated:

1—If the position offers definite advancement to work inside the hospital.

2—If it offers a certain salary which is not altogether nominal.

3—If it offers an instructorship in the Medical School.

4—If the facilities for work are unusually attractive.

We have been able in a measure to fulfill some of these conditions, but the question of adequate salaries for the Out-Patient Department workers is vital.

II—Diagnostic Clinic.

The addition of six new rooms has made possible the realization of an ideal toward which the Surgical Out-Patient Department has been struggling for some time. The Diagnostic Clinic began to function as such in October, 1920. All new surgical patients who are possible candidates for admission to hospital, or who have unusual or rare conditions, are sent directly to the Diagnostic Clinic, where a complete history is taken and a complete physical examination is made. All necessary laboratory or radiographic work is then obtained, and an effort is made to arrive at a correct diagnosis. These studies made, the patient is referred to the attending surgeon on duty in the Out-Patient Department on the day on which the patient is told to return. He then refers the patient to the Hospital for admission or for whatever care seems most desirable. This has been found to save the patient bed days in the Hospital, and also to decrease the number of patients admitted or subsequently not operated upon. This Diagnostic Clinic, as an integral part of the Out-Patient Department, serves to bind it to the In-Patient Department in a way which has heretofore been impossible. This new department, still in its infancy, gives great promise for the future.

III—Accident Ward.

The need of closer liaison between this department and the rest of the Surgical Out-Patient Department is paramount. It has unfortunately been impossible to assign an attending surgeon to regular duty there. Such an assignment will be accomplished in the near future, it is hoped, and should prove of inestimable help to the resident staff. It will insure a greater uniformity in the treatment accorded to patients.

IV—Aides.

The volunteer aides continue to render invaluable service. It is quite fitting that a tribute to their loyalty and support in the routine work of the Surgical Out-Patient Department be recorded at this time.

Less than five months have elapsed since the present staff took charge of the Surgical Our-Patient Department. It is too short a time to hope to achieve even a small measure of the success which, we believe, lies ahead. We are slowly proceeding toward a very definite goal in the development of the Surgical Dispensary.

MEDICAL DISPENSARY

The matter of greatest moment which has happened to the Dispensary during the past year has been the building of an addition, situated at the north of the old Dispensary, utilizing the intervening space between it and the passageway to the Pathological Laboratory. By this, six new rooms have been obtained, and help to fill a crying need for more space. This relieves the crowding that was neither sanitary nor decent and has greatly enhanced the efficiency of the clinic.

With this added space it has become possible to establish classes for special groups of cases, a system whereby the patients can be studied to much better advantage, by men particularly interested in their complaint and especially qualified in that branch of medicine.

The class for skin and syphilis continues to do excellent work, and has reached the size where further expansion is impossible without more room and more assistants.

Selected cases in clinical anaphylaxis are still being studied to great advantage.

A class for the study and prevention of heart disease has finally been started and, through the efforts of Dr. T. Stuart Hart, a salaried graduate nurse has been provided to devote full time and care to the following up of such cases.

Special classes have also been formed for the study of metabolic diseases and endocrinology.

In addition to these special classes, the teaching of students and the routine work go on as usual. All this work requires a large staff, and we are still obliged to turn away cases because we have neither the facilities nor the men to care for them. We believe the time is not far distant when the hospitals will realize the necessity of a definite scheme of promotion and the paying of salaries, if their out-patient departments are to be sufficiently manned.

The number of aides has decreased materially, but those who still come, even though the work is shorn of its War halo, have shown a spirit of real service and have been of invaluable assistance, not only in the clinical work, but in their human sympathy with the patients.

In conclusion, it is only fair to add that the work, much of which is often little better than drudgery, could never be accomplished but for the cheerful co-operation and loyal support of the medical and clerical staff. The Physician-in-Chief wishes publicly to express his appreciation of this unfailing *esprit de corps*.

The usual table of statistics is appended.

MATHER CLEVELAND, M. D.,
Surgeon-in-Chief.

ARTHUR E. NEERGAARD, M. D.,
Physician-in-Chief.

1919	Male Medical		Female Medical		Gastro-Intestinal		Tuberculous		Skin and Syphilis		Children's		Clinical Anaphylaxis		Dentistry	
	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made
Oct.	303	634	433	678	48	155	324	491	129	454	244	463	25	103	...	...
Nov.	190	544	302	687	19	126	124	434	60	344	134	368	6	90	...	...
Dec.	184	577	218	627	23	164	80	428	41	292	164	392	1	83	...	...
1920																
Jan.	230	644	230	700	23	180	67	490	70	439	130	490	3	118	...	...
Feb.	153	520	154	502	25	165	49	297	43	392	91	283	3	64	...	...
Mar.	226	699	266	786	32	241	85	469	70	634	146	490	10	113	...	...
April.	176	751	234	788	52	172	68	404	73	577	117	386	8	127	...	...
May	179	710	218	768	28	182	64	427	51	474	182	482	9	113	...	...
June	140	612	171	619	18	157	54	392	68	445	130	477	7	129	...	...
July	127	512	164	564	12	112	31	287	40	471	99	334	11	139	48	105
Aug.	124	544	148	527	16	145	36	270	...	...	157	443	6	139	51	135
Sept.	119	461	145	566	17	146	20	192	77	372	152	463	1	24	58	130
Oct.	300	565	358	653	55	148	200	301	169	439	273	540	28	70	86	171
Nov.	186	590	193	632	79	163	113	321	74	383	150	389	12	81	60	179
Dec.	176	630	209	668	23	131	96	289	84	438	101	313	7	80	73	227
Average per Month.	188	600	230	651	31	159	94	366	75	440	151	421	9	98	63	158

1919	Male Surgical Patients Treated	Male Surgical Visits Made	Female Surgical Patients Treated	Female Surgical Visits Made	Emergency Ward Patients Treated	Emergency Ward Visits Made	Dentistry Patients Treated	Dentistry Visits Made	Gynecological Patients Treated	Gynecological Visits Made	Proctology Patients Treated	Proctology Visits Made
Oct.	259	1445	286	1133	819	1594	57	133	110	302	27	94
Nov.	154	1354	142	980	488	1705	47	114	53	295	13	69
Dec.	144	1394	116	946	526	1740	35	101	47	245	11	89
1920												
Jan.	136	1223	106	894	483	1601	37	94	47	224	11	53
Feb.	125	1262	84	538	443	1423	39	88	33	173	5	49
Mar.	169	1561	171	977	431	1678	64	132	86	279	15	82
April	170	1442	146	953	514	1548	52	101	66	243	9	84
May	147	1242	201	1209	468	1977	69	119	84	342	13	85
June	168	1074	193	1003	464	1907	44	121	90	358	24	116
July	179	988	162	982	492	1983	..	...	80	269	9	62
Aug.	240	1244	192	1194	558	2022	..	...	61	200	15	109
Sept.	221	900	220	1119	521	1883	..	...	47	193	11	89
Oct.	211	853	202	1251	617	1659	..	...	156	406	36	118
Nov.	101	758	88	1137	433	1513	..	...	86	377	14	90
Dec.	133	924	79	850	395	1745	..	...	73	340	14	88
Average per Month.	171	1178	159	1011	510	1732	49	111	75	283	15	85

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

December 31, 1920.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—I have the honor to present the twenty-eighth annual report of the School of Nursing from September 30, 1919, to December 31, 1920.

The Commencement Exercises of the Class of 1920 were held on May 13th in the Madison Avenue Presbyterian Church. The exercises were opened with prayer by Henry Sloane Coffin, D. D. A powerful address of rare significance and beauty was made by Rev. John Kelman, D.D., O. B. E. Mr. William Sloane, the President, in presenting the diplomas, welcomed the class cordially into their new field of opportunity. The School pin, the gift of Mr. Moreau Delano, was presented each member by Mr. James R. Sheffield, a member of the committee. The class flowers were presented by Mr. William Sloane. The reception for the class was given by the Managers.

The class was the largest (fifty-eight in number) ever graduated in the history of the School. This was in part due to the transfer to the class of the short term college students, twenty-one in number. The death of Hesseltine Hampton Church, attacked with fatal meningitis during her senior year, was a distinct loss to the school and a great sorrow to her classmates, with whom she had formed warm friendships.

The foremost duty imposed upon our students has always been "Care of the Patient." We are here to minister not only to the diseased body but also to the diseased or distressed mind. Here the "social" or "home troubles" of our patients are attended to, relieving the distress of a mother who has left behind her young baby, or a father who has left a houseful of children uncared for. Our graduates carry with them, into the communities where they settle, the human element combined with technical knowledge, qualities which prepare them for earnest work of a high type.

Graduating Class '20.

Number at last report	38	
Transferred from Class '21 (short term course)	21	
Deceased	1	
Graduated May 13, 1920		58

Senior Class '21

Number at last report	48	
Transferred to Class' 20	21	
Transferred from Class '22	6	
Transferred from Class '17	1	
Withdrew	4	
Remaining		30

Intermediate Class '22

Number at last report	50	
Transferred to Class '21	6	
Withdrew	9	
Remaining		35

Junior Class '23

First Section entered February 1, 1920, Numbering	25	
Withdrew	6	
Dismissed	2	
Remaining		17
Second Section entered September, 1920, Numbering	33	
Withdrew	3	
Remaining		30

Summary

Student Nurses	81
Probationers	30
Total	111

The affiliation of the School with Teachers College, Columbia, has proved satisfactory. The first student has completed the course, receiving the diploma of the School and the degree of B. S. from Columbia. Fourteen affiliating students are now in the School, and others are entering the new class just forming.

A four months' course in Public Health offered by the Henry Street Settlement, has prepared twelve of our students for work in this important field.

The short term course for college women (nine months' credit) gives opportunity for specializing. There are now eighteen college graduates in the School.

The eight-hour day in force through the year is working out well. Results of higher efficiency are hoped for.

Student Government has been established, and is found to be of distinct value in developing self-reliance, in keeping up the spirit of unity, and maintaining the standards of the School.

Nurses from other countries preparing for work in France and Belgium have received in this Hospital, instruction and opportunities for observation of American methods in nursing.

One hundred and twenty-five applications for graduates of this School to fill institutional positions, public health and industrial openings have been received. The demand for industrial nursing is increasing rapidly. The hospitals should be liberal in opening the doors of the schools of nursing for at least a six months' course for students wishing to specialize in this particular field. Corporations would no doubt aid in allowing classes to visit the plants, and, if approached, might be liberal in subsidizing the schools for such a course, in order to provide nurses for their own plants.

Inquiries received throughout the year for information regarding admission to the School of Nursing numbered one thousand, two hundred and seventy-one.

Applications from graduates of other schools desirous of entering this Hospital for added experience, numbered one hundred and sixty-six. Thirty-five of these have taken advantage of the experience offered in ward work. These graduates were taken to make up the shortage due to the exodus of students at the time of the armistice.

A number of the Alumnae remain in foreign service. Those at home are diligently at work to increase the Pension Fund.

It is with deep regret we are called upon to mention three of the Alumnae who have passed on to the other life. Mrs. Walter Oliver, *née* Claudia Marie O'Neill, Class '09, who gave devoted service with the Unit in France, died August 31st, after a lingering illness. Faithful to the end, she gave her life for the cause, and will be greatly missed by numberless friends. Margaret Hamilton, Class '97, died at her home at St. Johns, New Brunswick, during the summer. She had given devoted service for a number of years in the private nursing ranks, and had since given her life to church work. Mrs. Frank Dingwall Fearman, *née* Louise Neff Courtright, Class '08, died on July 27th at her home in Canada. Possessing a charming personality, she had surrounded herself with hosts of friends who will miss her genial companionship and helpful influence.

The seventeenth year of the Visiting Nursing and Social Service Department, liberally supported by Mrs. W. K. Vanderbilt, Sr., has been completed.

Twenty-five students have been given experience in public health and social service work. The Probationers attend a lecture on Hospital Social Service given by the instructor, and afterwards make "rounds" in the homes of the patients. This gives them a broad and sympathetic outlook on the needs of their patients, and secures their interest and co-operation during the years of training.

In addition to this, the work in the departments of Tuberculosis, Follow-up, Convalescence, Fresh Air and Relief has been done by an instructor, four graduate nurses and a clerical secretary. Through the interest of one of our doctors, we have very recently been able to engage a nurse for the social service work in connection with our Cardiac Clinics.

Total number of old and new patients care for	4,922
Total number of visits	28,986
Total number of patients and families given relief	558
Patients referred to other organizations for relief and employment	147
Patients sent to Convalescent Homes and Sanitoria	672
Patients sent to Hospitals, Homes for Incurables and Aged	123

Patients sent to Fresh Air Homes	199
Patients referred for surgical appliances	129
Children placed in temporary homes or nurseries	28
Improvement in school conditions (cardiac)	3

The Katie Geitz Diet Kitchen in the East River Homes has been successfully run by our matron and her assistant. In addition to dispensing milk and cooked food daily, during the winter months, hot soup was sold to the children of the Fresh Air Schools on the roof of the building, and an average of twenty of these children, whose mothers were working, came daily to the kitchen for a warm lunch at noon.

DISPENSED

Quarts of milk (total)	48,960
Quarts of milk (sold)	29,541
Quarts of milk (free)	18,060
Quarts of milk (used for cooking)	1,359
Portions of food (sold)	19,036
Portions of food (free)	943
Quarts of milk bought from the New York Diet Kitchen Association	4,568

The tenth year of Hill Top Camp at Hawthorne, N. Y., designed to give children of tuberculosis parents and suitable cardiacs three weeks in the country, had a successful summer. One hundred and four children had the benefit of happy, healthful surroundings, with wholesome discipline and training under the devoted care of the nurse in charge and her assistant. The Scully-Walton Ambulance Company again kindly arranged to transport the children to the Grand Central Station. This great assistance was very much appreciated. A number of these children are now attending the Open Air Schools of the Department of Health and the Department of Education, and all remain under our care during the year. The funds necessary for the summer work were obtained by the friends of the Camp, from proceeds of the performance of the delighful play, "Shavings."

The Christmas party was immensely enjoyed by nearly three hundred young friends of the Social Service Department. Included in the afternoon's entertainment was an amusing and profitable talk on personal health and hygiene. The children also enjoyed the delightful music and Christmas carols, the delicious refreshments, a glimpse of their old friend Santa Claus, and a beautiful tree, past which they marched to receive their gifts.

The Social Service Department Santa Claus visited the sick children on the wards, and the "shut-ins" at home were all remembered on Christmas Eve with gifts distributed by the student nurses. All this was made possible by the many generous gifts received from our old and new friends at Christmas time.

Class of the 1920 School of Nursing

Thirty-eight dinners from the Vanderbilt Fund, and fifteen from Mr. Vincent Astor, through Bellevue Social Service, brought Christmas cheer to our poorest families.

We are deeply indebted to Mrs. William K. Vanderbilt, Sr., through whose thoughtfulness we have had the benefit of forty quarts of milk daily at the Diet Kitchen for the past year. To the late Mrs. Ogden Mills, who gave a liberal donation of four hundred dollars for milk, we are also indebted, and to the Walker Gordon Laboratory, who continue to send us daily from four to forty quarts. Owing to the high price of milk, these gifts have helped to restore to health many of our sick and under-nourished patients.

We gratefully acknowledge our indebtedness for co-operation of the many convalescent homes and charitable agencies, especially to Burke Foundation which, during the influenza epidemic, made special efforts to give convalescence and care to all our patients.

The House Staff and Out-Patient Staff have shown their interest in their ready co-operation with all branches of the department.

A cordial invitation is extended to graduates of any school of nursing needing hospital care to use "The Eliza DeWitt Memorial Room," endowed by Mrs. Morris K. Jessup in memory of her mother. This private room, constantly in use, is highly appreciated by nurses overtaken by illness.

Mr. and Mrs. J. Kennedy Tod have, for the past eight years, given the use of a "Week-End Camp" at Innis Arden for use of the Nursing Staff. Sea air, sea bathing and quiet recreation have been thoroughly enjoyed, and our grateful thanks are offered for their continued kindness.

To the friends who provide delightful entertainment for our students with theatre or opera tickets, we offer our united thanks.

I wish to record my appreciation of the unfailing support and co-operation given by the Attending Staff, the House Staff, and Nursing Staff through a difficult year.

May I also thank the Board of Managers and the School of Nursing Committee for their continued support.

Respectfully submitted,

ANNA CAROLINE MAXWELL, R. N., M. A.,
Director, School of Nursing.

LIST OF GRADUATES

'16 Abercrombie, Susan W.
'20 Adams, Gertrude Lilian
'07 Agard, Marion Bissell, B. A., now Mrs. Henry H. Baker
'02 Allen, Jessie Anna
'94 Ambrose, Edith Margaret
'07 Anderburg, Virginia Caroline
'11 Anderson, Dora Martha, now Mrs. Carroll R. Hutchins
'02 Andrews, Stella Mathilda, now Mrs. A. W. Lahey
'14 Ardell, Mary Eleanor, now Mrs. Claïborne Willcox
'14 Armstrong, Marjorie Parker, now Mrs. Quintard Taylor
'10 Armstrong, Rhoda M.
'16 Arthur, Ethel Roxana
'02 Ashe, Elizabeth Maywood
'20 Ashmun, Elizabeth
'16 Ashmun, Margaret
'10 Atkins, Lennis Augusta, now Mrs. H. P. Leonard
'20 Austin, Gertrude Susan
'07 Avery, Louise Marion, now Mrs. Frederick J. Barrett
'20 Ayres, Louise MacLean, now Mrs. Archibald Hamilton Rowan
'14 Baird, Agnes Browning
'04 †Baker, Margaret Eliza
'02 Baldwin, Irene Wetmore, now Mrs. J. Berkeley Hunter
'13 Balen, Anna Marie
'20 Banfield, Gertrude Stirling, B. A.
'03 Barnes, Georgia Isabelle
'20 Barnett, I. M., B. A., now Mrs. Athey
'15 Barns Margaret Virginia, now Mrs. George Rosenbaum
'20 Barrington, Lois Helen, B. S.
'20 Barrows, Priscilla, B. A.
'96 Bates, Mary Georgiana
'05 Battle, Madelon, now Mrs. Mortimer Hancock
'15 Battles, Delia May
'14 Bauer, Anne, now Mrs. Norman M. Dingman
'09 Bauer, Emily Wilhelmina
'95 Beatty, Araminta Whiteley
'03 †Beatty, Edith Lucy, late Mrs. G. N. Hoffman
'99 Bebee, Mina Betsy, now Mrs. Sutherland D. Twining
'04 Becker, Anna Oleonda, now Mrs. James W. Jameson
'17 Bedell, Mary Ellison, now Mrs. John J. MacCormack

†Deceased.

'20 Belden, Susan White
'06 Bell, Anita, now Mrs. B. F. Peek
'08 Bell, Caroline Wach, now Mrs. Wm. B. Boyd
'11 Bellamy, Ethel May
'98 Bellinger, Georgia Wadsworth
'08 Benjamin, Ada Frances
'03 Bennett, Leila Richardson
'09 Benson, Ella Elizabeth
'09 Bentley, Bertha, now Mrs. Edward Cook
'19 Berry, Adelaide B.
'02 Bewley, Margaret Anne, now Mrs. C. Irving Fisher
'01 Bigelow, Glenna Lindsey
'18 Bishop, Mary, now Mrs. John Peabody
'07 Bixby, Grace Vivian, now Mrs. Harry Brick Justice
'12 Blaine, Lela Rebecca, B. A.
'94 Blanchard, Sydnie M., now Mrs. Gosse
'19 Bliss, Alice Wood, now Mrs. B. P. Smith
'07 Boise, Margaret Galt
'15 Bongard, Ella Mae
'05 Bonnell, Elsie Harper, now Mrs. John C. L'Hommedieu
'97 †Bonner, Jeanette Grace, late Mrs. Frederick Schoonmaker
'07 Bonnett, Marie Therese, now Mrs. Albert G. Anderson
'08 Boulter, Mary Olive
'08 Boutwell, Alice Brandford, B. A., now Mrs. George N. Pease
'15 Bracket, Elizabeth Rock
'06 Branch, Lucy Morton, now Mrs. John Street Cator
'14 Brandis, Johanna
'19 Branham, Juliet Capers
'12 Breckon, Edithe Mae
'19 Bridges, Margaret Dickson, B. A., now Mrs. Albert F. Blakeslee
'18 Brill, Ruth Oakley, now Mrs. Milton W. Rosenthal
'06 Brockway, Emma Holmes, now Mrs. M. B. Friedlander
'98 Brown, Florence Isabel, now Mrs. Hamilton Byers
'15 Brown, Bessie Church
'07 Brown, Dorothy, now Mrs. Frederick Corning Knote
'06 Brown, Esther Allison
'12 Brown, Margaret Rutherford
'97 Brown, Mary Magoun
'16 Bruce, Barbour Elizabeth

'16 Bullard, Winifred W.
'09 †Bulmer, Elizabeth Ethel Gertrude, late Mrs. Wm. B. Boyd
'16 Buntzen, Agnes Elizabeth
'07 Burbridge, Alice Eaton, now Mrs. Rudolph Schumacher
'16 Burgess, Marjorie McCoy
'94 †Burtis, Harriet Eliza
'11 Butler, Meta
'17 Byron, Marie Catherine
'06 Cadenhead, Margaret Jean
'97 Cadmus, Nancy Elizabeth
'07 †Cady, Francis Sibyl, late Mrs. Robert L. Hutton
'05 Cahoone, Helen May
'16 Calhoun, Sara Ellis
'98 Cameron, Grace Irving
'20 Campbell, Anna May, B. A.
'19 Campbell, Agnes Read
'19 Campbell, Catherine May, now Mrs. R. E. Painchand
'07 Campbell, Edith
'19 Campbell, Margaret Stuart
'19 Carlson, Ruby Fannie
'94 Carpenter, Frances Ward
'07 Carr-Harris, Silla Marguerite
'12 Carter, Bessie May, now Mrs. John T. Harris
'95 Case, Rena Adella, now Mrs. Fowler
'97 Chamberlain, Amy Aims, now Mrs. Jas. H. McGuinness
'20 Chapman, Elizabeth, B. A.
'97 Chisholm, Mary Winifred, now Mrs. Geo. H. Needler
'98 Christie, Janet Banford
'02 Clapp, Edith Jane L.
'12 Clark, Gertrude Emma, now Mrs. Armand Jean Celhay
'18 Clark, Helen Seelye, now Mrs. Frank L. Meleney
'18 Clark, Louise M.
'99 Clark, Ruth Gardener
'07 Clarke, Emma DeVeber
'02 Class, Alice Brown, now Mrs. Wm. W. Conley
'98 Clatworthy, Emily
'99 †Clausen, Jessie Leonard, B. A.
'99 Claxton, Helen Katherine
'04 Clelland, Jean
'10 Clelland, Mary
'06 Cobb, Clara Batty, now Mrs. J. V. Rittenhouse
'07 Coddington, Florence Marguerite, now Mrs. Wm. S. Pettit
'13 Coffey, Ada Boone
'97 †Collester, Georgiana Scranton, late Mrs. Johnson
'03 Comstock, Frances Cordelia, now Mrs. H. R. Brown
'15 Conover, Marjorie Elsie
'20 Conrad, Margaret Elizabeth, B.A.
'10 Conroy, Rebecca Luella, now Mrs. Eugene F. Russell
'16 Cooke, Helen Douglass
'09 Cooke, Susan Gansevoort, now Mrs. Alfred Elliot Hitchner
'07 Cooley, Carrie Starr
'14 †Coons, Laura Wood
'20 Cooper, Margaret, B.A., now Mrs. Henry Williams Dwight
'08 Copeland, Effie Maude Lee
'15 Corwin, Helen Avis
'99 Coull, Ida Elizabeth
'12 Coulson, Ivy May, now Mrs. Chester A. Adee
'08 †Courtright, Louise Neff, late Mrs. Frank D. Fearman
'97 Cowdrey, Charlotte, now Mrs. S. A. Brown
'09 Cowell, Alice Marie Levan, now Mrs. W. B. Robinson
'05. Crawford, Eleanor Josephine, now Mrs. Lea M. Robinson
'15 Crawford, Statira
'05 Crowder, Cora Emily, now Mrs. C. M. Barnett
'04 Cruise, Margaret Allan, now Mrs. Chas. C. Seawall
'02 Culgin, Anna Jane
'15 Culver, Elizabeth Maud
'02 Cunningham, Helen Bridges
'18 Curry, Gladys
'20 Curtis, Elizabeth
'13 Curtis, Helen Burnette, now Mrs. James Kiel
'05 Daniel, Elizabeth Morton
'19 Daniel, Mary King
'06 Danner, Katherine Mary
'04 Darling, Ethel Marie, B. A.
'09 Davey, Lillian May, now Mrs. John H. Braine
'18 Davidson, Alice Justine
'97 †Davidson, Anna Adelia
'15 Davies, Mabel
'06 †Davis, Gertrude Ethel, late Mrs. Frank Cowell
'13 Davis, Jessie Katherine
'11 Davis, Mary Lane, now Mrs. Alexander Raymond Stevens
'94 †Davis, Sara Keyes
'04 Davis, Sylvia Hartston, now Sister Mary Sylvia

†Deceased.

'99 Davison, Elizabeth Thompson
'19 Day, Charlotte Seymour
'14 Dean, Ruth Tisdale
'99 DeBard, Harriet Davis
'17 DeBaun, Elizabeth Hogenkamp, now Mrs. Earl Raymond Pike
'09 Decker, Bessie Adelaide, now Mrs. Philip Bernard Philipp
'18 DeGraff, Eleanor Maitland, now Mrs. Frank C. Carr
'10 DeIesi, Pauline Mazurie, now Mrs. John Allison Lockwood
'98 Deinstadt, Annie Maud, now Mrs. Walter J. Wellington
'20 Deming, Dorothy, A. B.
'05 Deming, Helen Louise, now Mrs. John S. Martino
'14 De Ronde, Ethel
'12 Dickinson, Anna Lois, B. A., now Mrs. Joseph B. Jameson, Jr.
'17 Donnellan, Claire Julia
'17 †Doolittle, Edith Irene, late Mrs. Clarence Thomas
'20 Dorman, Anne
'17 Douglas, Lillian Agnes
'08 Drake, Gertrude Woodruff, now Mrs. John Herbert Ballantine
'10 Dravo, Marie Frances, now Mrs. Robert K. Aiken
'17 Dresser, Marie
'19 Duhl, Gertrude S.
'14 Duncan, Grace Flint
'09 Duncan, Sarah Frances, now Mrs. George del Toro
'13 Dunlap, Harriet Pence
'99 Dunning, Charlotte Estelle
'14 Durham, Jane Marion
'03 Durston, Elizabeth Hyde, now Mrs. William Churchill
'18 Easton, Blanche Stewart
'11 Eddy, Ruth Margaret
'06 Eden, Sibyl Constance
'19 Edwards, Frances Alexandra
'11 †Ellis, Charlotte Emma
'12 Emery, Ruby Hannah
'04 English, Augusta Hobart
'20 Estey, Nellie Louise
'12 Evans, Madeline
'20 Fargo, Frances Gould, B. A.
'02 Farmer, Rowena, now Mrs. Oscar M. Schloss
'05 Faure, Adele Louise
'96 Fehrmann, Elizabeth
'10 Fellows, Emily Louise
'17 Fenner, Elizabeth Harvey
'98 Fergusson, Jessie Mackellar
'11 Fernald, Marion Rebecca, now Mrs. Arthur Bristol
'03 Field, Alice Gertrude
'17 Fillmore, Edithe Millard
'06 Findley, Agnes
'05 Findlayson, Edith Belle
'18 Fisher, Margaret Louise, Mrs. George Lem Brown
'17 Fitzsimmons, Ruth Lang
'97 Fletcher, Anna Beatrice
'17 Fletcher, Dorothy Taylor, now Mrs. Raymond M. Bristol
'16 Floyd, Helen LeRoy
'99 Fobes, Louise Mitchell
'06 Folsom, Blanche Eleanor
'10 Folsom, Ruth Brown
'14 Foote, Louise Caroline, now Mrs. De Ronde
'12 Fordham, Mabel Orlando
'04 Forrest, Catherine Munroe
'16 Fortuine, Florence Esther
'15 Foster, Anne Stancliffe, now Mrs. Alfred Greenough
'20 Freeman, Marjorie Floyd
'02 French, Cherrie Morton, now Mrs. James B. Crane
'07 French, Constance Braine, now Mrs. John R. Herrick
'05 Frey, Carrie Giddings
'14 Frost, Elizabeth Sterling
'05 Fuller, Clara Keyes, now Mrs. Julius R. Rogers
'04 Fuller, Ethel Irene
'04 Gardiner, Edith Virginia
'16 Gaut, Iris Mae
'10 Geil, Lula
'20 George, Amelia Collins
'16 George, Christina
'96 Gerow, Charlotte Emma, now Mrs. F. Irving
'94 Gibson, Harriet Beatrice
'20 Gibson, Clarissa Frances, B. A.
'03 Giddings, Jessie Marion, now Mrs. Stanley B. Thomas
'98 Gilfillan, Mary
'12 Gillean, Hazel Frances, now Mrs. C. Austin Bell
'18 Gillespie, Helen, now Mrs. William P. Cowan
'07 Gillis, Margaret
'17 Glen, Cora Howell
'17 Goheen, Frances Anna, B. A., now Mrs. Gordon W. Avison
'12 Goldsmith, Ethel Mildred, now Mrs. Harold Frazer Blake
'19 Goodearle, Gretta Isabel

†Deceased.

'96 Goodrich, Beatrice Landon, now Mrs. Merle F. Murphy
'13 Goodrich, Kate Elizabeth, now Mrs. Herbert Lowery
'19 Gordon, Elizabeth Townsend
'09 Gould, Elspeth Anna
'14 Gould, Myrtle Rebecca, now Mrs. Robert Harry Haff
'05 Goulden, Edith Maria
'14 Graham, Florence Annie, now Mrs. John W. Weber
'01 Granger, Edith
'01 Grant, Florence Mary, now Mrs. Gorton Allen
'10 Grant, Georgina H. Gordon
'94 Grant, Janet Gordon
'08 Grant, Jessie Wilson
'96 Grant, Julia Christina, now Mrs. James L. Lawson
'02 Graves, Augusta Angeline
'19 Green, Gwendolyne Ida
'05 Green, Mary Holmes, now Mrs. Allen T. Gay
'01 Greenwood, Katherine, now Mrs. M. J. K. Reilly
'11 Griffith, Rose Erin
'03 Groht, Josephine Adelia, now Mrs. Theodore Wood Cady
'95 Grote, Anna, now Mrs. J. Colditz
'04 Guion, Mary Wood, now Mrs. S. Donald Newton
'05 Gunn, Jean Isabel
'15 Hackett, Myra Ross, now Mrs. Louis Pollard
'18 Haff, Iva May
'11 Haliburton, Suzanne
'19 Hall, Marion
'16 Hall, Virginia Derr, now Mrs. Seibert Pearson
'11 Halsey, Lyllis, now Mrs. Oliver Y. Leonard
'10 Halsted, Alice, now Mrs. A. J. Longley
'97 Hamilton, Margaret Sutherland
'07 Hannan, Julia Gertrude, now Mrs. Alex. Wenyon Samuel
'17 Hannan, Sylvia May
'19 Harding, Helen Beal
'19 Harrell, Virginia
'01 Hartwell, Anne Louise
'02 Hastings, Emily Belle, now Mrs. Edwin Bebee
'97 Hatton, Agnes Elizabeth, now Mrs. Harry B. Higginbotham
'01 Haughwout, Alice Britton, now Mrs. Preston C. West
'08 †Hayman, Jean Georgiana

†Deceased.

'15 Heath, Miriam Ruxton, now Mrs. William Bernard MacDermott
'02 Hebblewhite, Anne
'07 Hegan, Edith Tully
'13 Henley, Elizabeth Whipple, now Mrs. Wilfred Truman Shaver
'99 Hesselburg, Laura Antoinette
'04 Hesseltine, Marion Elizabeth
'04 Hicks, Julia Carolyn
'95 Hildrup, Josephine Wheeler, M.D.
'13 Hillyer, Elsie, now Mrs. Herbert Vermilye
'16 Hobson, Eleanor Whitesides, now Mrs. George Mackenzie
'99 †Hoffman, Rose, late Mrs. Edwin Lobenstein
'20 Holden, Edith Jane
'19 Hopkins, Elsie Bertha
'16 Hopson, Myra Haxton
'10 Houlder, Martha Stromer
'14 Hovey, Ruth, now Mrs. Benjamin R. Allison
'11 Howes, Helen Carol
'12 Howland, Mary Bartlett
'96 Hughes, Emmeline Black
'13 Hughes, Sarah Helena, B. A.
'20 Hummler, Gertrude
'18 Huntington, Frances, now Mrs. Louis Le Bouvier
'20 Hutchinson, Margaret, B. S.
'98 Hyde, Laura A., now Mrs. Clarence M. Gihon
'94 Iliff, Ida Gertrude
'18 Ingalls, Laura Houghtaling
'14 Ivey, Pauline Amelia, now Mrs. David Robertson
'18 Jackson, Cordelia
'18 Jackson, Helen
'18 Jameson, Elsie Villette
'99 Jayne, Alice, now Mrs. Edward Montgomery
'19 Jenkins, Anna Kilgore, now Mrs. Glumez
'18 Jesson, Marie Elizabeth
'14 Johnson, Clarissa Ordway, now Mrs. S. W. Sutherland
'12 Johnson, Frances Lewis, now Mrs. Bledsoe
'11 Johnson, Mary Anna
'14 Johnson, Natalie Allien
'19 Jones, Inez Jennie, now Mrs. Benjamin M. Johnson
'96 Jones, Lottie Searle, now Mrs. Bernard J. Richardson
'07 Jones, Martha Hunter
'11 Jordan, Alice Maud

'02 Joy, Edith M., now Mrs. C. W. Field
'17 Justus, Una Irene
'20 Kaltenbach, Alice Winifred, B. A.
'12 Kay, Muriel
'07 Kelley, Emma Roswell, now Mrs. Richard Pigeon
'05 Kelley, Helen Marie Isabel
'17 Kendall, Helen McCain, B. A.
'19 Kennedy, Anna MacPherson
'17 Kernan, Hannah D., now Mrs. Ralph Chatillon
'13 Kerr, Katherine, B. A.
'02 Kershaw, Alice Henrietta, now Mrs. C. David Fowler
'20 Key, Katherine Voorhees, A. B.
'94 Kilpatrick, Gertrude Evelyn, now Mrs. A. W. Trotter
'17 King, Rachel
'10 Kingstone, Mary Augusta
'18 Kinne, Margaret
'07 Kirkby, Olive Holwell
'05 Kjeldsen, Laura
'16 Knapp, Winifred Hunt, now Mrs. Percival Roy Allen
'12 Knox, Dorothy Catherine, now Mrs. Walemar Christensen
'95 Kuroski, Emma Anna
'01 Laidlow, Helen Erskin, now Mrs. Henry J. Martin
'13 Lambert, Ruth Elizabeth
'05 Lamson, Martha
'94 Larken, Louise, now Mrs. David Bovaird, Jr.
'98 †Latham, Annie Paton
'13 Latimer, Helen Fletcher
'19 Latting, Helen Leslie
'10 Laubach, Amy Catherine, now Mrs. Benjamin L. Johnson
'18 Law, Dorothy, B. A.
'[illegible] Lawless, Viva Emily, now Mrs. Albert Oldroyd
'12 Leavens, Edith Anning
'10 L'Ecluse, Bessie Sophia, now Mrs. Sheppard R. Saxton
'05 Lee, Alice Smith, now Mrs. H. Thomas Ryland
'20 Lee, Eleanor, A. B.
'18 Lee, Emily H., now Mrs. Randolph West
'19 Leitch, Norma Patton
'94 Leonard, Annie Elliott, now Mrs. Collery
'13 Leonard, Anna Laurana
'98 †Lethan, Annie Paton
'08 Lewis, Margery Jerauld
'16 Lewis, Virginia Nelson, now Mrs. John Wm. Bishop, Jr.
'11 Lightbound, Gertrude
'06 Liles, Alice Jane
'18 Linderman, Helen, now Mrs. Nestor Docteur
'20 Lindsay, Lillie Arndt, B. A.
'01 Livermore, Harriette
'09 Locke, Helen Glen Rae
'17 Love, Eleanor Sydney, now Mrs. Frederick Hughes Scott
'05 Ludlam, Marie Hoffman
'17 Lumbers, Gladys, now Mrs. George E. Mara
'99 Lund, Astrid Englsted, now Mrs. Oscar W. Erdal
'08 Lyon, Charity Wilson
'19 McAndrews, Helen Laureda
'11 McBean, Mary Helena, now Mrs. Edward Evans
'07 McCabe, Elizabeth, now Mrs. George H. Lathrop
'15 McClive, Elsie
'08 McClive, Mary Isabel
'11 McClung, Anabel Winifred, now Mrs. Anthony C. Freeman
'09 McClung, Edith Murray, now Mrs. John LeRoy Sawyer
'98 †McClure, Martha
'19 MCreery, Mary McKay
'94 †McDade, Alvina
'16 MacEvoy, Margaret Helen, now Mrs. Wm. C. Woolsey
'15 McGoodwin, Mary J. L., now Mrs. Stuart Adams Hamilton
'14 McIlwraith, Agnes Evelyn
'01 McKean, Alberta Maude, now Mrs. John Curry.
'05 McKnight, Eliza
'09 McLean, Mary Henrietta
'95 MacArthur, Harriet Frances
'13 MacClelland, Ruth Jane, now Mrs. Wm. Forrest Lee
'13 MacDonald, Hilda Havergal
'16 MacDonald, Sara Elizabeth, now Mrs. Raymond Morgan Holmes
'09 MacKay, Agnes Logan
'20 MacKenzie, Elizabeth Jackson, B. A.
'01 Mackeon, Alberta Maud, now Mrs. John Curry
'06 Mackie, Helen May
'16 Maclay, Edith Elizabeth
'03 MacLellan, Alice Hortense.
'17 Maas, Serena, now Mrs. John Howard McCoy
'06 Mahan, Charlotte, now Mrs. W. D. Hazard

†Deceased.

'05 Malcolmson, Alice Louise
'20 Malloch, Rita Stuart
'17 Mangounie, Azniv Eunice, now Mrs. Artakey E. Bedigian
'12 Mann, Emily Hooker, now Mrs. Lesley Wm. Gillette
'13 Marks, Jessie Mabel
'08 Marsh, Louise Marie
'94 Martin, Josephine Cordelia
'20 Martin, Helen Ruth, B. A.
'15 Martin, Martha, now Mrs. Wm. Low Cooke
'12 Marx, Helen Margaret
'02 Mason, Kathro Mantague
'11 Matthew, Edith Margaret, now Mrs. Frederick C. Westcott
'15 Matthew, Lucy C.
'17 Mauger, Blanche, now Mrs. Edgar Russell Wyatt.
'07 Maynard, Agnes Evangeline
'13 Meeker, Grace Anista, now Mrs. Vernon W. Crosby
'06 Meiklejohn, Harriet Tremaine
'12 Meiklejohn, Naomi Frances
'17 Meixell, Edith Marguerite, now Mrs. Ernest Miller Mead
'01 Melville, Mary Collins, now Mrs. Alexander J. MacIver
'13 Mercer, Violetta Carroll, now Mrs. William Berry Marbury
'08 Merrill, Lillian, now Mrs. John Harold Knapp
'09 Merritt, Louise Stephenna, now Mrs. J. L. Greiser
'97 Mewhort, Jessie Wilson, now Mrs. Benjamin H. Gray
'20 Meyers, Louise Borkek, B. A.
'08 Meyers, Nellie, now Mrs. Harry D. Spengenberg
'20 Millar, Norma Edna
'15 Millar, Robena Monica
'11 Miller, Elizabeth Vincent
'18 Miller, Florence Isabel, now Mrs. Gerald B. Shibley
'19 Miller, Olive Emina
'17 Millward, Myrtle Muriel
'20 Milnor, Edith A.
'14 Milroy, Olive
'13 Minnes, Ethel Georgene, now Mrs. John K. Robertson
'17 Mitchell, Eda Isabel
'08 Mitchell, Mary
'05 Monell, Mary Elizabeth, now Mrs. Alvin Walter Baird
'19 Montgomery, Frances Cecelia
'13 Moon, Ethel Loper, now Mrs. Arnold Wellington MacKinnon
'04 Mooney, Katherine Clarke, now Mrs. W. P. Williams
'99 Moore, Grace Elrida, now Mrs. Jacob L. Potter
'99 Moore, Stella, now Mrs. James W. Thayer
'97 Morley, Rye, now Mrs. Frank W. Kinsey
'20 Morris, Caroline Elizabeth, B. A.
'13 Morrison, Georgina Alberta
'04 Mounce, Sara Belle
'10 Mowat, Alice Barbara, now Mrs. George L. McCrea
'11 Muller, Rose
'09 Münck, Laura Charlotte
'12 Mundie, Jessie, now Mrs. William MacDonald
'16 Murphy, Malinda M.
'08 Murray, Annie Elizabeth
'10 Mussen, Ethel I.
'18 Myers, Alva Harrison
'07 †Myers, Mary Canfield, late Mrs. Frank E. Rockwell
'20 Nason, Helen Jeanette Mason
'14 Neales, Margaret Lester, now Mrs. James Shrivers
'06 Nelson, Cora
'14 Nethercut, Ruth Bell, B. A., now Mrs. William R. Rogers
'98 Newman, Inez Avery
'97 Nichols, Kathleen DePuy, now Mrs. Richard K. Southgate
'14 Niven, Helen Campbell
'20 Norcross, Helen Marguerite
'10 Norton, Martha May, B. A., now Mrs. Azro Karl Skinner
'05 Nye, Winifred Louise, now Mrs. Royal S. Haynes
'96 †Odell, A. Gertrude
'16 Oldham, Frances Fielding
'97 Oliver, Jennie Rutherford
'09 O'Neill, Claudia Marie, late Mrs. Walter Oliver
'11 O'Neill, Frances, now Mrs. George Berpau
'15 Orbison, Lillian Valentine, now Mrs. David Von Strien
'19 Osborne, Margaret Pennington
'20 Ossman, Ruth Margaret
'18 Osteen, Moneta
'05 Overton, Grace Elting, now Mrs. Alfred J. Brown
'14 Owen, Florence Belle, now Mrs. Wm. H. Calderwood
'18 Parkhurst, Dorothy
'10 Parkins, Mildred Florence

†Deceased.

'14 Parr, Dorothy Waller, now Mrs. Gilbert W. Rolston
'94 †Parsons, Jennie L.
'01 Patterson, Elsie Thayer
'08 Patton, Ethel Dorothy, now Mrs. George A. H. Davies
'20 Paul, Mary Russell
'17 Payne, Dorothy Eastman
'14 Peacock, Susan Chapman, now Mrs. Harry H. Varner
'99 Pearce, Etha Etta
'95 Pearsall, Sarah Fedelia, now Mrs. Harry D. Curtis
'15 Penfield, Theodora Crawford, now Mrs. Wilson C. Price
'12 Penland, Anne
'19 Perkins, Emilie Munson, B. A.
'95 Perrigo, Alice May, now Mrs. Ralph Hayhurst
'18 Peterson, Florence Marie, B. A., now Mrs. James Zagst
'17 Pettee, Catherine Adele
'08 Phillips, Elizabeth Margaret
'09 Pierson, Ann Elizabeth, now Mrs. Warren Earle Cox
'95 Pierson, Helen Garthwaite, now Mrs. Ebenezer Bull, Jr.
'19 Pillsbury, Mary Elizabeth
'15 Pinney, Retta L.
'16 Piper, Anne S.
'09 Pitcher, Bessie Kingsbury
'17 Plastow, Anna Sarah, now Mrs. Justus H. Bower
'94 Pope, Amy Elizabeth
'13 Posey, Elinor, now Mrs. William Bradford Ewing
'09 Powell, Helen Clarissa
'16 Prechtl, Genevieve Veronika
'16 Price, Emma Augusta
'03 Prime, Ruth Havens
'03 Pritchett, Conyers, now Mrs. Lafayette B. Hedge
'12 Purvis, Mildred Marot, now Mrs. Ellinwood A. Frost
'18 Purvis, Winifred Tamar
'96 Read, Ethel May, now Mrs. C. C. Bennett
'16 Reeves, Nell, now Mrs. Ezra Thomas Mann
'16 Reimann, Florence Augusta
'06 Richards, Laura
'13 Rignel, Jennie Isabel, now Mrs. Fordyce B. St. John
'96 Rippard, Kate Linden, now Mrs. Ralph W. Sharer
'16 †Roberts, Amabel Scharff, B. A.
'96 Robertson, Joan, now Mrs. Winthrop Daniels
'07 Robinson, Margaret Latricia
'14 Robson, Emilie Gesner
'14 Rolfe, Frances Wilhelmina, now Mrs. Scott P. Kimball
'20 Rood, Dorothy, A. B.
'94 Rose, Julia Baillie, now Mrs. F. Harris Shipman.
'94 Rose, Constance Baillie, now Mrs. Baillie Ripley
'17 Rose, Vera Marion
'18 Ross, Marjorie, now Mrs. Charles William Arnold, Jr.
'97 Russell, Elizabeth
'98 Ryder, Lucy Fidelia
'07 Ryder, Marjorie Hope now Mrs. Charles D. Child
'09 Rylands, Bessie Walker, now Mrs. Arthur I. Platt
'94 Salling, Camilla
'16 Savage, Eleanor McKowan
'96 Savage, Lillian Fraser, now Mrs. William Van Kirk
'20 Scarlett, Mary, B. A.
'97 Schetky, Marcis P., now Mrs. Coon
'99 Schioler, Margrethe, now Mrs. Hans Koch
'20 Schurman, Helen
'12 Scoble, Catherine Isabel
'14 Scott, Frances May
'05 Scott, Hannah Pacific, now Mrs. James E. Dillon
'14 Scott, Katherine, now Mrs. James Franklin Adams
'98 Seaborne, Alice de Forest, now Mrs. Benjamin Bayley
'18 Seeholzer, Clara Magdalene
'18 Seifert, Helen B.
'15 Shanks, Marion Catherine M., now Mrs. James Auld Austin
'13 Shelley, Louise Chilton
'13 Sherman, Nellie Frances, now Mrs. Henry D. Eaton
'05 Sherrill, Charlotte Foote, now Mrs. John D. Kernan, Jr.
'11 Shuford, Agnes Mercer
'96 Sill, Helen
'19 Simon, Charlotte Murdoch
'95 Simpson, Alexandrina
'19 Simpson, Anne Lenore
'09 Simpson, Nellie Ruth
'03 Skiff, Marion Love
'15 Sleicher, Ethel Marguerite
'18 Smiley, Helen Gertrude, now Mrs. Theo. Foster Comstock

†Deceased.

'15 Smith, Alice Orme, B. A.
'19 Smith, Anne
'13 Smith, Ednah Childs
'13 Smith, Eleanor Doty, now Mrs. William S. Owen
'01 Smith, Gertrude Reid
'19 Smith, Gladys Beatrice
'12 Smith, Gwendolen Conant, now Mrs. John M. Hanford
'20 Smith, Julia, now Mrs. Herman Dierks, B. A.
'15 Smith, Lucy Mary
'06 Smith, Lydia Vernon, now Mrs. Harold Bentley Boyd
'19 Smith, Margery Kittoe, now Mrs. Peter Carter Speers
'11 Snare, Helen Jeanette, now Mrs. Frederick A. Stanwood
'19 Snedecor, Florence Tyson, now Mrs. A. E. Müller
'20 Spencer, Gladys Mary, A. B.
'99 Spencer, Katherine Bunce
'96 Spencer, Sophie Edwards, now Mrs. Donald M. Cammann
'17 Stark, Gladys Lisle
'97 Stebbins, Grace, now Sister Grace
'98 Stephanova, Katherina D., now Mrs. Gregory W. Tsilka
'19 Sterne, Bessie Whisnant, now Mrs. Frank Addison Augsbury
'06 Stevens, Isabella Abbott
'09 Stevens, Katherine Cecil
'96 Stewart, Elizabeth
'20 Stockton, Dorothy Pierce, B. S.
'16 Stoll, Augustine Barnard
'95 Stone, Edith Hosford
'94 Stone, Frances Abbett
'18 St. John, Florence Angle
'98 Strain, Gertrude Emily, now Mrs. James Garrison
'01 Strain, Sara Homans
'20 Strong, Marjorie Rue
'06 Strong, Mary Leaycraft, now Mrs. Howard F. Burns
'14 Strong, Maud Mary
'98 Stryker, Carolyn
'19 Stuckman, Marie Hermine
'18 Summers, Grace Florence, now Mrs. Richard William Helwig
'12 Sutherland, Elspeth Jean
'17 Sutton, Lillian Augusta
'02 Tarbox, Lida Helen, now Mrs. Paul W. Orvis
'19 Taylor, George Margaretta
'12 Taylor, Mary Frederica, now Mrs. J. Gordon Weir
'13 Taylor, Phoebe Frances
'07 Taylor, Rose Ethel, now Mrs. Thomas B. Cameron
'04 Tennant, Mary Maud
'15 Terriberry, Kathryn
'16 Thackray, Fay Isabel, now Mrs. Wentworth Warden
'13 Thom, Lily Mary, now Mrs. Low
'05 Thomas, Annie Mabel
'11 Thomas, Nellie
'18 Thompson, Georgina Graeme
'16 Thompson, Helen Irvin
'10 Thompson, Marie Louise
'14 Thorpe, Constance Adele, now Mrs. Howard H. Scott
'94 Threlkeld, Margaret Nichol, now Mrs. Stephen H. Alling
'95 Tinker, Grace Rogers, now Mrs. James
'17 Todd, Elsie Genevra, now Mrs. Henry E. Meleney
'08 Todd, Laura Washington, now Mrs. Robert Paul Schey
'14 Todsen, Hjordis, now Mrs. Harold E. Schwing
'19 Towers, Lee Lenthall
'06 Towner, Grace Emily
'99 Townsend, Cordelia Newland
'17 Tripler, Maria Hall
'06 Truman, Edith Mary, now Mrs. James G. Bethell
'02 Turner, Mary Elizabeth, now Mrs. F. O. Rumsey
'14 Turner, Mary Isabel Cochrane
'18 Twidale, Katherine Ashby Heinrichs
'94 Tyger, Emma Elizabeth
'08 Upper, Alice Maud, now Mrs. Z. G. Lash
'02 Urquhart, Marcella Hunter
'20 Vallette, Irene Fuller
'95 Van Cleft, Henrietta
'06 Vanderbilt, Elsie May, now Mrs. C. H. Howell
'11 Van Duzor, Charlotte Elizabeth
'06 Van Ingen, Anne Huntington
'96 Van Kirk, Anne Drave, B.A., now Mrs. Frederick Geller
'15 Van Patten, Elizabeth Penfield
'02 Van Rensselaer, Elizabeth, now Mrs. Benjamin Arnold
'99 Vaux, Winifred Estelle
'95 Veeder, Almina
'06 Veitch, Susan Helen
'99 Vinton, George Waldo, now Mrs. R. Byington
'14 Von Brandis, Johanna

†Deceased.

'99 Vorhees, Cornelia Emmell, now Mrs. P. C. Field
'20 Vreeland, Hester Lois
'05 Wales, Jean Louise, now Mrs. William J. Norton
'20 Wales, Marguerite A., A. B.
'99 Walker, Mabel, now Mrs. N. F. Ferris
'16 Walker, Jennie Louise, now Mrs. W. F. Manly
'13 Ward, Mabel Drummond, now Mrs. James Livingston Cobb
'96 Warman, Bertha Frederica, now Mrs. Eli Long
'17 Warman, Grace Anna
'01 Warner, Agnes Louise, B. A.
'20 Waters, Frances Harriet
'01 Wetherston, Frances
'06 Webster, Annie Alberta, now Mrs. William S. Dana
'98 Webster, Charlotte Marcella
'09 Weigand, Florence Lena
'19 Weir, Grace C.
'20 Weiser, Catherine, B. A.
'99 Weiss, Henrietta Lillian, now Mrs. Milo J. Tripp
'04 Welch, Jessie May, now Mrs. Frederic B. Morlok
'94 Welsh, Lillian
'89 West, Nannette
'02 Wharton, Mabel Cynthia, now Mrs. Graham Ryle
'20 Wheeler, Ellen Rumsey, A. B.
'03 Wheeler, Katherine, now Mrs. Frederick C. Craig
'20 Whipple, Eunice Fulton
'96 White, Frances Agnes
'97 White, Frances Richards
'97 White, Meriel Richards
'16 White, Rosina, now Mrs. Emil Spurny

†Deceased.

'01 Whitelaw, Edna, now Mrs. William Henry Ketchum
'19 Whitesides, Lula Lee
'13 Whitman, Nancy, now Mrs. Guy Hamilton Scull
'05 Whitson, Ravenna Cecilia
'15 Whittemore, Elsie
'20 Wideman, Jennie McElwee
'05 Williams, Adele Cutts, now Mrs. Van Dyke Hedges
'15 Williams, Anna Katherine
'17 Williams, Ruth Clarice
'13 Wilson, Harriet Edith
'18 Wilson, Helen Arnot, B. A.
'18 Wilson, Kathleen
'01 Wilson, Severina
'96 Wiltsie, Grace, now Mrs. H. S. Howland
'03 Winant, Martha, now Mrs. Allen Frost
'13 Winey, Nellie Louise
'05 Winters, Ida Marguerite
'04 Wood, Alice Shove
'20 Wood, Dorothy Starr
'11 Wood, Ruth B.
'09 Woodruff, Theo.
'15 WoodsIsabelle, Stridiron
'20 Wright, Harriet Baker, B. A.
'20 Wright, Marjory Alexander, A. B.
'98 †Wyman, Edith Johnson, late Mrs. H. Rodman
'08 Yost, Nancy Ellen
'95 Young, Amelie Jean Inglis, now Mrs. Walter A. Dunckel
'09 Young, Helen Jean, now Mrs. Ralph W. Shields
'12 Young, Helen
'13 Zetterstrom, Florence, now Mrs. Arthur Nilsen

THE ALUMNAE ASSOCIATION OF THE PRESBYTERIAN HOSPITAL TRAINING SCHOOL FOR NURSES IN THE CITY OF NEW YORK

EXECUTIVE COMMITTEE

Term Expires 1921	Term Expires 1922	Term Expires 1923
Elsie T. Patterson	Helen Young	Anna J. Culgen
Katherine Williams	Ruth T. Dean	Annie M. Thomas
Elizabeth R. Brackett	Janet B. Christie	*Mary Johnson
	Alice H. MacLellan	Eunice Whipple

OFFICERS

President: Elizabeth Brackett
Vice-President: Anna J. Culgin
Corresponding Secretary: Ruth T. Dean
Recording Secretary: Eunice Whipple
Treasurer: Helen Young

ADVISORY BOARD

William Sloane
Moreau Delano
C. Irving Fisher, M. D.
David Bovaird, M. D.
Charles H. Young, M. D.

FINANCE COMMITTEE

Cornelius R. Agnew
C. Irving Fisher, M. D.
Helen Young
Elizabeth Brackett

BENEFIT COMMITTEE

Helen Young
To Serve Until Annual Meeting, 1921
Mrs. C. Irving Fisher
To Serve Until Annual Meeting, 1922
Alice H. MacLellan
To Serve Until Annual Meeting, 1923

CHAIRMEN OF COMMITTEES

Membership—Robena M. Millar
Social—Robena M. Millar
Red Cross—Helen Young
Pension Fund Ways and Means—Ethel Sleicher
Programme—Alice H. MacLellan

AUDITING COMMITTEE

Emma A. Kuroski

DELEGATES

Acting	Alternating
Helen C. Howes	Helen Young
*Mary Johnson	Anna J. Culgin

*Deceased

REPORT OF THE PRESIDENT OF THE ALUMNAE ASSOCIATION OF THE PRESBYTERIAN HOSPITAL TRAINING SCHOOL FOR NURSES IN THE CITY OF NEW YORK

December 31, 1920.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

The sixth report of the Alumnae Association of the Presbyterian Hospital Training School for Nurses, to appear in the Annual Report of the Hospital, and which I have the honor of presenting to you, is for the past fifteen months ending December 31, 1920.

Probably one of our most momentous decisions was that made at the Annual Meeting of the Association on May 14, 1920, to adopt a so-called Restricted Plan of operation for the Pension Fund, to be tried out for five years. At the expiration of three years the Association is to set in motion measures to provide for the continuation of the pensions at the termination of the five year period, trusting that our experience will make us better able to form a permanent plan of operation for this fund. An opportunity of joining the Association has been given all graduates of the Training School for Nurses, in order that they may participate in the Pension Fund, which, under the present plan of operation, will pay not more than three hundred dollars yearly to all members in good standing having reached the age of sixty years. As pensions will automatically become due, all members are privileged to return same to the principal of the fund which we aim to systematically increase by the appropriation each year of seven dollars per member (the dues of the Association having been raised a sufficient amount to permit this), and by the efforts of our members, with the generous assistance of our friends, some of whom have given such substantial evidence of their interest.

It will be seen from the Treasurer's Report that we have made several appropriations to further matters of interest to our profession and to assist in the endowment of the library at the Florence Nightingale Training School for Nurses of the Protestant Hospital in Bordeaux, France, in memory of one of our late members, Miss Amabel Roberts.

The complete revision of our Constitution and By-Laws, to conform with certain new requirements of the National and State Nurses' Associations, has just been completed, and proceedings are now under way to change the name of this Association, so that it will agree with the present title of the School, which name will then read THE ALUMNAE ASSOCIATION OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK.

It is with pleasure that we report the growth of our organization by the addition of about fifty-eight new members, giving us a total membership of four hundred forty-seven members, and, with the deepest regret, that we record the death of two of our members, Mrs. Oliver (Claudia O'Neill) and Mrs. Frank Cowell (Gertrude E. Davis).

Our Association has sustained a great loss in the death of Mr. William V. S. Thorne, whose advice in financial matters was invaluable to us, and whose influence is greatly missed.

We are still well represented by members doing reconstruction and relief work abroad, though the majority of our members are at home now, which, we hope, will enable us to resume our previous activities and assume additional ones with renewed vigor.

On behalf of this Association I wish to express our appreciation for your continued support and consideration.

Respectfully submitted,

ELIZABETH ROCK BRACKETT, R. N.,

President.

REPORT OF THE TREASURER OF THE ALUMNAE ASSOCIATION OF THE PRESBYTERIAN HOSPITAL TRAINING SCHOOL FOR NURSES IN THE CITY OF NEW YORK

For years ending Dcember 31, 1920 and 1919

CURRENT REVENUE

		1920		1919
Initiation fees		$185.00		$270.00
Dues		1,358.00		1,314.00
Income from General Fund		338.35		600.00
Miscellaneous Revenue:				
Interest on bank balances	$286.29		$309.07	
Subscription to Magazines	4.00		8.12	
Miscellaneous	34.08	324.37	8.25	325.44
Appropriations from Income of Benefit Fund account benefits paid and minor miscellaneous expenses connected therewith		1,578.00		2,560.00
Grand Total Current Revenue		$3,783.72		$5,069.44
Excess Current Expenses over Current Revenue		401.59		
		$4,185.31		

CURRENT EXPENSES

Clerk's Salary	$138.60	$60.00
Delegate's expenses to American Nurses' Association Convention at Atlanta, Georgia	120.34	.....
For New York State Nurses' Relief Fund Association's Relief Fund	.....	80.00
Gift	.....	178.00
Decorations for Reception of Unit	.....	30.00
Floral Tributes to Friends and Deceased Members	52.09	51.50
New York County Registered Nurses' Association Dues	125.00	125.00
Delegate's expenses to New York State Nurses' Association at Rochester, New York	.....	37.96
Gift to Library of the Florence Nightingale School of Nursing, Bordeaux, France, in memory of Amabel S. Roberts	.....	500.00
Table at Florence Nightingale Centennial	50.00	.....
Quarterly Magazine, Printing	908.13	769.68
Stationery, Printing and Postage	147.96	104.18
Quarterly Meetings, Refreshments	22.65	38.36
Refreshments for the Annual Meeting of the Alumnae Association	274.40	35.79
Legal Expenses	700.00	140.00
Rent of Safe Deposit Box	8.00	8.00
Telephone and Telegraph	23.86	13.68
Miscellaneous	36.28	37.41
Benefits paid to members of the Alumnae Association from income of Benefit Fund	1,578.00	2,560.00
Total Current Expenses	$4,185.31	$4,769.50
Excess Current Revenue over Current Expenses		299.94
Total	$4,185.31	$5,069.44

COMPARATIVE BALANCE SHEET AS OF DECEMBER 31, 1920-1919

	1920	1919	Increase	Decrease
CAPITAL ASSETS				
Bonds	$178,653.75	$163,171.25	$15,482.50A	
Total Capital Assets	$178,653.75	$163,171.25	$15,482.50	
CURRENT ASSETS				
Cash on Hand	$11,423.81	$20,611.42		$9,187.61
Interest Purchased		17.41		17.41
Loans receivable due from Members of the Alumnae Association	3,522.00	2,322.00	1,200.00	
Total Current Assets	$14,945.81	$22,950.83	$16,682.50	$9,205.02
Grand Total Assets	$193,599.56	$186,122.08		
CAPITAL LIABILITIES				
Benefit Fund	$57,465.00	$57,465.00		
Unappropriated Income from Benefit Fund	5,824.57	5,270.66	$553.91C	
General Fund	12,602.50	12,602.50		
Pension Fund	116,865.07	109,520.41	7,344.66D	
Scholarship Fund	.05	.05		
Fund for Relief of Nurses who served in the war	700.00	700.00		
Total Capital Liabilities	$193,457.19	$185,558.62	$7,898.57	
CURRENT LIABILITIES				
Alumnae Pin Account	$5.00	$24.50		
Total Current Liabilities	$5.00	$24.50		
Grand Total Liabilities	$193,462.19	$185,583.12		
Surplus	137.37	538.96		
Total	$193,599.56	$186,122.08		

A—Bonds—$14,000 par value Kingdom of Belgium, 6% Bonds due January 1925 ..... $13,482.50
$2,000 par value Interborough Rapid Transit Co. First Refunding 5% Mortgage Bonds, due 1966 ..... 2,000.00

Total $15,482.50

C—Income Benefit Fund—Income 12 Months $2,131.91
Benefits Paid 1,578.00

$553.91

D—Pension Fund—Income from Investments held in Pension Fund received during the year $5,142.66
Donations for the Pension Fund received during year:

Miss Brown (Pencils)	$6.00		
Miss Edith Clyde	100.00		
Mr. Moreau Delano	2,000.00		
Miss Katherine Forrest	5.00		
Miss Louise Hartwell	25.00		
Miss Ethel Sleicher	26.00		
Miss M. M. Tennent	25.00		
Miss Henrietta Von Cleft	15.00	$2,202.00	$7,344.66

STATEMENT OF INCREASES OR DECREASES OF CAPITAL RESERVE FUNDS

For year ending December 31, 1920

	Amount Dec. 31, '19	Received	Expended	Amount Dec. 31, '20	Increase
General Fund	$12,602.50			$12,602.50	
Benefit Fund	57,465.00			57,465.00	
Income from Benefit Fund	5,270.66	$2,131.91	$1,578.00	5,824.57	
Pension Fund	109,520.41	7,617.03		116,865.07	
Scholarship Fund	.05			.05	
Fund for Nurses who have served in the War	700.00			700.00	
Total	$185,558.62	$9,748.94	$1,578.00	$193,457.19	

LIST OF INVESTMENTS, FUNDS HELD IN AND ANNUAL INCOME

HELD IN BENEFIT FUND

Par Value		Book Value	Annual Income
$35,000.00	Provident Loan Society of New York 6% Certificate of Contribution	$35,000.00	$2,100.00
17,000.00	U. S. Steel Corporation Sinking Fund 5% Bonds, due 1963	17,652.50	850.00
5,000.00	United Kingdom of Great Britain and Ireland Bonds, due 1929	4,812.50	275.00
$57,000.00		$57,465.00	$3,225.00

HELD IN GENERAL FUND

$12,000.00	Interborough Rapid Transit Co. First Refunding Mortgage 5% Bonds, due 1966	$11,640.00	$600.00
1,000.00	United Kingdom of Great Britain and Ireland Bonds, due 1929	962.50	55.00
$13,000.00		$12,602.50	$655.00

HELD IN PENSION FUND

$13,000.00	Interborough Rapid Transit Co. First Refunding Mortgage 5% Bonds, due 1966	$12,850.00	$650.00
22,000.00	Lackawanna Steel Co. Convertible First Consolidated Mortgage 5% Gold Bonds, due 1950	20,790.00	1,100.00
17,000.00	New York Central R. R. Co. 6% Convertible Debentures, due 1935	18,496.25	1,020.00
40,000.00	United Kingdom of Great Britain and Ireland 5½% 20 year Gold Bonds, due 1937	39,767.50	2,200.00
200.00	U. S. Third Liberty Loan 4¼% Bonds, Due 1928	200.00	8.50
3,000.00	U. S. Third Liberty Loan 4¼% Bonds, due 1928	3,000.00	127.50
14,000.00	Kingdom of Belgium Bonds, due 1925	13,482.50	840.00
$109,200.00		$108,586.25	$5,946.00

Respectfully submitted, HELEN YOUNG, Treasurer.

OFFICERS

	From	To	Served the Institution	
Presidents.				
James Lenox	1868	1880	12 years	Died in office.
Robert L. Stuart	1880	1882	2 years	Died in office.
Edwin D. Morgan	1882	1883	2 months	Died in office.
George W. Lane	1883	1884	2 years	Died in office.
John S. Kennedy	1884	1909	25 years	Died in office.
Frederick Sturges	1910	1916	6 years	Resigned, Elected Pres. Em. Died in office.
William Sloane	1916	....	.....	Continues in office.
Vice-Presidents.				
John C. Green	1868	1875	7 years	Died in office.
Robert L. Stuart	1876	1880	4 years	Elected to Presidency
Edwin D. Morgan	1880	1882	2 years	Elected to Presidency
George W. Lane	1882	1883	2 months	Elected to Presidency
John S. Kennedy	1883	1884	1 year	Elected to Presidency
Heber R. Bishop	1884	1896	12 years	Resigned.
Frederick Sturges	1896	1910	14 years	Elected to Presidency
Robert W. deForest	1910	1915	5 years	Resigned.
William Sloane	1915	1916	1 year	Elected to Presidency
William M. Kingsley	1916	....	.....	Continues in office.
Treasurers.				
Aaron B. Belknap	1868	1880	12 years	Died in office.
Robert Lenox Belknap	1880	1892	12 years	Resigned.
Elbert A. Brinckerhoff	1892	1898	6 years.	Resigned.
William V. S. Thorne	1898	1920	22 years	Died in office.
Cornelius R. Agnew	1920	....	.....	Continues in office.
Corres'g Secretaries.				
Robert M. Hartley	1868	1876	8 years	Died in office.
Otis D. Swan	1876	1877	1 year	Resigned.
Walter Edwards, Jr.	1877	1884	7 years	Resigned.
Algernon S. Sullivan	1884	1888	4 years	Died in office.
Elbert B. Monroe	1888	1890	2 years	Died in office.
George E. Dodge	1890	1898	8 years	Resigned.
William V. S. Thorne	1898	1899	1 year	Resigned.
Alexander Maitland	1899	1907	8 years	Died in office.
William V. S. Thorne	1908	1911	3 years	Resigned.
William M. Kingsley	1911	1914	3 years	Resigned.
Matthew C. Fleming	1914	....	.....	Continues in office.
Record'g Secretaries.				
Henry M. Taber	1868	1884	16 years	Resigned.
Walter Edwards, Jr.	1884	1895	11 years	Died in office.
Alexander Maitland	1896	1899	3 years	Resigned.
Charles W. McAlpin	1899	1901	2 years	Resigned.
Matthew C. Fleming	1903	....	.....	Continues in office.
Resident Directress.				
Miss Jane S. Woolsey	1872	1876	4 years	Resigned.
Superintendents.				
Charles F. Carpenter	1876	1879	3 years	Resigned.
Rev. Thomas G. Wall.	1879	1892	13 years	Resigned.
C. Irving Fisher, M.D.	1892	1914	22 years	Resigned.
Charles H. Young, M. D.	1914	....	.....	Continues in office.
Acting Superintendent				
James U. Norris	1918	1919	1 year	

OFFICERS—Continued

	From	To	Served the Institution	
Chaplains.				
Rev. Thos. G. Wall, D.D.	1879	1902	23 years	Died in office.
Rev. Juett N. McDonald	1905	1909	4 years	Resigned.
Rev. Theo. D. Martin...	1915	1917	2 years	Resigned.
Acting Chaplains.				
Albert P. Fitch.....	1902	....	6 months	Resigned.
Rev. J. D. Steele, Ph.D..	1902	1903	17 months	Resigned.
Alfred J. Sadler.....	1903	1904	6 months	Resigned.
Rev. John L. Gillin.....	1904	1905	16 months	Resigned.
John C. Boyers.....	1909	1910	12 months	Resigned.
J. B. Tarney.....	1910	1912	29 months	Resigned.
Egbert W. Hayes.....	1912	1913	12 months	Resigned.
Guy C. Converse.....	1913	1915	23 months	Resigned.
W. L. Hughes.....	1917	....	.....	Continues in office.
Director School of Nursing.				
Anna C. Maxwell, R. N..	1892	....	.....	Continues in office.

BOARD OF MANAGERS

	From	To	Served the Institution	
William A. Booth	1868	1869	1 year	Resigned.
James Brown	1868	1877	9 years	Died in office.
Marshall S. Bidwell	1868	1872	4 years	Died in office.
Aaron B. Belknap	1868	1880	12 years	Died in office.
William E. Dodge	1868	1883	15 years	Died in office.
James Donaldson	1868	1872	4 years	Died in office.
John C. Green	1868	1875	7 years	Died in office.
Winthrop S. Gilman	1868	1873	5 years	Resigned
Robert M. Hartley	1868	1881	13 years	Died in office.
Richard Irvin	1868	1888	20 years	Died in office.
Edward S. Jaffray	1868	1878	10 years	Resigned.
Thomas Jeremiah	1868	1872	4 years	Died in office.
Morris K. Jesup	1868	1875	7 years	Resigned.
John Taylor Johnston	1868	1893	25 years	Died in office.
James Lenox	1868	1880	12 years	Died in office.
David Olyphant	1868	1873	5 years	Resigned.
William Paton	1868	1875	7 years	Resigned.
Thomas C. M. Paton	1868	1878	10 years	Resigned.
Joseph Stuart	1868	1874	6 years	Died in office.
Robert L. Stuart	1868	1882	14 years	Died in office.
Thomas U. Smith	1868	1874	6 years	Died in office.
Jonathan Sturges	1868	1874	6 years	Died in office.
Otis D. Swan	1868	1876	8 years	Resigned.
Charles N. Talbot	1868	1874	7 years	Died in office.
Willard Parker, M. D.	1868	1875	7 years	Resigned.
John R. Ford	1868	1880	12 years	Died in office.
Henry M. Taber	1868	1884	16 years	Resigned.
Alexander Van Rensselaer	1868	1876	8 years	Resigned.
William M. Vermilye	1868	1878	10 years	Died in office.
Washington R. Vermilye	1868	1876	8 years	Died in office.
A. R. Wetmore	1868	1881	13 years	Died in office.
A. Robertson Walsh	1868	1884	16 years	Died in office.
George de F. Lord	1869	1872	3 years	Resigned.
Henry Parish	1869	1872	3 years	Resigned.
David S. Egleston	1873	1876	3 years	Resigned.
Edmund D. Stanton	1873	1873	1 year	Died in office.
George W. Lane	1873	1883	10 years	Died in office.
John C. Tucker	1873	1875	2 years	Resigned.
Charles Lanier	1873	1875	2 years	Resigned.
John E. Parsons	1873	1875	2 years	Resigned.
Latimer Bailey	1874	1881	7 years	Resigned.
William Adams, D.D	1874	1880	6 years	Died in office.
John T. Agnew	1875	1899	24 years	Died in office.
Joseph K. Skidmore	1875	1876	1 year	Resigned.
Walter Edwards, Jr.	1875	1895	20 years	Died in office.
William K. Hinman	1875	1908	33 years	Died in office.
Richard W. Hurlbut	1875	1887	12 years	Died in office.
John S. Kennedy	1876	1909	33 years	Died in office.

BOARD OF MANAGERS—Continued

	From	To	Served the Institution	
Robert Schell	1876	1900	24 years	Died in office.
Thomas Donaldson	1872	1874	2 years	Died in office.
George W. Talbot	1876	1881	5 years	Resigned.
Randolph W. Townsend	1876	1902	26 years	Died in office.
Alexander Maitland	1876	1907	31 years	Died in office.
J. Cleveland Cady	1876	1887	11 years	Resigned.
J. Cleveland Cady, re-elected	1896	1919	23 years	Died in office.
John A. Hardenbergh	1876	1898	22 years	Died in office.
Charles A. Bulkley	1877	1886	9 years	Died in office.
Frederick Sturges	1877	1917	40 years	Died in office.
Elbert B. Monroe	1878	1894	16 years	Died in office.
Robert Lenox Belknap	1878	1896	18 years	Died in office.
Henry G. de Forest	1878	1889	11 years	Died in office.
Edwin D. Morgan	1878	1883	5 years	Died in office.
Charles Fanning	1878	1880	2 years	Resigned.
William M. Taylor, D.D	1881	1895	14 years	Died in office.
John S. Bussing	1881	1890	9 years	Resigned.
Heber R. Bishop	1881	1897	16 years	Resigned.
Elbert A. Brinckerhoff	1881	1913	32 years	Died in office.
Algernon S. Sullivan	1881	1887	6 years	Died in office.
Frederick Marquand	1881	1882	1 year	Died in office.
Henry M. Flagler	1882	1891	9 years	Resigned.
Frederick Billings	1883	1890	7 years	Died in office.
John T. Terry	1883	1913	30 years	Died in office.
John Sloane	1883	1906	23 years	Died in office.
George E. Dodge	1883	1900	17 years	Resigned.
William H. Jackson	1883	1908	25 years	Died in office.
John Crosby Brown	1883	1909	26 years	Died in office.
Charles S. Smith	1884	1908	24 years	
Henry S. Wilson	1886	1908	22 years	Died in office.
William B. Isham	1886	1908	22 years	Resigned.
Frederic Baker	1887	1913	26 years	Died in office.
Henry G. Marquand	1887	1902	15 years	Died in office.
William Moir	1888	1896	8 years	Died in office.
Donald MacKay	1888	1911	23 years	Died in office.
Robert W. de Forest	1890	....	.....	Continues in office.
Francis B. Griffin	1890	1910	20 years	
Samuel Inslee	1891	1895	4 years	Died in office.
William F. Havemeyer	1892	1913	21 years	Died in office.
Hugh D. Auchincloss	1892	1913	21 years	Died in office.
John Herbert Johnson	1893	1895	2 years	Resigned.
C. Whitney Carpenter	1895	1895	.....	Resigned.
Ethan Allen	1896	....	.....	Continues in office.
William L. McLane	1896	1903	7 years	Died in office.
William V. S. Thorne	1896	1920	24 years	Died in office.
John S. Billings, M.D	1896	1913	17 years	Died in office.
Charles W. McAlpin	1896	....	.....	Continues in office.
John P. Duncan	1899	1901	2 years	Died in office.
William Barbour	1899	1909	10 years	
Arthur P. Sturges	1899	1919	20 years	Died in office.
John J. Sinclair	1900	1916	16 years	Died in office.
James R. Jesup	1900	1901	1 year	Resigned.
William Sloane	1901	....	.....	Continues in office.

BOARD OF MANAGERS—Continued

	From	To	Served the Institution	
Henry W. de Forest	1902	....	.....	Continues in office.
Matthew C. Fleming	1902	....	.....	Continues in office.
Eugene Delano	1902	1920	18 years	Died in office.
Simeon B. Chapin	1905	1916	11 years	Resigned.
William R. Willcox	1905	1920	15 years	Died in office.
Henry S. Van Duzer	1906	1916	10 years	Resigned.
William M. Kingsley	1908	....	.....	Continues in office.
Moreau Delano	1908	....	.....	Continues in office.
William Sloane Coffin	1908	....	.....	Continues in office.
William Allen Butler	1909	....	.....	Continues in office.
David M. Look	1909	....	.....	Continues in office.
E. Parmelee Prentice	1909	1917	8 years	
Robert E. Tod	1910	1912	2 years	Resigned.
Edward S. Harkness	1911	....	.....	Continues in office.
James R. Sheffield	1912	....	.....	Continues in office.
George Gibbs	1912	....	.....	Continues in office.
Stephen G. Williams	1912	1919	7 years	Resigned.
Cornelius R. Agnew	1913	....	.....	Continues in office.
Philip A. Rollins	1913	....	.....	Continues in office.
Thatcher M. Brown	1913	....	.....	Continues in office.
Robert W. Carle	1913	....	.....	Continues in office.
Johnston de Forest	1913	....	.....	Continues in office.
William Williams	1913	....	.....	Continues in office.
C. Irving Fisher, M.D	1914	....	.....	Continues in office.
William H. Wheelock	1920	....	.....	Continues in office.

EX-OFFICIO MEMBERS OF THE BOARD OF MANAGERS

	From	To	Served the Institution
Ministers of the First Presbyterian Church:			
Rev. William M. Paxton, D.D.....	1868	1883	15 years.
Rev. Richard D. Harlan.....	1886	1891	5 years.
Rev. Howard Duffield, D.D.....	1891	1918	27 years.
Ministers of the Madison Square Presbyterian Church:			
Rev. William Adams, D.D.....	1868	1875	7 years.
Rev. William J. Tucker, D.D.....	1875	1880	5 years.
Rev. Charles H. Parkhurst, D.D....	1880	1918	38 years.
Senior Ministers of the Collegiate Church of the Reformed Dutch Church:			
Rev. Thomas Dewitt, D.D.....	1868	1874	Died in office.
Rev. Thomas E. Vermilye, D.D.....	1875	1893	Died in office.
Rev. Talbot W. Chambers, D.D....	1893	1896	Died in office.
Rev. Edward B. Coe, D.D.....	1896	1914	Died in office.
Rev. David J. Burrell, D.D.....	1914	....	Continues in office.
Ministers of the First Reformed Presbyterian Church:			
Rev. John N. McLeod, D.D.....	1868	1874	Died in office.
Rev. William Wylie.....	1875	1886	11 years
Rev. I. M. Stephens.....	1888	1890	2 years.
Rev. James D. Steele, Ph.D.....	1891	1906	15 years.
Ministers of the Scotch Presbyterian Church, successor of the First Reformed Presbyterian Church:			
Rev. David G. Wylie, D.D.....	1907	1914	7 years.
Rev. Robert Watson, D.D.....	1914	....	Continues in office.
Ministers of Old First Presbyterian Church, successor of the First Presbyterian Church and the Madison Square Presbyterian Church:			
Rev. George Alexander, D. D.....	1919	....	Continues in office.

CONSULTING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
C.P. Alonzo Clark, M.D	1871	1875	4 years	
C.P. Oliver White, M.D.	1871	1880	9 years	Died in office.
C.S. George A. Peters, M.D	1871	1875	4 years	
C.S. John J. Crane, M.D.	1871	1876	5 years	
C.P. Jared Linsley, M.D.	1876	1885	9 years	Died in office.
C.S. William Detmold, M.D.	1876	1885	9 years	Died in office.
C.S. Gurdon Buck, M.D.	1876	1877	5 months	Died in office.
C.S. William H. Van Buren, M. D.	1876	1883	7 years	
C.P. Samuel F. Hubbard, M. D.	1880	1885	5 years	Died in office.
C.P. James L. Banks, M.D.	1880	1883	3 years	
C.P. Gouverneur M. Smith, M.D.	1882	1884	2 years	
C.S. Alfred C. Post, M.D	1883	1885	2 years	
C.S. John H. Hinton, M.D	1884	1885	1 year	
C.S. Frederick Lange, M. D	1885	1889	6 years	
C.S. Frederick Lange, M.D.	1892	1894		
C.S. Charles McBurney, M.D.	1885	1913	28 years	Died in office.
C.P. William H. Draper, M.D	1885	1901	16 years	Died in office.
C.P. E. G. Janeway, M.D.	1885	1910	25 years	Died in office.
C.S. Charles K. Briddon, M.D.	1900	1916	16 years	Died in office.
C.P. Andrew H. Smith, M.D	1903	1908	5 years	Resigned.
C.S. F. Tilden Brown, M.D	1908	1910	2 years	Died in office.
C.P. Walter B. James, M.D.	1914	1918	4 years	Resigned.
C.S. George E. Brewer, M.D	1919	....	.....	Continues in office.
C.P. William P. Northrup, M.D.	1919	....	.....	Continues in office.

PATHOLOGISTS

	From	To	Served the Institution	
Charles S. Bull, M.D.	1871	1873	2 years	
T. E. Satterthwaite, M.D	1873	1888	15 years	
John W. Beckman, M.D	1874	1875	1 year	
John S. Thacher, M.D.	1889	1907	18 years	
Eugene L. Opie, M.D.	1907	1910	3 years	
Wm. G. MacCallum, M.D.	1910	1917	7 years	
James W. Jobling, M.D.	1918	....	.....	Continues in office.

VISITING PHYSICIANS TO ROENTGEN RAY DEPARTMENT

	From	To	Served the Institution	
Alfred T. Osgood, M.D	1907	1909	3 years	Resigned.
Eugene W. Caldwell, M.D	1910	1917	7 years	Died in office.
Harry M. Imboden, M.D	1918	....	.....	Continues in office.

VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
V.P. A. Brayton Ball, M.D.....	1871	1875	4 years	
V.P. Edward C. Seguin, M.D.....	1871	1873	2 years	
V.P. George G. Wheelock, M.D...	1871	1875	4 years	
V.P. Walter De F. Day, M.D.....	1871	1875	4 years	
V.P. Gerardus H. Wynkoop, M.D.	1871	1875	4 years	
V.P. Alexander Hadden, M. D....	1871	1885	14 years	
V.S. Alfred C. Post, M.D.....	1871	1883	12 years	
V.S. Gurdon Buck, M.D.....	1871	1876	5 years	
V.S. Thomas T. Sabine, M.D.....	1871	1874	3 years	
V.S. Daniel M. Stimson, M.D....	1871	1876	5 years	
V.S. L. De Forest Woodruff, M.D.	1871	1876	5 years	
V.S. Samuel B. Ward, M.D.....	1871	1876	5 years	
V.S. Charles M. Allin, M.D.....	1874	1876	2 years	
V.P. James L. Banks,M.D.....	1875	1880	5 years	
V.P. Samuel T. Hubbard, M.D...	1875	1881	6 years	
V.P. Gouverneur M. Smith, M.D.	1875	1882	7 years	
V.P. Frederick A. Burrall, M.D...	1875	1885	10 years	
V.P. James V. S. Wooley, M.D...	1875	1881	6 years	
V.S. Lewis A. Stimson, M.D.....	1876	1889	13 years	Resigned.
V.S. John H. Hinton, M.D.....	1876	1885	8 years	
V.S. Charles K. Briddon, M.D....	1876	1900	24 years	Resigned.
V.S. William T. White, M.D.....	1876	1880	4 years	
V.S. George F. Shrady, M.D.....	1877	1885	8 years	
V.P. Fred A. Castle, M.D.....	1880	1885	5 years	
V.S. Leroy M. Yale, M.D.....	1880	1885	5 years	
V.P. Andrew H. Smith, M. D.....	1880	1903	23 years	Resigned.
V.P. Thomas A. McBride, M.D...	1880	1886	6 years	Died in office.
V.P. William H. Flint, M.D.....	1885	1896	11 years	Resigned.
V.S. William S. Halsted, M.D....	1885	1887	2 years	
V.P. W. Gilman Thompson, M.D..	1886	1911	25 years	Resigned.
V.S. Andrew J. McCosh, M.D....	1887	1908	21 years	Died in office.
V.P. F. P. Kinnicutt, M.D.....	1892	1913	21 years	Died in office.
V.P. William P. Northrup, M.D...	1892	1919	27 years	Elec. Cons.
V.P. Walter B. James, M.D.....	1892	1914	22 years	Elec. Cons.
V.S. Ellsworth Eliot, Jr., M.D....	1900	....	.....	Continues in office.
V.P. John S. Thacher, M.D.....	1903	1914	11 years	Resigned.
V.S. Joseph A. Blake, M.D.....	1909	1913	4 years	Resigned.
V.P. Theodore C. Janeway, M.D..	1911	1914	3 years	Resigned.
V.P. Warfield T. Longcope, M.D..	1914	....	.....	Continues in office.
V.P. George A. Tuttle, M.D.....	1914	....	.....	Continues in office.
V.P. David Bovaird, M.D.....	1914	....	.....	Continues in office.
V.P. T. Stuart Hart, M.D.....	1914	....	.....	Continues in office.
V.S. Adrian V. S. Lambert, M.D..	1914	....	.....	Continues in office.
V.P. Homer F. Swift, M.D..	1914	1917	3 years	Resigned.
V.S. George E. Brewer, M.D.....	1914	1917	3 years	Resigned.
V.P. Walter W. Palmer, M.D.....	1917	1919	2 years	Resigned.
V.S. Allen O. Whipple, M.D.....	1919	....	.....	Continues in office.
V.P. Howard H. Mason, M.D....	1919	....	.....	Continues in office.

ASSOCIATE VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
A.V.P. George A. Tuttle, M.D.....	1900	1914	14 years	Elec. Vist. Phys.
A.V.P. John S. Thacher, M.D.....	1900	1903	3 years	Elec. Vist. Phys.
A.V.S. F. Tilden Brown, M.D.....	1900	1908	8 years	Elec. Cons.
A.V.S. George Woolsey, M.D.....	1900	1914	14 years	Resigned.
A.V.P. David Bovaird, M.D.....	1903	1914	11 years	Elec. Vist. Phys.
A.V.S. Forbes Hawkes, M.D.....	1908	....	.....	Continues in office.
A.V.P. Warfield T. Longcope, M.D..	1911	1914	3 years	Elect. Vist. Phys.
A.V.P. T. Stuart Hart, M.D.....	1911	1914	3 years	Elect. Vist. Phys.
A.V.S. Adrian V. S. Lambert, M.D..	1912	1914	2 years	Elect. Vist. Surg'n
A.V.P. Herbert S. Carter, M.D.....	1914	....	.....	Continues in office.
A.V.P. Howard H. Mason, M.D....	1914	....	.....	Continues in office.
A.V.S. William Darrach, M.D.....	1914	1916	2 years	Resigned.
A.V.S. Clarence A. McWilliams, M.D.	1914	....	.....	Continues in office.
A.V.P. George Draper, M.D.....	1915	....	.....	Continues in office.
A.V.P. Albert R. Lamb, M.D.....	1917	....	.....	Continues in office.
A.V.P. H. Rawle Geyelin, M.D.....	1918	....	.....	Continues in office.
A.V.P. Arthur E. Neergaard, M.D...	1918	....	.....	Continues in office.
A.V.P. Archibald McI. Strong, M.D.	1919	....	.....	Continues in office.
A.V.S. Hugh Auchincloss, M.D.....	1919	....	.....	Continues in office.
A.V.S. James A. Corscaden, M.D....	1919	....	.....	Continues in office

RESIDENT PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
R.S. Clarence P. Thomas, M. D.....	1917	1918	1 year	
R.P. Stanley T. Fortuine, M.D.....	1918	1918	4 mos.	
R.P. Lee H. Ferguson, M.D.....	1918	1920	2 years	
R.P. Randolph West, M.D.....	1920	....	.....	Continues in office.
R.S. Raymond W. Lewis, M.D.....	1920	....	.....	Continues in office.

GRADUATES OF HOUSE STAFF

Adams, Robert, M.D. 1893
Alexander, Harry L., M.D. 1916
Alling, Eric L., M.D. 1920
Allison, Benjamin R., M.D. 1919
Andrews, George B., M.D. 1919
Andrews, George C., M.D. 1919
Babcock, James W., M.D. 1916
Bainbridge, Wm. S., M.D. 1895
Baird, Alvin W., M. D. 1907
Baldwin, Louis C. B., M.D. 1920
Barach, Alvin L., M.D. 1920
Barnes, William J., M.D. 1919
Barrett, Frederick J., M.D. 1907
Bebee, Edwin L., M. D. 1901
Bickley, Emil B., M.D. 1918
Bill, Edward W., M.D. 1891
Bliss, Walter P., M.D. 1917
Bovaird, Jr., David, M.D. 1894
Boyd, William B., M.D. 1908
Brenner, Edward C., M.D. 1911
Brown, Alfred J., M.D. 1906
Buchler, Aug. F., M.D. 1877
Bulkley, Kenneth, M.D. 1912
Burnham, Athel C., M.D. 1908
Busche, Thos. W 1878
Caldwell, Guy A., M.D. 1917
Cannon, A. Benson, M.D. 1916
Carter, Herbert S., M.D. 1898
Chambers, P. F., M.D. 1878
Chaplin, Hugh, M.D. 1915
Chickering, Henry T., M.D. 1914
Clarke, Edward W., M.D. 1920
Cleveland, Mather C., M.D. 1917
Cobb, James L., M.D. 1913
Cochran, Samuel, M.D. 1899
Cocke, Charles H., M.D. 1908
Coe, John W., M.D. 1900
Colp, Ralph, M.D. 1917
Cook, Edward, M.D. 1906
Cook, Finley R., M.D. 1898
Cooke, Robert A., M.D. 1907
Coonley, Frederick, M.D. 1902
Cornwall, Edward E., M.D. 1892
Corscaden, James A., M.D. 1909
Crowell, John B., M.D. 1875
Crump, Aristead C., M.D. 1907
Cutler, Jr., Allen R., M.D. 1919
Darrach, William, M.D. 1903
Davis, C. Roy, M.D. 1910
Decker, Harry R., M.D. 1909
Delavan, D. Bryson, M.D. 1876
Devan, Thomas A., M.D. 1913
Dolley, Frank S., M.D. 1914
Dorman, Harry G., M.D. 1902
Dorsey, Francis O., M.D. 1899
Douglass, Henry B., M.D. 1888
Draper, George, M.D. 1908
DuBois, Eugene F., M.D. 1909
Duffield, John T., M.D. 1882
Ely, Edward T., M.D. 1875
Erdman, Seward, M.D. 1905
Evans, Edward R., M.D. 1912
Fahnestock, Clarence, M.D. 1902
Ferry, Ronald M., M.D. 1918
Field, William H., M.D. 1918
Forbes, H. H., M.D. 1892
Forrest, Wm. E., M.D. 1877
Fortuine, Stanley T., M.D. 1918
Francke, Pedro F., M.D. 1893
Franklin, Albert V., M.D. 1913
Freeman, Jr., Alpheus, M.D. 1884
Freeman, Anthony C., M.D. 1912
Frissel, Louis F., M. D. 1902
Fuller, Duncan MacT., M.D. 1918
Furman, Benjamin A., M.D. 1913
Gaby, Robert E., M.D. 1909
Garner, E. F., M.D. 1885
Gerrish, W. H., M.D. 1879
Goodwin, Frank P., M.D. 1909
Grace, Roderick V., M.D. 1914
Graves, Gaylord W., M.D. 1911
Hale, Henry E., M.D. 1898
Hanford, John M., M.D. 1912
Hart, T. Stuart, M.D. 1897
Hartwell, John A., M.D. 1897
Harvey, Jr., Thomas W., M.D. . . . 1911
Hayden, Edwin P., M.D. 1920
Hawkes, Forbes, M.D. 1895
Haynes, Royal S., M.D. 1905
Haynes, Jr., W. H., M.D. 1877
Hazen, Roland, M.D. 1903
Heck, Edson B., M.D. 1920
Hedges, B. Van Dyke, M.D. 1893
Hooker, Alfred E., M.D. 1887
Howe, Hubert S., M.D. 1914
Howell, John Taylor, M.D. 1920
Howland, John, M.D. 1899
Hupp, Frank L., M.D. 1892
Hutton, Robert L., M.D. 1908
Ives, Sherwood B., M.D. 1899
Jackson, Reginald H., M.D. 1902
Jacobus, A. M., M.D. 1878
Jameson, James W., M.D. 1908
Keator, Harry M., M.D. 1904
Kennedy, Berthold S., M.D. 1918
Kennedy, Robert H., M.D. 1915
Kernan, Jr., John D., M.D. 1906
Kingsbury, Isaac Wm., M.D. 1905
Kouwenhoven, John B., M.D. 1897
Kuhlman, Alvin E., M.D. 1917
Lacayo, L. Alberto, M.D. 1879
Lamb, Albert R., M.D. 1910
Larson, Henry M., M.D. 1917
Lathrop, George H., M.D. 1907
Lattin, Berton, M.D. 1912
Leake, William H., M.D. 1918
Lee, Burton J., M.D. 1901
LeSeur, Horace H., M.D. 1915
Lewis, Raymond W., M.D. 1917
Little, Herbert W., M.D. 1880
Louria, Henry W., M.D. 1920

McBaine, Richard H., M.D.....1910
McBurney, Malcolm, M.D.....1912
McCarroll, H. B., M.D.....1883
McDonald, J. Oliver, M.D.....1911
McMaster, Porter R., M.D.....1894
McNulty, John J., M.D.....1878
McWilliams, Clarence A., M.D...1898
McWilliams, Norman B., M.D...1915
MacGuire, Constantine J., M.D..1914
Mackenzie, George M., M.D.....1915
Maddill, Grant C., M.D.....1888
Mandeville, H. A., M.D.....1882
Manheim, Sigmund, M.D.....1919
Manne, Alexander, M.D.....1919
Marvin, David M., M.D.....1889
Mason, Howard H., M.D.....1906
Maynard, Edwin P., M.D.....1920
Meleney, Frank L., M.D.....1918
Meleney, Henry E., M.D.....1917
Miller, James A., M.D.....1901
Moment, D. H., M.D.....1873
Montgomery, Earl C., M.D.....1918
Moore, William A., M.D.....1887
Moseley, Henry P., M.D.....1901
Norton, N. R., M.D.....1897
Osgood, Alfred T., M.D.....1901
Parsons, Jr., Wm. Barclay, M.D..1916
Paton, F. Wade, M.D.....1911
Pease, George M., M.D.....1910
Pershing, Edward J., M.D.....1894
Perkins, Edward W., M.D.....1891
Peters, Jr., John P., M.D.....1915
Pickhardt, Otto C., M.D.....1914
Pierson, Richard N., M.D.....1919
Porter, William H., M.D.....1879
Post, Wilfred McI., M.D.....1904
Potter, Philip C., M.D.....1919
Rainforth, Seldon I., M.D.....1906
Ramsdell, Edward B., M.D.....1879
Riggs, Austen Fox, M.D.....1904
Riley, Henry A., M.D.....1915
Rolando, Henry, M.D.....1885
Roof, Charles B., M.D.....1876
Roome, Clarence T., M.D.....1910
Ross, Renwick R., M.D.....1893
Ross, William Hugh, M.D.....1890
Roys, Charles K., M.D.....1904
Rustin, Frederick, M.D.....1900
Sampson, Edwin F., M.D.....1914
Sanford, Leonard C., M.D.....1896
Santee, Harold E., M.D.....1910
Schulte, Herman von W., M.D...1904
Sharpe, Frank W., M.D.....1889
Shattuck, Howard F., M.D.....1916
Shaw, Eliot A., M.D.....1920
Shaw, Frank W., M.D.....1886
Shepard, Lorrin A., M.D.....1919
Sherman, William H., M.D.....1886
Shibley, Gerald S., M.D.....1918
Shively, H. Lawrence, M.D.....1890
Shultze, Ernest C., M.D.....1894
Sicard, Montgomery H., M.D....1901
Simpson, Wm. K., M.D.....1882
Sizer, Nelson B., M.D.....1872
Smith, Charles H., M.D.....1903
Smith, George M., M.D.....1907
Smith, Malcolm K., M.D.....1913
Smith, Martin deF., M.D.....1914
Smith, Thayer M., M.D.....1916
Soper, Willard B., M.D.....1911
Spencer, Frank D., M.D.....1919
Squires, Charles A., M.D.....1907
Stadie, William C., M.D.....1918
Stearns, Wilbur W., M.D.....1917
Steele, Whitmore, M.D.....1892
Stevens, Alexander R., M.D.....1909
Stickler, Jos. W., M.D.....1881
Stowell, David D., M.D.....1913
Stuart, Harold C., M.D.....1919
Sullivan, T. F. X., M.D.....1916
Swift, Homer F., M.D.....1908
Swift, Walker E., M.D.....1920
Taylor, Fenton, M.D.....1916
Taylor, Harold W., M.D.....1917
Terry, Jr., Arthur H., M.D.....1912
Thomas, Clarence P., M.D.....1917
Thomas, Stanley B., M.D.....1905
Thornley, J. P., M.D.....1895
Thurber, S. W., M.D.....1896
Tooker, Frederick J., M.D.....1900
Trudeau, Jr., Edw. L., M.D.....1903
Tully, M. E., M.D.....1874
Utley, Fred B., M.D.....1909
Vail, John I. B., M.D.....1918
Van Emburgh, Geo. H., M.D....1920
Van Houton, Jacob A., M.D.....1877
Van Ingen, Philip, M.D.....1904
Vaughan, J. Colin, M.D.....1910
Vermilye, Herbert N., M.D.....1917
Voorhees, James D., M.D.....1896
Wagner, Charles G., M.D.....1884
Ward, E. St. John, M.D.....1907
Ware, Edward R., M.D.....1918
Waring, Antonio J., M.D.....1911
Waters, Bert H., M.D.....1895
Watkins, Edwin D., M.D.....1908
Webster, Jr., Chas. E. S., M.D...1905
Weeks, William W., M.D.....1915
Wells, Jr., Edward M., M.D.....1909
Wells, John A., M.D.....1881
West, Randolph, M.D.....1918
Wetmore, Howard G., M.D.....1880
Wheelwright, Jos. S., M.D.....1903
Wilkinson, Henry C., M.D.....1920
Williams, Linsly R., M.D.....1902
Winchester, W. H., M.D.....1903
Worcester, James N., M.D.....1913
Wurm, Jr., Carl, M.D.....1918
Wyman, Rodney E., M.D.....1920
Yocum, Joseph G., M.D.....1905

CHARTER

AN ACT

To Found a Presbyterian Hospital in the City of New York.

Passed February 28, 1868—*Chapter* 15.

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

Section 1. James Lenox, John Taylor Johnston, Robert L. Stuart, Morris K. Jesup, Marshall S. Bidwell, and their associates, as hereinafter named, shall constitute a body corporate, with power to establish, maintain, and conduct a Hospital in the City of New York, which shall be known and designated as "The Presbyterian Hospital in the City of New York."

Section 2. The property and concerns of said Corporation shall be vested in and managed by a Board of thirty-two Managers (by act of March 28, 1868, increased to thirty-six Managers), to be constituted as provided for in the following section.

Section 3. James Brown, Marshall S. Bidwell, William A. Booth, Aaron B. Belknap, William E. Dodge, James Donaldson, John C. Green, Winthrop S. Gilman, Robert M. Hartley, Richard Irvin, Edward S. Jaffray, Thomas Jeremiah, Morris K. Jesup, John Taylor Johnston, James Lenox, David Olyphant, William Paton, Thomas C. M. Paton, Joseph Stuart, Robert L. Stuart, Thomas U. Smith, Jonathan Sturges, Otis D. Swan, Charles N. Talbot, Willard Parker, M. D., John R. Ford, Henry M. Taber, Alexander Van Rensselaer, William M. Vermilye, Washington R. Vermilye, A. R. Wetmore, and A. Robertson Walsh, thirty-two in number, shall constitute a part of the Board of Managers. To these thirty-two Managers, the Rev. William M. Paxton, D.D., as Minister of the First Presbyterian Church; the Rev. William Adams, D. D., as Minister of the Madison Square Presbyterian Church; the Rev. Thomas Dewitt, D. D., as Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Rev. John N. McLeod, D.D., as Minister of the First Reformed Presbyterian Church, all in the City of New York, and their successors in office for the time being, shall, by virtue of their respective offices, be associated as members of the Board of Managers.

Section 4. As soon as practicable after the passage of this Act, the said Board shall organize, and by lot divide the thirty-two Managers into four classes of eight each, and the places of the said classes shall be vacant respectively on the second Wednesday in April, one, two, three, and four years thereafter, so that eight Managers shall be elected by the said Board of Managers annually, by ballot, to hold their seats for four years.

Section 5. The Board of Managers shall have power to fill all vacancies that may occur in the said Board, to enact By-Laws, and to appoint all such agents, assistants, and attendants as may be proper to carry out the purposes of the said Corporation. Among these shall be included a Superintendent and a Chaplain or both a Superintendent and a Chaplain; but these positions shall be held only by Presbyterians.

Section 6. Not less than eleven Managers shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

Section 7. The said Corporation are authorized to take by purchase, devise, or otherwise, and may hold, transfer, and convey, for the purposes of said Hospital, all the real and personal property of which it may become possessed, in so far as the same is in accordance with the general laws of this State, and not otherwise, and which said property shall be exempt from taxation, and shall be entitled to the benefit of the provisions of law relating to charitable institutions.

Section 8. This Corporation shall possess the general powers, and be subject to the provisions, restrictions and liabilities contained in the 3d Title of the 18th Chapter of Part First of the Revised Statutes.

Section 9. This Act shall take effect immediately.

CONSTITUTION

ARTICLE I.

Title.

The name by which this Society shall be known shall be, "The Presbyterian Hospital in the City of New York."

ARTICLE II.

Object.

The object of the Society is the establishment, support and management of an Institution for the purpose of affording medical and surgical aid and nursing to sick or disabled persons of every creed, nationality, and color. The public religious services in the Hospital shall be in conformity with the doctrine and forms of the Presbyterian or Reformed Church.

ARTICLE III.

The Society.

The Society shall consist of Life Members, who shall respectively be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous stated meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV.

Endowed Beds.

The Board of Managers may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy one bed in the common wards of the Hospital free of charge, subject, however, to such rules and regulations for the admission, treatment, and discharge of patients as are now, or shall be hereafter, prescribed by said Board.

Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

ARTICLE V.

Property.

All the property of the Society shall be applied to advance the general objects of the Society, except where it has been otherwise specially directed by the donor or testator.

ARTICLE VI.

Government.

The affairs of the Society shall be under the direction of a Board of thirty-six Managers, thirty-two of whom shall be divided into four classes of eight each; and the places of the said classes shall be vacant respectively on the second Wednesday of April, at the end of one, two, three and four years thereafter, so that Eight Managers shall be elected by the said Board annually, by ballot, to hold their seats for four years. To these thirty-two Managers, the Minister of the First Presbyterian Church, the Minister of the Madison Square Presbyterian Church, the Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Minister of the First Reformed Presbyterian Church, all in the City of New York, by virtue of their respective offices, for the time being shall be added as members of the Board of Managers. The officers of the Society shall consist of a President, a Vice-President, a Treasurer, a Corresponding Secretary and a Recording Secretary, who shall be selected annually by the said Board of Managers, from their own number, and shall also be Officers of the said Board. The said Officers and Managers, together, shall form a Board, to be denominated the "Board of Managers of the Presbyterian Hospital in the City of New York," not less than eleven of whom shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but seven shall be a quorum for all other purposes, and for stated meetings. The Board of Managers shall at all times be fully authorized to execute all powers of the Society, over all the estate and property of the Society. To it shall be committed the care of the funds of the Institution; authority to make By-Laws, Rules and Regulations, and to alter and amend the same; to fill vacancies in their own body, choose the Officers of the Society, appoint agents, assistants and attendants, and generally to transact the entire business of the Society.

ARTICLE VII.

Meetings of the Board.

The Board of Managers shall hold stated meetings on the second Tuesday of April, June, August, October, December and February, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President, or, in case of his absence or inability to act, by the Vice-President, or on the written requisition of five members of the Board of Managers; but when special meetings are called, the time and place of meeting, and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting; and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII.

Annual Meeting.

A meeting of the members of the Society shall be held annually on such day between the 15th of October and 1st of January as the Board of Managers may appoint. It shall be the duty of the Board of Managers to make the necessary arrangements for this meeting; to present to the members a report of the proceedings of the previous years; to exhibit a statement of the funds and property of the Society; and also to give information of any matters relating to the objects of the Society which may be of interest or importance.

At the stated meeting of the Board in April eight members shall be chosen by ballot from among the members of the Society to supply the places of the class of managers whose term of service is about to expire. These eight members, together with those composing the three other classes, and the four *ex-officio* members of the Board, shall constitute the Board of Managers for the ensuing year, and shall continue in office until their successors are elected. In case of failure to make such elections on the appointed day, a special meeting of the Board shall be called for that purpose.

ARTICLE IX.

Amendments to the Constitution.

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

OF THE BOARD OF MANAGERS.

I.—*Rules and Regulations.*

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

II.—*President.*

The President shall preside at the meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex-efficio, a member of all committees.

III.—*Vice-President.*

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President. Should he also be unable to act, a President pro tem. shall be chosen by the Board.

IV.—*Treasurer.*

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V., of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

V.—*Safe Keeping of Securities.*

All bonds, stocks, and other invested securities and evidences of value shall be kept in a safe in the vault of a Safe Deposit Company to be taken in the name of the Hospital. Access to the safe containing the securities shall only be had by the Treasurer when accompanied by a member of the Finance Committee, or in the absence of the Treasurer by any two members of the Finance Committee. A record shall be made of each visit to the vault in a book provided for that purpose, stating over the signature of the visitors all changes made in the contents of the safe, and when no changes are made, the object of the visit.

VI.—*Secretary.*

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex-officio a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

VII.—*Committees.*

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight members, a Dispensary Committee of five members, a Training-School Committee of three or more members, a House Committee of three or more members, a Finance Committee of five members, of which the Treasurer shall be one, a Committee on nominations of five members, of which the Secretary shall be one, and an Auditing Committee of two members. The members appointed on these Committees shall hold office for one year from the second Wednesday in April next ensuing, unless otherwise ordered by the Board, and shall keep minutes of their proceedings, which shall be submitted to the Board at its stated meetings. The Board shall also appoint two of its members for each month of the year, who shall serve as an Inspecting Committee. If any manager thus appointed shall be unable to attend during the time allotted to him, it shall be his duty to procure some other manager to attend in his stead.

VIII.—*Executive Committee.*

The Executive Committee shall consist of the eight Managers chosen as provided in By-Law VIII, to whom shall be added the two Managers serving as the Inspecting Committee, and the members of the Dispensary, Training School and House Committees.

1. The Committee shall meet on the second and fourth Tuesday of each month and may hold special meetings when necessary, or when called by the Chairman or two members of the Committee. Three shall constitute a quorum.

2. The Executive Committee shall give orders and establish such rules and regulations as they shall deem necessary for the better carrying into effect the object of this Institution, provided such rules and regulations be not inconsistent with those established by the Board of Managers.

3. All questions relating to the admission, rejection and discharge of patients shall be decided by the Executive Committee, in conformity with the directions of the Board of Managers.

4. In case the House Physician, House Surgeon, or any of their assistants, or any other officer or employee shall neglect any of the duties prescribed to them, or refuse to comply with any reasonable request of the Executive Committee or Superintendent, the Superintendent may suspend the offender, and he shall at once report his action to the Executive Committee.

5. The Executive Committee shall have general charge of all property within the precincts of the Hospital, and shall see that proper economy is observed in the administration of all its affairs, having due regard to the welfare of its beneficiaries. It shall audit and examine the accounts of the Superintendent; and authorize such repairs and disbursements as may from time to time be necessary, and shall draw drafts upon the Treasurer therefor; such drafts, except for the monthly pay-roll and supplies, shall not exceed $1,000 without authority of the Board therefor; shall be signed by the Chairman and Secretary for the time being of the Committee; and shall be a sufficient voucher for the Treasurer.

IX.—*Out-Patient Department Committee.*

The Out-Patient Department Committee shall consist of five Managers. It shall have the general care and oversight of the Out-Patient Department, and shall meet on the second and fourth Tuesdays of each month.

X.—*School of Nursing Committee.*

The School of Nursing Committee shall consist of three or more Managers, who shall have the general care and oversight of the School of Nursing.

XI.—*House Committee.*

The House Committee shall consist of three or more Managers, and shall direct and control the purchasing of all food, fuel, equipment and repair supplies, and have general supervision of the equipment, maintenance and repair of real estate and buildings.

XII.—*Finance Committee.*

1. The Finance Committee shall consist of five Managers—one of whom shall be the Treasurer. Three shall constitute a quorum.

2. It shall be their duty to adopt proper means to augment the financial resources of the Institution, to direct and counsel the Treasurer in the investment, care and management of the finances, and to prescribe such form of accounts and reports as are deemed necessary. All proposed investments must receive the approval of the Board of Managers or the Executive Committee.

XIII.—*Nominating Committee.*

1. The Nominating Committee shall consist of five Managers, of whom the Secretary shall be one. Three shall constitute a quorum.

2. In the case of a vacancy occurring in the Board of Managers they shall recommend to the Board the name of a Life Member to fill such vacancy, and to them shall be referred the names of all persons suggested for such position

or for Life Membership; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board, except with unanimous consent.

3. All persons nominated for positions on the House Staff shall be referred to this Committee. The names of such as shall be favorably considered by the Committee shall be by them reported to the Board of Managers.

XIV.—*Inspecting Committee.*

1. The Inspecting Committee shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

2. They shall enter their report in a book, which book shall be laid before the Executive Committee at its meetings.

XV.—*Auditing Committee.*

The Auditing Committee shall shortly after the close of each fiscal year examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Superintendent for the last fiscal year examined and checked by certified public accountants. The Committee shall thereafter report to the Board the result of such accounting with its recommendations.

XVI.—*Medical Board and the Medical, Surgical and Laboratory Service.*

1. The Board of Managers shall appoint annually—

(a) A Director of the Surgical Service, a Director of the Medical Service, and a Director of the Pathological Service; these shall together constitute the Medical Board.

(b) As many Visiting Physicians and Surgeons, and Associate Visiting Physicians and Surgeons, as the service of the Hospital may require, a Visiting Physician to the Roentgen Ray Department, a Visiting Bacteriologist, a Visiting Chemist, an Out-Patient Department Staff, and such other department chiefs and assistants as the various services of the Hospital may require.

(c) As many Assistant Physicians and Surgeons and special Consulting Physicians and Surgeons as the service of the Hospital may require.

(d) A House Staff, consisting of as many members as the service of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

(e) A Registrar of the Out-Patient Department.

2. These appointments shall be made at some time prior to July 1st in each year. The appointees unless a different term be fixed by the Board shall hold office for one year and therafter until further action of the Board.

XVII.—*Executive Staff.*

The Board of Managers shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers shall appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

XVIII.—*Endowed Beds.*

1. A gift of $7,500 shall entitle the donor and his successors to nominate, from time to time, an adult patient to use and occupy one bed in the common wards of the Hospital free of charge.

2. A gift of $5,000 shall entitle the donor to a like privilege for the children's ward.

3. A gift of $5,000 shall entitle the donor, during life, to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. In the case of a corporation or association the privilege shall expire in fifteen years.

4. Any person or corporation being the donor of a $5,000 bed may increase their donation to $7,500, in which case they shall become thenceforth entitled to the privilege that attaches to an original donation of that amount.

5. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

6. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the general endowment fund, the income of which shall be used for the payment of the current expenses of the Hospital, and no privileges shall accrue to the donor.

7. The Board of Managers shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

8. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Managers may prescribe, and shall be signed by the President or Vice-President and Treasurer, who shall also affix the seal of the Corporation.

XIX.—*Appropriations of Money.*

Except in the cases provided for in Section 5 of By-Law VIII. and Section 2 of By-Law XII, all appropriations of money shall be made by resolution of the Board of Managers. Orders for the amounts thus appropriated shall be drawn on the Treasurer by the President or presiding officer of the meeting, and be countersigned by the Secretary or Secretary pro tem., and when properly endorsed shall be sufficient voucher for the Treasurer.

XX.—*Complaints, Suspensions, or Discharges.*

If any officer, physician, or surgeon shall become unfit to execute his office, or shall conduct himself contrary to any of the Rules of the Hospital, or refuse or neglect to execute the same, the Executive Committee, or any member of the Board of Managers may submit against him a complaint in writing, at a meeting duly called, and thereupon a notice of the said complaint shall be given to the person complained of, and a time shall be appointed (not less than six days after service of said notice) for the person complained of to make his defence before the Board of Managers; and the Board, having examined into the truth of the complaint, and heard the defence of the party accused, if any shall be made, may, with the concurrence and approbation of a majority of the Managers present, suspend or discharge the officer, physician, or surgeon complained of.

XXI.—*Order of Business.*

The order of business shall be as follows:

1. The meeting shall be opened with prayer.
2. The roll shall be called, and the attending members noted.
3. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
4. Treasurer's Reports.
5. Reports of the Committees shall be called for, and order taken thereon.
6. Communications to the Board shall be received and considered.
7. Unfinished business.
8. New business.

XXII.—*Alterations or Additions.*

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

Revised, April 9, 1918.

RULES AS TO THE ADMISSION OF PATIENTS.

1. All ward patients are required to pay $3.00 per day for board or such smaller sums as may be determined by the circumstances of the case, of which the Managers shall be the sole judges. Patients from New York City (Manhattan and Bronx), who are unable to pay are admitted free. Patients from out of town requiring operative treatment not obtainable at their homes may be admitted free if unable to pay. Other patients from out of town will not usually be admitted free, but this rule shall not apply to patients recommended for admission by members of the Board of Managers or by any of the Directors of Service.

2. Patients suffering from severe accident or serious illness will be admitted at any hour of the day or night. Other patients will be admitted between 9 A. M. and 5 P.M. If able, they must apply in person at the office of the Hospital, when they will be examined by a member of the House Staff or Surgeon on duty, and admitted by the Superintendent, subject to approval by the Executive Committee. If unable to apply in person, they shall be visited and examined by such Physician as may be appointed by the Executive Committee.

3. Patients may be admitted by the Superintendent on the recommendation of any Manager, after examination as to suitableness by a member of the House Staff, or on the recommendation of any Physician or Surgeon of the Hospital.

4. No patient suffering from any readily communicable disease shall be admitted, nor any whose case does not require the special benefits of the Hospital; nor shall any patient be admitted whose case is judged to be incurable, unless there be urgent symptoms which, in the opinion of the Attending Physician or Surgeon, are capable of being relieved. There shall be no uterine nor vaginal examination made except in the presence of a nurse.

5. No patient suffering from erysipelas shall be admitted to either the Medical or Surgical Division of the Hospital.

6. There shall be recorded in the office daily the number of vacant beds.

7. Application for the admission of patients living out of the city must be accompanied by a certificate of some reputable physician, stating the nature and probable duration of the disease.

RULES FOR VISITORS.

1. Visitors will be admitted to the wards daily from 1 to 2 P. M., and on Sundays from 1 to 3 P. M., also on Tuesday and Friday evenings between 6 and 8 one visitor will be permitted, providing only one comes in the afternoon, and at no other time, except by special permission from the Superintendent.

2. Not more than two visitors will be admitted to see any patient on the same day.

3. Parents only (no children, relatives or friends) will be permitted to visit in the children's ward and for one-half hour only each visit.

4. Patients reported as seriously ill by the Physician or Surgeon will be permitted to see members of the family at any time.

5. Only fruit, jelly and ice-cream can be brought for patients. Such packages must be left with the door clerk, and, if approved by the Physician, will be sent to the patients.

6. Visitors must observe perfect order and propriety while in the Hospital; must confine their visits to their immediate friends; must not stop or loiter in the halls, offices, or on stairways, and must leave the building promptly at the end of visiting hours.

Any violations of these rules may subject the offender to exclusion from the premises.

All letters of inquiry regarding patients should be addressed to

CHARLES H. YOUNG, M. D., *Superintendent.*

FORM OF BEQUEST

I give and bequeath to THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK, incorporated by the Legislature of the State of New York in the Year 1868, the sum of----------Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK, incorporated by the Legislature of the State of New York in the Year 1868, all that, etc. [*describe the property*] to be had and holden to the said THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK, and their successors and assigns, for the use and benefit of the said Hospital.

THE

PRESBYTERIAN HOSPITAL

IN THE

CITY OF NEW YORK

Fifty-third Annual Report

For the Twelve Months Ending December 31

1921

PRESBYTERIAN in its BURDENS because founded by PRESBYTERIANS.

UNDENOMINATIONAL in its BENEFITS because "For the Reception of Patients irrespective of Creed, Nationality, and Color."

Announcement of James Lenox, Founder, on opening Hospital, 1871.

School of Nursing

THE

PRESBYTERIAN HOSPITAL

IN THE

CITY OF NEW YORK

Fifty-third Annual Report

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OFFICERS

President
WILLIAM SLOANE

Vice-President
WILLIAM M. KINGSLEY

Treasurer
CORNELIUS R. AGNEW
22 William Street

Secretary
MATTHEW C. FLEMING
170 Broadway

MANAGERS

Whose terms of office expire respectively in

1922

ETHAN ALLEN
MATTHEW C. FLEMING
WILLIAM ALLEN BUTLER
PHILIP A. ROLLINS
ROBERT W. CARLE
JOHNSTON deFOREST

1923

ROBERT W. deFOREST
CHARLES W. McALPIN
DAVID M. LOOK
EDWARD S. HARKNESS
JAMES R. SHEFFIELD
GEORGE GIBBS
WILLIAM WILLIAMS

1924

MOREAU DELANO
WILLIAM M. KINGSLEY
WILLIAM SLOANE COFFIN
CORNELIUS R. AGNEW
WILLIAM H. WHEELOCK

1925

WILLIAM SLOANE
HENRY W. deFOREST
THATCHER M. BROWN
C. IRVING FISHER, M.D.

Ex-Officio

GEORGE ALEXANDER, D.D.
Minister of the Old First Presbyterian Church

ROBERT WATSON, D.D.,
Minister of the Scotch Presbyterian Church.

DAVID JAMES BURRELL, D.D.,
Senior Minister of the Collegiate Reformed Church.

Board meets second Tuesday of January, February, March, April, May, June, October, November, and December.

STANDING COMMITTEES

Executive

THATCHER M. BROWN
EDWARD S. HARKNESS
HENRY W. deFOREST
CORNELIUS R. AGNEW
WILLIAM M. KINGSLEY
WILLIAM ALLEN BUTLER
C. IRVING FISHER, M.D.
MOREAU DELANO

And the members of the Inspecting Committee on duty, Out-Patient Department, School of Nursing and House Committees.

Regular meeting on second and fourth Tuesdays of each month.

Out-Patient Department

ROBERT W. CARLE
ETHAN ALLEN
WILLIAM ALLEN BUTLER
CORNELIUS R. AGNEW
WILLIAM H. WHEELOCK

Finance

WILLIAM M. KINGSLEY
WILLIAM H. WHEELOCK
MOREAU DELANO
HENRY W. deFOREST
And Treasurer *ex-Officio*

Nominating

EDWARD S. HARKNESS
JOHNSTON deFOREST
THATCHER M. BROWN
WILLIAM WILLIAMS
And Secretary *ex-Officio*

House

ROBERT W. CARLE
GEORGE GIBBS
DAVID M. LOOK
WILLIAM SLOANE COFFIN
WILLIAM WILLIAMS

STANDING COMMITTEES

School of Nursing

JAMES R. SHEFFIELD
MOREAU DELANO
WALTER W. PALMER, M.D.
ALLEN O. WHIPPLE, M.D.
C. IRVING FISHER, M.D.

Auditing

DAVID M. LOOK
ETHAN ALLEN

Committee on Relations Between the Hospital and Columbia University

HENRY W. deFOREST
EDWARD S. HARKNESS
WILLIAM SLOANE

Building Committee

EDWARD S. HARKNESS
WILLIAM SLOANE
HENRY W. deFOREST

The President is *Ex-Officio* a member of all Committees

Inspecting Committee

1921

May—Messrs. FISHER and SLOANE.

June—Messrs. ALLEN and JOHNSTON deFOREST.

July—Messrs. WILLIAM WILLIAMS and MOREAU DELANO

August—Messrs. CARLE and LOOK

September—Messrs. KINGSLEY and AGNEW.

October—Messrs. WHEELOCK and GIBBS.

November—Messrs. ROLLINS and SLOANE.

December—Messrs. FISHER and BUTLER

1922

January—Messrs. CARLE and HARKNESS.

February—Messrs. ALLEN and COFFIN.

March—Messrs. LOOK and FLEMING.

April—Messrs. AGNEW and SHEFFIELD.

The By-Laws call for a weekly inspection of all Departments of the Hospital

EXECUTIVE OFFICERS

Superintendent
CHARLES H. YOUNG, M.D.

Assistant Superintendent
RUTH T. DEAN, R.N.

Assistants to the Superintendent
KARL L. VAN SLYKE
RUTH CAMPBELL

Acting Director School of Nursing
HELEN YOUNG, R.N.

Acting Assistant Director School of Nursing
MABEL DAVIES, R.N.

Instructor in Social Service
ELSIE THAYER PATTERSON, R.N.

Acting Chaplain
W. L. HUGHES

Pharmacist
ANNA E. GROSSO, PH.G.

Chief Clerk
NATHAN MANDEL

Chief Engineer
R. ELLIOT BOND

Assistant to the Treasurer
CURTIS R. SOUTHWICK

MEDICAL BOARD

President
WALTER W. PALMER, M.D.
Director of Medical Service

Secretary
CHARLES H. YOUNG, M.D.
Superintendent

Vice-President
ALLEN O. WHIPPLE, M.D.
Director of Surgical Service

JAMES W. JOBLING, M.D.
Director of Pathological Service

MEDICAL SERVICE

Director
WALTER W. PALMER, M.D.

Visiting Physicians
GEORGE A. TUTTLE, M.D. ALPHONSE DOCHEZ, M.D.
ALBERT R. LAMB, M.D.

Visiting Physician to Children's Service
HOWARD H. MASON, M.D.

Visiting Urologist
FREDERICK TILNEY, M.D.

Associate Visiting Physicians
H. RAWLE GEYELIN, M.D. GEORGE DRAPER, M.D.
GEORGE M. MACKENZIE, M.D. ARTHUR E. NEERGAARD, M.D.
ARCHIBALD McI. STRONG, M.D.

Assistant Visiting Physicians
WALTER P. ANDERTON, M.D. DANA W. ATCHLEY, M.D.
J. GARDNER HOPKINS, M.D. LOUIS BAUMAN, M.D.

Assistant Visiting Neurologist
HUBERT S. HOWE, M.D.

Assistant Visiting Physicians to Children's Service
HERBERT N. VERMILYE, M.D. FRANK McLEAN, M.D.

MEDICAL AND RESEARCH LABORATORIES

Assistant Physicians
BERTRAM J. SANGER, M.D. HENRY JACKSON, M.D.
FRANKLIN A. STEVENS, M.D. AUGUSTUS R. FELTY, M.D.
WILLIAM S. LADD, M.D. EDWARD J. BIGWOOD, M.D.

SURGICAL SERVICE

Director
ALLEN O. WHIPPLE, M.D.

Visiting Surgeons
HUGH AUCHINCLOSS, M.D. FORDYCE B. ST. JOHN, M.D.

Visiting Urologist
J. BENTLEY SQUIER, M.D.

Associate Visiting Surgeons
WILLIAM BARCLAY PARSONS, M.D., WILDER G. PENFIELD, M.D.

Associate Visiting Urologist
J. F. McCARTHY, M.D.

Assistant Visiting Urologists
CLARENCE G. BANDLER, M.D. ROLFE KINGSLEY, M.D.
GEORGE F. CAHILL, M.D.

Anesthetist
ANNE PENLAND, R.N.

ROENTGEN RAY DEPARTMENT

Visiting Physician
HARRY M. IMBODEN, M.D.

Technician
LOUISA F. GREENE

RADIOTHERAPEUTIC DEPARTMENT

Radiotherapeutist
WILLIAM P. WITHERBEE, M.D.

Photographer
CARLIS J. LANDER

PATHOLOGICAL SERVICE

Director
JAMES W. JOBLING, M.D.

Associate Visiting Pathologist
ALWIN M. PAPPENHEIMER, M.D.

Assistant Visiting Pathologist
WILLIAM C. JOHNSON, M.D.

Resident Pathologist
WILLIAM C. VON GLAHN, M.D.

Assistant Resident Pathologist
HENRY K. BLAKE, M.D.

Associate Visiting Surgical Pathologist
WILLIAM C. CLARKE, M.D.

Assistant Visiting Surgical Pathologist
ARTHUR P. STOUT, M.D.

Bacteriologist
HANS ZINSSER, M.D.

Resident Bacteriologist
FREDERICK B. HUMPHREYS, M.D.

SPECIAL CONSULTANTS

Surgery— GEORGE E. BREWER, M.D.
WILLIAM DARRACH, M.D.
ADRIAN V. S. LAMBERT, M.D.

Medicine—HERBERT S. CARTER, M.D.

Gynecology—WILLIAM E. STUDDIFORD, M.D.

Laryngology and Otology—CORNELIUS G. COAKLEY, M.D.

Assistant Consultant—EDWARD A. PRATT, M.D.

Opthalmology—ARNOLD KNAPP, M.D.

Assistant Consultant—MARK J. SCHOENBERG, M.D.

Dermatology—JOHN ADDISON FORDYCE, M.D.

Anesthesia—THOMAS L. BENNETT, M.D.

Pediatrics—WILLIAM P. NORTHRUP, M.D.

Orthopedic Surgery—RUSSELL A. HIBBS, M.D.

Assistant—BENJAMIN FARRELL, M.D.

Tuberculosis—JAMES A. MILLER, M.D.

MEMBERS OF THE HOUSE STAFF

During the Twelve Months Ending December 31, 1921

Resident Physician

GEORGE HARROP, M.D.

Resident Surgeon

JAMES GREENOUGH, M.D.

Assistant Resident Physicians

ROBERT F. LOEB, M.D.

FRANKLIN McC. HANGER, Jr., M.D.

Assistant Resident Surgeon

DUNCAN MacT. FULLER, M.D.

PAUL S. BARKER, M.D.
FRANK BROWN BERRY, M.D.
JOHN W. S. BRADY, M.D.
HAROLD A. BULGER, M.D.
EMMA E. CORWIN, M.D.
ROWLAND G. FREEMAN, M.D.
JAMES BARTLEY GIVEN, M.D.
ROBERT S. GRINNELL, M.D.
GILBERT E. HAGGART, M.D.
L. EMMETT HOLT, Jr., M.D.
FRANK L. HUGHES, M.D.
GARRY deN. HOUGH, M.D.
FREDERICK B. JENNINGS, M.D.
JAMES J. JOELSON, M.D.
FRANK C. JOHNSON, M.D.
CLIFFORD LAMAR, M.D.
GULLI LINDH-MULLER, M.D.
MEYER M. MELICOW, M.D.
HENRY A. MURRAY, M.D.
RUSTIN McINTOSH, M.D.
FRANCIS J. McGOWAN, M.D.
FRANK H. PETERS, M.D.
GEORGE REYNOLDS, M.D.
JULIUS SIEGLER, M.D.
BEVERLY C. SMITH, M.D.
ABNER STERN, M.D.
DAVID TEPLITSKY, M.D.
RALPH T. B. TODD, M.D.
ALFRED H. WASHBURN, M.D.

OUT-PATIENT DEPARTMENT

Registrar

ELSIE V. JAMESON, R.N.

Assistant to Superintendent

Attending Staff

Surgeon-in-Chief

MATHER CLEVELAND, M.D.

Attending Surgeon (Chief of Clinic)

RAYMOND W. LEWIS, M.D.

Assistant Surgeons

CHARLES T. BUTLER, M.D.
LOUIS CARP, M.D.
GRANT PENNOYER, M.D.
WALKER E. SWIFT, M.D.

Attending Proctologist

FRANK C. YEOMANS, M.D.

Physician-in-Chief

ARTHUR E. NEERGAARD, M.D.

Attending Physician (Chief of Clinic)

WALTER P. ANDERTON, M.D.

Assistant Attending Physicians

MARTIN deFOREST SMITH, M.D.
THAYER A. SMITH, M.D.

Assistant Physicians

KENNETH R. McALPIN, M.D.
HENRY JACKSON, Jr., M.D.
EDSON B. HECK, M.D.
ALPHEUS FREEMAN, M.D.
FRANKLIN A. STEVENS, M.D.

Out-Patient Department

CHILDREN'S DEPARTMENT

Attending Physicians

HERBERT N. VERMILYE, M.D.
FRANK McLEAN, M.D.

Assistant Physicians

BENJAMIN R. ALLISON, M.D.
EDITH M. LINCOLN, M.D.

TUBERCULOSIS DEPARTMENT

Attending Physician

HENRY T. CHICKERING, M.D.

Assistant Physician

WILLIAM B. BOYD, M.D.

DEPARTMENT OF GASTRO-INTESTINAL DISEASES

Attending Physician

ARMISTEAD C. CRUMP, M.D.

Assistant Physician

AUGUSTUS R. FELTY, M.D.

DEPARTMENT OF SKIN AND SYPHILIS

Attending Physician

J. GARDNER HOPKINS, M.D.

DENTAL DEPARTMENT

FRANK T. VAN WOERT, D.D.S., Chairman,
Administrative Board, School of Dentistry,
Columbia University.

Director
WILLIAM D. TRACY, D.D.S.

Chief of Oral Surgery Staff
HENRY SAGE DUNNING, M.D., D.D.S.

Visiting Dental Surgeons
WILLIAM B. DUNNING, D.D.S. MARTIN C. TRACY, D.D.S.
ANNA V. HUGHES, D.D.S.

Assistant Visiting Oral Surgeons
FRANCIS S. McCAFFREY, D.D.S. WILLIAM S. HOPKINS, D.D.S.
JOSEPH SCHROFF, M.D. H. HENRY LARSON, D.D.S.
ALLAN G. BRODIE, D.D.S. HANNES HOVING, D.D.S.
J. FRANK WYNN, D.D.S.

Assistant Visiting Dental Surgeons
CHARLES HATTAUER, D.D.S. ROBERT E. GILLIE, D.D.S.
CHARLES G. SIEBERT, D.D.S. R. H. SNEDAKER, D.D.S.
PAUL S. TARLER, D.D.S. ARTHUR S. MACMILLAN, D.D.S.

Dental Roentgenologist
HOWARD T. APPLEGATE, D.D.S.

THE FIFTY SECOND ANNIVERSARY

OF

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

was held in the Board of Managers Room at the Hospital, April 12, 1921, at 4:30 P. M.

The President, Mr. William Sloane, presided.

The exercises were as follows:

Scripture Lesson and Prayer, Dr. C. Irving Fisher.

Remarks, Mr. William Sloane.

The Fifty-second Annual Report of the Board of Managers, containing the report of the Treasurer, was presented.

THE FIFTY-THIRD ANNUAL REPORT

OF THE

BOARD OF MANAGERS

OF

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

For the year ending December 31, 1921.

The past year has been perhaps the most eventful one in the history of the Presbyterian Hospital. In February last an agreement was consummated between the Hospital and Columbia University providing for the permanent affiliation of the two institutions, the exact purport and intent of which is perhaps best expressed in the language of the Agreement itself, which is as follows:

"THIS AGREEMENT made this tenth day of February, one thousand nine hundred and twenty-one, between The Trustees of Columbia University in the City of New York, a corporation organized under the laws of the State of New York (hereinafter called the University), a party of the first part, and the Presbyterian Hospital in the City of New York, a corporation organized under the laws of the State of New York (hereinafter called the Hospital), party of the second part.

For the purpose of establishing a permanent alliance between the University and the Hospital (a) to secure the best obtainable treatment of the sick and injured and (b) to provide for medical education and research of the highest type it is mutually covenanted and agreed as follows:

Article I

The University and the Hospital is each to continue its independent existence and control. Nothing in this agreement is to be construed to affect any function of either the University or the Hospital not expressly covered by its terms.

Article II

The proposed new buildings of the Medical School of the University and the Hospital are to be built upon an agreed site. There shall be a division of the site between the University and the Hospital, and each is to acquire the portion assigned to it in such division at its own cost and expense. The portion assigned to the University is to be conveyed to, and be owned and maintained by, the University; and the portion assigned to the Hospital is to be conveyed to, and be owned and maintained by, the Hospital.

The parties are within four months from the time this agreement goes into effect to proceed with the preparation of plans for the new building and the construction of the buildings in accordance with the plans adopted and continue such construction with due diligence to the completion of the buildings.

Article III

The professional staffs of the Hospital are to consist of professors and other members of the staff of the Medical School of the University who are to be appointed by the Hospital on the nomination of the University.

Article IV

In order that the permanent alliance of the University and the Hospital shall be maintained and effectively administered, an Administrative Board is to be appointed to consist of three Managers of the Hospital and three Trustees of the University, with the Dean of the Medical School acting in an advisory capacity without voting power. The first Board shall consist of Edward S. Harkness, Henry W. deForest and William Sloane representing the Hospital, and John G. Milburn, Walter B. James and William Barclay Parsons, representing the University. In case of a vacancy by death, resignation or other cause, it is to be filled by the body that made the appointment; but the appointments made by the Hospital shall be subject to the approval of the University and those made by the University shall be subject to the approval of the Hospital.

Article V

The powers of the Administrative Board are to be as follows:

1—A list of the members of the professional staffs of the University, who are nominated by the University to constitute the professional staffs of the Hospital, is to be submitted annually by the University to the Administrative Board for its approval before its presentation to the Hospital for its action under Article III.

2—To consider any objection made to any member of the professional staffs of the Hospital, and to report thereon with their recommendations to the University and the Hospital.

3—To examine and consider plans for the new Hospital and new Medical School Buildings and to report thereon to the University and the Hospital with their recommendations.

4—Subject to the approval of the Trustees of the University and the Board of Managers of the Hospital, to determine from time to time the facilities and equipment for instruction and research in the Hospital; to apportion between the University and the Hospital any joint or common outlay or expenditure for construction, equipment or operation that may be found necessary by the mutual

action of the University and the Hospital; and to exercise such other powers as may be conferred upon it from time to time by the authority of the Trustees of the University and the Board of Managers of the Hospital acting concurrently.

ARTICLE VI

This Agreement is to continue in full force and effect until terminated by the mutual consent of the parties."

Coincident with the execution of this agreement a tract of about twenty-two acres of land bounded by Broadway, 168th Street, the Hudson River and 165th Street was donated to the Hospital and the University by Mr. Edward S. Harkness and large gifts made to the University by the Rockefeller and Carnegie Foundations and the General Education Board, thus insuring the carrying out of the long discussed plan of establishing a medical and hospital center in the City of New York on a larger and more efficient scale than exists in any other city in the world.

In view of the importance of the undertaking it is plain that a considerable period of time will be required for the completion of the plans and the erection of the new hospital and medical school buildings.

Meanwhile we have provided, during the past year, quite extensive laboratory facilities at the present Hospital that were very greatly needed. We have transferred the case histories to what was formerly the corridor giving access from the Administration to the Surgical buildings, and have improved the service in the Out-Patient Department with the co-operation of the Dispensary Development Committee.

Careful study is now being given to other hospital problems which we hope to solve before moving to the new buildings.

The resignation of the Director of the Training School for Nurses, Miss Anna C. Maxwell, was presented in May. Miss Maxwell had been its guiding spirit for so many years that it is hard to think it possible that she no longer presides over the School. It was only natural, however, that Miss Maxwell should have asked to be relieved from the onerous duties of her office while still able to devote her great knowledge to the science of nursing, derived from her long experience, to the advantage of her profession generally. Miss Maxwell will always remain a member of the Presbyterian Hospital family. Her place is now being most ably filled by Miss Helen Young, a graduate of the Class of 1912 and Instructor in the School since her graduation.

The change in the personnel of the Hospital Staff, made necessary by the adoption of the "full time" plan, severed ties that bound many surgeons and physicians to the Presbyterian Hospital. The

Managers of the Hospital are very grateful to those who so long and so faithfully cared for the sick and injured within our walls. They were sorry to part with them and they hope that every one of them will retain his attachment to the Presbyterian Hospital, notwithstanding the fact that he is no longer connected with it professionally.

To the new members of our Staff, those who are giving all their time and energy to the care of patients, and the study of disease, we give a most cordial welcome.

To all the members of the Medical Staff, old and new, to the Superintendent and the loyal members of his staff, and to all others whose faithful performance of duty has enabled the institution to do its work, the Board of Managers hereby expresses its grateful appreciation.

To fully understand all that has been accomplished in the Hospital during the year 1921, it will be necessary to study the various reports that follow. They will be found to be most interesting and instructive.

Respectfully submitted,

WILLIAM SLOANE,

President.

REPORT OF THE TREASURER

COMPARATIVE STATEMENT OF CURRENT REVENUE

For the years ending December 31st, 1921 and 1920

Hospital Earnings or Operating Earnings	1921	1920
Private Room Patients	$ 69,384.25	$ 73,714.91
Board of Friends of Patients	1,602.00	804.75
Ward Pay Patients	70,157.80	78,682.49
City of N. Y. for part maintenance of ward patients	38,032.38	27,566.75
Special Nursing	85,765.00	78,112.92
Operating Room Fees	4,811.25	5,832.50
X-Ray Therapy	1,952.86	914.80
X-Ray Service	18,403.12	18,448.64
Dental X-Ray	703.43	405.00
Radium Therapy	1,314.75	1,505.50
Transfusions	3,056.50	
Salvarsan	2,705.12	
Ambulance Fees	159.00	118.00
Pharmacy	10,374.54	8,284.03
Out-Patient Department	20,832.17	14,080.24
Photographic Service	29.05	17.95
Telephone Tolls	1,938.34	1,505.31
Fees from Pupil Nurses	4,206.00	3,591.00
Kitchen Refuse Sold	359.46	644.21
Scrap Material Sold	83.51	333.25
Miscellaneous	328.68	776.75
Total Hospital Earnings	$336,199.21	$315,339.00

Other Revenue or Income	1921	1920
Donations from Individuals to meet Current Expenses	$ 19,541.91	$ 23,710.87
Donations from Churches to meet Current Expenses	2,689.96	2,796.93
Donations for Annual Beds	2,000.00	1,800.00
Donations for Thanksgiv'g and Christmas Dinners	1,000.00	1,000.00
Received from the United Hospital Fund	25,188.59	41,638.43
Income from Investments held in:		
Endowed Bed Fund	57,182.81	54,464.51
Perry McDonough Collins Endowment Fund	25,466.31	26,093.14
Edwin Bancroft Foote Fund	4,750.00	7,000.00
General Endowment Fund	9,490.00	7,240.00
General Fund	73,342.99	57,405.75
Margaret E. Dows Fund	90.00	
Fiske Fund	6,200.00	5,832.50
Morris K. and Maria DeWitt Jesup Fund	5,000.00	5,000.00
Margarette A. Jones Fund	7,875.00	6,000.00
John Stewart Kennedy Fund	100,407.49	85,983.68
Russell and Margaret Olivia Sage Memorial Fund	27,659.59	13,008.62
Sidman Trust Fund	18.00	
Fund in Memory of John T. Terry	2,250.00	2,250.00
The Isaac E. Valentine Memorial Fund	12,657.95	16,835.93
Moses Weinman Fund	90.00	
From Fund for Educational and Scientific Work	87,137.45	72,616.94
East River Homes Fund	6,498.97	7,742.16
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	6,284.06	7,321.15
Income Premises 67th and 68th Sts. and Ave A	7,196.34	7,655.51

COMPARATIVE STATEMENT OF CURRENT REVENUE—Continued

Dental Department Fund	7,277.14	5,564.36
Dispensary Development Fund	5,913.70	
Income from Estate of Andrew J. Garvey		129.03
Interest on Bank Balances	4,323.38	5,773.46
Interest on Unpaid Legacies	400.00	626.83
Total Other Revenue or Income	$507,931.64	$465,489.80

Revenue or Income from Special Funds for Stated Purposes other than regular Hospital Current Expenses

	1921	1920
C. K. Briddon Gold Medal Fund	$ 18.00	$ 84.41
Cardiac Clinic Fund	1,622.84	350.45
Cheney Fund	811.08	
Dortic Memorial Fund	2,735.12	2,489.50
Mrs. David Dows Fund	85.04	414.39
The Katie Geitz Fund	3,879.00	3,427.94
Harriman Fund for Surgical Research	21.41	
Hill Top Camp Fund	2,584.77	2,519.97
Holiday Cheer Fund	857.91	1,390.62
House Staff Entertainment Fund	262.03	602.40
Howland Fund	3,109.50	1,779.17
Maxwell Fund	750.00	
Nurses' Cheer Fund	133.75	200.00
Patients' Cheer Fund	202.24	325.77
Patients' Relief Fund	1,107.17	343.57
Fund in Memory of Clara Alsop Russell	126.75	
Sarah Sanford Fund	303.00	365.00
Staff Educational Fund	272.50	227.50
School of Nursing Library Fund	89.45	78.20
H. Smith Periodical Fund	58.50	50.00
Total of Revenue or Income from Special Funds for Stated Purposes	$ 19,030.06	$ 14,648.98
Grand Total Current Revenue	$863,160.91	$795,477.78
Excess of Current Revenue over Current Expenses	25,931.91	16,271.75
Total	$837,229.00	$779,206.03

Note: For the purposes for which the above Funds are used see pages 31 and 32.

COMPARATIVE STATEMENT OF CURRENT EXPENSES

For the Years ending December 31, 1921 and 1920

Administration Expenses

	1921	1920
Salaries of Executive Officers and Clerks.	$ 38,374.69	$ 35,883.12
Office Expenses	1,179.26	751.73
Stationery, Printing and Postage	5,122.40	7,539.04
Telephone and Telegraph	6,512.33	5,201.34
Legal Expenses	250.00	500.00
Hospital Bureau of Standards and Supplies	600.00	550.00
Advertising for Help	161.46	1,242.68
Miscellaneous	843.40	920.57
Total Administration Expenses	$ 53,043.54	$ 52,588.48

Professional Care of Patients

Salaries and Wages:				
Physicians	$ 5,077.03		$ 3,793.84	
Anesthetists	4,009.73		2,699.65	
Technicians, not chargeable to departments mentioned	1,625.01		1,200.00	
Director of Nurses, Assistant and Instructors	10,032.91		11,145.72	
Nurses	33,640.57		24,152.75	
Special Nurses	72,363,50		66,309.00	
Orderlies	11,577.79		11,848.80	
Ward Employees	11,725.42	$150,051.96	9,982.87	$131,132,63
Medical and Surgical Supplies:				
Apparatus and Instruments	4,829.93		4,510.26	
Depreciation	1,977.51		1,393.91	
Medical and Surgical Supplies	49,939.39		56,981.21	
Alcohol, Liquors, Wines, etc.	1,218.85	$ 57,465.68	2,127.54	$ 65,012.92
Clothing, etc., for use of Patients in Hospital		264.76		875.51
Equipment for Nurses:				
Uniforms	4,649.73		5,421.48	
Books	1,125.39		744.37	
Instruments	223.56	5,998.68	179.46	6,345.31
Uniforms, etc., for Staff and Orderlies		1,197.07		1,342.76
Pharmacy Salaries and Wages		6,402.92		6,353.78
Out-Patient Department — Salaries & Labor	19,242.24		10,996.26	
Out-Patient Department — Supplies	1,378.66	20,620.90	588.03	11,584.29
Social Service Department — Salaries	10,809.23		10,143.72	
Social Service Department — Supplies	4,994.18	15,803.41	7,357.56	17,501.28
Occupational Therapy — Salaries & Labor	2,254.99		1,430.30	
Occupational Therapy — Supplies	333.31	2,588.30	297.52	1,727.82
Pathological Laboratory — Salaries & Labor	33,161.89		29,918.05	
Pathological Laboratory — Supplies	19,382.46	52,544.35	8,294.16	38,212.21
Radio Therapy Service — Salaries & Labor	1,653.34	1,653.34	1,085.32	1,085.32
Roentgen Ray Service — Salaries & Labor	11,511.45		9,165.68	
Roentgen Ray Service — Supplies	10,122.51	21,633.96	10,521.71	19,687.39
Photographic Service — Salaries & Labor	1,800.82		1,800.00	
Photographic Service — Supplies	801.34	2,602.16	827.22	2,627.22

COMPARATIVE STATEMENT OF CURRENT EXPENSES—Continued

Dental Department	Salaries & Labor	12,283.45		4,494.02	
	Supplies	1,700.54	13,983.99	1,098.65	5,592.67
Total Professional Care of Patients..			$352,811.48		$309,081.11
Department Expenses					
Ambulance Service			$ 439.10		$ 364.38
Housekeeping	Labor	36,432.24		33,771.56	
	Supplies	19,955.16		19,987.36	
	Depreciation ...	1,628.86	58,016.26	1,535.40	55,294.32
Kitchen	Labor	14,683.97		14,092.98	
	Supplies	1,941.75	16,625.72	2,194.17	16,287.15
Laundry	Labor	14,951.54		12,660.70	
	Supplies	1,474.34	16,425.88	2,928.25	15,588.95
Steward's Department:					
Labor			1,998.32		1,656.66
Provisions:					
Bread		6,284.54		6,295.21	
Milk and Cream		21,597.80		22,673.48	
Groceries		15,589.59		20,097.09	
Butter and Eggs		18,366.38		22,360.48	
Fruits and Vegetables		15,078.00		17,955.07	
Meat, Poultry and Fish ...		34,101.02	111,017.33	41,055.16	131,066.49
Educational and Scientific Work:					
(Not chargeable to other accounts)	Salaries & .... Labor	20,152.30		21,494.66	
	Supplies	427.90	20,580.20	765.30	22,259.96
Total Department Expenses			$225,102.81		$242,517.91

General House and Property Expenses

Electric Lighting	$ 5,225.24	$ 5,014.57
Fuel, Oil and Waste	45,855.18	48,737.69
Gas	6,020.57	4,861.24
Ice	5,188.44	4,902.95
Insurance	3,504.82	3,095.25
Maintenance and Depreciation, Real Estate and Buildings	59,371.15	33,405.25
Plumbing and Steam Fitting	8,597.35	8,073.20
Rental Nurses' Home Annex	5,583.34	5,000.00
Maintenance and Depreciation, Mach. and Tools...	28,021.26	25,808.77
Total General House and Property Expenses..	$167,367.35	$138,898.92

Corporation Expenses

Salaries, Executive Officers and Clerks	$ 4,517.50	$ 2,970.00
Pensions	7,090.02	5,620.04
Office Expenses	515.35	66.62
Stationery, Printing and Postage	1,416.47	125.68
Legal Expenses	1,528.64	2,903.60
Graduation Pins for Nurses	84.47	7.19
Gratuities for House Staff	225.00	400.00

COMPARATIVE STATEMENT OF CURRENT EXPENSES—Continued

Expenses Account Premises 67th and 68th Streets and Avenue A	3,646.12	8,801.30
Insurance	21.93	
Diplomas	111.75	
Miscellaneous	716.51	576.20
Total Corporation Expenses	$ 19,873.76	$ 21,470.63
Current Expenses met from Special Funds for Stated Purposes	19,030.06	14,648.98
Grand Total Current Expenses	$837,229.00	$779,206.03

COMPARATIVE SURPLUS AND DEFICIT ACCOUNT FOR YEARS ENDING DECEMBER 31, 1921 AND 1920

	1921	1920
Capital Expenditures:		
New Furniture and Fixtures	$ 4,673.15	$ 1,318.31
New Machinery and Tools	56.45	328.20
Apparatus and Instruments	1,671.81	3,811.35
Buildings	430.48	9,851.93
Total Capital Expenditures	$ 6,831.89	$15,309.79
Loss on Bonds and Stocks sold	10,287.50	
Uncollectible Treasurer's Accounts Receivable charged off		2,500.00
Uncollectible Superintendent's Accounts Receivable charged off	1,522.70	1,270.65
Advance payment on account sale of Real Estate, transferred to John Stewart Kennedy Fund		25,000.00
Salaries, Wages and Overpayments previously charged off, paid during year	11.60	
Surplus credited to General Fund	32,121.47	
Total	$50,775.16	$44,080.44

	1921	1920
Excess Income over Current Expenses	$25,931.91	$16,271.75
Profit on Bonds sold		115.00
Unclaimed Wages, not liable to be claimed, transferred to surplus	764.51	400.54
Unclaimed Overpayments by Patients, not liable to be claimed, transferred to surplus	35.95	69.00
Capital Account (Depreciation of Hospital Properties and Equipment)	24,042.79	23,856.45
Deficit charged to General Fund		3,367.70
	$50,775.16	$44,080.44
Total	$50,775.16	$44,080.44

CERTIFICATE OF AUDITING COMMITTEE

We have had the accounts of the Treasurer and Superintendent for the Fiscal Year ending December 31, 1921, examined and checked by Messrs. Haskins and Sells, Certified Public Accountants, and have also received their certificate, dated February 8, 1922, certifying that the accompanying general balance sheet, December 31, 1921, and income account for the year ending that date are correct.

A certificate of The Farmers' Loan and Trust Company covering securities held on December 31, 1921, has been checked with the books and found to agree, and the cash accounts have also been certified.

ETHAN ALLEN,
DAVID M. LOOK,
Auditing Committee.

February 9, 1922.

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1921 AND 1920

Capital Assets

Hospital Properties and Equipment:	1921	1920
Sites and Grounds	$1,258,955.54	$1,296,955.54
Buildings	1,154,389.26	1,153,958.78
Furniture and Fixtures	81,442.93	76,769.78
Machinery and Tools	72,411.63	72,355.18
Apparatus and Instruments	29,550.10	27,878.29
Radium	21,663.63	21,663.63
Total Hospital Properties and Equipment	$2,618,413.09	$2,649,581.20
Less Reserve for Depreciation	272,231.60	248,188.81
Net Total Hospital Properties and Equipment	$2,346,181.49	$2,401,392.39
Investments:		
Mortgages Receivable	$ 246,225.00	$ 331,825.00
Bonds	5,846,499.36	5,522,621.22
Stocks	1,113,689.41	1,114,709.41
Real Estate	8,744.40	8,630.73
Notes Receivable	136,880.00	152,380.00
Total Investments	$7,352,038.17	$7,130,166.36
Current Assets		
Treasurer's Accounts Receivable	$ 817.52	$ 9,063.83
Superintendent's Accounts Receivable	8,104.74	6,461.48
Cash in Hands of Treasurer	40,002.49	43,331.84
Cash in Hands of Superintendent	40,763.20	34,659.76
Interest Purchased	2,065.84	4,423.36
Prepaid Insurance	3,295.03	5,497.65
Total Current Assets	$ 95,048.82	$ 103,437.92
Grand Total Assets	$9,793,268.48	$9,634,996.67

Capital Liabilities

	1921	1920
Capital Account (Hospital Properties and Equipment)	$2,346,181.49	$2,401,392.39
Endowed Bed Fund	1,106,303.00	1,108,803.00
Partly Endowed Bed Fund	21,438.59	19,593.65
Perry McDonough Collins Endowment Fund	519,015.42	519,015.42
General Endowment Fund	156,687.50	132,583.75
General Fund	1,365,639.59	1,174,313.49
Fiske Fund	109,621.70	109,621.70
Edwin Bancroft Foote Fund	154,256.31	152,453.81
Morris K. and Maria DeWitt Jesup Fund	100,000.00	100,000.00
Margarette A. Jones Fund	149,886.59	144,372.84
John Stewart Kennedy Fund	1,936,283.41	1,936,144.24
Russell and Margaret Olivia Sage Memorial Fund	497,382.50	497,382.50
Sidman Trust Fund	1,000.00	1,000.00
Fund in Memory of John T. Terry	47,625.00	47,625.00
The Isaac E. Valentine Memorial Fund	575,124.35	575,124.35
Moses Weinman Fund	5,000.00	5,000.00
Fund for Educational and Scientific Work	264,247.50	264,247.50
C. K. Briddon Gold Medal Fund	1,000.00	1,000.00
Dortic Memorial Fund	99,024.11	99,024.11
Mrs. David Dows Fund	7,500.00	7,500.00
Margaret E. Dows Fund	5,000.00	5,000.00

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1921 AND 1920—Continued

Capital Liabilities—continued	1921	1920
Dr. Francis P. Kinnecutt Memorial Fund	68,461.84	65,327.77
Personal Injury Liability Insurance Fund	12,661.79	11,826.91
Room J. Trust Fund	5,000.00	5,000.00
School of Nursing Endowment Fund	2,750.00	2,700.00
George H. F. Schrader Fund	9,650.00	9,650.00
Tompkins Fund	8,237.50	8,237.50
Charles S. Ward Fund		1,517.67
Frances Swan Welles Fund	10,000.00	10,000.00
Wall Fund	91,000.00	91,000.00
Total Reserve Fund Accounts	$7,329,796.70	$7,105,065.21
Funds other than Capital Reserve Funds:		
The Mrs. Frederic Baker Pathological Department Fund	$ 5,839.14	$ 5,749.14
Cardiac Clinic Fund	26.71	649.55
Cheney Fund	4,188.92	5,000.00
Dental Department Fund		4,295.64
Dortic Memorial Fund (Income)	21,430.88	20,166.00
Mrs. David Dow's Fund (Income)	962.89	597.93
East River Homes Fund	11,368.19	6,867.16
Fund for Educational and Scientific Work (Inc.)	4,771.33	18,000.11
Fund in Memory of Clara Alsop Russell		126.75
The Katie Geitz Fund	2,519.12	3,577.40
The Harriman Fund for Surgical Research		21.41
Hill Top Camp Fund	1,353.91	1,646.24
Holiday Cheer Fund	1,302.74	790.65
House Staff Entertainment Fund	843.45	138.58
House Staff Library Fund		182.00
Howland Fund	111.33	3,220.83
Maxwell Fund	3,552.46	
Nurses' Cheer Fund	171.75	104.50
Patients' Cheer Fund	354.89	351.13
Patients' Relief Fund	890.94	1,022.06
Room J. Trust Fund (Income)	502.43	412.43
Sarah Sanford Fund	543.00	246.00
School of Nursing Library Fund	12.20	16.65
School of Nursing Scholarship Fund	785.00	120.00
H. Smith Periodical Fund	16.50	25.00
Staff Educational Fund		272.50
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	3,444.12	9,085.63
Total of Funds other than Capital Reserve Funds	$ 64,991.90	$ 82,685.29
Current Liabilities		
Advance Payments by Patients	$ 258.64	$ 285.07
Overpayments by Patients	75.20	156.00
Audited Vouchers Unpaid	33,404.85	28,562.38
Unpaid Wages of Latest Payroll	17,302.17	15,788.49
Unclaimed Wages of Previous Payrolls	1,257.53	1,061.84
Total Current Liabilities	$ 52,298.39	$ 45,853.78
Grand Total Liabilities	$9,793,268.48	$9,634,996.67

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1921 AND 1920—Continued

Current Liabilities—continued

Note: In order to make allowance for estimated depreciation during the fiscal year ending December 31, 1921, the Board of Managers directed that $24,042.79 be charged off and credited to Reserve for Depreciation of Hospital Properties and Equipment, as follows:

Buildings Account (1½% of book value)	$17,315.84
Furniture and Fixtures Account (2% of book value)	1,628.86
Machinery and Tools Account (5% of book value)	3,620.58
Apparatus and Instruments Account (5% of book value)	1,477.51
Total	$24,042.79

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS FOR TWELVE MONTHS ENDING DECEMBER 31, 1921

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
Endowed Bed Fund	$1,108,803.00	* $ 36,907.32	* $39,407.32	$1,106,303.00	.....	$ 2,500.00
Partly Endowed Bed Fund	19,593.65	* 1,844.94	.....	21,438.59	$ 1,844.94	.....
Perry McDonough Collins Endowment Fund	519,015.42	.....	.....	519,015.42	.....	.....
General Endowment Fund	132,583.75	* 24,103.75	.....	156,687.50	24,103.75	.....
General Fund	1,174,313.49	* 192,276.10	950.00	1,365,639.59	191,326.10	.....
Fiske Fund	109,621.70	.....	.....	109,621.70	.....	.....
Edwin Bancroft Foote Fund	152,453.81	1,802.50	.....	154,256.31	1,802.50	.....
Morris K. and Maria DeWitt Jesup Fund	100,000.00	.....	.....	100,000.00	.....	.....
Margarette A. Jones Fund	144,372.84	5,513.75	.....	149,886.59	5,513.75	.....
John Stewart Kennedy Fund	1,936,144.24	139.17	.....	1,936,283.41	139.17	.....
Russell and Margaret Olivia Sage Memorial Fund	497,382.50	.....	.....	497,382.50	.....	.....
Sidman Trust Fund	1,000.00	.....	.....	1,000.00	.....	.....
Fund in Memory of John T. Terry	47,625.00	.....	.....	47,625.00	.....	.....
The Isaac E. Valentine Memorial Fund	575,124.35	.....	.....	575,124.35	.....	.....
Moses Weinman Fund	5,000.00	.....	.....	5,000.00	.....	.....
C. K. Briddon Gold Medal Fund	1,000.00	.....	.....	1,000.00	.....	.....
Dortic Memorial Fund	99,024.11	.....	.....	99,024.11	.....	.....
Mrs. David Dows Fund	7,500.00	.....	.....	7,500.00	.....	.....
Margaret E. Dows Fund	5,000.00	.....	.....	5,000.00	.....	.....
Fund for Educational and Scientific Work	264,247.50	.....	.....	264,247.50	.....	.....
Dr. Francis P. Kinnicutt Memorial Fund	65,327.77	3,134.07	.....	68,461.84	3,134.07	.....
Personal Injury Liability Ins. Fund	11,826.91	980.00	145.12	12,661.79	834.88	.....
Room J. Trust Fund	5,000.00	.....	.....	5,000.00	.....	.....
School of Nursing Endowment Fund	2,700.00	50.00	.....	2,750.00	50.00	.....
George H. F. Schrader Fund	9,650.00	.....	.....	9,650.00	.....	.....
Tompkins Fund	8,237.50	.....	.....	8,237.50	.....	.....
Wall Fund	91,000.00	.....	.....	91,000.00	.....	.....
Charles S. Ward Fund	1,517,67	45.00	1,562.67	.....	.....	1,517.67
Frances Swan Welles Fund	** 10,000.00	.....	.....	10,000.00	.....	.....
Total	$7,105,065.21	$266,796.60	$42,065.11	$7,329,796.70	$228,749.16	$ 4,017.67

*For purposes for which funds are used see pages 33 to 35.

**The income of $400.00 from The Welles Fund was credited equally to the Nurses' and Patients' Cheer Funds shown on page 35.

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN CAPITAL RESERVE FUNDS RECEIVED FOR SPECIAL PURPOSES FOR TWELVE MONTHS ENDING DECEMBER 31, 1921

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
The Mrs. Frederic Baker Pathological Department Fund	$ 5,749.14	$ 90.00	$	$ 5,839.14	$ 90.00	$ .....
Cardiac Clinic Fund	649.55	1,000.00	1,622.84	26.71	.....	622.84
Cheney Fund	5,000.00	.....	811.08	4,188.92	.....	811.08
Dental Department Fund	4,295.64	4,519.71	8,815.35	.....	.....	4,295.64
Dortic Memorial Fund	20,166.00	4,000.00	2,735,12	21,430.88	1,264.88	.....
Mrs. David Dows Fund	597.93	521.25	156.29	962.89	364.96	.....
East River Homes Fund	6,867.16	11,000.00	6,498.97	11,368.19	4,501.03	.....
Fund for Educational and Scientific Work	18,000.11	13,908.67	27,137.45	4,771.33	.....	13,228.78
Fund in Memory of Clara A. Russell	126.75	.....	126.75	.....	.....	126.75
The Katie Geitz Fund	3,577.40	2,820.72	3,879.00	2,519.12	.....	1,058.28
Harriman Fund for Surgical Research	21.41	.....	21.41	.....	.....	21.41
Hill Top Camp Fund	1,646.24	2,292.44	2,584.77	1,353.91	.....	292.33
Holiday Cheer Fund	790.65	1,420.00	907.91	1,302.74	512.09	.....
House Staff Entertainment Fund	138.58	967.86	262.99	843.45	704.87	.....
House Staff Library Fund	182.00	.....	182.00	.....	.....	182.00
Anna C. Maxwell Special Fund	.....	4,302.46	750.00	3,552.46	3,552.46	.....
Nurses' Cheer Fund	104.50	201.00	133.75	171.75	67.25	.....
Patients' Cheer Fund	351.13	206.00	202.24	354.89	3.76	.....
Patients' Relief Fund	1,022.06	976.05	1,107.17	890.94	.....	131.12
Room J. Trust Fund	412.43	90.00	.....	502.43	90.00	.....
Sarah Sanford Fund	246.00	600.00	303.00	543.00	297.00	.....
School of Nursing Library Fund	16.65	85.00	89.45	12.20	.....	4.45
School of Nursing Scholarship Fund	120.00	1,200.00	535.00	785.00	665.00	.....
H. Smith Periodical Fund	25.00	50.00	58.50	16.50	.....	8.50
Staff Educational Fund	272.50	.....	272.50	.....	.....	272.50
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	9,085.63	642.55	6,284.06	3,444.12	.....	5,641.51
C. K. Briddon Gold Medal Fund	.....	18.00	18.00	.....	.....	.....
Howland Fund	3,220.83	.....	3,109.50	111.33	.....	3,109.50
Total	$82,685.29	$50,911.71	$68,605.10	$64,991.90	$12,113.30	$29,806.69

Purposes for Which Income or Principal of Reserve Funds Is Used

Endowed Bed Fund, General Endowment Fund, Perry McDonough Collins Endowment Fund, Fiske Fund, Edwin Bancroft Foote Fund; Morris K. and Maria De Witt Jesup Fund, Margarette A. Jones Fund, John Stewart Kennedy Fund, Russell and Margaret Olivia Sage Memorial Fund, Sidman Trust Fund, Fund in Memory of John T. Terry, The Isaac E. Valentine Memorial Fund and Moses Weinman Fund. The income from these funds is applied toward the current expenses of the Hospital.

General Fund. Unrestricted legacies received since 1911 have been credited to this fund. It is intended to use the income of this fund to partly meet the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

The Mrs. Frederic Baker Pathological Department Fund. To supply books, periodicals, and instruments for use in the Pathological Laboratory.

Charles K. Briddon Gold Medal Fund. The income from this fund provides the Dr. C. K. Briddon Gold Medal competed for every two years by members of the Alumni of the Presbyterian Hospital, who write essays requiring original research.

Cardiac Clinic Fund. For the treatment of cardiac cases by the Out-Patient Department.

Cheney Fund. To carry out certain investigations bearing upon glands of internal secretion.

Dental Department Fund. For the support of the Dental Department.

Dortic Memorial Fund. The principal of this fund may be applied to the erection and maintenance of a Convalescent Home in connection with the Hospital. Accumulated income may be used for the maintenance of Presbyterian Hospital patients in some approved Convalescent Home or Homes.

Mrs. David Dows Fund. The income from this fund is used to purchase scientific instruments for use in the Hospital for the study and cure of disease.

Margaret E. Dows Fund. The income from this fund is applied toward the current expenses of the School of Nursing.

East River Homes Fund. To meet the expenses of tubercular work in connection with patients in the district assigned to this Hospital by the Board of Health.

Fund for Educational and Scientific Work. The income from this fund is used for the support of the educational and scientific

work of the Hospital, in accordance with the agreement between the Hospital and Columbia University.

The Katie Geitz Fund. To meet expenses of the Diet Kitchen established for the benefit of tubercular patients and children in our district.

Hill Top Camp Fund. For the support of a camp at Hawthorne, N. Y., to which are sent the children of tubercular patients of the Out-Patient Department Clinic.

Holiday Cheer Fund. To provide decorations, entertainments, presents or other holiday cheer throughout the Hospital to patients, staff, nurses and employees.

House Staff Entertainment Fund. To provide recreation, entertainment, etc., for members of the House Staff.

Howland Fund. To defray the expenses of treatment and research work on certain forms of epilepsy.

Dr. Francis P. Kinnicutt Memorial Fund. To defray the cost of a Medical Ward in the new Presbyterian Hospital Buildings, when erected. The income is added to the principal.

Nurses' Cheer Fund. To provide entertainment and recreation for Nurses.

Patients' Cheer Fund. To provide occupational work and instruction, games, etc., for patients.

Patients' Relief Fund. To meet expenses account special relief for patients, not directly chargeable to the Mrs. W. K. Vanderbilt Fund for Visiting Nursing.

Personal Injury Liability Insurance Fund. To pay approved claims against the Hospital for personal injuries sustained by employees while on the Hospital premises for which the Hospital is liable.

Room J. Trust Fund. The income from this fund is used to provide delicacies and extra nursing for patients occupying Room "J."

Sarah Sanford Fund. To provide temporary relief, apparatus and transportation for convalescents.

School of Nursing Endowment Fund. The income from this fund is used to maintain the educational work of the School of Nursing.

School of Nursing Library Fund. To provide periodicals and books for the School of Nursing Library.

School of Nursing Scholarship Fund. To provide scholarships for students in the School of Nursing, and traveling scholarships for graduates of the School.

H. Smith Periodical Fund. To provide periodicals for the wards of the Hospital.

George H. F. Schrader Fund, Tompkins Fund and Wall Fund. The income from each of these funds is paid to a beneficiary during life, and thereafter becomes the property of the Hospital.

The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief. Provides the salary of one instructor, one social service worker, the maintenance and equipment of three student nurses, one clerical secretary, and administration of the Department. It also provides relief for Out-Patient Department patients, and loans to needy patients for surgical appliances, etc.

Frances Swan Welles Fund. One-half of the income from this fund is used to brighten and cheer the lives of trained nurses employed from time to time in the Hospital, and the other half to brighten and cheer the lives of patients in the general wards of the Hospital.

DONATIONS FROM INDIVIDUALS

For the Twelve Months, Ending December 31, 1921.

Abraham, Mr. Ludolph H..$	10.00
American Railway Express Co.	500.00
Anonymous	5.00
Anonymous	10.00
Anonymous	1,000.00
Anonymous	10.00
Anonymous	1.00
Armstrong, Mr. J. Sinclair	25.00
Archer, Mrs. George A.	10.00
Arnold, Miss Charlotte Bruce	2.00
Auchincloss, Mrs. Hugh D.	25.00
Auchincloss, Mr. John W.	25.00
Auchmuty, Mrs. Richard T.	25.00
Bachmann, Mr. Norbert H.	10.00
Balfour, Williamson & Co.	50.00
Ballard, Mrs. Edward L.	25.00
Barbour, Rev. Robert	5.00
Bates, Mrs. Alfred W.	10.00
Beecher, G. L.	200.00
Behre, Mrs. Fred A.	10.00
Belloni, Miss Sadie H.	10.00
Beresford, Mr. John George	25.00
Bernstein, Mr. Allen M.	10.00
Betsch, Mr. William G. L.	25.00
Beyer, Mr. Eugene O.	30.00
Blair, Mr. J. Insley	25.00
Blake, Mr. Henry	15.00
Blumgart, Mr. and Mrs. Louis	25.00
Bohemian Society, "Lidumil"	800.00
Borgfeldt, Messrs. George & Co.	50.00
Boynton Furnace Company	5.00
Bramwell, Mr. E. Percy	10.00
Brandyce, Mrs. Edith D.	5.00
Breslin, Miss Evelyn M.	4.00
Brewster, Mr. George S.	250.00
Bridges, Mr. Robert	10.00
Bridge, Mrs. William F.	100.00
Bristol, Mr. John I. D.	5.00
Brokaw Brothers	100.00
Brookman, Mrs. Henry D.	25.00
Brooks, Miss Bertha G.	10.00
Brown, Mr. Egbert G.	5.00
Brown, Mr. M. Bayard	500.00
Brown, Miss Stewart	5.00
Brown, Mr. William Adams	20.00
Bruen, Mr. Alexander Jay	25.00
Bulkley, Mr. Edwin M.	100.00
Bulkley, Mrs. Edwin M.	50.00
Burrill, Mr. Middleton S.	100.00
Butler, Mr. Willard Parker	5.00
Butterfield, Fred. & Co.	25.00
Byrd, Mr. William	10.00
Campbell, Mr. A. A.	5.00
"Cash"	5.00
Cash, C. W.	10.00
Cash from a Friend	25.00
Chalmers, Rev. James V.	2.50
Chancellor Kent Lodge, No. 870	10.00
Carter, Mr. Frank H.	10.00
Child, Mrs. Lewis P.	5.00
Church, Mr. George H.	50.00
Citro, Mrs. George	1.00
Clark, Hon. Wm. Andrews	50.00
Cole, Dr. and Mrs. Rufus	25.00
Colgate, Mr. William	100.00
Cook, Mrs. Charles T.	10.00
Coster, Mrs. Chas. Henry	25.00
Crimmins, Mr. Thomas	10.00
Cushman's Sons, Inc.	100.00
Curtis, Mrs. F. Kingsbury	25.00
Dater, Miss Emily	2.00
Davidge, Mr. Wm. Hathorn	15.00
Davison, Mrs. Henry P.	100.00
Day, Mr. Harry V.	10.00
deForest, Mr. Johnston	100.00
deHeredia, Mrs. Carlos M.	50.00
Delafield, Mrs. M. L.	5.00
Dellinger, Mr. Chas. F.	10.00
Demarest, Mr. A. G.	1.00
District Grand Lodge No. 1, Independent Order Free Sons of Israel	25.00
Donovan, Mrs. Mary J.	25.00
Dormitzer, Mr. Walter	10.00
Drakenfeld, Mrs. B. F.	10.00
DuBois, Mrs. Anna G.	10.00
Duvall, Mr. William C.	2.00
Eder, Mrs. James M.	10.00
Eidlitz, Marc & Son	100.00
Eidlitz, Mr. Robert Jas.	200.00
Eimer, Miss Mary L.	5.00
Emmet, Miss Lydia Field	5.00
Emerson, Mrs. John Haven	3.00
Ettlinger, Mr. Louis	10.00
Fahnestock, Mrs. Harris	25.00
Feder, Mr. Eugene	200.00
Felbel, Mr. Jacob	5.00
Ferguson, Mr. Robert	25.00
Fibel, Mrs. Henrietta	5.00
Finsterer, Mr. Louis	10.00
Forsch, Mrs. Ferdinand	5.00
Fox, Mrs. Anna	5.00
Fraser, Miss Jane K.	10.00
Fraser, Miss S. Grace	20.00
Friedman, Mr. Lewis	25.00
G. B. J.	50.00

DONATIONS FROM INDIVIDUALS—Continued

Gang, Mr. Samuel	2.00
Garrison, Mrs. Ellen C.	20.00
Geer, Mrs. Walter	25.00
Geigerman, Mr. Charles	5.00
Gerrish, Mrs. Frank Scott.	5.00
Gibbs, Mr. George	50.00
Gibson, Mr. Robert W.	25.00
Godfrey, Mr. and Mrs. Edwin D.	100.00
Goffe, Mrs. Robert H.	1.00
Goldman, Mrs. Anna	2.00
Goldman, Mrs. Marcus	3.00
Goldschmidt, Mr. Henry P.	25.00
Gottheil, Mrs. Paul	10.00
Gould, Mr. P. D.	5.00
Graham, Mr. Sigsbee	10.00
Grant, Mrs. Hugh J.	25.00
Grebenstein, Mr. Chas. H.	15.00
Greeff & Company	25.00
Griswold, Mr. W. E. S.	10.00
Hage, Mr. John D.	5.00
Hamersley, Mr. L. Gordon.	100.00
Hammer, Miss Emily	4.50
Harkness, Mr. Edward S.	750.00
Harkness, Mrs. Stephen V.	750.00
Haven's Relief Fund Soc.	3,500.00
Hencken, Mr. Hancke	25.00
Hensel, Mrs. Caroline	3.00
Henry, Mrs. Franklin S.	5.00
Hoagland, Mrs. Joseph C.	25.00
Hoe, Mrs. Richard March.	25.00
Hoffman, Mary U.	50.00
Hohenstein, Mr. Hugo	5.00
Holliday, Rev. William A.	25.00
Holt, Mr. Charles	10.00
Hopkins, Mrs. Moses	250.00
Hornblower, Mrs. Wm. B.	10.00
Howland, Miss Emily	5.00
In Memory of Thomas H. Bauchle	25.00
In Memory of Adelaide H. Levinson	10.00
In Remembrance of the Man	63.00
In Memory of Mrs. John Ortgies	3.00
In Loving Memory of Clara Buttenweiser Unger	15.00
In Memory of Morris Tuska	5.00
Inslee, Mr. Edwin W.	25.00
Iselin, Mr. William E.	10.00
Isham, Mr. William B.	50.00
Jacobs, Miss Josie	10.00
Jackson, Mr. Percy	25.00
Jackson, Mrs. Theodore F.	5.00
James, Mrs. Walter B.	100.00
Jarvie, Mr. James N.	100.00
Johnston, Mr. J. Herbert	25.00
Jones, Mr. S. A. D.	10.00
Kastor, Messrs. Adolph & Bros.	10.00
Kayser, Mrs. Julius	10.00
Kempner, Mr. Ignatz	5.00
Keyser, Mrs. Samuel	100.00
Kin, Rev. Huie	4.66
Kohlman, Mr. Charles	10.00
Kohnstamm, Leo, Edward and Joseph	30.00
Kress, Mr. Samuel H.	10.00
Kuhne, Miss Irma	3.00
Lacombe, Hon. E. Henry	10.00
Langenbacher, Mr. Geo. F.	10.00
Lapham, Mrs. Lewis Henry	25.00
Latimer, Miss Julia W.	10.00
Latham, Mrs. John Howard	20.00
Lehmaier, Mr. James M.	10.00
Lehman, Mrs. Sigmund M.	100.00
Leland, Mr. Dudley R.	50.00
Leland, Mr. Amory	50.00
Leland, Mrs. Amory	25.00
Levine, Mr. Edmund J.	10.00
Levy, Mr. Jacob K.	10.00
Lippmann, Mr. George	10.00
Littlefield, Miss Harriet S.	10.00
Lowenfels, Frederick F. & Son	10.00
Lynn, Mr. Adolph	5.00
McAlpin, Mr. George L.	50.00
McCulloh, Mrs. James S.	250.00
Maimonides Lodge, No. 743, F. & A. M.	25.00
McGee, Mr. William H.	100.00
Marcus, Mr. Peter	1.00
Marshall, Mr. Louis	10.00
Mason, Mr. Alfred	5.00
Mayer, Mr. Edward L.	10.00
Mead, Mrs. Charles L.	10.00
Mendelsohn, Mr. Sigmund.	10.00
Merriman, Mr. Mansfield.	15.00
Milbank, Mr. Dunlevy	200.00
Milbank, Mr. Jeremiah	200.00
Mills, Mr. Ogden	250.00
Misel, Mr. David	10.00
Modry, Mr. Ignatz	10.00
Moore, Mr. and Mrs. John Chandler	25.00
Morgan, Mrs. J. Pierrepont, Jr.	100.00
Morganstern, Mr. Albert G.	5.00
Mozley, Mrs. Ellen L.	1.00
Muller, Mr. George	25.00
Mulligan, Mr. Cadwallader R.	25.00
N. Y. Produce Exchange Relief Committee	50.00

DONATIONS FROM INDIVIDUALS—Continued

Nichols, Mr. Acosta	25.00
O'Conner, Rev. Patrick J.	200.00
Ochse, Albert Company	6.00
Ogden, Mr. Charles Walton	10.00
Oppenheimer, Mr. Zacharius H.	30.00
Opper, Mr. E. M.	10.00
Ostrander, Miss Mary M.	5.00
Ottinger, Mr. Marx	20.00
Ottman, Mrs. Louisa	10.00
Owen, Mrs. David	1.00
Park Lodge, F. & A. M. No. 516	100.00
Peck, Mrs. Samuel W.	5.00
Penfold, Mr. Edmund	100.00
Peters, Mr. Richard	400.00
Post, Mr. Abram S.	10.00
Pretzfeld & Company	25.00
Pryor, Mrs. Samuel Morris	1.00
Purdy, Mr. & Mrs. William M.	10.00
Raisler, Mr. Samuel	20.00
Redmond, Miss Emily	10.00
Reisenberg, Mr. Adolph	10.00
Ressmeyer, Mrs. H.	10.00
Richard, Miss Elvine	75.00
Rickerson, Mrs. Emma C.	3.00
Riker, Mr. William J.	50.00
Robbins, Mr. Chandler	20.00
Roche, Miss Emline	7.50
Rodewald, Mr. Frederick L.	10.00
Roosevelt, Miss Jean S.	15.00
Rosenthal, Mrs. Max	25.00
Rosenthal, Samuel & Bros.	25.00
Rosenthal, Mr. Sylvan E.	20.00
Rossbach, Mr. Jacob	10.00
Rossiter, Mrs. Ehrich K.	10.00
Rothschild, Miss Anna J.	5.00
Ruessler, Mr. Fred	1.75
Ryan, Mr. John D.	100.00
Sachs, Mr. Samuel	25.00
Sawyer, Mrs. Homer E.	10.00
Schweckendieck, Mr. Wm.	25.00
Senff, Mrs. Charles H.	500.00
Shepard, Mrs. Finley J.	250.00
Simon, Mr. L. K.	5.00
Simon, Franklin & Co.	25.00
Simpson, Mrs. John Woodruff	100.00
Sloan, Mr. Benson Bennett	20.00
Sloane, Mr. and Mrs. John	100.00
Sloane, Mr. William	1,000.00
Smith, Miss Josephine C.	10.00
Smith, Mrs. R. Penn, Jr.	25.00
Society of the Friendly Sons of St. Patrick	100.00
Spitzner, Mr. George Wm.	75.00
Spool Cotton Company, The	100.00
Stadler, Mr. Charles A.	25.00
Staudt, Mr. John	25.00
Stein, Mrs. Abe	5.00
Steinway, Mr. Fred T.	20.00
Stern, Mr. Meyer	10.00
Sterry, Mr. John DeWitt	25.00
Stewart, Mr. Wm. Rhinelander	25.00
Straight, Mrs. Willard D.	100.00
Strauss, Mr. Albert	25.00
Strauss, Mr. Abe	10.00
Strauss, Mr. David R.	10.00
Strauss, Mr. Frederick	50.00
Strauss, Mr. Jesse Isidor	100.00
Stroock, Mr. Joseph	25.00
Stroock, Mr. Louis S.	25.00
Strong, Mrs. Jas. Remsen	5.00
Strong, Mr. & Mrs. Thos. W.	5.00
Sturges, Mr. Frederick, Jr.	100.00
Swan, Mr. Charles F.	60.00
Swan, Mrs. Lyndon M.	5.00
Taber, Miss Mary	5.00
Thayer, Mr. Arnold	50.00
Third Panel Sheriff's Jury	100.00
Thorburn, Miss Clara M.	5.00
Torrance, Mr. Henry	3.00
Torrance, Mr. Norman F.	5.00
Tower, Mrs. Aug. Clifford	10.00
Trevor, Mr. William	10.00
Troescher, Mr. Anthony F.	100.00
Tuckerman, Mr. & Mrs. Paul	200.00
Tuska, Mr. Benjamin	10.00
Turnbull, Mrs. Ramsey	5.00
Unterberg, Mr. Israel	10.00
Vander Horst, Mrs. E. V.	5.00
Waldo, Miss Julia L.	25.00
Ward, Mr. Thomas	3.00
Watson, Mrs. J. Henry	10.00
White, Miss Henrietta	25.00
Williams, Mr. James D.	25.00
Williams, Mr. and Mrs. Stephen G.	50.00
Williams, Miss Theodora M.	20.00
Williamson, Miss Cornelia B.	10.00
Willis, Miss Josephine	10.00
Willis, W. P. & Company	25.00
Wills, Charles T., Inc.	100.00
Wimpfheimer, Mrs. A. F.	5.00
Winkhaus, Mrs. Augusta C.	10.00
Winkhaus, Mr. Frederick	10.00
Wolff, Mrs. Lewis S.	25.00
Wollman, Mr. Henry	1.00
Woodin, Mrs. Clemuel R.	15.00
Wurts, Mr. Pierre Jay	5.00
Wyckoff, Mr. William W.	5.00
Total Donations from Individuals during 1921	$19,541.91

DONATIONS FOR ANNUAL BEDS

For the Twelve Months Ending December 31, 1921

Carter, Mrs. Aaron	$ 300.00
Carter, Mr. and Mrs. Ernest T.	300.00
"From L. B. G."	300.00
The Junior League of the City of N. Y., in Memory of Mrs. John Cross	500.00
Sloane, Mr. Henry T., from January 1, 1921	300.00
Taufflieb, Mrs. Julia Catlin, in the Children's Ward, to be known as the "Julia Elliot Park" Bed	300.00
Total Donations for Annual Beds during 1921	$2,000.00

DONATIONS FROM CHURCHES

For the Twelve Months Ending December 31, 1921

Brick Presbyterian Church:		
Sessions	$ 63.00	
McElhinney, Miss Jane W.	15.00	$ 78.00
Church of the Covenant		73.19
Church of the Covenant Sunday School		5.04
Church of St. Paul the Apostle		39.30
Faith Presbyterian Church		5.00
Fifth Avenue Presbyterian Church:		
Darlington, Mrs. Charles F.	$ 50.00	
Durkee, Margaret W.	25.00	
Kennedy, Mrs. John Stewart	500.00	
Schauffler, Mrs. Adolph F.	25.00	
Sessions Checks	963.22	1,563.22
First Chinese Presbyterian Church		140.00
John Hall Memorial Chapel, Woman's Missionary Society		50.00
John Hall Memorial Sunday School		10.00
Manor Reformed Church		21.00
Olivet Memorial Church		20.00
Rutgers Presbyterian Church		213.38
St. James Protestant Episcopal Church		300.00
Seventh Presbyterian Church of Jesus Christ		74.83
West-Park Presbyterian Church		87.00
Woodstock Presbyterian Church		10.00
Total Donations from Churches		$2 ,689.96

DONATIONS RESTRICTED

For the Twelve Months Ending December 31, 1921

(Not including those for endowment of beds)

Cardiac Clinic Fund:		
Verran, Mr. H. E.		$ 1,000.00
Dental Department Fund:		
Colgate, Mr. Henry A.	$ 1,750.00	
Milbank, Mr. Dunlevy	1,100.00	
Sturges, Mr. Frederick, Jr.	100.00	2,950.00
Donations for Thanksgiving and Christmas Dinners:		
Kennedy, Mrs. John Stewart	1,000.00	
East River Homes Fund:		
East River Homes Foundation, Inc.		11,000.00
Hill Top Camp Fund:		
Harvey School, The	240.44	
Marsh, Mr. Melville A.	100.00	
Miscellaneous Donations	10.00	
Hill Top Camp Club "The Champion"	1,940.00	
Wheeler, Mrs. E. P.	2.00	2,292.44
Holiday Cheer Fund:		
Agnew, Mrs. Cornelius Rea	100.00	
Allen, Mr. Ethan	50.00	
Children of the Madison Square Church House	110.00	
Harkness, Mr. Edward S.	600.00	
Kennedy, Mrs. John Stewart	500.00	
Sloane, Mrs. John	50.00	
Tarler, Dr. Paul	10.00	1,420.00
House Staff Entertainment Fund:		
Anonymous Donation		5.00
Anna C. Maxwell Special Fund:		
Agnew, Mr. Cornelius Rea	500.00	
Allen, Mr. Ethan	500.00	
Butler, Mr. William Allen	100.00	
Brown, Mr. Thatcher M.	125.00	
deForest, Mr. Johnston	100.00	
Delano, Mr. Moreau	250.00	
Kingsley, Mr. William M.	100.00	
McAlpin, Mr. Charles W.	500.00	
Sheffield, Mr. James R.	100.00	
Sloane, Mr. William	1,500.00	
Wheelock, Mr. William H.	250.00	
Williams, Mr. William	200.00	4,225.00
Nurses' Cheer Fund:		
Humphries, Mr. John		1.00
Patients' Cheer Fund:		
Johnson, Miss Anna E.	5.00	
Johnson, Elizabeth	1.00	6.00

DONATIONS RESTRICTED—Continued

For the Twelve Months Ending December 31, 1921

(Not including those for endowment of beds)

Patients' Relief Fund:		
The Charity Organization Society		3.50
Sarah Sanford Fund:		
Anonymous Donation		600.00
School of Nursing Endowment Fund:		
Anonymous Donation		50.00
School of Nursing Library Fund:		
A Friend	$ 5.00	
A Friend	30.00	$ 35.00
School of Nursing Scholarship Fund:		
Anonymous Donation	1,000.00	
Baker, Miss Charlotte S.	150.00	1,150.00
Mrs. W. K. Vanderbilt Fund for Visiting Nursing & Relief:		
Mills, Mr. Ogden, for milk	400.00	
Peters, Alice R.	25.00	425.00
Total Donations Restricted (not including those for endowment of beds)		$25,162.94

RECEIPTS CREDITED TO SPECIAL FUNDS

For the Twelve Months Ending December 31, 1921

Receipts from patients in the Visiting Nursing Department for food supplies sold at the Katie Geitz Kitchen, credited to the Katie Geitz Fund, to be applied toward the maintenance of the Kitchen	$ 2,820.72
Receipts from patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the House Staff, to be credited to the House Staff Entertainment Fund	961.90
Receipts from patients in the Visiting Nursing Department in payment of loans and for home treatments, credited to the Vanderbilt Fund for Visiting Nursing and Relief	217.55
Receipts from patients in the Visiting Nursing Department in payment of loans to purchase artificial limbs, stockings, belts, etc., credited to the Patients' Relief Fund	972.55
Receipts from patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the Dental Staff, to be credited to the Dental Department Fund	31.50
Receipts of Income from Frances Swan Wells Fund, credited in equal parts to the Nurses' Cheer and Patients' Cheer Funds	400.00
Total Receipts Credited to Special Funds	$ 5,404.22

LEGACIES UNRESTRICTED

For the Twelve Months Ending December 31, 1921

Credited to the General Fund Account:

Solomon, William	$ 5,000.00
Mace, Henry B. (part payment on account)	4,000.00
Cutter, Amelia Gertrude (part payment on account)	213.67
Robertson, Albert R.	250.00
Jewett, Edward W.	1,000.00
Butzel, Meyer	250.00
Thorne, W. V. S.	48,086.78
Sidenberg, Charles	100.00
Hutchinson, Sarah J.	300.00
White, Mary S.	500.00
Thorn, William E.	22,125.40
Ward, Charles S. (part of legacy)	673.46
Total Unrestricted Legacies	$82,499.31

ADDITIONS TO ENDOWED BED FUND DURING THE TWELVE MONTHS ENDING DECEMBER 31, 1921

Donation from Mrs. Peter B. Wyckoff, to endow a bed in perpetuity, to be known as the "Sidney Dillon Bed"	$ 7,500.00
Legacy from Estate of Henry M. Gescheidt, to endow a bed in perpetuity	7,000.00
Legacy received from Estate of Ralph E. Prime, to endow a bed in perpetuity in memory of his daughter "Ruth Havens Prime"	5,000.00
Legacy received from Estate of Joseph K. Gwynn, to endow a bed in perpetuity	7,407.32
Legacy received from Estate of Charles S. Ward, to endow two beds in perpetuity, one in memory of himself, and one in memory of his friend, Sophia L. Kinman	10,000.00
Total Additions to Endowed Bed Fund	$36,907.32
Less amount charged off this Fund on account of no further liability on the part of the Hospital	39,407.32
Net Decrease	$ 2,500.00

INCREASES IN PARTLY ENDOWED BED FUNDS DURING THE TWELVE MONTHS ENDING DECEMBER 31, 1921

Bohemian Society "Lidumil"	$ 850.00
North Presbyterian Church	109.94
Presbyterian Church in the Town of Rye, New York	500.00
Second Presbyterian Church	385.00
Total Net Increase	$ 1,844.94

ENDOWED BEDS

A gift of $10,000 shall entitle the donor and his successors to nominate, from time to time, an adult patient to use and occupy one bed in the common wards of the Hospital free of charge.

A gift of $5,000 shall entitle the donor to a like privilege for the children's ward.

A gift of $5,000 shall entitle the donor, during life, to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association, the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

Any person or corporation being the donor of a $5,000 bed may increase their donation to $10,000, in which case they shall become thenceforth entitled to the privilege that attaches to an original donation of that amount.

The following persons have, either by donation or legacy, endowed beds.

1868.

Mary J. Gelston.

1870.

Henrietta A. Lenox. (2 Beds.)
Washington R. Vermilyea.
A. R. Wetmore.

1871.

John Laurie.
Mary Ann Parish.

1872.

William Earl Dodge.
John R. Johnston.
Otis D. Swan.
Henry Young. (2 Beds.)

1873.

James Brown. (2 Beds.)
John R. Ford.
Jonathan Sturges.

1878.

James G. and Henry G. deForest, in memory of
Lockwood deForest Woodruff, M. D.

1880.

William C. Rhinelander.

1881.

Jennet L. and Robert L. Belknap, in memory of Aaron B. Belknap.
Fifth Avenue Presbyterian Church.
Henry B. Hyde, in memory of his son, Henry B. Hyde, Jr.
John Stewart Kennedy.
Frederick and Henry G. Marquand.
Edwin D. Morgan. (3 Beds.)
Mary L. Sheafe.

1882.

Heber R. Bishop. (3 Beds.)
Mrs. Robert L. Stuart, in memory of her father, Robert McCrea.
Edwin D. Morgan.
Mrs. Moses Taylor.

1883.

Frederick Billings.
Reformed Protestant Dutch Church of the City of New York.

1884.

Nathaniel W. Conkling.
Madison Square Presbyterian Church, in memory of George W. Lane.

1885.

Brick Presbyterian Church, in memory of Dr. John G. Adams.
Richard Irvin.

1886.

Frederick Baker, in memory of Sarah Pyewell Baker.
Edward L. Beadle.
Brick Presbyterian Church, in memory of Miss Ann Adams.
Peter Cumming, in memory of Francis P. Schoals.
George E. Dodge.
Horace F. Hutchinson, in memory of Ellen B. Schoals.
Mr. & Mrs. William D. Sloane, in memory of their son, William D. Sloane, Jr.
Henry S. Wilson, in memory of his son, Harry H. Wilson.

1887.

Fifth Avenue Presbyterian Church.

1888.

Broadway Tabernacle Society.
Samuel Inslee, in memory of Kate J. Inslee.

1889.

John Sloane, in memory of his mother, Euphemia Sloane.

1890.

Isaac V. Brokaw, in memory of Ernest B. Brokaw.
Sidney Dillon, in memory of Hannah Dillon.
Ambrose K. Ely.
Josiah M. Fiske.
O. B. Jennings.
Amelia Kerr.
Robert Marshall.
Elizabeth S. & Emily M. Wheeler, in memory of James Boorman.
"The Davenport Bed."

1891.

Sarah A. Havemeyer, in memory of her son, Hector C. Havemeyer.
Thomas Hope.
John E. Parsons, in memory of his children, E. L. P., K. M. P., and R. M. P.
Mrs. A. R. Van Nest, in memory of her husband, Abram R. Van Nest.

1892.

John Stewart Kennedy, in memory of his niece, Emma Stewart Baker.
Alexander Maitland, in memory of his mother, Mary C. Maitland.

1893.

Maria S. Auchincloss, in memory of her husband, Edgar S. Auchincloss.
Frances T. Lord, in memory of her husband, George deForest Lord.
Presbyterian Church on University Place.
Presbyterian Home for Aged Women.
Margaret A. Sinclair, in memory of Mr. & Mrs. James Sinclair.
West Presbyterian Church.
Young Men's Christian Association.

1894.

West Presbyterian Church, to be known as "Faith Presbyterian Church Bed."

1895.

Mary Harrison.
Mrs. Clarence M. Hyde, in memory of her mother, Rebecca Babbitt.
John Stewart Kennedy, in memory of Mrs. Robert L. Stewart.
Mrs. James T. Murray, in memory of her husband, James T. Murray.

1896.

Anthony Dey, in memory of Joseph G. & Eliza D. Scott.
Jane Hope.
Esther J. Jennings, in memory of her husband, Oliver B. Jennings.

1897.

Mrs. Francis E. Baker, in memory of her father, James Rich Steers.
William S. Brown.
Helen Miller Gould, in memory of her parents, Mr. & Mrs. Jay Gould.
Margarette E. and Susan D. Griffith, in memory of their father, Griffith W. Griffith.
Mary J. Griffith, in memory of her husband, Griffith W. Griffith.
Rachel L. Kennedy, in memory of her mother, Mrs. Rachel C. Kennedy.
Annie S. Paton, in memory of her husband, William Paton.
Charlotte H. Skidmore, to be known as "The William L. Skidmore Bed."

1898.

Brick Presbyterian Church.
Matilda A. Brown, in memory of her son, H. Auchincloss Brown.
First Presbyterian Church.
Mrs. Stephen V. Harkness, in memory of her daughter, Florence Harkness.
Jane Hope, in memory of her mother, Grace Corrie Hope.
John Stewart Kennedy, in memory of Rev. William G. Schauffler, D.D., L.L.D.
Mrs. Elliott F. Shepard, in memory of her daughter, Florence Vanderbilt Shepard.
Mrs. Elliott F. Shepard, in memory of her daughter, Marguerite Shepard.

1899.

William W. Cole, in memory of his mother, Mary A. Cole.
William Whitewright, in memory of his father, William Whitewright.
"The Whitewright Beds." (10 Beds.)

1900.

Emily B. Hopkins, in memory of her husband, Moses Hopkins, "Moses Hopkins Memorial."
Donald MacKay, in memory of his children, Edith Winslow and Walter Wise MacKay.
Caroline L. Macy, in memory of her daughter, Mary M. K. Willets.
Laura Roome, in memory of her sons, Harry and Alfred Roome.
Martha L. St. John, in memory of her mother, Sarah Ward.
Nathaniel Whitman.

1901.

Julia Billings, in memory of her husband, Frederick Billings.
Camilla L. Edwards, in memory of her husband, Walter Edwards.
Andrew J. Garvey, in memory of his mother, Elizabeth Jeffries Garvey. (2 Beds.)
George Lauder.
Charles H. Marshall.
Justine Adele Stafford, in memory of her father, Justin A. Bliss.

1902.

Robert Graham Dun.
Margaret J. Plant, in memory of her brother, Simon Loughman.

1903.

Heber R. Bishop.
Lura Currier.
Mrs. Francis B. Harrison.
Julia J. MacCartee, in memory of her husband, Robert MacCartee.
Madison Avenue Reformed Church.
Adela Berry Sloane, in memory of her father, Abraham J. Berry, M. D.
Justine Adele Stafford, in memory of her mother, Evelina C. Bliss.
John T. Terry.

1904.

Susan Bevier.
Mrs. William Starr Miller.
Josephine Penfold, in memory of Dr. Edward Livingston Trudeau, Jr.
Peter Reid, in memory of his wife, Jane Watson Reid.
Francis A. Palmer.

1905.

Frederick G. Bourne.
Helen C. Inslee, in memory of her husband, Samuel Inslee.
Titus B. Meigs, in memory of his son, Titus B. Meigs, Jr.
Mrs. James T. Murray, in memory of Rev. John Hall, D. D., L. L. D.
Sarah J. Parsons, in memory of her husband, Charles Parsons.
Presbyterian Church on University Place.

1906.

Maria L. Campbell, in memory of Henry Pearsall Campbell.
Susan W. Duncan, in memory of her husband, John P. Duncan.
Samuel Keyser. (3 Beds.)
Sara Pyle McAlpin and James Tolman Pyle, in memory of their brother, William Scott Pyle.
Reformed Protestant Dutch Church of Garden Street.
John Sloane, in memory of his brother, Thomas Chalmers Sloane.
John Sloane, in memory of his father, William Sloane.

1908.

William R. Craig, in memory of his sister, Florence Faxon Craig.
George B. Goldschmidt, in memory of his mother, Celestine Goldschmidt.
Samuel Anthony Goldschmidt, in memory of his mother, Celestine Goldschmidt.
Mrs. Stephen V. Harkness, in memory of her husband, Stephen V. Harkness.
Charles H. Marshall.

1909.

Rev. and Mrs. Robert Russell Booth, in memory of "Minnie and Willie."
Canadian Society of New York.
Edward West Currier, in memory of his step-mother, Lura Currier.
Edward West Currier, in memory of his step-brother, Walter B. Currier.
Edward West Currier, in memory of Edward W. Currier.
Mary Jane Johnson, in memory of her husband, William H. Johnson.
J. Theresa Keyser, in memory of her husband, Samuel Keyser.
Julia Hannon Lyle.
Winfield Tucker, in memory of Joseph, Isabelle and Adeline. (3 Beds.)
J. Spencer Turner, in memory of his first wife, Cornelia J. Turner.

1910.

Jane A. Townsend, in memory of her son, Randolph W. Townsend, Jr.
Jane A. Townsend, in memory of her son, Harmon W. Norton.
Jane A. Townsend, in memory of her daughter, Emma L. Norton.
Amelia Mott Graham, in memory of Malcolm Graham.
Adeline Ives Latham, in memory of her husband, John Howard Latham.
Josephine G. Lord, in memory of her husband, Franklin B. Lord.

1911.

Brearley School Girls and Others Interested, in memory of Madam Berthe Beck, "Madam Beck Memorial Teacher's Bed."
Harriet Coles, in memory of her sisters, Susan and Anna Codman.
Caroline Thorn Kissel, in memory of her husband, Gustav Edward Kissel.
Katherine Spencer Leavitt, in memory of her husband, Rev. William Leavitt. (2 Beds.)
Reformed Low Dutch Church of Harlem.
Frederick Sturges, in memory of his father, Jonathan Sturges.
William Stuart Tod, in memory of his brother, George Tod.

1912.

Melville DeWolf, in Children's Ward, "Emma DeWolf Bed."
Gustavia A. Senff, in memory of her husband, Charles H. Senff.

1913.

Mrs. Christopher M. Bell, "The Dennistoun Bed."
Cornelia Eaton, to be known as "The Dr. Reuben S. Carpentier Memorial." (3 Beds.)
Mrs. Jeremiah V. Meserole, in memory of her son, Abraham Meserole.
Josephine Penfold.
Jane G. Phelps, in memory of her husband, Anson G. Phelps, Jr. (2 Beds.)

1914.

Hugh D. Auchincloss, in memory of his mother, Elizabeth Auchincloss.
Virginia E. Fowler, in memory of Clarence E. Fowler.
Jane Elizabeth Grannis, in memory of her mother, "Charlotte Williams Platt Bed."
William H. Penfold, in memory of Josephine Penfold
Louise Tillinghast, in memory of her sister, Amelia C. Babcock.
Minnie Hackett Trowbridge. (6 Beds.)

1915.

A Friend, in memory of Sophia Kellogg Stebbins and Mary Tompkins Kimball.
A Friend.
Mrs. Jeremiah V. Meserole, in memory of her father-in-law, Abraham Meserole.
Mrs. Jeremiah V. Meserole, in memory of her husband, Jeremiah Vanderbilt Meserole.
Mrs. Jeremiah V. Meserole, in memory of her brother, Adolphus Clock.
Mrs. Jeremiah V. Meserole, in memory of her parents, Alfred and Anna Maria Clock.

1916.

Emil C. Bondy, in memory of Margaret Carson Cowan.
Central Presbyterian Church.
Mr. and Mrs. James Petrie Chalmers, in memory of James Petrie Chalmers, Jr., "Chalmers Memorial Bed."
Robert A. Chambers, in memory of his father, Robert Chambers.
Dunlevy Milbank, in memory of his mother, Ella Dunlevy Milbank.
William D. Sloane. (3 Beds.)

1917.

Emeline Y. Danforth, in memory of Mrs. William B. Jenkins.
Harris Brisbane Dick, to be known as the "Harris Brisbane Dick Free Bed."
Sarah C. Miller.
Albert Winter, in memory of Adaline Benson Winter.

1918.

Ida Leora Olmstead, to be known as "Leora McCammon Bed."

1919.

Samuel Elliott.
Elizabeth Keyes, in memory of her daughter, Edith Keyes.
Rutgers Presbyterian Church.
James R. Steers, in memory of his former wife, Rebecca E. Steers.
John W. Sterling.

1920.

William C. Boschen, to be known as "The Boschen Bed."
Rosa Franklin. (3 Beds.)
Francis P. Furnald.
Mrs. Francis P. Furnald.
Mary A. Harriott, to be known as the "Margaret Harriott Alms."
Mary A. Harriott, to be known as the "James Harriott Alms."
Mrs. Henry O. Havemeyer, in memory of her parents, George William and Matilda Adelaide Elder.
Margaret J. Orr, in memory of her mother, Ann Boyd Orr.
Anna St. John, in memory of her brother, Milton St. John.

1921.

Mrs. Peter B. Wyckoff, to be known as the "Sidney Dillon Bed."
Henry M. Gescheidt.
Ralph E. Prime, in memory of his daughter, Ruth Havens Prime.
Joseph K. Gwynn.
Charles S. Ward, in memory of his friend, Sophie L. Kinman.

PRIVATE ROOMS ENDOWED

1903.

Henry H. Rogers, known as "Room J."

1905.

Mrs. Morris K. Jesup, to be known as the "Eliza DeWitt Memorial Room."

1910.

Mrs. John Stewart Kennedy, in memory of her husband, to be known as the "J. S. K. Memorial Room."

1912.

Peter Cumming, to be known as the "Peter Cumming Memorial Room."

BED ENDOWED FOR ONE LIFE

1890.

Mrs. John Stewart Kennedy.

Respectfully submitted,

CORNELIUS R. AGNEW, Treasurer.

Statement Sntific or Corporation Expenses).

	atient ment	Visiting Nursing	Educational and Scientific Work
	14%	.5%	7.05%
Administrati	7,426.10	$265.21	$3,739.60
	15%	.5%	
Supt. of Nu	1,504.94	50.16	
Physicians a			
Anesthetists			
Nurses			
Special Nurs			
	ual cost		
Orderlies	1,617.50		
	ual cost		
Ward Empl	550.50		
	5%	.5%	
Equipment	299.93	30.00	
	10.5%		
Uniforms fo	125.69		
	50%	1%	
Pharmacy S	3,201.46	64.03	
	34%	1%	
Medical and	9,538.33	574.65	
Clothing, etc			
	ual cost		
Out-Patient	0,620.90		
		actual cost	
Visiting Nu		15,803.41	
	73%		
Radiotherap	1,206.94		
	48%		
Roentgen R	0,384.30		
	15%		
Heart Stati	243.75		
	25%		11%
Photographi	650.54		286.24
	67.5%		
Dental Serv	9,439.19		
Occupationa			
Ambulance			
	10%		25%
Pathological	5,254.44		13,136.08
	10%	.5%	
Housekeepin	5,801.63	290.08	
	10%	.5%	
Kitchen	1,662.57	83.13	
	10%	.5%	
Laundry	1,642.59	82.13	
	3.5%	.5%	
Steward's D	3,955.55	565.08	
			actual cost
Educational			20,580.20
	14%	.5%	7.05%
General Hou	3,431.43	836.83	11,799.40
Total O	8,558.28	$18,644.71	$49,541.52
Total P	89,092	21,343	
COS	$1.330	$0.874	

The Salaand Ward Surgical Patients treated.

M

The methent Patients or Patients visited in their homes lly chargeable to such service, and to prorate th his Assistants may consider most fair after cartion of Administration Expenses, Professional ursing, the percentage charged to Ward Patienstance, the fact that a private room patient requiosts very much more than that of the ward patlative cubic contents of those parts of the buildir

The Presbyterian Hospital in the City of New York

Statement Showing Method of Figuring "Cost per Patient per Day" for Year Ending December 31, 1921 (Not Including Educational and Scientific or Corporation Expenses).

Operating Expenses	Total	Private Room Patients	Cost per Private Room Patient per Day	Ward Patients	Cost per Ward Patient per Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work
Administration	100% $53,043.54	10.6% $5,622.61	$0.579	67.85% $35,990.02	$0.522	14% $7,426.10	5% $265.21	7.05% $3,739.60
Supt. of Nurses, Assistants and Instructors	100% 10,032.91	11% 1,103.62	.114	73.5% 7,374.19	.107	15% 1,504.94	5% 50.16	
Physicians and Surgeons	100% 5,077.03			actual cost 5,077.03	.074			
Anesthetists	100% 4,009.73	20% 801.95	.083	80% 3,207.78	.047			
Nurses	100% 33,640.57	actual cost 4,860.00	.500	actual cost 28,780.57	.418			
Special Nurses	100% 72,363.50	actual cost 65,353.00	6.726	actual cost 7,005.50	.102			
Orderlies	100% 11,577.79	actual cost 1,880.00	.193	actual cost 8,080.29	.117	actual cost 1,617.50		
Ward Employees	100% 11,725.42	actual cost 2,268.00	.233	actual cost 8,906.92	.129	actual cost 550.50		
Equipment for Nurses	100% 5,993.68	6.5% 389.91	.040	88% 5,273.84	.076	5% 299.93	.5% 30.00	
Uniforms for Staff and Orderlies	100% 1,197.07	12% 143.65	.015	77.5% 927.73	.013	10.5% 125.69		
Pharmacy Salaries and Wages	100% 6,402.92	10.3% 659.50	.068	38.7% 2,477.93	.036	50% 3,201.46	1% 64.03	
Medical and Surgical Supplies	100% 57,465.68	10.3% 5,918.97	.609	54.7% 31,433.73	.456	34% 19,538.33	1% 574.65	
Clothing, etc., for Patients in Hospital	100% 264.76			actual cost 264.76	.004			
Out-Patient Department	100% 20,620.90					actual cost 20,620.90		
Visiting Nursing	100% 15,803.41						actual cost 15,803.41	
Radiotherapy	100% 1,653.34	3% 49.60	.005	24% 396.80	.006	73% 1,206.94		
Roentgen Ray Service	100% 21,633.96	7% 1,514.38	.156	45% 9,735.23	.141	48% 10,384.30		
Heart Station	100% 1,625.01	12% 195.00	.020	73% 1,186.26	.017	15% 243.75		
Photographic Service	100% 2,602.16			64% 1,665.38	.024	26% 650.54		11% 286.24
Dental Service	100% 13,983.99	.5% 69.92	.007	32% 4,474.88	.065	67.5% 9,439.19		
Occupational Therapy	100% 2,588.30			actual cost 2,588.30	.038			
Ambulance	100% 439.10	actual cost 75.00	.008	actual cost 364.10	.005			
Pathological Laboratory	100% 52,544.35	10.3% 5,412.07	.557	54.7% 28,741.76	.417	10% 5,254.44		25% 13,136.08
Housekeeping	100% 58,016.26	10.5% 6,091.71	.627	79% 45,832.84	.665	10% 5,801.63	.5% 290.08	
Kitchen	100% 16,625.72	10.5% 1,745.70	.180	79% 13,134.32	.191	10% 1,662.57	.5% 83.13	
Laundry	100% 16,425.88	10.5% 1,724.72	.177	79% 12,976.44	.188	10% 1,642.59	.5% 82.13	
Steward's Department	100% 113,015.65	20% 22,603.13	2.326	76% 85,891.89	1.246	3.5% 3,955.55	.5% 565.08	
Educational and Scientific Work	100% 20,580.20							actual cost 20,580.20
General House and Property	100% 167,367.35	10.6% 17,740.94	1.826	67.35% 113,558.75	1.648	14% 23,431.43	5% 836.33	7.05% 11,799.40
Total Operating Expenses	$798,325.18	$146,228.38		$465,352.29		$118,558.28	$18,644.71	$49,541.52
Total Patient Days Treatment and Visits		9,717		68,921		89,092	21,343	
COST			$15.049		$6.752	$1.330	$0.874	

The Salaries of Operating Room Nurses and Operating Room Orderlies are distributed in proportion to the numbers of Private Room Surgical Patients and Ward Surgical Patients treated.

METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF SERVICE:

The method in use at the Presbyterian Hospital of figuring the total cost of caring for Ward Patients, Private Room Patients, Out-Patient Department Patients or Patients visited in their homes is to charge each branch of the service with salaries and wages of all persons employed exclusively in, and all supplies and repairs directly chargeable to such service, and to prorate the other operating expenses which contribute to the cost of the different branches of service in such proportion as the Superintendent and his Assistants may consider most fair after careful consideration of the local conditions, which are, of course, subject to change from time to time. In determining the relative proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., not including the amounts directly chargeable to Out-Patient Department and Visiting Nursing, the percentage charged to Ward Patients and to Private Room Patients is based upon the number of days' treatment furnished in each service, modified by well-known facts; for instance, the fact that a private room patient requires more professional care than necessary if he were located in a ward; also, the important fact that his food and the preparation of it costs very much more than that of the ward patient. The distribution of the cost of General House and Property Expenses among the different branches of the service is based upon the relative cubic contents of those parts of the buildings occupied by each of the five services mentioned.

REPORT OF THE SUPERINTENDENT

December 31, 1921

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—The Fifty-third Annual Report of the Superintendent of the Hospital for the year ending December 31st, 1921, is herewith respectfully submitted.

Twenty-two thousand seven hundred and thirty-eight persons have experienced the benefits of the Hospital during the year. The departments contributing this service and the number treated in each were as follows:

There were treated in the beds of the wards and private rooms of the Hospital 4213 persons. The daily average has been 215. Of the patients in the wards, 26.5% were treated free of charge.

There were treated in the Out-Patient Department 14,493 persons, and the daily average visits made were 313.

Our Visiting Nurses cared for 4,032 persons, making 21,343 visits.

In the Radiotherapy Department 3,227 treatments were given to 454 patients.

In the Roentgen Ray Department 16,313 plates and films were taken of 7,873 patients from the Hospital and Out-Patient Department.

The Department of Massage and Medical Gymnastics has given 6,210 treatments.

In comparing these figures with other years, the following facts should be considered as contributing toward the reduction of totals:

1. Since July 1st five private rooms were converted into offices for the use of the full time surgical staff. These rooms were restored to their regular use the latter part of December.
2. The admittance of gynecological cases was discontinued as a general policy, thereby lessening the usually overcrowded condition on the women's surgical wards.
3. All wards were painted during the summer, compelling restriction in admissions.
4. The general health of the City was unusually good during the latter half of the year and Hospital admissions throughout the City have been less.

Structural changes and redistribution of space during the year have resulted in greatly increased facilities for laboratory research, for routine service and research in problems of metabolism and nutrition,

and in office accommodation for the professional staff. The Roentgen Ray Department has been enlarged and a new organization agreed upon. The Record Room has been moved to better and more accessible quarters, utilizing space formerly used as a passageway. A considerable enlargement of the Janeway Library has been accomplished.

The Dental Department has justified its need, enlarged its activities, and, working in close co-operation and in harmony with other hospital departments, has become an accepted and established part of our daily service to the sick.

All of the above mentioned changes are recorded in detail in the reports of heads of departments elsewhere in this report.

The Hospital Bureau has increased its service to members, adding to its prestige by an enlarged membership and developing much greater activity in purchasing power.

The Hospital still continues to attract students of administrative work and of working methods in different departments. Many have been with us during the year, spending from a few days to two months in the record room, metabolism department, laboratories, nursing department and superintendent's office.

In the mechanical department, many repairs and much replacement have been necessary, in order to carry on our work with an old and constantly wearing equipment.

The establishment of luncheon service for the Attending Staff, in the Board of Managers' Room, has been a helpful influence and has saved many hours of time.

The School of Nursing is apparently recovered from the harassments of war and post-war conditions, and a steady and serious interest is manifested in the work of its students.

Dr. Longcope's return to private practice has deprived us of the pleasure of his daily presence. We are constantly reminded in many ways of Miss Maxwell's absence from the Hospital. We miss the stimulus of her personality, though the influence of her goodness and the strength of her ideals remain.

I again wish to thank all our Hospital friends, the Board of Managers, the Professional Staff and all our associates in service for the help, co-operation and interest which have made possible the satisfactory fulfillment of our obligations.

Respectfully submitted,

CHARLES H. YOUNG, M. D.,
Superintendent.

COMPARATIVE STATISTICS OF PATIENTS TREATED, ETC.

During Years ending December 31, 1921 and 1920

HOSPITAL WARDS AND PRIVATE ROOMS

	1921			1920		
	Male	Female	Total	Male	Female	Total
Patients in Hospital First of Year:						
In Medical Wards	44	49	93	41	41	82
In Surgical Wards	42	39	81	44	47	91
In Private Rooms	10	23	33	17	19	36
Total	96	111	207	102	107	209
Patients Admitted During Year:						
To Medical Wards	965	867	1,832	993	904	1,897
To Surgical Wards ...	793	805	1,598	863	917	1,780
To Private Rooms	207	369	576	218	405	623
Total	1,965	2,041	4,006	2,074	2,226	4,300
Total Patients Treated in Hospital Wards and Private Rooms During Year..	2,061	2,152	4,213	2,176	2,333	4,509
Patients Discharged During Year:						
Improved	1,347	1,583	2,930	1,466	1,718	3,184
Unimproved	426	322	748	389	324	713
Transferred to other institutions	28	15	43	7	4	11
Died	160	138	298	218	176	394
Total	1,961	2,058	4,019	2,080	2,222	4,302
Patients in Hospital end of Year:						
In Medical Wards	40	48	88	44	49	93
In Surgical Wards	48	40	88	42	39	81
In Private Rooms	12	6	18	10	23	33
Total	100	94	194	96	111	207
Total Patients Days' Treatment:						
Free Ward		18,070			23,054	
Endowed Beds		9,241			9,486	
City		18,240			15,271	
Pay Ward		23,370			25,356	
Private Room		9,717			10,002	
Total			78,638			83,169
Percentage:						
Free Ward Days		23.0%			27.8%	
Endowed Bed Days		11.8%			11.4%	
City Patient Days		23.2%			18.3%	
Pay Ward Days		29.7%			30.5%	
Private Room Days		12.3%			12.0%	
Total			100%			100%

	1921		1920	
Average Patients Per Day:				
Free Ward	49		63	
Endowed Bed	25		26	
City	50		42	
Pay Ward	64		69	
Private Room	27		27	
Total		215		227
Average Days Per Patient in Hospital	18		18	
Daily Average Cost Per Private Room Patient	$15.49		$13.67	
Daily Average Cost Per Ward Patient	6.75		5.98	

Out-Patient Department

	1921 Male	1921 Female	1921 Total	1920 Male	1920 Female	1920 Total
Patients- treated who have been treated in some previous year	1,516	1,675	3,191	1,671	1,931	3,602
New Patients Treated	5,921	5,381	11,302	5,295	5,026	10,321
Total Patients Treated	7,437	7,056	14,493	6,966	6,957	13,923
Patients treated who have been transferred from other departments of Out-Patient Department	4,909	4,496	9,405	3,518	2,762	6,280
Total Cases Treated	12,346	11,552	23,898	10,484	9,719	20,203
	Free	Pay	Total	Free	Pay	Total
Visits Made	11,911	77,181	89,092	7,201	78,740	85,941
Average visits per day			313			300
Average visits per patient			6			6
Average cost per visit			$1.33			1.196
Surgical dressings applied			48,261			52,685
Prescriptions filled			111,551			84,935

Social Service and Visiting Nursing

Cases cared for who have been cared for in some previous year	933		1,001	
New cases cared for	3,099		2,714	
Total cases cared for		4,032		3,715
Visits to Homes for Follow Up Service	2,074		4,001	
Visits to Homes for Social Service	4,462		3,583	
Visits to Ward Patients Needing Follow Up Service	1,120		1,602	
Visits to Ward Patients Needing Social Service Care	7,138		5,276	
Visits to Homes of Patients for Nursing Care	3,216		6,159	
Visits made at Social Service Office	3,333		2,692	
Total		21,343		23,313

	1921		1920	
Cases given Material Relief who have received such relief in some previous year	67		94	
New cases given Material Relief	248		305	
Total Cases Given Material Relief		315		399
Cases referred to organization for Material Relief or Employment	214		11[illegible]	
Patients sent to Convalescent Homes and Sanatoria	575		515	
Patients sent to Hospitals, Homes for Incurables and Aged	194		112	
Patients sent to Fresh Air Homes	199		208	
Referred for Surgical Appliance	137		163	

SUMMARY

Total Patients treated during year in all departments	22,531	22,147
Average Patients per day in all Departments	552	527
Daily Average Number of Employees Boarded in Hospital	420	385
Daily Cost per capita for provisions for all persons supported	$0.480	$0.593

STATISTICS REGARDING PATIENTS

PLACE OF BIRTH

Armenia	4	France	32	Porto Rico	10
Australia	1	Germany	278	Roumania	15
Austria	87	Greece	11	Russia	142
Bermuda	2	Guatamala	2	Scotland	43
Belgium	6	Holland	8	Servia	1
British W. Indies	29	Hungary	65	South America	16
Bulgaria	1	Ireland	261	Spain	8
Canada	31	Italy	273	Sweden	42
Central America	1	Japan	4	Switzerland	12
China	16	Mexico	2	Syria	1
Cuba	10	New York City	1114	Turkey	6
Czecho-Slovakia	82	Norway	11	United States	1209
Denmark	6	Nova Scotia	1	Wales	5
England	86	Persia	2	West Indies	28
Finland	7	Poland	35		

RELIGIOUS BELIEFS

Baptist	64	Dutch Reformed	11	Orthodox	11
Catholic (Greek)	3	Episcopal	288	Presbyterian	252
Catholic (Roman)	1578	Hebrew	451	Protestant (denomination not stated)	1141
Christian Scientist	2	Lutheran	79	Unitarian	7
Confucianist	6	Methodist	59		
Congregationalist	16	None	38		

OCCUPATIONS

Accountants	6	Clerks	171	Interpreters	1
Actors	7	Chefs	67	Inspectors	22
Architects	3	Detectives	12	Iron Workers	6
Agents	24	Draughtsmen	3	Janitors	23
Artists	12	Dentists	2	Jewelers	8
Attendants	2	Designers	3	Janitresses	16
Authors	1	Domestics	214	Journalists	3
Bakers	11	Dressmakers	49	Laborers	62
Bankers	7	Drivers	13	Laundresses	22
Barbers	8	Electricians	13	Laundrymen	16
Blacksmiths	4	Editors	1	Lawyers	12
Bell-boys	4	Elevator Operators	34	Letter Carriers	14
Bookkeepers	24	Engineers	19	Librarians	3
Bricklayers	6	Engravers	2	Machinists	30
Brokers	11	Factory Hands	98	Managers	7
Butchers	19	Farmers	12	Manicurists	1
Cabinet Makers	10	Firemen (City)	1	Manufacturers	3
Captains	2	Firemen (Stat'y)	4	Masseurs	1
Carpenters	47	Foremen	12	Mechanics	58
Cashiers	7	Furriers	5	Merchants	22
Chauffeurs	50	Gardeners	2	Messengers	7
Chemists	6	Governesses	7	Milliners	6
Children	343	Glaziers	7	Musicians	7
Civil Engineers	10	Grocers	2	Music Teachers	2
Clergymen	7	Housewives	957	Missionaries	16
Conductors	4	Interior Decorators	2	No Occupations	196

Nurses (Babies)	11	Real Est. Dealers	2	Stone Cutters	3
Nurses (Pupil)	33	Research Workers	1	Storekeepers	12
Nurses (Trained)	52	Retired	21	Students	35
Orderlies	2	Sailors	13	Subway Guards	1
Packers	9	Salesladies	18	Superintendents	8
Painters	20	Salesmen	38	Tailors	29
Peddlers	2	School Children	398	Teachers	50
Pharmacists	5	Sculptors	1	Telegraph Op'tors	5
Physicians	21	Seamstresses	4	Telephone Op'tors	14
Piano Makers	2	Secretaries	25	Telephone Splicers	2
Plasterers	4	Sextons	2	Treasurers	1
Plumbers	19	Shoemakers	7	Typists	6
Policemen	20	Signalmen	5	Upholsterers	3
Porters	38	Soldiers	2	Undertakers	2
Pressers	3	Social Workers	12	Waiters	18
Printers	10	Stablemen	1	Waitresses	14
Radio Operators	2	Stenographers	40	Watchmen	28
Railroadmen	12	Stewards	2	Wagon Helpers	7

SPECIAL GIFTS

For the Twelve Months Ending December 31, 1921

FLOWERS, PLANTS, ETC.

Agnew, Mrs. Cornelius R.
Alken, Henry A.
Appleton, Mrs. F.
Astor, Mrs. Vincent
Auchincloss, Mrs. E. S.
Baltz, Mrs. Harry R.
Bayer, Mrs. Edwin S.
Bend, Mrs.
Blair, Mrs. C. Ledyard
Blandy, G. F.
Brusch, Mrs. Charles P.
Clarke, Mrs. E. A. S.
Courtney, Miss
Coxe, Corporal Edward Grant, in memory of
Cutting, Mrs. W. Bayard
Dickinson, Mrs. F. S.
Douglas, Mrs. Walter
Finch School
Gary, Mrs. Elbert H.
Girl Scouts
Granard, Lady
Harkness, Mr. and Mrs. Edward S.
Halsey, Mrs. A. W.
Hayes, Miss Irene
Hillhouse, Mrs. Francis
Holt, Dr. and Mrs. L. Emmet, Jr.
Kasing, E. S.
Kaufman, Mr.
Kellogg, Mrs. F. L.
King, Edward
Lincoln School
Linehan, Anna J., in memory of
McCoon, Mrs. James H.
Maxwell, Mrs. E. L.
Middleton, Mrs. M.
Monell, Mrs. Ambrose
Morgan, E. M.
Morgan, Henry
Noroton Branch, National Plant, Flower and Fruit Guild
Ogden, Miss Mary F.
Parish, Mrs. Henry
Parsons, Mrs. W. B.
Robinson, Dr. Beverley
Rockefeller, Mrs. Percy A.
St. James Church
Schley, Mrs. Kate P.
Scott, Miss
Schneewind, Mrs. H.
Seyfried, William
Sloane, Mrs. John
Steers, Mrs. J. R.
Straight, Mrs. Willard
Walters, Elmer J.
Ward, Mrs. Edward Mortimer
Wasservogel, Justice Isidor
Wexler, Mrs. Sol.
Williams, Mr. and Mrs. Edward J.
Yorkville Theatre

MAGAZINES

American Tract Society
Auchincloss, Mrs. C. C.
Babcock, Mrs. Woodward
Baltz, Mrs. Harry
Burnett, Mrs. F. H.
Clarke, Mrs. S. J.
Clarke, Nelson
Cotton, Mrs. J. P.
Flexner, Miss Eleanor
Green, Miss Harriet
House, Mrs. E. J.
Ives, Charles
Kingsley, Darwin P.
Lewisohn, Mrs. Frederick
Lydecker, Mrs. Charles E.
Marsh, Miss Mary Elizabeth
Mouland, Miss
Ream, Mrs. R. C.
Scribner, Charles
Stewart, A. J.
Walker, Mrs. Jos., Jr.
Wienand, Miss Annie

BOOKS

Banca Commerciale Italiana
Babcock, Mrs. Woodward
Bandler, Dr. Clarence G.
Cushing, Mrs. Howard F.
Forsythe, Mrs. Wallace
Gabriel, Samuel, Sons & Co.
Green, H. B.
Harkness, Mrs. Edward S.
House, Mrs. E. J.
Jackson, Mrs. J. A.
Keyes, Dorothy
Kemp, Mrs. E. C. M.
Little Book Store, The
Morris, Miss Alice V.
Orvis, Mrs. W. D.
Sharpe, Miss E. P.
Wheatcroft, Miss Marion
Wolff, Mrs. L. S.

FOODSTUFFS

Agnew, Mrs. C. R. 6 dozen jars jelly.
Agnew, Miss Edith. 1 box celery, 1 barrel vegetables.
Auchincloss, Mrs. E. S. 1 case eggs.
Ballantine, John H. Vegetables.
Fox, P. 2 barrels potatoes.
Froebel League, The. Grapes.
General Baking Company. 50 loaves of bread.
Girl Scouts of America. Fruit.
Harkness, Mr. and Mrs. Edward S. 7 dozen eggs, butter.
Heilner, Mrs. J. Diabetic flour.
Hoe, Mrs. Richard March. 42 quarts preserves.
Huyler, C. D. Chocolate Easter eggs.
Rossiter, Arthur W. Candy.
Seeman Brothers. 1 case asparagus.
Tuckerman, Mrs. Paul. Candy for patients and nurses of Ward 10. Three dozen oranges weekly for Ward 10.
Warren, Mrs. J. H. Fruit.

TOYS, ETC., FOR CHILDREN'S WARD

Amiable Club, The. Dolls.
Anderton, Mrs. W. P. Velocipede and toys.
Bonner, Mrs. Toys.
Campbell, Mrs. R. L. Books.
Church of the Ascension. Toys.
Day, Mrs. Toys.
Finsterer, Miss Berenice. Toys.
Fleming, Matthew C. Books.
Girl Scouts. Toys.
Guggenheimer, Mrs. H. F. Easter baskets.
House, Mrs. Joseph. Toys.
Jan Hus Summer School. Dolls.
Parrish, Miss Marjorie Elizabeth. Scrap books.
Public School No. 43. Toys.
Schmidt, Mrs. Wm. H. Toys.
Scudder, Miss K. S. Doll.
Upham, Miss. Toys.

MISCELLANEOUS

American Museum of Natural History. 50 Museum calendars.
American Red Cross. 9 cases surgical dressings.
Anderton, Dr. Walter P. Pharmaceuticals.
Booker, Mrs. N. J. Clothing.
Cameron, Mrs. Bissel carpet sweeper.
Charlton, Loudon. Concert tickets.
Colgate and Company. Dental cream.
Culbertson, Harry and Arthur. Concert tickets.
Erskine, Mrs. H. P. Linen.
Finsterer, Mrs. E. 1 wheel chair, 1 pair crutches, 2 canes.
Gerbaulet, Madam Anna Marie. 3 dozen boxes.
Hadley, Arthur F. Concert tickets.
Hard, Mrs. Anson W. Sewing machine.
Haskins and Sells. Allowance of $795.06 from bills for annual audit for 1920 and 1921.
Kennedy, Mrs. John S. Thanksgiving and Christmas dinners for patients and household.
Kingsley, Darwin P. Gloves for patients.
Luescher, Mrs. Mark A. Tickets for Hippodrome.

MacKenzie, Lady. 1 wheel chair in memory of Honorable William MacKenzie.
MacMillen, S. E. Concert tickets.
McAlpin, Charles W. Pharmaceuticals.
Maxwell, Ruth (Miss). Clothing.
Music League of America. Concert tickets.
National Concerts, Inc. Concert tickets.
Parkhurst, Dr. 3 wheel chairs, 1 medicine ball.
Picton, Miss Louise. 6 comfort bags.
Royce, Miss Amelia. Knitted caps for babies.
St. George's Women's Industrial Society. 1,307 articles made.
St. Thomas' Mission. 638 articles made.
Snead, Mrs. Medical and surgical supplies.
Spence School. Bottles.
Stock, Fred. Sick room supplies.
Tiffin Products, Inc. Chemicals.
Travis, Jeanie A. Crutches.
Tuckerman, Mrs. Paul. Calendars for patients in Ward 10.
Warren, Frederick. Concert tickets.
Waterman, Henry & Brother. 3 stove grates.
Wilson, Mrs. Andrew C. Large photograph of Frederick Sturges, former President of the Hospital.

THE FOLLOWING HAVE GIVEN PERSONAL SERVICE, CUT FLOWERS AND RELIGIOUS READING MATTER

Personal Service—Visiting the sick—Miss Josephine Willis. Visiting the sick weekly for ten months—Mrs. David McMunigle, Miss G. F. Gale, Miss Harriet Small and Mrs. Joseph Howe and their associates, through whom the following donations have been received and distributed to the patients in the wards:

Cockroft, Miss M. T. Cut flowers weekly for ten months. Fifteen dollars for leaflets and reading matter.

Hauser, John W., through Mrs. David McMunigle. Cut flowers weekly for nine months.

SPECIAL GIFTS

McMunigle, Mrs. David. Gospel leaflets weekly for ten months. Christmas and Easter cards for medical and surgical women.
Talcott, Mrs. James. Twenty-five dollars for flowers and geranium leaves.

THE FOLLOWING HAVE FURNISHED VOCAL AND INSTRUMENTAL MUSIC FOR THE SUNDAY AND RELIGIOUS SERVICES

INDIVIDUALS

Mrs. Alma Kitchell, Misses Beatrice Hoyt, Edith Kipp, Albert A. Leininger.

CHURCH SOCIETIES

First Presbyterian Church: Misses Siomi Seppi, Anna Walters, Charlotte Sagers, Irene Sagers, Marion E. Stumpp, Messrs. Michael Thompson, William Elfers, Nelson White, Joseph White.

Bible Teachers' Training School: Male Quartette. Messrs. Harlen Heim, J. A. Van Gorkom, Elmer Gieser, Albert A. Leininger, Misses Kachel, Gregson, Miles.

Junior Choir and others from Cornell Memorial Methodist Episcopal Church: Mrs. Martha Hallwood, leader. Misses Edna Huntz, Adele Kehn, Marie Ferguson, Lillian Kimmer, Caroline Shrivanek, Eleanor Kranz, Olga Lehn, Edna Laughaar, Bertha Milbank, Minerva Charlton, Pauline Nouzeschy, Marie Backer, May Bascelle, Anna Kuehne, Elsie Travis, Helen Ranyi, Elizabeth Yagos, Mildred Pasyco, Margaret Paul, Helen Schnoor, Anna Kircher, Minnie Dick, Olga Puschman, Libbie Appleton, Margaret Kuehne, Amelia Ulzhoefer.

Hospital Choir of the Baptist Temple, Brooklyn: Mr. and Mrs. E. A. Ebel, Mr. and Mrs. George Moore, Mr. and Mrs. M. Munz, Mr. and Mrs. D. Erglis, Mr. and Mrs. W. H. Fawcett, Mr. and Mrs. A. Gordon, Mrs. R. Bradley, Mrs. C. K. Shreve, Miss Blanche Paulson, Miss Alma Clapp, Messrs. S. Dorsett, H. Hallock, W. Deckert, Ballock.

Chelsea Presbyterian Church: Miss Lillian E. Fowler, Organist and Leader. Misses Alice Cardaretti, Mary Geddes, Edith Hughes, Aileen Hill, Margaret McRitchie, Agnes Simpson, Mamie Webster, Mildred Wells, Catherine Quinn, Margaret Zespoli, Virginia Hart, Bess Martin, Jane McBride, Isabelle Gormaat, Frances Reed, Ellen Webster, Grace Corriss, Edith Shanley, Edna Cavanaugh, Aressa Hurd.

REPORT OF THE DIRECTOR OF MEDICAL SERVICE

December 31, 1921

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—I have the honor to submit the following report from the Medical Service.

The past year has brought many changes, both in personnel and organization, in the Medical Service, due to the affiliation of the Hospital with the College of Physicians and Surgeons. In the organization of the Department of Medicine on the university basis, several men on the staff now devote their entire time to the work of the Hospital, teaching and research. The work of reorganization has gone forward most satisfactorily because of the very excellent department which my predecessor, Dr. Warfield T. Longscope, has built up. To provide laboratory facilities for the full time men, extensive changes have been made by adding floor space and rearrangement, so as to increase the capacity of the laboratories. In Chemistry, the space has been increased 300%, the research facilities increased 800%, while the budget for operation has increased only 98%. On the Biological division, the space has been increased 200%, the research facilities increased 100%, while the budget was increased only 21%. The new construction, in order to accomplish the above, was pushed forward with quite surprising rapidity, so that the laboratories were in nearly full operation by November, although the work was not started until July. In arranging the laboratories, provision was made for proper space for the clinical clerks. Previously, there has been a small room with desk space for only three students. Now, each clinical clerk has his own desk space, with adequate apparatus.

Notwithstanding the considerable increase in the laboratory space, all is being used to its full capacity. Several excellent men have applied for positions on the staff, but have been refused for lack of room in the laboratories. There are now on the Medical Staff 18 men actively engaged in the investigation of clinical problems, through chemical, bacteriological and biological channels. The special fund of $5,000, donated last year by Mr. Charles P. Howland, for the study of Epilepsy, under the direction of Dr. Geyelin, has been continued this year through the Commission on Epilepsy. The Misses Cheney have continued the fund of $5,000 per annum for the study of diseases of the endocrine glands under the direction of Dr. Draper. Through the kindness of the Board of Managers, Dr. Walter B. James and Mr. Cleveland H. Dodge, it has been possible to send Dr. George Harrop, the Medical Resident, on the expedition to Peru, headed by Dr. Joseph Barcroft, of England, to study the Physiological Effects of High Altitudes. On going to the town of Cerro de Pasco, situated at an altitude of 14,200 feet above sea

level, the Commission was able to study the physiology of respiration under low oxygen pressures. By means of a special technique, which Dr. Harrop had acquired in Copenhagen, it was possible to study the rate of diffusion of oxygen through the lungs, and observations of considerable value were made, indicating that it is possible to select persons who will be able to tolerate life at high altitudes. Furthermore, the use of this method on this expedition has suggested important work in respiratory and circulatory diseases, in life at ordinary altitudes. The expedition was an unusually successful one, and the results of their observations should prove of great importance in normal and pathological physiology.

Under the direction of Dr. Geyelin and Dr. Ladd, the Metabolism Service has been reorganized, and Miss Amalia Lautz placed in charge as Chief Dietitian. Additional space has been secured, and by rearrangement it is now possible to supply twelve carefully prepared diets for patients with metabolic diseases, under special observation and investigation. Also, additional diets to eighteen patients on both Medical and Surgical Services, who need special routine treatment. It is believed that the organization of the metabolic and special diabetic work of the Hospital on this basis is an important step forward.

Progress in co-ordinating the Out-Patient and Ward services has been made by having the men devoting their entire time to the Hospital, work both in the Out-Patient Department and in the Wards. The special clinics (Metabolic, Thyroid, Asthma, and Cardiac) are growing in size and importance. The Dispensary Development Committee has been of service by supplying funds and by suggestions for improving and making more efficient the work of the general Out-Patient Department. It is expected that the aid of this Committee will be of increasing value to the Out-Patient Department.

A discharge clinic has been established, which has been of great service already, and should prove of increasing value as it becomes better organized. The object of this clinic is to insure proper supervision of the discharge of patients from the Medical Wards. It provides that the Attending Physician shall be responsible for the final note and diagnosis; the completeness of the records; the follow up arrangements; the supplying of information to the patient or member of family; necessary instruction for after care; sending a copy of the final note to the patient's physician, if the patient so desires, and arranging any necessary social service supervision.

Through the kindness of Dr. Samuel Lambert the original Cammann setehescope has been given to the Janeway Library. Mr. D. M. Cammann has given to this collection of stethescopes a solid wooden stethometer which belonged to his father.

The much needed additional space has been provided for the Janeway Memorial Library, which has greatly enhanced its value as

a place for reading and study. The Surgical Library has been added, so that now the medical and surgical library facilities are brought together, a matter of considerable convenience to both staffs. The Library now contains 7,200 volumes, 1,100 of which were added last year.

It is the desire of the Director of the Medical Service to express his warm appreciation of the support and advice of the Board of Managers, also deep gratitude for the co-operation and patience of the Medical Staff during a rather difficult and trying period of change and reorganization.

I am,

Respectfully yours,

WALTER W. PALMER, M. D.,

Director of the Medical Service.

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

December 31, 1921.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—I have the honor of submitting to you the following report from the Surgical Service:

With the agreement between the Managers of the Hospital and the Trustees of Columbia University came the necessity of reorganizing the Surgical Service so that it would function on the University basis. Had it not been for the generous spirit and broad-minded view of former members of the Attending Surgical Staff and the hearty co-operation of your Board, the Hospital administrative, nursing and interne staff, this reorganization would have been extremely difficult.

It is a great pleasure to acknowledge the benefits of the far-sighted policy and constructive changes effected by my predecessor, Dr. Adrian V. S. Lambert. Our system of records, developed to its present nation-wide recognition under Dr. Lambert's supervision, is but one of the factors of present success and promise in our plans for the new hospital, for which he is responsible.

The new plan of organization, based in a measure upon a University budget, called for a smaller group of surgeons, inasmuch as their entire time was to be spent in the Hospital. This made necessary the readjustment of the schedule and the conduct of the service, and, although, in a project hitherto untried in many ways, hard and fast lines cannot be drawn, it is gratifying to record the co-operation of everyone in the schedule of early ward and dressing rounds, morning work in the Operating Room, Diagnosis and Follow-Up Clinics. This has made it possible for more time in the afternoon for teaching and investigative work outside of the wards. The organization of Discharge Rounds has proved of great value, in placing the patients in the right attitude to the Hospital and bringing us into a better relation with the family or referring physicians. It has improved our Follow-Up results.

The moving of the Record Room to the East Corridor has proved of inestimable value to Staff members and to the medical students. This is the nearest approach to our ideal of having the Record Room in the Clinic that could be accomplished. This move left vacant the space on the second surgical floor. The installation in this space of offices for the Surgical Attendings has been greatly appreciated. The private rooms, temporarily assigned for this purpose, will revert to their former use.

The development of the diagnosis section in the morning clinic, which was begun last year, has progressed and has been greatly assisted by the Dispensary Development Committee. We feel there

should be more co-operation between the several services of the Hospital in this diagnosis section because of its prime importance in the developme of the future Clinic. We have this year added a member of the Urological and Oto-Laryngogical staff for consultation in the diagnosis section. The referring of all fracture cases to a room in the Out-Patient Department after receiving emergency treatment, as had been done for other traumatic and minor surgical cases, has proved of great benefit both to patients and to the members of the house staff, and has consolidated all the Out-Patient Surgery under the supervision of the Chief of Clinic.

The return to a rotating twenty months' service for members of the house staff has remedied the unavoidable faults of the continuous service maintained during the war period.

In submitting this report, it is a pleasure to record the unfailing spirit of co-operation in the hospital. This has done more than all else to make it possible for the Surgical Staff to assume new responsibilities and to meet new problems.

Respectfully submitted,

ALLEN O. WHIPPLE, M. D.,

Director of the Surgical Service.

REPORT OF THE DIRECTOR OF THE PATHOLOGICAL SERVICE

December 31, 1921.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—I beg to submit herewith the report of the Pathological Department of the Hospital for the year ending December 31st, 1921.

As in previous years, the work of the Medical Pathology Laboratory has been devoted to the performance of autopsies, with the histological studies of tissues obtained therefrom, and to the teaching of gross and microscopic pathology to the second and third year medical students of Columbia University. Pathological conferences have been held weekly in conjunction with Grand Rounds for the Staff. At these conferences, the material from cases coming to autopsy is presented and discussed by both clinicians and pathologists.

During the year from July 1920 to July 1921, there were 328 deaths in the Hospital, and 98 autopsies were obtained, a percentage of 29.8. There has been a decrease in the number of autopsies obtained, as compared with the previous year. However, the variety of the conditions found, in a measure, compensates for this decrease.

Below is shown the number and percentages of autopsies obtained during the past four years:

	1918	1919	1920	1921
Number of autopsies	80	85	130	98
Number of deaths	312	452	380	328
Percentage of autopsies obtained	25.6	18.8	34.0	29.8
Percentage of autopsies obtained on medical cases	32.7	14.4	35.0	33.1
Percentage of autopsies obtained on surgical cases	11.5	31.8	33.0	16.5

During the summer, the following second year medical students worked in the laboratory: Messrs. J. Bailin, O. Jones, S. Lambert, Jr., R. Schullinger and S. R. Snow, Jr. Each of these students has prepared a report of an interesting and unusual case, which will be published soon.

The course in Pathology for the nurses has been conducted by Dr. VonGlahn.

In January 1921, Dr. John Minor was appointed Assistant Resident Pathologist, which position he held until July 1921. Upon his resignation, he was succeeded by Dr. H. Kingsley Blake.

Studies in tuberculosis have been pursued during the year by Dr. VonGlahn, with the assistance of Dr. Minor and Dr. Blake.

A complete photographic outfit has been added to the equipment of the laboratory.

Publications

Miner, J. and Pappenheimer, A. M. Hyperlasia of Parathyroids in Human Rickets, Journal of Med. Res. 1921, XLII, 391.

McAlpin, K. R. and Von Glahn, W. C.: A case of Hodgkin's disease treated with Roentgen Rays for six years. (To be published).

Jones, O.: Teratoma of Mediastinum—report of a case. (To be published).

Lambert, S., Jr.: Tuberculous Ulcer of Stomach—report of a case. (To be published).

Schullinger, R.: Tuberculous Meningitis, with multiple infarcts of spinal cord—report of a case. (To be published).

BACTERIOLOGICAL LABORATORY

The following compilation represents the amount of work carried out in the Bacteriological Laboratory from January 1st, 1921 to January 2nd, 1922:

Agglutination Test, Patient's serum	200
Blood Groupings	450
Cultures:	
Blood	930
Throat	1,500
Miscellaneous	1,525
Milk Specimens for Bacterial Count	240
Smears: for	
Gonococcus and other Organisms	1,000
Sputum: for	
Pneumococcus Type	350
Culture	75
Stool: for	
Culture	150
Urine: for	
Culture	250
Vaccines	35
Guinea Pigs inoculated for Tubercle Bacilli	134
Wassermann Tests	6,735
	13,574

There have been no important changes in organization or personnel during the year.

During the year the plan of assigning internes to work in the Laboratory for periods of two months each was introduced, and this has resulted in a much greater smoothness of co-operation between wards, operating room and laboratory. Also, this Laboratory has undertaken to prepare media, glassware, etc., for the medical bacteriological research laboratories. The efficiency of this arrangement cannot yet be discussed, since these laboratories have scarcely started to work.

Since both of these arrangements make for more breakage and a larger amount of work on the part of the technicians, it may be well, in recasting the budget for the coming year, to take these matters into consideration. The chief research going on in the laboratory has been upon anaerobic surgical infections, especially work carried out by Dr. Humphreys on the gas bacillus group which, however, is not yet sufficiently completed to be published. During the year, a room was added to the Laboratory, an arrangement made possible

by partitioning the north end of the former animal room and cutting a door through to the Bacteriological Laboratory. This has made it considerably easier for the staff to work, and has made possible the arrangement with internes indicated above.

JAMES W. JOBLING, M. D.,

Director of Pathological Service.

REPORT OF THE DIRECTOR OF DENTAL SERVICE

December 31, 1921.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—It gives me pleasure to submit the following report covering the activities of the Dental Service for the year 1921.

Early in the year, the taking of X-rays for each patient admitted to the Hospital was established as routine practice, and the dental diagnosis and history is attached to the case history of the patient. This procedure has been of much benefit to the patient in a large percentage of cases handled. After the X-Rays are obtained, each patient receives a prophylactic treatment, thus cleaning up the oral cavity as much as possible, and then the necessary extractions are performed and fillings inserted.

Lectures have been given to the Training School nurses on Tooth Development and Dental Hygiene, and the system of semi-annual prophylactic treatment and dental examinations for the nurses has been established.

Co-operation between the Wards and the Dental Clinic has resulted in a large increase in the number of ward patients receiving dental treatment.

Increasing demands upon our X-Ray Department made it necessary to fit up a special Dental X-Ray room which has facilitated the progress of the work in this department materially.

The clinic has been fitted with new overhead illuminators throughout, thus effecting a much needed improvement.

Three new dental chairs have been installed.

In addition to this the dental engines have been put into good condition and new instruments and appliances have been added as needed, and, speaking in general terms, the Dental Clinic is now in better running order than ever before.

The appended statistics show the volume of work accomplished for the year of 1921.

Respectfully submitted,

W. D. TRACY, D. D. S.

Director.

New Dental X-Ray Room

One Room In Our Dental Department

	Oral Surgery		Op. Dentistry		Oral Prophylaxis		Dental X-Ray Department	
	Ward	O.P.D.	Ward	O.P.D.	Ward	Nurses	Ward	O.P.D.
Jan.	34	189	20	280	99	...	171	158
Feb.	27	170	36	254	126	...	179	252
Mar.	54	234	19	306	119	...	268	316
Apr.	38	242	12	278	5	26	104	282
May	37	312	13	284	64	...	132	273
June	30	340	17	287	107	2	167	323
July	23	238	2	205	70	8	108	202
Aug.	14	301	10	342	96	4	36	198
Sept.	32	207	12	299	99	...	171	131
Oct.	25	248	13	362	124	19	239	222
Nov.	46	310	36	405	117	25	290	317
Dec.	50	284	53	386	90	16	299	314
	410	3075	243	3688	1116	100	2164	2988

REPORT OF THE DEPARTMENT OF OCCUPATIONAL THERAPY

December 31, 1921.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—The report of the Department of Occupational Therapy for the year ending December 31st, 1921, is herewith submitted.

Six hundred and seventy-two patients have been taught occupations.

The following crafts have been taught and the following articles made:

Reed Basketry (including trays, scrap baskets, fruit, flower, picnic, sewing, hanging baskets, coasters for glasses. invalid trays	743
Raffia and Pine Needle Basketry—	
Raffia baskets	8
Pine needle baskets	6
Cord Work—	
Dolls' hammocks	5
Belts	2
Bags	7
Weaving (cardboard looms)—	
Bags	93
Wood Carving—	
Boxes carved	11
Paper cutters	2
Design and Painting—	
Boxes	31
Trays	25
Bead Work—	
Bags	1
Modelling (permodello)—	
Necklaces	7
Rag dolls (stuffed, dressed and painted)	159
Hot Dish Mats	46
Miscellaneous—	
Three tatted yokes, two crocheted bags, cardboard toys, picture frames, blotter ends, two chairs mended, Doctors' socks darned weekly.	

The patients usually take their work home, after paying a small sum that partly covers the cost of the material. Articles left are sold. Thus a small fund is kept on hand for the purchase of smaller supplies (paint, dye, thread, etc.) In the past five months, this fund has grown to such an extent that we have been able to turn in $50 to the general Hospital fund from which larger supplies, (reed, trays for bases, etc.), are purchased. Since the cost of these materials is

about $400 a year, the Department is not yet self supporting. We feel, however, that a start in this direction has been made.

During the year, Miss Margaret Hewlett, Miss Philadelphia Beard, Miss Dorothy Wolfinger and Miss Elsie Gunner were sent to this Department for their practice teaching. In the Spring, Miss Alida Carter resigned, and, on June 1st, Miss Elizabeth Armstrong took up the work with Miss Margaret Hewlett as assistant.

On November fifteenth, Occupational Therapy was introduced into the Tuesday night Cardiac Clinic. The vocational side of the work is emphasized here. These patients, physically unable to undertake steady employment, many of them needing money and consequently depressed, are taught a craft, and given materials to work on at home. From the sale price of these articles, the cost of the material is taken out for the Hospital Fund, the remaining sum going to the patients. With proper equipment, there is no doubt that this work could become self-supporting in a comparatively short time.

There is no out-patient work done in connection with this Department, but some of the patients are continuing the crafts, learned in the Hospital, at home. One woman, by making and selling dolls and tatted work, is earning for an artificial leg.

In a general hospital, where most of the cases are so transient, results are possibly not so obvious as in tuberculosis sanitariums or asylums for the insane, where the patients are confined for a longer time. The methods used, however, and the reactions on the part of the patients are the same. Two cases of hysteria ad four of depression have been helped more speedily toward normality by Occupational Therapy. Also, several patients whose limbs have become weakened through inactivity have been sent to us for treatment—one man modelled in clay to help the muscles of his hand. New self-confidence was gained by three men who had undergone arm amputations, when they discovered that they could make baskets with one hand. One of these men had lost his right arm. A rather unique application of Occupational Therapy is illustrated in the case of a man who had undergone a leg amputation. Under the direction of the doctor, this patient made a reed basket support, later cast in plaster, for his artificial leg.

In other cases, the results are not so apparent, perhaps, but Occupational Therapy bridges over the period between the inactivity caused by illness and the resuming of duties will not be so abrupt. And in all cases, the minds of the patients are filled with baskets instead of blues and the general conditions thereby immeasurably improved.

Respectfully submitted,

ELISABETH DEAN ARMSTRONG,

OUT-PATIENT DEPARTMENT

REPORT OF THE REGISTRAR

December 31, 1921.

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen:—The report of the Out-Patient Department for the year ending December 31st, 1921, is herewith submitted. There have been 11,302 new patients admitted to the benefits of the Out-Patient Department, which, together with 3,191 former patients, makes a total of 14,493 different patients treated. A total of 23,898 cases were treated during the year, of which 9,405 were transferred to one or more clinics. 89,101 visits were made, 11,911 of which were free. The daily average number of patients was 313.

The following will show the birthplaces of new patients treated:

Africa	5	Finland	33	Poland	125
Armenia	11	France	61	Porto Rico	67
Austria	340	Germany	316	Roumania	55
Australia	1	Greece	66	Russia	587
Bavaria	6	Holland	16	Scotland	70
Belgium	4	Hungary	312	South America	30
Bulgaria	1	India	3	Spain	14
Canada	48	Ireland	1026	Sweden	103
Czecho-Slovakia	372	Italy	573	Switzerland	35
China	6	Japan	8	Syria	5
Cuba	8	New York City	4524	Turkey	17
Denmark	29	Norway	20	United States	1979
Egypt	1	Nova Scotia	5	Wales	3
England	158	Persia	3	West Indies	256

Their various occupations were as follows:

Actors	11	Conductors	42	Janitors	87
Artists	15	Dairymen	10	Jewelers	14
Bakers	36	Detectives	3	Laborers	537
Barbers	25	Domestics	710	Laundresses	111
Barkeepers	16	Dressmakers	127	Lithographers	3
Blacksmiths	10	Drivers	106	Machinists	145
Bookbinders	16	Dyers	2	Matrons	13
Boxmakers	5	Electricians	77	Mechanics	159
Brewers	7	Elevatormen,	76	Milliners	38
Bricklayers	17	Embroiderers	17	Motormen	30
Butchers	37	Engineers	53	Musicians	17
Buttonmakers	8	Engravers	4	Newsdealers	7
Cabinet-makers	16	Factory workers	171	Nurses	42
Carpenters	108	Farmers	17	Office Boys	48
Carriage-maker	1	Firemen	53	Orderlies	14
Chauffeurs	210	Fishermen	4	Painters	85
Cigarmakers	86	Housework	333	Peddlers	29
Clergymen	7	Housewives	2052	Photographers	2
Clerks	747	Ironworkers	32	Physicians	8
Coalmen	6	Infants	1434	Piano-makers	7

Plasterers	28	School Children	1648	Teachers	34
Plumbers	58	Shoe-makers	27	Tel. Operators	31
Policemen	44	Soldiers	2	Tinsmiths	15
Porters	144	Stablemen	8	Undertakers	2
Printers	42	Station'y Firemen.	3	Unemployed	566
Prison-keeper	1	Stoneworkers	4	Upholsterers	8
Railroadmen	26	Students	153	Watchmen	40
Sailors	14	Tailors	108	Wheelwright	1
Sales People	172	Telegraphers	20		

The above table of occupations will give a good idea as to the class of people seeking charitable relief.

The Pharmacist compounded 111,551 prescriptions; 48,261 dressings were applied by surgeons. The total receipts from treatments given amounted to $37,187.84.

I wish to record my sincere appreciation of the unfailing support and co-operation given by the volunteer aides who have so willingly and unselfishly rendered their services, and of the loyal support given by the executive and clerical staff.

Respectfully submitted,

ELSIE V. JAMESON, R. N.,

Registrar.

REPORT OF THE OUT-PATIENT DEPARTMENT

December 31, 1921.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—The following is a report of the Out-Patient Department for the twelve months ending December 31st, 1921.

Surgical Out-Patient Department

In the report submitted a year ago, the inauguration of a Surgical Diagnostic Clinic was announced, and the need of a closer liaison between the Accident Ward and the Out-Patient Department was emphasized. The Surgeon-in-Chief wishes to call particular attention to the progress along these two lines.

The most important development in the Surgical Out-Patient Department has been the growth of the Diagnostic Clinic, a growth

which is not merely represented by numbers, but a growth in experience and vision in future possibilities. The number of patients seen in the Diagnostic Clinic during the past twelve months was 1,457; 521 of these patients have been admitted to the hospital. During the month of October, 48% of the total admissions to the surgical service came through the Diagnostic Clinic. This figure was twice as great as during the first month of the year. The average throughout the year has been 30%. We feel that we are paving the way to a condition where all admissions will be through the Out-Patient Department, including the Emergency Ward cases, which now pass through the Emergency Ward, a unit geographically isolated from the Out-Patient Department.

The time saved for the patient by a thorough examination in the Out-Patient Department, prior to the admission, has not been as great as had been anticipated. These patients remain in the hospital an average of one day less than those coming through the Emergency Ward. It might be well to study more carefully the types of cases admitted from both portals, to learn why more time is not saved by prior complete examinations with all laboratory and radiographic data. We feel that much has been accomplished in this department, but that more remains to be done.

Towards accomplishing the much needed liaison between the Out-Patient Department and the Emergency Ward, two steps have been taken, namely, removal of fractures from the Emergency Ward to the Out-Patient Department, and the training of the House Staff in surgical dressings in the Out-Patient Department prior to their work in the Emergency Ward.

The transfer of routine fracture treatment from the Emergency Ward to the Out-Patient Department has been accomplished quite recently. During the clinic hours all fractures are seen in the Out-Patient Department. It has been found much more satisfactory, from the standpoint of treatment, and of teaching, to have the fracture cases segregated. Very careful and accurate records and follow-up results are being obtained. This youngest department of the Surgical Out-Patient Department promises exceedingly well.

Since July 1st, a junior House Office, from the surgical service has been working in a dressing room of the Out-Patient Department for a two months' period. He does routine dressings and is made familiar with the common Out-Patient Department surgical conditions. This is accomplished under supervision, with consultation always available. His next tour of duty following this type of work, carries him to the Emergency Ward where he is able to meet his work with considerable familiarity, having served an apprenticeship in Out-Patient Department methods and procedure. We feel that this training will prove exceedingly valuable.

The Committee on Dispensary Development from the Rockefeller Foundation saw fit, during the year, to choose the Out-Patient Department of this hospital for a demonstration Out-Patient Department. That Committee has expressed its willingness to provide large funds to aid in the efficient handling of the patients. Their suggestions have been welcome and usually of great value. The Out-Patient Department has functioned more efficiently since the appointment of a Dispensary Executive responsible to the Superintendent. The admission of patients and keeping and distribution of records have been vastly improved during the past year. The surgical Out-Patient Department is further indebted to the committee for the services of a clinic secretary in the Diagnostic Clinic, another in Oral Surgery and a stenographer. These workers have aided materially in increasing the efficiency of the surgical Out-Patient Department. We have still further problems at hand, which we hope to solve with the aid of this committee.

There has been an increasing spirit of co-operation between the Medical and Surgical Out-Patient Department. It is hoped that this may be followed up by an arrangement of hours when a medical consultant may be present at the surgical clinic and vice versa. Plans are under consideration whereby certain types of cases may be studied jointly by both the physicians and the surgeons. These are but steps toward the ideal medical and surgical clinics, held simultaneously.

The Chief of the Clinic wishes to thank the Head Nurse for the high standard of nursing that has been maintained in the surgical Out-Patient Department.

The surgical Out-Patient Department is at present adequately and efficiently manned by a corps of five attending surgeons in addition to the chief, each of whom holds the position of instructor in the Department of Surgery.

The Surgeon-in-Chief desires to express his deep appreciation of the splendid, conscientious work of his associates. Their efforts have made possible the results achieved.

Medical Out-Patient Department

The Medical Out-Patient Department is still hampered by lack of room, but, in spite of the limited quarters, we have been able to take care of more new cases than in the past few years, without relaxing in any way our standards.

The greatest changes during the past year have resulted from the agreement between the Board of Managers of the Hospital and the

Dispensary Development Committee, whereby funds have been provided by the Development Committee and suggestions have been made with a view to enlarging the scope and improving the executive management of the Out-Patient Department. The Development Committee have generously supplied money for the purchase of supplies and equipment and have paid the salaries of four additional members of the clerical force. They have likewise furnished clerical assistance in the form of Clinic Secretaries in the Dental Department and in the Men's and Women's Medical. The last named have supplanted the Volunteer Aides. A few of the volunteer workers still come as individuals and continue to render invaluable assistance, but their organization as such has been discontinued. The Development Committee also studied the routine management of the Clinic and suggested certain changes, particularly with reference to the admitting of patients. Some of these changes have been instituted, others have been tried and discarded as not practicable.

As an outgrowth of the above agreement, a new office has been created—that of Dispensary Executive. This office has been efficiently filled by Miss Elsie Jameson, whose efforts and co-operation have relieved the Surgical and Medical Chiefs of many of the details of administration unrelated to the care of patients. The Dispensary Executive is directly responsible to the Hospital Superintendent.

The various sub-clinics of the Medical Out-Patient Department have progressed and are constantly growing—the two largest of these are the sections for dermatology and syphilology, and for cardiacs. The cardiac class has grown especially and in addition to its two afternon sessions, has a large evening class, one evening a week. At the evening sessions, occupational therapy has been introduced, and it is hoped to expand this phase in the near future. The value of the cardiac class in furnishing teaching material cannot be overestimated.

A new clinical laboratory has been installed, so that now most of the routine clinical pathology of the Out-Patient Department is done in the Out-Patient Department—a much more efficient system than the old one.

The Medical Staff has been augmented by the addition of a member of the House Staff working daily in the Out-Patient Department (each of the two House Physicians working three days a week), and by several of the Assistant Attendings, who are working both in the Wards and in the Out-Patient Department. This is a step toward the goal of a united staff carrying on all the work whether the patient is ambulatory or a bed case, and is a real advance.

The Physician-in-Chief desires again to express publicly his appreciation of the faithful and unremitting efforts of his able assistants, without whose co-operation the work could not go on.

The usual table of statistics is appended.

MATHER CLEVELAND, M. D.,
Surgeon-in-Chief,

ARTHUR E. NEERGAARD, M. D.,
Physician-in-Chief.

1921	Men's Medical		Women's Medical		Children's Medical		Skin and Syphilis		Tuberculosis		Dentistry		Clinical Anaphylaxis		Gastro-Intestinal	
	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made
January	302	628	392	786	181	320	200	458	150	257	95	280	24	66	67	171
February	198	634	263	779	167	387	104	437	91	265	85	254	10	79	39	202
March	257	787	284	881	194	467	128	592	97	242	95	306	16	91	28	190
April	229	687	290	932	152	388	106	533	86	255	94	278	12	107	26	148
May	198	608	222	856	146	387	95	512	87	278	92	284	17	122	20	111
June	158	600	169	744	115	390	136	529	67	245	88	287	8	134	21	140
July	145	492	153	628	105	284	99	401	38	148	76	205	6	120	15	93
August	190	743	218	733	107	338	118	502	26	156	110	342	11	126	14	124
September	164	641	185	771	176	482	110	504	40	175	85	299	.....	.....	8	101
October	231	772	264	819	139	390	130	545	55	273	122	362	16	80	18	110
November	207	698	269	818	117	360	90	513	56	221	130	405	13	87	18	130
December	202	732	234	833	93	323	93	593	60	231	120	386	10	129	17	102
Tot. Patients	2481		2943		1692		1409		853		1192		143		291	
Total Visits		8022		9580		4516		6119		2746		3688		1141		1622
Average per Month	207	669	245	798	141	377	117	510	71	229	99	308	12	95	24	135

Total Visits made during year to Medical Clinics—37,434

1921	Surgical Diagnostic Clinic		Men's Surgical		Women's Surgical		Children's Surgical		Oral Surgery		Proctology		Fracture		Gynecology		Emergency Ward	
	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made	Patients Treated	Visits Made
January	132	247	144	851	133	615	57	259	64	189	32	89	.....	.....	187	394	526	1629
February	114	296	107	870	68	490	54	274	54	170	13	83	.....	.....	140	413	366	1510
March	106	248	125	893	102	528	62	478	90	234	30	118	.....	.....	143	495	451	1514
April	156	318	120	685	92	563	56	362	86	242	20	129	.....	.....	138	524	491	1744
May	140	292	106	730	99	561	67	362	90	312	28	128	.....	.....	126	493	486	1707
June	123	257	103	650	98	512	71	325	94	340	11	52	.....	.....	115	482	460	1932
July	87	204	142	772	115	634	82	313	58	238	14	75	.....	.....	48	217	547	1844
August	122	277	126	905	92	780	44	260	75	301	15	101	.....	.....	.....	.....	565	1940
September	110	262	87	688	83	582	55	242	59	207	17	77	.....	.....	.....	.....	635	1795
October	144	365	124	826	101	733	56	308	73	248	19	101	93	238	.....	.....	576	1656
November	132	369	110	726	67	579	32	240	91	310	18	78	41	240	.....	.....	462	1419
December	91	271	100	861	71	554	41	291	88	284	6	74	49	207	.....	.....	428	1386
Tot. Patients	1457		1394		1121		677		916		223		183		897		5993	
Total Visits		3406		9457		7131		3714		3075		1105		685		3018		20076
Average per Month	121	284	116	788	93	595	56	310	76	256	19	92	61	229	128	431	499	1673

Total Visits made during year to Surgical Clinics—51,667

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

December 31, 1921.

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—I have the honor to present the twenty-ninth annual report of the School of Nursing for the year ending December 31st, 1921.

Many changes have taken place in the School Office Staff since the writing of the last report.

The resignation of Anna C. Maxwell, founder, and for twenty-nine years, Director of the School, was accepted April 12th, 1921, and took effect July 1st, 1921. This would be an irreparable loss, did we not feel that she is still with us in spirit and that we always can be sure of her counsel and support. Miss Maxwell's influence in nursing reaches far beyond the School which she founded—in fact, far beyond the limits of her own country. Our School should be the expression of her ideals, and I am earnestly asking your co-operation in upholding these ideals.

Janet B. Christie, Class '98, Assistant Director since 1904, resigned July 1921. Elspeth A. Gould, Class '09, Second Assistant since 1911, resigned July 1921. Alice A. Keith, Dietitian since 1909, resigned in July 1921.

The Metabolism Department is undergoing a re-organization with a view to an increase in the specialized work. This necessitates an increase in the nursing staff.

Nineteen hundred and twenty-one marked the beginning of the new arrangements for the affiliating course leading to the B. S. degree of Columbia University and the diploma of the School. Under the new arrangement, the students enter Teachers' College, Columbia University, for two years. During this time, in addition to the academic work, they cover the subjects of the preliminary instruction. The third and fourth years are spent at the Presbyterian Hospital, during which period, they receive their instruction in the care of patients, etc. The last year is spent at Teachers' College, the student choosing a program emphasizing the branch of nursing in which she wishes to specialize. This arrangement is superior to the former one, in that the student will not be required to go back and forth to Columbia, thus being able to give undivided attention to one branch of the work at a time.

In October of this year, the Pension Fund of the Alumnae began to function, the first quarter being due in January 1922.

The report of the Visiting Nursing and Social Service Department which heretofore has been incorporated in this report, will be found under a separate heading.

The Commencement Exercises of the Class of 1921 were held on May 19th in the Madison Avenue Presbyterian Church. The address to the graduating class was delivered by Rev. Harry Emerson Fosdick, D. D. The Alumnae made a special effort to be present as most of them had heard of Miss Maxwell's resignation. It was estimated that three hundred Alumnae were in the procession—a most gratifying tribute to the retiring Director.

There has been a marked improvement in the number of applicants since the last report.

The census of the School is as follows:

Graduating Class '21

Number at last report	30	
Graduated May 19th, 1921	30	

Senior Class '22

Number at last report	35	
Withdrew	1	
Transferred from 1923	3	
Remaining		37

Intermediate Class '23

Number at last report	47	
Transferred to 1922	3	
Withdrew	5	
Remaining		39

Junior Class '24

First Section entered February 1921

Entered	32	
Withdrew	4	
Remaining		28

Second Section entered September 1921

(Present Probation Class)

Entered	36	
Withdrew	3	
Remaining		33

Summary

Student Nurses	104
Probationers	33
	137

We regret to record two deaths during the year:

Mary Anna Johnson, Class '11, died in February, 1921. Miss Johnson was an Assistant Instructor of the School, and a student at Teachers' College, Columbia University, at the time of her death.

Pauline Dolliver, a graduate of the Massachusetts General Hospital School of Nursing, Class '89, died in August 1921. Miss Dolliver was Miss Maxwell's first Assistant in the School Office from 1896 to 1899. At the time of her death, Miss Dolliver had charge of Phillips House, Massachusetts General Hospital, Boston.

The kindly interest and assistance of Mr. Ernest T. Carter in rehearsing for the Christmas Carols was very much appreciated.

We wish to record our appreciation to Mr. and Mrs. J. Kennedy Tod, who for the past nine years have generously provided a "Week-End Camp" at Innis Arden for the use of the Nursing Staff. The physical benefit and the enjoyment derived from these week-ends are inestimable.

Also do we wish to express our gratitude to the friends of the School who provide delightful entertainment for our students with theatre and opera tickets.

During a year of changes, as this has been, the support and co-operation of the Attending Staff, the House Staff, and the Nursing Staff, have been deeply appreciated.

May I also thank the Board of Managers and the School of Nursing Committee for their support.

Respectfully submitted,

HELEN YOUNG, R. N.,

Acting Director, School of Nursing.

Class of 1921 School of Nursing

LIST OF GRADUATES

'16 Abercrombie, Susan W.
'20 Adams, Gertrude Lillian
'07 Agard, Marion Bissell, B.A., now Mrs. Henry H. Baker
'21 Allanach, Mary Elizabeth
'02 Allen, Jessie Anna
'21 Allen, Marjorie
'94 Ambrose, Edith Margaret
'07 Anderburg, Virginia Caroline
"11 Anderson, Dora Martha, now Mrs. Carroll R. Hutchins
'02 Andrews, Stella Mathilda. now Mrs. A. W. Lahey
'14 Ardell, Mary Eleanor, now Mrs. Claiborne Willcox
'14 Armstrong, Marjorie Parker, now Mrs. Quintard Taylor
'10 Armstrong, Rhoda M.
'16 Arthur, Ethel Roxana
'02 Ashe, Elizabeth Maywood
'20 Ashmun, Elizabeth
'16 Ashmun, Margaret
'10 Atkins, Lennis Augusta, now Mrs. H. P. Leonard
'20 Austin, Gertrude Susan, now Mrs. C. C. Pavey
'07 Avery, Louise Marion, now Mrs. F. J. Barrett
'20 Ayres, Louise MacLean, now Mrs. Archibald H. Rowan
'14 Baird, Agnes Browning
'04 †Baker, Margaret Eliza
'02 Baldwin, Irene Wetmore, now Mrs. J. Berkeley Hunter
'13 Balen, Anna Marie
'20 Banfield, Gertrude Stirling, B.A.
'03 Barnes, Georgia Isabelle
'20 Barnett, I. M., B.A., now Mrs. Athey
'15 Barns, Margaret Virginia, now Mrs. George Rosenbaum
'20 Barrington, Lois Helen, B.S.
'20 Barrows, Priscilla, B.A., now Mrs. Waldo Sheldon
'96 Bates, Mary Georgiana
'05 Battle, Madelon, now Mrs. Mortimer Hancock
'15 Battles, Delia May
'14 Bauer, Anne, now Mrs. Norman M. Dingman
'09 Bauer, Emily Wilhelmina
'95 Beatty, Araminta Whiteley
'03 †Beatty, Edith Lucy, late Mrs. G. N. Hoffman
'99 Bebee, Mina Betsy, now Mrs. Sutherland D. Twining
'04 Becker, Anna Oleonda, now Mrs. James W. Jameson
'17 Bedell, Mary Ellison, now Mrs. John J. MacCormack
'20 Belden, Susan White
'06 Bell, Anita, now Mrs. B. F. Peek
'08 Bell, Caroline Wach, now Mrs. Wm. B. Boyd
'11 Bellamy, Ethel May, now Mrs. L. D. Pearsall
'98 Bellinger, Georgia Wadsworth
'08 Benjamin, Ada Frances
'03 Bennett, Leila Richardson
'09 Benson, Ella Elizabeth
'09 Bentley, Bertha, now Mrs. Edward Cook
'19 Berry, Adelaide B.
'02 Bewley, Margaret Anne, now Mrs. C. Irving Fisher
'01 Bigelow, Glenna Lindsey
'18 Bishop, Mary, now Mrs. John Peabody
'07 Bixby, Grace Vivian, now Mrs. Harry Brick Justice
'12 Blaine, Lela Rebecca, B.A.
'94 Blanchard, Sydnie M., now Mrs. Gosse
'19 Bliss, Alice Wood, now Mrs. B. P. Smith
'07 Boise, Margaret Galt
'15 Bongard, Ella Mae, now Mrs. Wilbur Scott
'05 Bonnell, Elsie Harper, now Mrs. John C. L'Hommedieu
'97 †Bonner, Jeanette Grace, late Mrs. Frederick Schoonmaker
'07 Bonnett, Marie Therese, now Mrs. Albert G. Anderson
'08 Boulter, Mary Olive
'08 Boutwell, Alice Bradford, B.A. now Mrs. George N. Pease
'15 Bracket, Elizabeth Rock
'06 Branch, Lucy Morton, now Mrs. John Street Cator
'14 Brandis, Johanna
'19 Branham, Juliet Capers, B.A.
'21 Breadon, Grace, B.S.
'12 Breckon, Edithe Mae
'19 Bridges, Margaret Dickson, B.A., now Mrs. A. F. Blakeslee
'18 Brill, Ruth Oakley, now Mrs. Milton W. Rosenthal
'06 Brockway, Emma Holmes, now Mrs. M. B. Friedlander
'98 Brown, Florence Isabel, now Mrs. Hamilton Byers

†Deceased.

'15 Brown, Bessie Church
'07 Brown, Dorothy, now Mrs. Frederick Corning Knote
'06 Brown, Esther Allison
'12 Brown, Margaret Rutherford
'97 Brown, Mary Magoun
'16 Bruce, Barbour Elizabeth
'16 Bullard, Winifred W.
'09 †Bulmer, Elizabeth Ethel Gertrude, late Mrs. Wm. B. Boyd
'16 Buntzen, Agnes Elizabeth
'07 Burbridge, Alice Eaton, now Mrs. Rudolph Schumacher
'16 Burgess, Marjorie McCoy
'94 †Burtis, Harriet Eliza
'21 Burton, Elizabeth Ashley, B.A.
'11 Butler, Meta
'17 Byron, Marie Catharine
'06 Cadenhead, Margaret Jean
'97 Cadmus, Nancy Elizabeth
'07 †Cady, Frances Sibyl, late Mrs. Robert L. Hutton
'05 Cahoone, Helen May
'16 Calhoun, Sara Ellis
'98 Cameron, Grace Irving
'20 Campbell, Anna May, B.A.
'19 Campbell, Agnes Read
'19 Campbell, Catharine May, now Mrs. R. E. Painchand
'07 Campbell, Edith
'19 Campbell, Margaret Stuart
'19 Carlson, Ruby Fannie
'94 Carpenter, Frances Ward
'07 Carr-Harris, Silla Marguerite
'12 Carter, Bessie May, now Mrs. John T. Harris
'95 Case, Rena Adella, now Mrs. Fowler
'97 Chamberlain, Amy Aims, now Mrs. Jas. H. McGuinness
'20 Chapman, Elizabeth, B.A., now Mrs. F. B. Bjornlund
'97 Chisholm, Mary Winifred, now Mrs. Geo. H. Needler
'98 Christie, Janet Banford
'02 Clapp, Edith Jane L.
'12 Clark, Gertrude Emma, now Mrs. Armand Jean Celhay
'18 Clark, Helen Seelye, now Mrs. Frank L. Meleney
'18 Clark, Louise M.
'99 Clark, Ruth Gardener
'07 Clarke, Emma DeVeber
'02 Class, Alice Brown, now Mrs. Wm. W. Conley
'98 Clatworthy, Emily
'99 †Clausen, Jessie Leonard, B.A.
'99 Claxton, Helen Katherine
'04 Clelland, Jean
'10 Clelland, Mary
'06 Cobb, Clara Batty, now Mrs. J. V. Rittenhouse
'07 Coddington, Florence Marguerite, now Mrs. Wm. S. Pettit
'13 Coffey, Ada Boone
'97 †Collester, Georgiana Scranton, late Mrs. Johnston
'03 Comstock, Frances Cordelia, now Mrs. H. R. Brown
'15 Conover, Marjorie Elsie
'20 Conrad, Margaret Elizabeth, B.A.
'10 Conroy, Rebecca Luella, now Mrs. Eugene F. Russell
'16 Cooke, Helen Douglass
'09 Cooke, Susan Gansevoort, now Mrs. Alfred Elliot Hitchner
'07 Cooley, Carrie Starr
'14 †Coons, Laura Wood
'20 Cooper, Margaret, B.A., now Mrs. Henry Williams Dwight
'08 Copeland, Effie Maude Lee
'15 Corwin, Helen Avis
'99 Coull, Ida Elizabeth
'12 Coulson, Ivy May, now Mrs. Chester A. Adee
'08 †Courtright, Louise Neff, late Mrs. Frank D. Fearman
'97 Cowdrey, Charlotte, now Mrs. S. A. Brown
'09 Cowell, Alice Marie Levan, now Mrs. W. B. Robinson
'05 Crawford, Eleanor Josephine, now Mrs. Lea M. Robinson
'15 Crawford, Statira
'05 Crowder, Cora Emily, now Mrs. C. M. Barnett
'04 Cruise, Margaret Allan, now Mrs. Chas. C. Seawall
'02 Culgin, Anna Jane
'15 Culver, Elizabeth Maud
'02 Cunningham, Helen Bridges
'18 Curry, Gladys
'20 Curtis, Elizabeth
'13 Curtis, Helen Burnette, now Mrs. James Kiel
'05 Daniel, Elizabeth Morton
'19 Daniel, Mary King, B.S.
'06 Danner, Katherine Mary
'04 Darling, Ethel Marie, B.A.
'21 Davenport, Dorothy Darleane, B.S.
'09 Davey, Lillian May, now Mrs. John H. Braine
'18 Davidson, Alice Justine
'97 †Davidson, Anna Adelia

†Deceased.

'15 Davies, Mabel
'06 †Davis, Gertrude Ethel, late Mrs. Frank Cowell
'13 Davis, Jessie Katherine
'11 Davis, Mary Lane, now Mrs. Alexander Raymond Stevens
'94 †Davis, Sara Keyes
'04 Davis, Sylvia Hartston, now Sister Mary Sylvia
'99 Davison, Elizabeth Thompson
'19 Day, Charlotte Seymour
'14 Dean, Ruth Tisdale
'21 Deans, Mary Elizabeth, now Mrs. J. T. Howell
'99 DeBard, Harriet Davis
'17 DeBaum, Elizabeth Hogenkamp, now Mrs. Earl Raymond Pike
'09 Decker, Bessie Adelaide, now Mrs. Philip Bernard Philipp
'18 DeGraff, Eleanor Maitland, now Mrs. Frank C. Carr
'10 De Iesi, Pauline Mazurie, now Mrs. John Allison Lockwood
'98 Deinstadt, Annie Maud, now Mrs. Walter J. Wellington
'20 Deming, Dorothy, A.B.
'05 Deming, Helen Louise, now Mrs. John S. Martino
'14 De Ronde, Ethel
'12 Dickinson, Anna Lois, B.A., now Mrs. Jos. B. Jamieson, Jr.
'17 Donnellan, Claire Julia
'17 †Doolittle, Edith Irene, late Mrs. Clarence Thomas
'20 Dorman, Florence Anne, now Mrs. R. C. Riley
'17 Douglas, Lillian Agnes
'08 Drake, Gertrude Woodruff, now Mrs. John Herbert Ballantine
'10 Dravo, Marie Frances, now Mrs. Robert K. Aiken
'17 Dresser, Marie
'19 Duhl, Gertrude S., now Mrs. Everett Dominic
'14 Duncan, Grace Flint, now Mrs. Roscoe Ender
'09 Duncan, Sarah Frances, now Mrs. George del Toro
'13 Dunlap, Harriet Pence
'99 Dunning, Charlotte Estelle
'14 Durham, Jane Marion
'03 Durston, Elizabeth Hyde, now Mrs. William Churchill
'18 Easton, Blanche Stewart, now Mrs. J. W. Beach
'11 Eddy, Ruth Margaret
'06 Eden, Sibyl Constance
'19 Edwards, Frances Alexandra
'21 Eliot, Margaret
'11 †Ellis, Charlotte Emma
'12 Emery, Ruby Hannah, now Mrs. R. Wright
'04 English, Augusta Hobart
'20 Estey, Nellie Louise
'12 Evans, Madeline
'21 Faires, Lois, now Mrs. O. C. Williamson
'20 Fargo, Frances Gould, B.A., now Mrs. J. H. Keith
'02 Farmer, Rowena, now Mrs. Oscar M. Schloss
'05 Faure, Adele Louise
'96 Fehrmann, Elizabeth
'10 Fellows, Emily Louise
'17 Fenner, Elizabeth Harvey
'98 Fergusson, Jessie Mackellar
'11 Fernald, Marion Rebecca, now Mrs. Arthur Bristol
'03 Field, Alice Gertrude
'17 Fillmore, Edithe Millard
'06 Findlay, Agnes
'05 Findlayson, Edith Belle
'18 Fisher, Margaret Louise, now Mrs. George Lem Brown
'17 Fitzsimmons, Ruth Lang
'97 Fletcher, Anna Beatrice
'17 Fletcher, Dorothy Taylor, now Mrs. Raymond M. Bristol
'16 Floyd, Helen LeRoy
'99 Fobes, Louise Mitchell
'06 Folsom, Blanche Eleanor
'10 Folsom, Ruth Brown
'14 Foote, Louise Caroline, now Mrs. De Ronde
'18 Fordham, Mabel Orlando, now Mrs. Claude Walker
'04 Forrest, Catherine Munroe
'16 Fortuine, Florence Esther
'15 Foster, Anne Stancliffe, now Mrs. Alfred Greenough
'21 Fowler, Alfreda Mary
'20 Freeman, Marjorie Floyd, now Mrs. E. B. Heck
'02 French, Cherrie Morton, now Mrs. James B. Crane
'07 French, Constance Braine, now Mrs. John R. Herrick
'05 Frey, Carrie Giddings
'14 Frost, Elizabeth Sterling
'05 Fuller, Clara Keyes, now Mrs. Julius R. Rogers
'04 Fuller, Ethel Irene
'04 Gardiner, Edith Virginia
'16 Gaut, Iris Mae
'10 Geil, Lula
'20 George, Amelia Collins

†Deceased.

'16 George, Christina
'96 Gerow, Charlotte Emma, now Mrs. F. Irving
'94 Gibson, Harriet Beatrice
'20 Gibson, Clarissa Frances, B.A.
'03 Giddings, Jessie Marion, now Mrs. Stanley B. Thomas
'98 Gilfillan, Mary
'12 Gillean, Hazel Frances, now Mrs. C. Austin Bell
'18 Gillespie, Helen, now Mrs. Jerome P. Cowan
liam P. Cowan
'21 Gilliam, Dorothy Pillot
'07 Gillis, Margaret
'17 Glen, Cora Howell
'17 Goheen, Frances Anna, B.A., now Mrs. Gordon W. Avison
'12 Goldsmith, Ethel Mildred, now Mrs. Harold Frazer Blake
'19 Goodearle, Gretta Isabel
'96 Goodrich, Beatrice Landon, now Mrs. Merle F. Murphy
'13 Goodrich, Kate Elizabeth, now Mrs. Herbert Lowery
'19 Gordon, Elizabeth Townsend
'09 Gould, Elspeth Anna
'14 Gould, Myrtle Rebecca, now Mrs. Robert Harry Haff
'05 Goulden, Edith Maria
'14 Graham, Florence Annie, now Mrs. John W. Weber
'01 Granger, Edith
'01 Grant, Florence Mary, now Mrs. Gorton Allen
'10 Grant, Georgina H. Gordon
'94 Grant, Janet Gordon
'08 Grant, Jessie Wilson, now Mrs. Wyse
'96 Grant, Julia Christina, now Mrs. James L. Lawson
'02 Graves, Augusta Angeline
'19 Green, Gwendolyne Ida
'21 Green, Margaret Winchester
'05 Green, Mary Holmes, now Mrs. Allen T. Gay
'01 Greenwood, Katherine, now Mrs. M. J. K. Reilly
'11 Griffith, Rose Erin
'03 Groht, Josephine Adelia, now Mrs. Theodore Wood Cady
'95 Grote, Anna, now Mrs. J. Colditz
'04 Guion, Mary Wood, now Mrs. S. Donald Newton
'05 Gunn, Jean Isabel
'15 Hackett, Myra Ross, now Mrs. Louis Pollard
'18 Haff, Iva May
'11 Haliburton, Suzanne
'19 Hall, Marion
'16 Hall, Virginia Derr, now Mrs. Seibert Pearson
'11 Halsey, Lyllis, now Mrs. Oliver Y. Leonard
'10 Halsted, Alice, now Mrs. A. J. Longley
'97 †Hamilton, Margaret Sutherland
'07 Hannan, Julia Gertrude, now Mrs. Lyle Samuel
'17 Hannan, Sylvia May
'19 Harding, Helen Beal
'19 Harrell, Virginia
'01 Hartwell, Anne Louise
'02 Hastings, Emily Belle, now Mrs. Edwin Bebee
'97 Hatton, Agnes Elizabeth, now Mrs. Harry B. Higginbotham
'01 Haughwout, Alice Britton, now Mrs. Preston C. West
'08 †Hayman, Jean Georgiana
'15 Heath, Miriam Ruxton, now Mrs. William B. MacDermott
'02 Hebblewhite, Anne
'21 Hedges, Leila, now Mrs. E. H. Dennen
'07 Hegan, Edith Tully
'13 Henley, Elizabeth Whipple, now Mrs. Wilfred Truman Shaver
'99 Hesselburg, Laura Antoinette
'04 Hesseltine, Marion Elizabeth
'04 Hicks, Julia Carolyn
'95 Hildrup, Josephine Wheeler, M.D.
'13 Hillyer, Elsie, now Mrs. Herbert Vermilye
'16 Hobson, Eleanor Whiteside, now Mrs. George Mackenzie
'99 †Hoffman, Rose, late Mrs. Edwin Lobenstein
'20 Holden, Edith Jane
'19 Hopkins, Elsie Bertha
'16 Hopson, Myra Haxton
'10 Houlder, Martha Stromer
'14 Hovey, Ruth, now Mrs. Benjamin R. Allison
'11 Howes, Helen Carol
'12 Howland, Mary Bartlett
'96 Hughes, Emmeline Black
'13 Hughes, Sarah Helena, B.A.
'20 Hummler, Gertrude
'18 Huntington, Frances, now Mrs. Louis Le Bouvier
'20 Hutchinson, Margaret, B.S.
'98 Hyde, Laura A., now Mrs. Clarence M. Gihon

†Deceased.

'94 Iliff, Ida Gertrude
'18 Ingalls, Laura Houghtaling
'14 Ivey, Pauline Amelia, now Mrs. David Robertson
'18 Jackson, Cordelia
'18 Jackson, Helen, now Mrs. Collins
'18 Jameson, Elsie Villette
'99 Jayne, Alice, now Mrs. Edward Montgomery
'19 Jenkins, Anna Kilgore, now Mrs. E. Glumoz
'18 Jessu, Marie Elizabeth
'14 Johnson, Clarissa Ordway, now Mrs. S. W. Sutherland
'12 Johnson, Frances Lewis, now Mrs. Bledsoe
'11 †Johnson, Mary Anna
'14 Johnson, Natalie Allien
'19 Jones, Inez Jennie, B.A., now Mrs. Benjamin M. Johnson
'96 Jones, Lottie Searle, now Mrs. Bernard J. Richardson
'07 Jones, Martha Hunter
'11 Jordan, Alice Maud
'21 Jordan, Helene B., B.A.
'02 Joy, Edith M., now Mrs. C. W. Field
'17 Justus, Una Irene
'20 Kaltenbach, Alice Winifred, B.A.
'12 Kay, Muriel, now Mrs. A. H. Ross
'07 Kelley, Emma Roswell, now Mrs. Richard Pigeon
'05 Kelley, Helen Marie Isabel
'17 Kendall, Helen McCain, B.A.
'19 Kennedy, Anna MacPherson
'17 Kernan, Hannah D., now Mrs. Ralph Chatillon
'13 Kerr, Katherine, B.A.
'02 Kershaw, Alice Henrietta, now Mrs. C. David Fowler
'20 Key, Katherine Voorhees, A.B.
'94 Kilpatrick, Gertrude Evelyn, now Mrs. A. W. Trotter
'17 King, Rachel, now Mrs. E. F. Martin
'10 Kingstone, Mary Augusta
'18 Kinne, Margaret
'07 Kirkby, Olive Holwell
'05 Kjeldsen, Laura
'16 Knapp, Winifred Hunt, now Mrs. Percival Roy Allen
'12 Knox, Dorothy Catherine, now Mrs. Walemar Christensen
'95 Kuroski, Emma Anna

†Deceased.

'01 Laidlaw, Helen Erskin, now Mrs. Henry J. Martin
'13 Lambert, Ruth Elizabeth
'05 Lamson, Martha
'94 Larken, Louise, now Mrs. David Bovaird, Jr.
'98 †Latham, Annie Paton
'13 Latimer, Helen Fletcher
'19 Latting, Helen Leslie
'10 Laubach, Amy Catherine, now Mrs. Benjamin L. Johnson
'18 Law, Dorothy, B.A.
'03 Lawless, Viva Emily, now Mrs. Albert Oldroyd
'12 Leavens, Edith Anning
'10 L'Ecluse, Bessie Sophia, now Mrs. Sheppard R. Saxton
'05 Lee, Alice Smith, now Mrs. H. Thomas Ryland
'20 Lee, Eleanor, A.B.
'18 Lee, Emily H., now Mrs. Randolph West
'19 Leitch, Norma Patton, B.A.
'94 Leonard, Annie Elliott, now Mrs. Collery
'13 Leonard, Anna Laurana
'08 Lewis, Margery Jerauld
'16 Lewis, Virginia Nelson. now Mrs. John Wm. Bishop, Jr.
'21 Lightbody, Sarah Jane
'11 Lightbound, Gertrude
'06 Liles, Alice Jane
'21 Lind, Margaret Osbourne
'18 Linderman, Helen, now Mrs. Nestor Docteur
'20 Lindsay, Lillie Arndt, B.A.
'01 Livermore, Harriette
'09 Locke, Helen Glen Rae
'17 Love, Eleanor Sydney, now Mrs. Frederick Hughes Scott
'21 Low, Mary Landgon
'05 Ludlam, Marie Hoffman
'17 Lumbers, Gladys, now Mrs. George E. Mara
'99 Lund, Astrid Englsted, now Mrs. Oscar W. Erdal
'08 Lyon, Charity Wilson
'19 McAndrews, Helen Laureda
'11 McBean, Mary Helena, now Mrs. Edward Evans
'15 McClive, Elsie
'08 McClive, Mary Isabel
'11 McClung, Anabel Winifred, now Mrs. Anthony C. Freeman
'09 McClung, Edith Murray, now Mrs. John LeRoy Sawyer
'98 †McClure, Martha
'19 McCreery, Mary McKay

'94 †McDade, Alvina
'16 MacEvoy, Margaret Helen, now Mrs. Wm. C. Woolsey
'12 McGoodwin, Mary J. L., now Mrs. Stuart Adams-Hamilton
'14 McIlwraith, Agnes Evelyn
'01 McKean, Alberta Maude, now Mrs. John Curry
'05 McKnight, Eliza
'09 McLean, Mary Henrietta
'95 MacArthur, Harriet Frances
'13 MacClelland, Ruth Jane, now Mrs. Wm. Forrest Lee
'13 MacDonald, Hilda Havergal
'16 MacDonald, Sara Elizabeth, now Mrs. Raymond M. Holmes
'09 MacKay, Agnes Logan
'20 MacKenzie, Elizabeth Jackson, B.A.
'06 Mackie, Helen May
'16 Maclay, Edith Elizabeth, now Mrs. G. L. Trowbridge
'03 MacLellan, Alice Hortense
'17 Maas, Serena, now Mrs. John Howard McCoy
'06 Mahan, Charlotte, now Mrs. W. D. Hazard
'05 Malcolmson, Alice Louise
'20 Malloch, Rita Stuart
'17 Mangounie, Azniv Eunice, now Mrs. Artakey E. Bedigian
'12 Mann, Emily Hooker, now Mrs. Lesley Wm. Gillette
'13 Marks, Jessie Mabel
'08 Marsh, Louise Marie
'94 Martin, Josephine Cordelia
'20 Martin, Helen Ruth, B.A.
'15 Martin, Martha, now Mrs. Wm. Low Cooke
'12 Marx, Helen Margaret, now Mrs. C. M. Haase
'02 Mason, Kathro Montague
'11 Matthew, Edith Margaret, now Mrs. Frederick C. Westcott
'15 Matthew, Lucy C.
'17 Mauger, Blanche, now Mrs. Edgar Russell Wyatt
'07 Maynard, Agnes Evangeline
'07 Mecabe, Elizabeth, now Mrs. George H. Lathrop
'13 Meeker, Grace Anista, now Mrs. Vernon W. Crosby
'06 Meiklejohn, Harriet Tremaine
'12 Meiklejohn, Naomi Frances
'17 Meixell, Edith Marguerite, now Mrs. Ernest Miller Mead
'21 Meixell, Helen Virginia
'01 Melville, Mary Collins, now Mrs. Alexander J. MacIver
'13 Mercer, Violetta Carroll, now Mrs. William Berry Marbury
'08 Merrill, Lillian, now Mrs. John Harold Knapp
'09 Merritt, Louise Stephenna, now Mrs. J. L. Greiser
'97 Mewhort, Jessie Wilson, now Mrs. Benjamin H. Gray
'20 Meyers, Louise Borhek, B.A., now Mrs. L. B. Jones
'08 Meyers, Nellie, now Mrs. Harry D. Spangenburg
'20 Millar, Norma Edna
'15 Millar, Robena Monica
'11 Miller, Elizabeth Vincent
'11 Miller, Florence Isabel, now Mrs. Gerald B. Shibley
'19 Miller, Olive Emina, now Mrs. R. B. Montgomery
'17 Millward, Myrtle Muriel
'20 Milnor, Edith A., now Mrs. D. H. Swengel
'14 Milroy, Olive
'13 Minnes, Ethel Georgene, now Mrs. John K. Robertson
'17 Mitchell, Eda Isabel
'08 Mitchell, Mary
'07 Monell, Mary Elizabeth, now Mrs. Alvin Walter Baird
'19 Montgomery, Frances Cecelia, B.A.
'13 Moon, Ethel Loper, now Mrs. Arnold W. MacKinnon
'04 Mooney, Katherine Clarke, now Mrs. W. P. Williams
'99 Moore, Grace Elrida, now Mrs. Jacob L. Potter
'99 Moore, Stella, now Mrs. James W. Thayer
'97 Morley, Rye, now Mrs. Frank W. Kinsey
'20 Morris, Caroline Elizabeth, B.A.
'13 Morrison, Georgia Alberta
'04 Mounce, Sara Belle
'10 Mowat, Alice Barbara, now Mrs. George L. McCrae
'11 Muller, Rose
'09 Munck, Laura Charlotte
'12 Mundie, Jessie, now Mrs. William MacDonald
'16 Murphy, Malinda M.
'08 Murray, Annie Elizabeth
'10 Mussen, Ethel I.
'18 Myers, Alva Harrison
'07 †Myers, Mary Canfield, late Mrs. Frank E. Rockwell
'20 Nason, Helen Jeanette Mason.
'14 Neales, Margaret Lester, now Mrs. James Shrivers

†Deceased.

'06 Nelson, Cora
'14 Nethercut, Ruth Bell, B.A., now Mrs. William R. Rogers
'98 Newman, Inez Avery
'97 Nichols, Kathleen DePuy, now Mrs. Richard K. Southgate
'14 Niven, Helen Campbell
'20 Norcross, Helen Marguerite
'21 Northey, Ida Caroline
'10 Norton, Martha May, B.A., now Mrs. Azro Karl Skinner
'05 Nye, Winifred Louise, now Mrs. Royal S. Haynes
'96 †Odell, A. Gertrude
'16 Oldham, Frances Fielding
'97 Oliver, Jennie Rutherford
'09 †O'Neil, Claudia Marie, late Mrs. Walter Oliver
'11 O'Neil, Frances, now Mrs. George Berpau
'15 Orbison, Lillian Valentine, now Mrs. David Von Strien
'19 Osborne, Margaret Pennington
'20 Ossman, Ruth Margaret
'18 Osteen, Moneta
'05 Overton, Grace Elting, now Mrs. Alfred J. Brown
'14 Owen, Florence Belle, now Mrs. Wm. H. Calderwood
'18 Parkhurst, Dorothy
'10 Parkins, Mildred Florence
'14 Parr, Dorothy Waller, now Mrs. Gilbert W. Rolston
'94 †Parsons, Jennie L.
'01 Patterson, Elsie Thayer
'21 Patton, Augusta, B.A.
'08 Patton, Ethel Dorothy, now Mrs. George A. H. Davies
'20 Paul, Mary Russell
'17 Payne, Dorothy Eastman
'14 Peacock, Susan Chapman, now Mrs. Harry H. Varner
'99 Pearce, Etha Etta
'95 Pearsall, Sarah Fedelia, now Mrs. Harry D. Curtis
'15 Penfield, Theodora Crawford, now Mrs. Wilson C. Price
'12 Penland, Anne
'19 Perkins, Emilie Munson, B.A.
'95 Perrigo, Alice May, now Mrs. Ralph Hayhurst
'18 Peterson, Florence Marie, B.A., now Mrs. James Zagst
'17 Pettee, Catherine Adele
'08 Phillips, Elizabeth Margaret
'09 Pierson, Ann Elizabeth, now Mrs. Warren Earle Cox
'95 Pierson, Helen Garthwaite, now Mrs. Ebenezer Bull, Jr.
'19 Pillsbury, Mary Elizabeth, B.S.
'15 Pinney, Retta L.
'16 Piper, Anne S.
'09 Pitcher, Bessie Kingsbury
'17 Plastow, Anna Sarah, now Mrs. Justus H. Bower
'94 Pope, Amy Elizabeth
'13 Posey, Elinor, now Mrs. William Bradford Ewing
'09 Powell, Helen Clarissa
'16 Prechtl, Genevieve Veronika
'16 Price, Emily Augusta
'03 †Prime, Ruth Havens
'03 Pritchett, Conyers, now Mrs. Lafayette B. Hedge
'12 Purvis, Mildred Marot, now Mrs. Ellinwood A. Frost
'18 Purvis, Winifred Tamar
'96 Read, Ethel May, now Mrs. C. C. Bennett
'21 Reddish, Louise Frances, B.A.
'16 Reeves, Nell, now Mrs. Ezra Thomas Mann
'16 Reimann, Florence Augusta
'06 Richards, Laura
'13 Rignel, Jennie Isabel, now Mrs. Fordyce B. St. John
'96 Rippard, Kate Linden, now Mrs. Ralph W. Sharer
'16 †Roberts, Amabel Scharff, B.A.
'96 Robertson, Joan, now Mrs. Winthrop Daniels
'07 Robinson, Margaret Latricia
'14 Robson, Emilie Gesner
'14 Rolfe, Frances Wilhelmina, now Mrs. Perry R. McCrae
'20 Rood, Dorothy, A.B.
'94 Rose, Julia Baillie, now Mrs. F. Harris Shipman
'97 Rose, Constance Baillie, now Mrs. Baillie Ripley
'17 Rose, Vera Marion
'18 Ross, Marjorie, now Mrs. Chas. William Arnold, Jr.
'97 Russell, Elizabeth
'98 Ryder, Lucy Fidelia
'07 Ryder, Marjorie Hope, now Mrs. Charles D. Child
'09 Rylands, Bessie Walker, now Mrs. Arthur I. Platt
'94 Salling, Camilla
'17 Savage, Eleanor McKowan
'96 Savage, Lillas Fraser, now Mrs. William VanKirk
'20 Scarlett, Mary, B.A.
'97 Shetky, Merica P., now Mrs. Coon
'99 Schioler, Margrethe, now Mrs. Hans Koch

†Deceased.

'20 Schurman, Helen
'12 Scoble, Catharine Isabel
'21 Scott, Ada Jean
'14 Scott, Frances May
'05 Scott, Hannah Pacific, now Mrs. James E. Dillon
'14 Scott, Katherine, now Mrs. James Franklin Adams
'98 Seaborne, Alice de Forest, now Mrs. Benjamin Bayley
'18 Seeholzer, Clara Magdalene
'18 Seifert, Helen B.
'15 Shanks, Marion Catherine M., now Mrs. James Auld Austin
'13 Shelley, Louise Chilton
'13 Sherman, Nellie Frances, now Mrs. Henry D. Eaton
'05 Sherrill, Charlotte Foote, now Mrs. John D. Kernan, Jr.
'11 Shuford, Agnes Mercer
'96 Sill, Helen
'19 Simon, Charlotte Murdoch
'95 Simpson, Alexandrina
'19 Simpson, Anne Lenore
'09 Simpson, Nellie Ruth
'03 Skiff, Marion Love
'15 Sleicher, Ethel Marguerite, now Mrs. H. M. Gallagher.
'18 Smiley, Helen Gertrude, now Mrs. Theo. Foster Comstock
'15 Smith, Alice Orme, B.A.
'19 Smith, Anne, now Mrs. G. S. Harris
'21 Smith, Caroline Ruth, B.S.
'13 Smith, Ednah Childs
'13 Smith, Eleanor Doty, now Mrs. William S. Owen
'01 Smith, Gertrude Reid
'19 Smith, Gladys Beatrice
'12 Smith, Gwendolen Conant, now Mrs. John M. Hanford
'20 Smith, Julia, B.A., now Mrs. Herman Dierks
'15 Smith, Lucy Mary
'06 Smith, Lydia Vernon, now Mrs. Harold Bentley Boyd
'19 Smith, Margery Kittoe, now Mrs. Peter Carter Speers
'11 Snare, Helen Jeanette, now Mrs. Frederick A. Stanwood
'19 Snedecor, Florence Tyson, now Mrs. A. E. Muller
'20 Spencer, Gladys Mary, A.B.
'99 Spencer, Katherine Bunce
'96 Spencer, Sophie Edwards, now Mrs. Donald M. Cammann
'17 Stark, Gladys Lisle
'97 Stebbins, Grace, now Sister Grace
'21 Steele, Agnes Margaret
'98 Stephanova, Katherine D., now Mrs. Gregory W. Tsilka
'19 Sterne, Bessie Whisnant, now Mrs. Frank A. Augsbury
'06 Stevens, Isabella Abbott
'09 Stevens, Katherine Cecil
'96 Stewart, Elizabeth
'20 Stockton, Dorothy Pierce, B.S.
'16 Stoll, Augustine Barnard
'95 Stone, Edith Hosford
'94 Stone, Frances Abbott
'18 St. John, Florence Angle, now Mrs. W. H. MacCrellish
'98 Strain, Gertrude Emily, now Mrs. James Garrison
'01 Strain, Sara Homans
'21 Strong, Elizabeth Fine
'20 Strong, Marjorie Rue
'06 Strong, Mary Leaycraft, now Mrs. Howard F. Burns
'14 Strong, Maud Mary
'98 Stryker, Carolyn
'19 Stuckman, Marie Hermine
'18 Summers, Grace Florence, now Mrs. Richard William Helwig
'12 Sutherland, Elspeth Jean
'17 Sutton, Lillian Augusta
'02 Tarbox, Lida Helen, now Mrs. Paul W. Orvis
'19 Taylor, George Margaretta, B.A., now Mrs. H. M. Douglas
'12 Taylor, Mary Frederica, now Mrs. J. Gordon Weir
'13 Taylor, Phoebe Frances
'07 Taylor, Rose Ethel, now Mrs. Thomas B. Cameron
'04 Tennant, Mary Maud
'15 Terriberry, Kathryn
'16 Thackray, Fay Isabel, now Mrs. Wentworth Warden
'13 Thom, Lily Mary, now Mrs. Low
'05 Thomas, Annie Mabel
'11 Thomas, Nellie, now Mrs. Edward F. Bigelow
'18 Thompson, Georgina Graeme
'16 Thompson, Helen Irvin
'10 Thompson, Marie Louise
'14 Thorpe, Constance Adele, now Mrs. Howard H. Scott
'94 Threlkeld, Margaret Nichol, now Mrs. Stephen H. Alling
'95 Tinker, Grace Rogers, now Mrs. James
'17 Todd, Elsie Genevra, now Mrs. Henry E. Meleney
'08 Todd, Laura Washington, now Mrs. Robert Paul Schey
'14 Todsen, Hjordis, now Mrs. Harold E. Schwing

'19 Towers, Lee Lenthall
'06 Towner, Grace Emily
'99 Townsend, Cordelia Newland
'21 Townsend, Frances Greening
'17 Tripler, Maria Hall
'06 Truman, Edith Mary, now Mrs. James G. Bethell
'21 Tucker, Katherine Barnard
'02 Turner, Mary Elizabeth, now Mrs. F. O. Rumsey
'14 Turner, Mary Isabel Cochrane
'18 Twidale, Katherine Ashby Heinricks, now Mrs. F. D. Evenson
'94 Tyger, Emma Elizabeth
'08 Upper, Alice Maud, now Mrs. Z. G. Lash
'02 Urquhart, Marcella Hunter
'20 Vallette, Irene Fuller
'95 Van Cleft, Henrietta
'06 Vanderbilt, Elsie May, now Mrs. C. H. Howell
'11 Van Duzor, Charlotte Elizabeth
'06 Van Ingen, Anne Huntington
'96 Van Kirk, Anne Dravs, B.A., now Mrs. Frederick Geller
'15 Van Patten, Elizabeth Penfield
'02 Van Rensselaer, Elizabeth, now Mrs. Benjamin Arnold
'99 Vaux, Winifred Estelle
'95 Veeder, Almina
'06 Veitch, Susan Helen
'21 Vickery, Margaret, B.S.
'99 Vinton, George Waldo, now Mrs. R. Byington
'17 Von Bockum Dolffs, Irmgard
'99 Vorhees, Cornelia Emmell, now Mrs. P. C. Field
'20 Vreeland, Hester Lois
'05 Wales, Jean Louise, now Mrs. William J. Norton
'20 Wales, Marguerite A., A.B.
'99 Walker, Mabel, now Mrs. N. F. Ferris
'16 Walker, Jennie Louise, now Mrs. W. F. Maule
'21 Wandel, Dorothy
'13 Ward, Mabel Drummond, now Mrs. James L. Cobb
'96 Warman, Bertha Frederica, now Mrs. Eli Long
'17 Warman, Grace Anna
'01 Warner, Agnes Louise, B.A.
'20 Waters, Frances Harriet
'01 Weatherston, Frances
'06 Webster, Annie Alberta, now Mrs. William S. Dana
'98 Webster, Charlotte Marcella
'09 Wiegand, Florence Lena
'19 Weir, Grace C.
'20 Weiser, Catherine, B. A.
'99 Weiss, Henrietta Lillian, now Mrs. Milo J. Tripp
'04 Welch, Jessie May, now Mrs. Frederic B. Morlok
'94 Welch, Lillian
'21 West, Florence, B.A.
'19 West, Nannette
'02 Wharton, Mabel Cynthia, now Mrs. Graham Ryle
'20 Wheeler, Ellen Rumsey, A. B.
'03 Wheeler, Katherine, now Mrs. Frederick C. Craig
'20 Whipple, Eunice Fulton
'96 White, Frances Agnes
'97 White, Frances Richards
'97 White, Meriel Richards
'16 White, Rosina, now Mrs. Emil Spurny
'01 Whitelaw, Edna, now Mrs. William Henry Ketchum
'19 Whitesides, Lula Lee
'13 Whitman, Nancy, now Mrs. Guy Hamilton Scull
'05 Whitson, Ravenna Cecilia
'15 Whittemore, Elsie
'20 Wideman, Jennie McElwee
'05 Williams, Adele Cutts, now Mrs. Van Dyke Hedges
'15 Williams, Anna Katherine
'17 Williams, Ruth Clarice
'13 Wilson, Harriet Edith
'18 Wilson, Helen Arnot, B.A., now Mrs. Stephen Borden
'18 Wilson, Kathleen
'21 Wilson, Mae Elinor, B.A.
'01 Wilson, Severina
'96 Wiltsie, Grace, now Mrs. H. S. Howland
'03 Winant, Martha, now Mrs. Allen Frost
'13 Winey, Nellie Louise
'05 Winters, Ida Marguerite
'04 Wood, Alice Shove
'20 Wood, Dorothy Starr
'11 Wood, Ruth B.
'09 Woodruff, Theo
'15 Woods, Isabelle Stridiron
'20 Wright, Harriet Baker, B.A.
'20 Wright, Marjory Alexander, A.B.
'98 †Wyman, Edith Johnson, late Mrs. H. Rodman
'08 Yost, Nancy Ellen
'95 Young, Amelie Jean Inglis, now Mrs. Walter A. Dunckel
'09 Young, Helen Jean, now Mrs. Ralph W. Shields
'12 Young, Helen
'13 Zetterstrom, Florence, now Mrs. Arthur Nilsen

†Deceased.

REPORT OF THE DIRECTOR OF THE SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

December 31, 1921.

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen:—The Social Service and Visiting Nursing Department has completed its eighteenth year. Eight students in their senior year have received a short training in Visiting Nursing by caring for former hospital patients living within the vicinity of the Hospital and in need of nursing care in their homes.

The probationers at the conclusion of six months in the School attend a lecture on Hospital Social Service given by the Director and afterwards go with the nurses to the homes of ex-ward patients. This gives them a broad, sympathetic outlook and secures their interest and co-operation during the years of training.

Social Service work has been carried on in the following clinics, viz, Tuberculosis, Cardiac, Surgical and Medical Follow-Up and in the Hospital wards and Out-Patient Department.

On account of the large amount of social service necessary in connection with the Tuberculosis Clinic, a second Social Worker was appointed—her work has been almost entirely preventive, with the "contacts" or children exposed to tuberculosis.

Through the interest and co-operation of the Association of Tuberculosis Clinics, an offer to start a Health Class for undernourished and underweight children, under the supervision of one of their staff specially trained for this work, was gladly accepted. There being no available place in the Hospital, the use of a large room in the Church House of the Madison Avenue Presbyterian Church was given for the purpose.

Knowing of the great need of the preventive work among the children of the Out-Patient Department, it is earnestly hoped that the way may be provided for other classes to be held in connection with both the Tuberculosis and the Orthopoedic Clinics.

We realize that the Hospital's obligations and responsibility to its patients require that they should receive an adequate social service care as they are receiving medical and surgical attention, as a disturbed social condition is often the direct cause of the need of hospital treatment. This intensive social service and preventive care for the Out-Patient Department patients have not been given as completely as the need calls for, due to the lack of a sufficient number of Social Workers to cover the field.

The Katie Geitz Diet Kitchen, an important branch of the Department, has increased its activities through the past year. Opened for the purpose of dispensing milk to our tuberculosis patients and sick children, also cooked food in the neighborhood, the

greater part of the work now, brought about by the apparent need, is in catering to the school children in the Open Air classes on the roof of the East River Home and the near-by Public Schools. Hot milk supplied through the Board of Education and soup paid for by the pupils have been sent daily to the roof schools. In addition to this, at the noon hour, an average of fifty children, many of whose mothers are working, come to the Diet Kitchen for a simple, warm lunch for five cents. The lack of space makes it difficult to accommoderate the eager applicants, but the Hospitals is filling a great need not yet undertaken by any other agency in the neighborhood.

Quarts of milk (purchased)	25,135	
Quarts of milk (donated)	5,305	
Total		30,440
Quarts of milk (sold)	19,579	
Quarts of milk (free)	9,970	
Quarts of milk (used for cooking)	891	
Total		30,440
Portions of food sold		17,357
Quarts of milk bought from the New York Diet Kitchen Association for patients in the lower district		1,529
Quarts of milk bought from Sheffield Farms Company sent to patients' homes		978

The greater part of the Fresh Air Work accomplished by the Department was by means of our Camp at Hawthorne, New York. One hundred and eight children, cardiacs and specially selected underweight children of tuberculosis parents, were cared for during the eleven weeks it was open. Besides the benefit derived from fresh air, good food, etc., the children were constantly under the supervision of a graduate kindergartner. The Scully-Walton Ambulance Company again very kindly arranged to transport the children to the Grand Central Station.

A number of these children attend the Open Air Schools of the Board of Education and all remain under our care during the year. The funds necessary for this work are obtained each year through the personal interest of Dr. and Mrs. Herbert S. Carter and friends.

The Christmas season was a happy one in the Department, made possible by the many generous gifts and services from our old and new friends. Through them three hundred and seventy patients of the Out-Patient Department received from one to three gifts apiece. Included among this number were stockings for the ward children and stockings and gifts for our "shut-ins" at home. Three hundred of our young friends greatly enjoyed the Christmas Party given in the Dispensary, and we feel sure that, while saluting and

swearing allegiance to their Country's Flag, they also included the Presbyterian Hospital.

Thirty-four dinners from our Christmas Fund and ten through Bellevue Hospital Social Service, the gift of Mr. Vincent Astor, brought Christmas of a practical nature to our poorest families.

We gratefully acknowledge donations of money toward our Christmas Cheer from the following individuals:

Mrs. Edmon Morris, Miss Emiline Dunn, Miss Alice Peters, Mrs. Hugh D. Auchincloss, Mrs. E. S. Auchincloss, Mrs. E. S. Auchincloss, Jr., Miss Helen Frick, Mrs. Philip A. Rollins, Mrs. Graham Lusk, Miss Mary McCreery, Mrs. Willis D. Wood, Mrs. William C. Dickerman, Mrs. Raymond W. Lewis, Mrs. D. Herbert Ballantine, Mrs. Matthew C. Fleming, Mrs. Henry A. Murray, Jr., Miss Mary Boyd, Mrs. Albert R. Lamb, Mrs. J. Gamble Rogers, Mrs. Charles W. McAlpin, Mrs. Ernest T. Carter, Miss Anne M. Kennedy, Miss M. K. Husted, Mrs. N. R. Norton, Mrs. Anna Jacobi, Mr. James Winterbottom, Mr. Howard McDougall, Mr. Oscar Rogers.

We are greatly indebted to the Walker-Gordon Laboratory, who still continue, after a number of years, to send milk to our Diet Kitchen. It has been most appreciated.

We sincerely appreciate the splendid co-operation of the many Convalescent Homes and Charitable agencies with our work.

The Superintendent's Staff, the House Staff, the Nursing Staff and the Out-Patient Department Staff have been most helpful in their cordial support of the work.

Respectfully submitted,

ELSIE THAYER PATTERSON, R. N.,

Director.

THE ALUMNAE ASSOCIATION OF THE PRESBYTERIAN HOSPITAL TRAINING SCHOOL FOR NURSES IN THE CITY OF NEW YORK

EXECUTIVE COMMITTEE

Term Expires 1922	Term Expires 1923	Term Expires 1924
Helen Young	Anna J. Culgin	Madeline Evans
Ruth T. Dean	Annie M. Thomas	Emily Clatworthy
Janet B. Christie	Marie Byron	Elizabeth R. Brackett
Alice H. MacLellan		Alice C. Conley

OFFICERS

President: Elizabeth R. Brackett
Vice President: Ruth T. Dean
Corresponding Secretary: Madeline Evans
Recording Secretary: Marie Byron
Treasurer: Helen Young

ADVISORY BOARD

William Sloane
Moreau Delano
C. Irving Fisher, M. D.
Charles H. Young, M. D.

FINANCE COMMITTEE

Cornelius R. Agnew
C. Irving Fisher, M. D.
Helen Young
Elizabeth Brackett

BENEFIT COMMITTEE

To Serve Until Annual Meeting, 1922
Mrs. C. Irving Fisher

To Serve Until Annual Meeting, 1923
Alice H. MacLellan

To Serve Until Annual Meeting, 1924
Helen Young

CHAIRMEN OF COMMITTEES

Membership—Anne Penland
Social—Robena M. Millar
Resolutions—Nancy Cadmus
Public Health—Emily Robson
Red Cross—Emily A. Price
Pension Fund Ways and Means—Etha Etta Pearce
Programme—Jane Durham

AUDITING COMMITTEE

Ruth T. Dean

DELEGATES

Acting	Alternating
Emily Robson	Eunice Whipple
Annie M. Thomas	Ruth T. Dean

REPORT OF THE PRESIDENT OF THE ALUMNAE ASSOCIATION OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

To the Board of Managers of the Presbyterian Hospital in the City of New York.

Gentlemen:—The seventh report of the Alumnae Association of the School of Nursing of the Presbyterian Hospital in the City of New York to appear in the Annual Report of the Hospital, and which I have the honor of presenting to you, is for the year ending December 31, 1921.

Without doubt, the most indelible incident of the year was Alumnae Day, May 20, 1921, which certainly will never be forgotten by those of us who were fortunate enough to be able to attend. This occasion was an epoch in the history of the Association as it just preceded the severance of Miss Maxwell's connection with the School of Nursing as its Director, in which capacity she had always inspired her nurses to do their very best and had so endeared herself to them as to make it impossible for them adequately to express their feelings for her. Every class which has graduated from this School was represented by as many of its members as could possibly get there, and after luncheon we all gathered round Miss Maxwell to listen to the tributes of the various classes expressed in the form of some anecdote or incident which was related to their associations. This opportunity was taken to present Miss Maxwell with a handsomely bound and illuminated copy of a resolution as well as a gift contributed by her graduates as a slight expression of their esteem.

At the Annual Meeting which was held immediately succeeding the above related incidents, it was determined to have a portrait painted of Miss Maxwell, which we hope may be placed in the Nurses' Home.

The tentative plan for operating the Pension Fund became effective this year with its accompanying increase in dues, which has stimulated more interest and comment than any discussions which were held previous to the adoption of this tentative plan. Criticisms regarding the present plan are being offered, which, we hope, will result in a plan for administering this Fund, which will prove more satisfactory. Each member of the Association has been requested to contribute $50 towards increasing the principle of the Pension Fund, this amount to be procured by any suitable means. Members are responding most encouragingly and bending their efforts towards earning their contributions. Upon October first eight members became eligible for pensions, the first payments of which are to be made early in the coming year.

The many letters received from our members scattered throughout this and foreign countries seems to indicate that we are most creditably represented wherever nurses are to be found.

Our organization was increased to 551 members by the addition of thirty new members during the year, but the death of Miss Mary Anna Johnson on February 1, 1921, which we record with the deepest regret, leaves a total of 550 members.

The Treasurer's Report shows that several large expenditures were made during the year, so that our finances in the General fund are more depleted than usual.

The proceedings to change the name of the Association were completed and the name is now as printed in the first paragraph, in accordance with an order of the Supreme Court of the State of New York, so our name now agrees with the present title of the School of Nursing.

On behalf of this Association I wish to express our appreciation for your continued interest and assistance.

Respectfully submitted,

ELIZABETH ROCK BRACKETT, R. N.,

President.

REPORT OF THE TREASURER OF THE ALUMNAE ASSOCIATION OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

For Years ending December 31, 1921 and 1920

CURRENT REVENUE

		1921		1920
Initiation Fees		$ 225.00		$ 185.00
Dues		989.00		1,358.00
Income from General Fund		955.00		338.35
Miscellaneous Revenue:				
Interest on Bank Balance	$158.47		$286.29	
Subscription to Magazines	11.25		4.00	
Receipts from Luncheon	126.75			
Miscellaneous	8.70	305.17	34.08	324.37
Appropriations from Income of Benefit Fund account benefits paid and minor miscellaneous expenses connected therewith		720.00		1,578.00
Grand Total Current Revenue		$3,194.17		$3,783.72
Excess Current Expenses over Current Revenues.		100.60		401.59
		$3,294.77		$4,185.31

CURRENT EXPENSES

Clerk's Salary	$ 70.00	$ 138.60
Delegate's expenses to American Nurses' Association Convention at Atlanta, Ga.		120.34
Floral Tributes to Friends and Deceased Members	55.50	52.09
New York County Registered Nurses' Association Dues	125.00	125.00
Table at Florence Nightingale Centennial		50.00
Quarterly Magazine, Printing	849.30	908.13
Stationery, Printing and Postage	353.07	147.96
Quarterly Meetings, Refreshments	53.39	22.65
Refreshments for the Annual Meeting of the Alumnae Association	252.64	274.40
Legal Expenses (Changing Name)	94.25	700.00
Rent of Safe Deposit Box	14.66	8.00
Telephone and Telegraph	15.77	23.86
Donation to Y. W. C. A. (deficit in fund)	50.00	
Resolutions for Miss Maxwell	123.50	
Gift to Mrs. Christie	500.00	
Miscellaneous	17.69	36.28
Benefits paid to members of the Alumnae Association from income of Benefit Fund	720.00	1,578.00
Total Current Expenses	$3,294.77	$4,185.31

COMPARATIVE BALANCE SHEET AS OF DECEMBER 31, 1921-1920

CAPITAL ASSETS

	1921	1920	Increase	Decrease
Bonds	$195,899.75	$178,653.75	$17,246.00A	
Total Capital Assets	$195,899.75	$178,653.75	$17,246.00	

CURRENT ASSETS

Cash on Hand	$ 7,574.14	$ 11,423.81	$	$3,849.67
Interest Purchased	23.67		23.67B	
Loans Receivable, due from Members of the Alumnae Assn.	3,522.00	3,522.00		
Alumnae Pin Account	14.00		14.00	
Total Current Assets	$ 11,133.81	$ 14,945.81	$ 37.67	$3,849.67
Grand Total Assets	$207,033.56	$193,599.56		

CAPITAL LIABILITIES

Benefit Fund	$ 57,465.00	$ 57,465.00		
Unappropriated Income from Benefit Fund	8,533.33	5,824.57	2,708.76C	
General Fund	12,602.50	12,602.50		
Pension Fund	127,695.91	116,865.07	10,830.84D	
Scholarship Fund	.05	.05		
Fund for Relief of Nurses who served in the War	700.00	700.00		
Total Capital Liabilities	$206,996.79	$193,457.19	$13,539.60	

CURRENT LIABILITIES

Alumnae Pin Account		$ 5.00
Surplus	$ 36.77	
Grand Total Liabilities	$207,033.56	

A—Bonds—$10,000 par value Niagara Falls Power Co., 6% Bonds, due 1932			$ 9,634.00
$8,000 par value United States Steel Co., 5% Sinking Fund Bonds, due 1963			7,612.00
Total			$17,246.00
B—Interest Purchased—Interest on Niagara Falls Power Company Bonds			$ 23.67
C—Income Benefit Fund for 12 months			$ 3,428.76
Benefits Paid			720.00
			$ 2,708.76
D—Pension Fund—Income from Investments held in Pension Fund, received during the year		$6,126.82	
Donations for the Pension Fund received during year:			
Miss C. A. Sullivan	$ 100.00		
Mrs. Frederick Geller	100.00		
A Former Patient	50.00		
Miss Mary Paul	50.00		
Miss Georgia Bellinger	50.00		
Proceeds from Fair	2,309.52		
Appropriations from Annual Dues	2,044.50	$4,704.02	$10,830.84

STATEMENT OF INCREASES OR DECREASES OF CAPITAL RESERVE FUNDS

For year ending December 31, 1921

	Amount Dec. 31, '20	Received	Expended	Amount Dec. 31, '21	Increase
General Fund	$12,602.50			$12,602.50	
Benefit Fund	57,465.00			57,465.00	
Income from Benefit Fund	5,824.57	$3,428.76	$720.00	8,533.33	$ 2,708.76
Pension Fund	116,865.07	10,830.84		127,695.91	10,830.84
Scholarship Fund ...	.05			.05	
Fund for Relief of Nurses who served in the War	700.00			700.00	
Total	$193,457.19	$14,259.60	$720.00	$206,996.79	$13,539.60

LIST OF INVESTMENTS, FUNDS HELD IN AND ANNUAL INCOME

Par Value		Book Value	Annual Income
	HELD IN BENEFIT FUND		
$ 35,000.00	Provident Loan Society of New York 6% Certificate of Contribution	$ 35,000.00	$2,100.00
17,000.00	U. S. Steel Corporation Sinking Fund 5% Bonds, due 1963	17,652.50	850.00
5,000.00	United Kingdom of Great Britain and Ireland Bonds, due 1929	4,812.50	275.00
$ 57,000.00		$ 57,465.00	$3,225.00
	HELD IN GENERAL FUND		
$ 12,000.00	Interborough Rapid Transit Co. First Refunding Mtg. 5% Bonds, due 1966 ...	$ 11,640.00	$ 600.00
1,000.00	United Kingdom of Great Britain and Ireland Bonds, due 1929	962.50	55.00
$ 13,000.00		$ 12,602.50	$ 655.00
	HELD IN PENSION FUND		
$ 13,000.00	Interborough Rapid Transit Co. First Refunding Mtg. 5% Bonds, due 1966 ...	$ 12,850.00	$ 650.00
22,000.00	Lackawanna Steel Co. Convertible First Consolidated Mtg. 5% Gold Bonds due 1950	20,790.00	1,100.00
17,000.00	New York Central R. R. Co. 6% Convertible Debentures, due 1935	18,496.25	1,020.00
40,000.00	United Kingdom of Great Britain and Ireland 5½% 20 year Gold Bonds, due 1937	39,767.50	2,200.00
200.00	U. S. Third Liberty Loan 4¼% Bonds due 1928	200.00	8.50
3,000.00	U. S. Third Liberty Loan 4¼% Bonds due 1928	3,000.00	127.50
14,000.00	Kingdom of Belgium Bonds, due 1925....	13,482.50	840.00
10,000.00	Niagara Falls Power Co. Refunding and General Mtg. 6% Bonds, due 1932	9,634.00	600.00
8,000.00	U. S. Steel Corporation Sinking Fund Bond 5% 1963	7,612.00	400.00
$127,200.00		$125,832.25	$6,946.00

Respectfully submitted,

HELEN YOUNG, Treasurer.

OFFICERS

	From	To	Served the Institution	
Presidents.				
James Lenox	1868	1880	12 years	Died in office.
Robert L. Stuart	1880	1882	2 years	Died in office.
Edwin D. Morgan	1882	1883	2 months	Died in office.
George W. Lane	1883	1884	2 years	Died in office.
John S. Kennedy	1884	1909	25 years	Died in office.
Frederick Sturges	1910	1916	6 years	Resigned. Elected Pres. Em. Died in office.
William Sloane	1916	....	.....	Continues in office.
Vice-Presidents				
John C. Green	1868	1875	7 years	Died in office.
Robert L. Stuart	1876	1880	4 years	Elected to Presidency.
Edwin D. Morgan	1880	1882	2 years	Elected to Presidency.
George W. Lane	1882	1883	2 months	Elected to Presidency.
John S. Kennedy	1883	1884	1 year	Elected to Presidency.
Heber R. Bishop	1884	1896	12 years	Resigned.
Frederick Sturges	1896	1910	14 years	Elected to Presidency.
Robert W. deForest ...	1910	1915	5 years	Resigned.
William Sloane	1915	1916	1 year	Elected to Presidency.
William M. Kingsley ..	1916	....	.....	Continues in office.
Treasurers.				
Aaron B. Belknap	1868	1880	12 years	Died in office.
Robert Lenox Belknap.	1880	1892	12 years	Resigned.
Elbert A. Brinckerhoff..	1892	1898	6 years	Resigned.
William V. S. Thorne..	1898	1920	22 years	Died in office.
Cornelius R. Agnew ...	1920	....	.....	Continues in office.
Corres'g Secretaries.				
Robert M. Hartley	1868	1876	8 years	Died in office.
Otis D. Swan	1876	1877	1 year	Resigned.
Walter Edwards, Jr. ..	1877	1884	7 years	Resigned.
Algernon S. Sullivan ..	1884	1888	4 years	Died in office.
Elbert B. Monroe	1888	1890	2 years	Died in office.
George E. Dodge	1890	1898	8 years	Resigned.
William V. S. Thorne..	1898	1899	1 year	Resigned.
Alexander Maitland ...	1899	1907	8 years	Died in office.
William V. S. Thorne..	1908	1911	3 years	Resigned.
William M. Kingsley..	1911	1914	3 years	Resigned.
Matthew C. Fleming ..	1914	....	.....	Continues in office.
Record'g Secretaries.				
Henry M. Taber	1868	1884	16 years	Resigned.
Walter Edwards, Jr. ...	1884	1895	11 years	Died in office.
Alexander Maitland ...	1896	1899	3 years	Resigned.
Charles W. McAlpin ..	1899	1901	2 years	Resigned.
Matthew C. Fleming ..	1903	....	.....	Continues in office.
Resident Directress.				
Miss Jane S. Woolsey..	1872	1876	4 years	Resigned.
Superintendents.				
Charles F. Carpenter ..	1876	1879	3 years	Resigned.
Rev. Thomas G. Wall..	1879	1892	13 years	Resigned.
C. Irving Fisher, M. D.	1892	1914	22 years	Resigned.
Charles H. Young, M. D.	1914	....	.....	Continues in office.
Acting Superintendent.				
James U. Norris	1918	1919	1 year	

OFFICERS—Continued

	From	To	Served the Institution	
Chaplains.				
Rev. Thos. G. Wall, D.D.	1879	1902	23 years	Died in office.
Rev. Juett N. McDonald	1905	1909	4 years	Resigned.
Rev. Theo. D. Martin ..	1915	1917	2 years	Resigned.
Acting Chaplains.				
Albert P. Fitch	1902	1902	6 months	Resigned.
Rev. J. D. Steele, Ph. D.	1902	1903	17 months	Resigned.
Alfred J. Sadler	1903	1904	6 months	Resigned.
Rev. John L. Gillin ...	1904	1905	16 months	Resigned.
John C. Boyers	1909	1910	12 months	Resigned.
J. B. Tarney	1910	1912	29 months	Resigned.
Egbert W. Hayes	1912	1913	12 months	Resigned.
Guy C. Converse	1913	1915	23 months	Resigned.
W. L. Hughes	1917	....	.....	Continues in office.
Director School of Nursing.				
Anna C. Maxwell, R. N.	1892	1921	29 years	Resigned.

BOARD OF MANAGERS

	From	To	Served the Institution	
William A. Booth	1868	1869	1 year	Resigned.
James Brown	1868	1877	9 years	Died in office.
Marshall S. Bidwell	1868	1872	4 years	Died in office.
Aaron B. Belknap	1868	1880	12 years	Died in office.
William E. Dodge	1868	1883	15 years	Died in office.
James Donaldson	1868	1872	4 years	Died in office.
John C. Green	1868	1875	7 years	Died in office.
Winthrop S. Gilman	1868	1873	5 years	Resigned.
Robert M. Hartley	1868	1881	13 years	Died in office.
Richard Irvin	1868	1888	20 years	Died in office.
Edward S. Jaffray	1868	1878	10 years	Resigned.
Thomas Jeremiah	1868	1872	4 years	Died in office.
Morris K. Jesup	1868	1875	7 years	Resigned.
John Taylor Johnston	1868	1893	25 years	Died in office.
James Lenox	1868	1880	12 years	Died in office.
David Olyphant	1868	1873	5 years	Resigned.
William Paton	1868	1875	7 years	Resigned.
Thomas C. M. Paton	1868	1878	10 years	Resigned.
Joseph Stuart	1868	1874	6 years	Died in office.
Robert L. Stuart	1868	1882	14 years	Died in office.
Thomas U. Smith	1868	1874	6 years	Died in office.
Jonathan Sturges	1868	1874	6 years	Died in office.
Otis D. Swan	1868	1876	8 years	Resigned.
Charles N. Talbot	1868	1874	7 years	Died in office.
Willard Parker, M. D.	1868	1875	7 years	Resigned.
John R. Ford	1868	1880	12 years	Died in office.
Henry M. Taber	1868	1884	16 years	Resigned.
Alexander Van Rensselaer	1868	1876	8 years	Resigned.
William M. Vermilye	1868	1878	10 years	Died in office.
Washington R. Vermilye	1868	1876	8 years	Died in office.
A. R. Wetmore	1868	1881	13 years	Died in office.
A. Robertson Walsh	1868	1884	16 years	Died in office.
George de F. Lord	1869	1872	3 years	Resigned.
Henry Parish	1869	1872	3 years	Resigned.
David S. Egleston	1873	1876	3 years	Resigned.
Edmund D. Stanton	1873	1873	1 year	Died in office.
George W. Lane	1873	1883	10 years	Died in office.
John C. Tucker	1873	1875	2 years	Resigned.
Charles Lanier	1873	1875	2 years	Resigned.
John E. Parsons	1873	1875	2 years	Resigned.
Latimer Bailey	1874	1881	7 years	Resigned.
William Adams, D.D.	1874	1880	6 years	Died in office.
John T. Agnew	1875	1899	24 years	Died in office.
Joseph K. Skidmore	1875	1876	1 year	Resigned.
Walter Edwards, Jr.	1875	1895	20 years	Died in office.
William K. Hinman	1875	1908	33 years	Died in office.
Richard W. Hurlbut	1875	1887	12 years	Died in office.
John S. Kennedy	1876	1909	33 years	Died in office.
Robert Schell	1876	1900	24 years	Died in office.
Thomas Donaldson	1872	1874	2 years	Died in office.
George W. Talbot	1876	1881	5 years	Resigned.
Randolph W. Townsend	1876	1902	26 years	Died in office.
Alexander Maitland	1876	1907	31 years	Died in office.
J. Cleveland Cady	1876	1887	11 years	Resigned.
J. Cleveland Cady, re-elected.	1896	1919	23 years	Died in office.

BOARD OF MANAGERS—Continued

	From	To	Served the Institution	
John A. Hardenbergh	1876	1898	22 years	Died in office.
Charles A. Bulkley	1877	1886	9 years	Died in office.
Frederick Sturges	1877	1917	40 years	Died in office.
Elbert B. Monroe	1878	1894	16 years	Died in office.
Robert Lenox Belknap	1878	1896	18 years	Died in office.
Henry G. de Forest	1878	1889	11 years	Died in office.
Edwin D. Morgan	1878	1883	5 years	Died in office.
Charles Fanning	1878	1880	2 years	Resigned.
William M. Taylor, D.D.	1881	1895	14 years	Died in office.
John S. Bussing	1881	1890	9 years	Resigned.
Heber R. Bishop	1881	1897	16 years	Resigned.
Elbert A. Brinckerhoff	1881	1913	32 years	Died in office.
Algernon S. Sullivan	1881	1887	6 years	Died in office.
Frederick Marquand	1881	1882	1 year	Died in office.
Henry M. Flagler	1882	1891	9 years	Resigned.
Frederick Billings	1883	1890	7 years	Died in office.
John T. Terry	1883	1913	30 years	Died in office.
John Sloane	1883	1906	23 years	Died in office.
George E. Dodge	1883	1900	17 years	Resigned.
William H. Jackson	1883	1908	25 years	Died in office.
John Crosby Brown	1883	1909	26 years	Died in office.
Charles S. Smith	1884	1908	24 years	
Henry S. Wilson	1886	1908	22 years	Died in office.
William B. Isham	1886	1908	22 years	Resigned.
Frederic Baker	1887	1913	26 years	Died in office.
Henry G. Marquand	1887	1902	15 years	Died in office.
William Moir	1888	1896	8 years	Died in office.
Donald MacKay	1888	1911	23 years	Died in office.
Robert W. de Forest	1890	....	.....	Continues in office.
Francis B. Griffin	1890	1910	20 years	
Samuel Inslee	1891	1895	4 years	Died in office.
William F. Havemeyer	1892	1913	21 years	Died in office.
Hugh D. Auchincloss	1892	1913	21 years	Died in office,
John Herbert Johnson	1893	1895	2 years	Resigned.
C. Whitney Carpenter	1895	1895	.....	Resigned.
Ethan Allen	1896	....	.....	Continues in office.
William L. McLane	1896	1903	7 years	Died in office.
William V. S. Thorne	1896	1920	24 years	Died in office.
John S. Billings, M.D.	1896	1913	17 years	Died in office.
Charles W. McAlpin	1896	....	.....	Continues in office.
John P. Duncan	1899	1901	2 years	Died in office.
William Barbour	1899	1909	10 years	
Arthur P. Sturges	1899	1919	20 years	Died in office.
John J. Sinclair	1900	1916	16 years	Died in office.
James R. Jesup	1900	1901	1 year	Resigned.
William Sloane	1901	....	.....	Continues in office.
Henry W. De Forest	1902	....	.....	Continues in office.
Matthew C. Fleming	1902	....	.....	Continues in office.
Eugene Delano	1902	1920	18 years	Died in office.
Simeon B. Chapin	1905	1916	11 years	Resigned.
William R. Wilcox	1905	1920	15 years	
Henry S. Van Duzer	1906	1916	10 years	Resigned.
William M. Kingsley	1908	....	.....	Continues in office.
Moreau Delano	1908	....	.....	Continues in office.
William Sloane Coffin	1908	....	.....	Continues in office.

BOARD OF MANAGERS—Continued

	From	To	Served the Institution	
William Allen Butler	1909	....	.....	Continues in office.
David M. Look	1909	....	.....	Continues in office.
E. Parmelee Prentice	1909	1917	8 years	
Robert E. Tod	1910	1912	2 years	Resigned.
Edward S. Harkness	1911	....	.....	Continues in office.
James R. Sheffield	1912	....	.....	Continues in office.
George Gibbs	1912	....	.....	Continues in office.
Stephen G. Williams	1912	1919	7 years	Resigned.
Cornelius R. Agnew	1913	....	.....	Continues in office.
Philip A. Rollins	1913	....	.....	Continues in office.
Thatcher M. Brown	1913	....	.....	Continues in office.
Robert W. Carle	1913	....	.....	Continues in office.
Johnston de Forest	1913	....	.....	Continues in office.
William Williams	1913	....	.....	Continues in office.
C. Irving Fisher, M.D.	1914	....	.....	Continues in office.
William H. Wheelock	1920	....	.....	Continues in office.

EX-OFFICIO MEMBERS OF THE BOARD OF MANAGERS

	From	To	Served the Institution
Ministers of the First Presbyterian Church:			
Rev. William M. Paxton, D.D.....	1868	1883	15 years.
Rev. Richard D. Harlan	1886	1891	5 years.
Rev. Howard Duffield, D.D.	1891	1918	27 years.
Ministers of the Madison Square Presbyterian Church:			
Rev. William Adams, D.D.	1868	1875	7 years.
Rev. William J. Tucker, D.D.	1875	1880	5 years.
Rev. Charles H. Parkhurst, D.D..	1880	1918	38 years.
Senior Ministers of the Collegiate Church of the Reformed Dutch Church:			
Rev. Thomas Dewitt, D.D.	1868	1874	Died in office.
Rev. Thomas E. Vermilye, D.D. ..	1875	1893	Died in office.
Rev. Talbot W. Chambers, D.D. ..	1893	1896	Died in office.
Rev. Edward B. Coe, D.D.	1896	1914	Died in office.
Rev. David J. Burrell, D.D.	1914	....	Continues in office.
Ministers of the First Reformed Presbyterian Church:			
Rev. John N. McLeod, D.D.	1868	1874	Died in office.
Rev. William Wylie	1875	1886	11 years.
Rev. I. M. Stephens	1888	1890	2 years.
Rev. James D. Steele, Ph.D.	1891	1906	15 years.
Ministers of the Scotch Presbyterian Church, successor of the First Reformed Presbyterian Church:			
Rev. David G. Wylie, D.D.	1907	1914	7 years.
Rev. Robert Watson, D.D.	1914	....	Continues in office.
Ministers of Old First Presbyterian Church, successor of the First Presbyterian Church and the Madison Square Presbyterian Church:			
Rev. George Alexander, D.D.	1919	....	Continues in office.

CONSULTING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
C.P. Alonzo Clark, M.D.	1871	1875	4 years	
C.P. Oliver White, M.D.	1871	1880	9 years	Died in office.
C.S. George A. Peters, M.D..	1871	1875	4 years	
C.S. John J. Crane, M.D.	1871	1876	5 years	
C.P. Jared Linsley, M.D.	1876	1885	9 years	Died in office.
C.S. William Detmold, M.D. ..	1876	1885	9 years	Died in office.
C.S. Gurdon Buck, M.D.	1876	1877	5 mos.	Died in office.
C.S. Wm. H. Van Buren, M.D.	1876	1883	7 years	
C.P. Samuel F. Hubbard, M.D.	1880	1885	5 years	Died in office.
C.P. James L. Banks, M.D. ...	1880	1883	3 years	
C.P. Gouverneur M. Smith, M.D.	1882	1884	2 years	
C.S. Alfred C. Post, M.D.	1883	1885	2 years	
C.S. John H. Hinton, M.D. ...	1884	1885	1 year	
C.S. Frederick Lange, M.D. ...	1885	1889	6 years	
C.S. Frederick Lange, M.D. ..	1892	1894		
C.S. Charles McBurney, M.D..	1885	1913	28 years	Died in office.
C.P. William H. Draper, M.D.	1885	1901	16 years	Died in office.
C.P. E. G. Janeway, M.D.	1885	1910	25 years	Died in office.
C.S. Charles K. Briddon, M.D.	1900	1916	16 years	Died in office.
C.P. Andrew H. Smith, M.D..	1903	1908	5 years	Resigned.
C.S. F. Tilden Brown, M.D. ..	1908	1910	2 years	Died in office.
C.P. Walter B. James, M.D..	1914	1918	4 years	Resigned.
C.S. George E. Brewer, M.D..	1919	....	.....	Continues in office.
C.P. Wm. P. Northrup, M.D..	1919	....	.....	Continues in office.
C.P. Herbert S. Carter, M.D..	1921	....	.....	Continues in office.
C.S. Adrian V. S. Lambert, M.D.	1921	....	.....	Continues in office.
C.S. William Darrach, M.D..	1921	....	.....	Continues in office.

DIRECTORS OF SERVICES

	From	To	Served the Institution	
Med. Warfield T. Longcope, M.D.	1914	1921	7 years	Resigned.
Surg. George E. Brewer, M.D.	1914	1916	2 years	Resigned.
Path. W. G. MacCallum, M.D.	1914	1916	2 years	Resigned.
Surg. Adrian V. S. Lambert, M.D.	1917	1921	4 years	Elec. Cons.
Path. James W. Jobling, M.D.	1918	....	.....	Continues in office.
Den. F. T. Van Woert, D.D.S.	1920	1921	1 year	
Med. Walter W. Palmer, M.D.	1921	....	.....	Continues in office.
Surg. Allen O. Whipple, M.D.	1921	....	.....	Continues in office.
Den. William D. Tracy, D.D.S.	1921	....	.....	Continues in office.

VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
V.P. A. Brayton Ball, M.D. ..	1871	1875	4 years	
V.P. Edward C. Seguin, M.D.	1871	1873	2 years	
V.P. Geo. G. Wheelock, M.D.	1871	1875	4 years	
V.P. Walter De F. Day, M.D.	1871	1875	4 years	
V.P. Gerardus H. Wynkoop, M.D.	1871	1875	4 years	
V.P. Alexander Hadden, M.D.	1871	1885	14 years	
V.S. Alfred C. Post, M.D.	1871	1883	12 years	
V.S. Gurdon Buck, M.D.	1871	1876	5 years	
V.S. Thomas T. Sabine, M.D..	1871	1874	3 years	
V.S. Daniel M. Stimson, M.D..	1871	1876	5 years	
V.S. L. DeForest Woodruff, M.D.	1871	1876	5 years	
V.S. Samuel B. Ward, M.D. ..	1871	1876	5 years	
V.S. Charles M. Allin, M.D. ..	1874	1876	2 years	
V.P. James L. Banks, M.D. ..	1875	1880	5 years	
V.P. Samuel T. Hubbard, M.D.	1875	1881	6 years	
V.P. Gouverneur M. Smith, M.D.	1875	1882	7 years	
V.P. Fred. A. Burrall, M.D. ..	1875	1885	10 years	
V.P. Jas. V. S. Wooley, M.D.	1875	1881	6 years	
V.S. Lewis A. Stimson, M.D..	1876	1889	13 years	Resigned.
V.S. John H. Hinton, M.D. ...	1876	1885	8 years	
V.S. Charles K. Briddon, M.D.	1876	1900	24 years	Resigned.
V.S. William T. White, M.D.	1876	1880	4 years	
V.S. George F. Shrady, M.D..	1877	1885	8 years	
V.P. Fred A. Castle, M.D. ...	1880	1885	5 years	
V.S. Leroy M. Yale, M.D. ...	1880	1885	5 years	
V.P. Andrew H. Smith, M.D..	1880	1903	23 years	Resigned.
V.P. Thos. A. McBride, M.D.	1880	1886	6 years	Died in office.
V.P. William H. Flint, M.D..	1885	1896	11 years	Resigned.
V.S. William S. Halstead, M.D.	1885	1887	2 years	
V.P. W. Gilman Thompson, M.D.	1886	1911	25 years	Resigned.
V.S. Andrew J. McCosh, M.D.	1887	1908	21 years	Died in office.
V.P. F. P. Kinnicutt, M.D. ...	1892	1913	21 years	Died in office.
V.P. Wm. P. Northrup, M.D..	1892	1919	27 years	Elec. Cons.
V.P. Walter B. James, M.D. ..	1892	1914	22 years	Elec. Cons.
V.S. Ellsworth Eliot, Jr., M.D.	1900	1921	21 years	Resigned.
V.P. John S. Thacher, M.D. ..	1903	1914	11 years	Resigned.
V.S. Joseph A. Blake, M.D. ..	1909	1913	4 years	Resigned.
V.P. Theo. C. Janeway, M.D..	1911	1914	3 years	Resigned.
V.P. George A. Tuttle, M.D. ..	1914	....	.....	Continues in office.
V.P. David Bovaird, M.D.	1914	1921	7 years	Resigned.
V.P. T. Stuart Hart, M.D. ...	1914	1921	7 years	Resigned.
V.S. Adrian V. S. Lambert, M.D.	1914	1917	3 years	Elec. Surg. Dir.
V.P. Homer F. Swift, M.D. ..	1914	1917	3 years	Resigned.
V.S. George E. Brewer, M.D..	1914	1917	3 years	Resigned.
V.P. Walter W. Palmer, M.D.	1917	1919	2 years	Resigned.
V.S. Allen O. Whipple, M.D..	1919	1921	2 years	Elec. Surg. Dir.
V.P. Howard H. Mason, M.D.	1919	....	.....	Continues in office.
V.P. Albert R. Lamb, M.D. ..	1921	....	.....	Continues in office.
V.P. Alphonse Dochez, M.D. ..	1921	....	.....	Continues in office.
V.S. Hugh Auchincloss, M.D.	1921	....	.....	Continues in office.
V.S. Fordyce B. St. John, M.D.	1921	....	.....	Continues in office.

PATHOLOGISTS

	From	To	Served the Institution	
Charles S. Bull, M.D.	1871	1873	2 years	
T. E. Satterthwaite, M.D.	1873	1888	15 years	
John W. Beckman, M.D.	1874	1875	1 year	
John S. Thacher, M.D.	1889	1907	18 years	
Eugene L. Opie, M.D.	1907	1910	3 years	
Wm. G. MacCallum, M.D.	1910	1914	4 years	Elec. Dir. Path.

VISITING PHYSICIANS TO ROENTGEN RAY DEPARTMENT

	From	To	Served the Institution	
Alfred T. Osgood, M.D.	1907	1909	3 years	Resigned.
Eugene W. Caldwell, M.D. ...	1910	1917	7 years	Died in office.
Harry M. Imboden, M.D.	1918	....	.....	Continues in office.

ASSOCIATE VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
A.V.P. George A. Tuttle, M.D.	1900	1914	14 years	Elec. Vist. Phys.
A.V.P. John S. Thacher, M.D.	1900	1903	3 years	Elec. Vist. Phys.
A.V.S. F. Tilden Brown, M.D.	1900	1908	8 years	Elec. Cons.
A.V.S. George Woolsey, M.D.	1900	1914	14 years	Resigned.
A.V.P. David Bovaird, M.D. ..	1903	1914	11 years	Elec. Vist. Phys.
A.V.S. Forbes Hawkes, M.D. .	1908	1921	13 years	Resigned.
A.V.P. Warfield T. Longcope M.D.	1911	1914	3 years	Elect. Med. Dir.
A.V.P. T. Stuart Hart, M.D. .	1911	1914	3 years	Elect. Vist. Phys.
A.V.S. Adrian V. S. Lambert, M.D.	1912	1914	2 years	Elect. Vist. Surg.
A.V.P. Herbert S. Carter, M.D.	1914	1921	7 years	Elect. Cons.
A.V.P. Howard H. Mason M.D.	1914	1919	5 years	Elect. Vist. Phys.
A.V.S. William Darrach, M.D.	1914	1916	2 years	Resigned.
A.V.S. Clarence A. McWilliams, M.D.	1914	1921	7 years	Resigned.
A.V.P. George Draper, M.D. ..	1915	....	.....	Continues in office.
A.V.P. Albert R. Lamb, M.D.	1917	1921	4 years	Elect. Vist. Phys.
A.V.P. H. Rawle Geyelin, M.D.	1918	....	.....	Continues in office.
A.V.P. Arthur E. Neergaard, M.D.	1918	....	.....	Continues in office.
A.V.P. Archibald McI. Strong, M.D.	1919	....	.....	Continues in office.
A.V.S. Hugh Auchincloss, M.D.	1919	1921	2 years	Elect. Vist. Surg.
A.V.S. Jas. A. Corscaden, M.D.	1919	1921	2 years	Resigned.
A.V.P. George M. Mackenzie, M.D.	1921	....	.....	Continues in office.
A.V.S. William Barclay Parsons, Jr., M.D.	1921	....	.....	Continues in office.
A.V.S. Wilder G. Penfield, M.D.	1921	....	.....	Continues in office.

RESIDENT PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
R.S. Clarence P. Thomas, M.D.	1917	1918	1 year	
R.P. Stanley T. Fortuine, M.D.	1918	1918	4 mos.	
R.P. Lee H. Ferguson, M.D. ..	1918	1920	2 years	
R.P. Randolph West, M.D. ...	1920	1921	1 year	
R.S. Raymond W. Lewis, M.D.	1920	1921	1 year	
R.P. George Harrop, M.D. ...	1921	....	.....	Continues in office.
R.S. James Greenough, M.D..	1921	....	.....	Continues in office.

House Staff 1921

GRADUATES OF HOUSE STAFF

Adams, Robert, M.D. 1893
Alexander, Harry L., M.D. 1916
Alling, Eric L., M.D. 1920
Allison, Benjamin R., M.D. 1919
Andrews, George B., M.D. 1919
Andrews, George C., M.D. 1919
Babcock, James W., M.D. 1916
Bainbridge, Wm. S., M.D. 1895
Baird, Alvin W., M.D. 1907
Baldwin, Louis C. B., M.D. 1920
Barach, Alvin L., M.D. 1920
Barnes, William J., M.D. 1919
Barrett, Frederick J., M.D. 1907
Bebee, Edwin L., M.D. 1901
Berry, Frank B., M.D. 1921
Bickley, Emil B., M.D. 1918
Bill, Edward W., M.D. 1891
Bliss, Walter P., M.D. 1917
Bovaird, Jr., David, M.D. 1894
Boyd, William B., M.D. 1908
Brady, John W. S., M.D. 1921
Brenner, Edward C., M.D. 1911
Brown, Alfred J., M.D. 1906
Buchler, Aug. F., M.D. 1877
Bulkley, Kenneth, M.D. 1912
Burnham, Athel C., M.D. 1908
Busche, Thos. W. 1878
Caldwell, Guy A., M.D. 1917
Cannon, A. Benson, M.D. 1916
Carter, Herbert S., M.D. 1898
Chambers, P. F., M.D. 1878
Chaplin, Hugh, M.D. 1915
Chickering, Henry T., M.D. ...1914
Clarke, Edward W., M.D. 1920
Cleveland, Mather C., M.D. 1917
Cobb, James L., M.D. 1913
Cochran, Samuel, M.D. 1899
Cocke, Charles H., M.D. 1908
Coe, John W., M.D. 1900
Colp, Ralph, M.D. 1917
Cook, Edward, M.D. 1906
Cook, Finley R., M.D. 1898
Cooke, Robert A., M.D. 1907
Coonley, Frederick, M.D. 1902
Cornwall, Edward E., M.D. 1892
Corscaden, James A., M.D. 1909
Crowell, John B., M.D. 1875
Crump, Armistead C., M.D. 1907
Cutler, Jr., Allen R., M.D. 1919
Darrach, William, M.D. 1903
Davis, C. Roy, M.D. 1910
Decker, Harry R., M.D. 1909
Delavan, D. Bryson, M.D. 1876
Devan, Thomas A., M.D. 1913
Dolley, Frank S., M.D. 1914
Dorman, Harry G., M.D. 1902
Dorsey, Francis O., M.D. 1899
Douglass, Henry B., M.D. 1888
Draper, George, M.D. 1908
DuBois, Eugene F., M.D. 1909
Duffield, John T., M.D. 1882
Ely, Edward T., M.D. 1875
Erdman, Seward, M.D. 1905
Evans, Edward R., M.D. 1912
Fahnestock, Clarence, M.D. 1902
Ferry, Ronald M., M.D. 1918
Field, William H., M.D. 1918
Forbes, H. H., M.D. 1892
Forrest, Wm. E., M.D. 1877
Fortuine, Stanley T., M.D. 1918
Francke, Pedro F., M.D. 1893
Franklin, Albert V., M.D. 1913
Freeman, Jr., Alpheus, M.D. ...1884
Freeman, Anthony C., M.D. ...1912
Frissel, Louis F., M.D. 1902
Fuller, Duncan MacT., M.D. ...1918
Furman, Benjamin A., M.D. ...1913
Gaby, Robert E., M.D. 1909
Garner, E. F., M.D. 1885
Gerrish, W. H., M.D. 1879
Goodwin, Frank P., M.D. 1909
Grace, Roderick V., M.D. 1914
Graves, Gaylord W., M.D. 1911
Hale, Henry E., M.D. 1898
Hanford, John M., M.D. 1912
Hanger, Jr., F. McC., M.D. 1921
Hart, T. Stuart, M.D. 1897
Hartwell, John A., M.D. 1897
Harvey, Jr., Thomas W., M.D..1911
Hayden, Edwin P., M.D. 1920
Hawkes, Forbes, M.D. 1895
Haynes, Royal S., M.D. 1905
Haynes, Jr., W. H., M.D. 1877
Hazen, Roland, M.D. 1903
Heck, Edson B., M.D. 1920
Hedges, B. Van Dyke, M.D. ...1893
Holt, L. Emmett, M.D. 1921
Hooker, Alfred E., M.D. 1887
Howe, Hubert S., M.D. 1914
Howell, John Taylor, M.D. 1920
Howland, John, M.D. 1899
Hughes, Frank L., M.D. 1921
Hupp, Frank L., M.D. 1892
Hutton, Robert L., M.D. 1908
Ives, Sherwood B., M.D. 1899
Jackson, Reginald H., M.D. 1902
Jacobus, A. M., M.D. 1878
Jameson, James W., M.D. 1908
Johnson, Frank C., M.D. 1921
Keator, Harry M., M.D. 1904
Kennedy, Berthold S., M.D. ...1918
Kennedy, Robert H., M.D. 1915
Kernan, Jr., John D., M.D. 1906
Kingsbury, Isaac Wm., M.D. ...1905
Kouwenhoven, John B., M.D. ..1897
Kuhlman, Alvin E., M.D. 1917

Lacayo, L. Alberto, M.D. 1879
Lamb, Albert R., M.D. 1910
Larson, Henry M., M.D. 1917
Lathrop, George H., M.D. 1907
Lattin, Berton, M.D. 1912
Leake, William H., M.D. 1918
Lee, Burton J., M.D. 1901
LeSeur, Horace H., M.D. 1915
Lewis, Raymond W., M.D. 1917
Little, Herbert W., M.D. 1880
Louria, Henry W., M.D. 1920
McBaine, Richard H., M.D. ...1910
McBurney, Malcolm, M.D. 1912
McCarroll, H. B., M.D. 1883
McDonald, J. Oliver, M.D. 1911
McIntosh, Rustin, M.D. 1921
McMaster, Porter R., M.D. 1894
McNulty, John J., M.D. 1878
McWilliams, Clarence A., M.D. .1898
McWilliams, Norman B., M.D. .1915
MacGuire, Constantine J., M.D. .1914
Mackenzie, George M., M.D. ...1915
Maddill, Grant C., M.D. 1888
Mandeville, H. A., M.D. 1882
Manheim, Sigmund, M.D. 1919
Manne, Alexander, M.D. 1919
Marvin, David M., M.D. 1889
Mason, Howard H., M.D. 1906
Maynard, Edwin P., M.D. 1920
Meleney, Frank L., M.D. 1918
Meleney, Henry E., M.D. 1917
Miller, James A., M.D. 1901
Moment, D. H., M.D. 1873
Montgomery, Earl C., M.D. 1918
Moore, William A., M.D. 1887
Moseley, Henry P., M.D. 1901
Norton, N. R., M.D. 1897
Osgood, Alfred T., M.D. 1901
Parsons, Jr., Wm. Barclay, M.D. 1916
Paton, F. Wade, M.D. 1911
Pease, George M., M.D. 1910
Perkins, Edward W., M.D. 1891
Pershing, Edward J., M.D. 1894
Peters, Jr., John P., M.D. 1915
Pickhardt, Otto C., M.D. 1914
Pierson, Richard N., M.D. 1919
Porter, William H., M.D. 1879
Post, Wilfred McI., M.D. 1904
Potter, Philip C., M.D. 1919
Rainforth, Seldon I., M.D. 1906
Ramsdell, Edward B., M.D. 1879
Riggs, Austen Fox, M.D. 1904
Riley, Henry A., M.D. 1915
Rolando, Henry, M.D. 1885
Roof, Charles B., M.D. 1876
Roome, Clarence T., M.D. 1910
Ross, Renwick R., M.D. 1893
Ross, William Hugh, M.D. 1890
Roys, Charles K., M.D. 1904
Rustin, Frederick, M.D. 1900
Sampson, Edwin F., M.D. 1914
Sanford, Leonard C., M.D. 1896
Santee, Harold E., M.D. 1910
Schulte, Herman von W., M.D. 1904
Sharpe, Frank W., M.D. 1889
Shattuck, Howard F., M.D. 1916
Shaw, Eliot A., M.D. 1920
Shaw, Frank W., M.D. 1886
Shepard, Lorrin A., M.D. 1919
Sherman, William H., M.D. 1886
Shibley, Gerald S., M.D. 1918
Shively, H. Lawrence, M.D. ...1890
Shultze, Ernest C., M.D. 1894
Sicard, Montgomery H., M.D. .1901
Simpson, Wm. K., M.D. 1882
Sizer, Nelson B., M.D. 1872
Smith, Beverley C., M.D. 1921
Smith, Charles H., M.D. 1903
Smith, George M., M.D. 1907
Smith, Malcolm K., M.D. 1913
Smith, Martin deF., M.D. 1914
Smith, Thayer M., M.D. 1916
Soper, Willard B., M.D. 1911
Spencer, Frank D., M.D. 1919
Squires, Charles A., M.D. 1907
Stadie, William C., M.D. 1918
Stearns, Wilbur W., M.D. 1917
Steele, Whitmore, M.D. 1892
Stern, Abner, M.D. 1921
Stevens, Alexander R., M.D. ...1909
Stickler, Jos W., M.D. 1881
Stowell, David D., M.D. 1913
Stuart, Harold C., M.D. 1919
Sullivan, T. F. X., M.D. 1916
Swift, Homer F., M.D. 1908
Swift, Walker E., M.D. 1920
Taylor, Fenton, M.D. 1916
Taylor, Harold W., M.D. 1917
Terry, Jr., Arthur H., M.D. 1912
Thomas, Clarence P., M.D. 1917
Thomas, Stanley B., M.D. 1905
Thornley, J. P., M.D. 1895
Thurber, S. W., M. D. 1896
Tooker, Frederick J., M.D. 1900
Trudeau, Jr., Edw. L., M.D. ...1903
Tully, M. E., M.D. 1874
Utley, Fred B., M.D. 1909
Vail, John I. B., M.D. 1918
Van Emburgh, Geo. H., M.D. ..1920
Van Houton, Jacob A., M.D. ...1877
Van Ingen, Philip, M.D. 1904
Vaughan, J. Colin, M.D. 1910
Vermilye, Herbert N., M.D. ...1917
Voorhees, James D., M.D. 1896
Wagner, Charles G., M.D. 1884
Ward, E. St. John, M.D. 1907
Ware, Edward R., M.D. 1918
Waring, Antonio J., M.D. 1911

Waters, Bert H., M.D. 1895
Watkins, Edwin D., M.D. 1908
Webster, Jr., Chas. E. S., M.D. .1905
Weeks, William W., M.D. 1915
Wells, Jr., Edward M., M.D. ...1909
Wells, John A., M.D. 1881
West, Randolph, M.D. 1918
Wetmore, Howard G., M.D. ...1880
Wheelwright, Jos. S., M.D. 1903
Wilkinson, Henry C., M.D. 1920
Williams, Linsly R., M.D. 1902
Winchester, W. H., M.D. 1903
Worcester, James N., M.D. 1913
Wurm, Jr., Carl, M.D. 1918
Wyman, Rodney E., M.D. 1920
Yocum, Joseph G., M.D. 1905

CHARTER

AN ACT

To Found a Presbyterian Hospital in the City of New York.

Passed February 28, 1868—Chapter 15.

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

Section 1. James Lenox, John Taylor Johnston, Robert L. Stuart, Morris K. Jesup, Marshall S. Bidwell, and their associates, as hereinafter named, shall constitute a body corporate, with power to establish, maintain, and conduct a Hospital in the City of New York, which shall be known and designated as "The Presbyterian Hospital in the City of New York."

Section 2. The property and concerns of said Corporation shall be vested in and managed by a Board of thirty-two Managers (by act of March 28, 1868, increased to thirty-six Managers), to be constituted as provided for in the following section.

Section 3. James Brown, Marshall S. Bidwell, William A. Booth, Aaron B. Belknap, William E. Dodge, James Donaldson, John C. Green, Winthrop S. Gilman, Robert M. Hartley, Richard Irvin, Edward S. Jaffray, Thomas Jeremiah, Morris K. Jesup, John Taylor Johnson, James Lenox, David Olyphant, William Paton, Thomas C. M. Paton, Joseph Stuart, Robert L. Stuart, Thomas U. Smith, Jonathan Sturges, Otis D. Swan, Charles N. Talbot, Willard Parker M. D., John R. Ford, Henry M. Taber, Alexander Van Rensselaer, William M. Vermilye, Washington R. Vermilye, A. R. Wetmore, and A. Robertson Walsh, thirty-two in number, shall constitute a part of the Board of Managers. To these thirty-two Managers, the Rev. William M. Paxton, D. D., as Minister of the First Presbyterian Church; the Rev. William Adams, D. D., as Minister of the Madison Square Presbyterian Church; the Rev. Thomas Dewitt, D. D., as Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Rev. John N. McLeod, D. D., as Minister of the First Reformed Presbyterian Church, all in the City of New York, and their successors in office for the time being, shall, by virtue of their respective offices, be associated as members of the Board of Managers.

Section 4. As soon as practicable after the passage of this Act, the said Board shall organize, and by lot divide the thirty-two Managers into four classes of eight each, and the places of the said classes shall be vacant respectively on the second Wednesday in April, one, two, three, and four years thereafter, so that eight Managers shall be elected by the said Board of Managers annually, by ballot, to hold their seats for four years.

Section 5. The Board of Managers shall have power to fill all vacancies that may occur in the said Board, to enact By-Laws, and to appoint all such agents, assistants, and attendants as may be proper to carry out the purposes of the said Corporation. Among these shall be included a Superintendent and a Chaplain or both a Superintendent and a Chaplain; but these positions shall be held only by Presbyterians.

Section 6. Not less than eleven Managers shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

Section 7. The said Corporation are authorized to take by purchase, devise, or otherwise, and may hold, transfer, and convey, for the purposes of said Hospital, all the real and personal property of which it may become possessed, in so far as the same is in accordance with the general laws of this State, and not otherwise, and which said property shall be exempt from taxation, and shall be entitled to the benefit of the provisions of law relating to charitable institutions.

Section 8. This Corporation shall possess the general powers, and be subject to the provisions, restrictions and liabilities contained in the 3d Title of the 18th Chapter of Part First of the Revised Statutes.

Section 9. This Act shall take effect immediately.

CONSTITUTION

ARTICLE I.

Title.

The name by which this Society shall be known shall be, "The Presbyterian Hospital in the City of New York."

ARTICLE II.

Object.

The object of the Society is the establishment, support and management of an Institution for the purpose of affording medical and surgical aid and nursing to sick or disabled persons of every creed, nationality, and color. The public religious services in the Hospital shall be in conformity with the doctrine and forms of the Presbyterian or Reformed Church.

ARTICLE III.

The Society.

The Society shall consist of Life Members, who shall respectively be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous stated meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV.

Endowed Beds.

The Board of Managers may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy one bed in the common wards of the Hospital free of charge, subject, however, to such rules and regulations for the admission, treatment, and discharge of patients as are now, or shall be hereafter, prescribed by said Board.

Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

ARTICLE V.

Property.

All the property of the Society shall be applied to advance the general objects of the Society, except where it has been otherwise specially directed by the donor or testator.

ARTICLE VI.

Government.

The affairs of the Society shall be under the direction of a Board of thirty-six Managers, thirty-two of whom shall be divided into four classes of eight each; and the places of the said classes shall be vacant respectively on the second Wednesday of April, at the end of one, two, three and four years thereafter, so that Eight Managers shall be elected by the said Board annually, by ballot, to hold their seats for four years. To these thirty-two Managers, the Minister of the First Presbyterian Church, the Minister of the Madison Square Presbyterian Church, the Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Minister of the First Reformed Presbyterian Church, all in the City of New York, by virtue of their respective offices, for the time being shall be added as members of the Board of Managers. The officers of the Society shall consist of a President, a Vice-President, a Treasurer, a Corresponding Secretary and a Recording Secretary, who shall be selected annually by the said Board of Managers, from their own number, and shall also be Officers of the said Board. The said Officers and Managers, together, shall form a Board, to be denominated the "Board of Managers of the Presbyterian Hospital in the City of New York," not less than eleven of whom shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but seven shall be a quorum for all other purposes, and for stated meetings. The Board of Managers shall at all times be fully authorized to execute all powers of the Society, over all the estate and property of the Society. To it shall be committed the care of the funds of the Institution; authority to make By-Laws, Rules and Regulations, and to alter and amend the same; to fill vacancies in their own body, choose the Officers of the Society, appoint agents, assistants and attendants, and generally to transact the entire business of the Society.

Article VII.

Meetings of the Board.

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President, or, in case of his absence or inability to act, by the Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called, the time and place of meeting, and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting; and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII.

Annual Meeting.

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint. It shall be the duty of the Board of Managers to make the necessary arrangements for this meeting; to present to the members a report of the proceedings of the previous years; to exhibit a statement of the funds and property of the Society; and also to give information of any matters relating to the objects of the Society which may be of interest or importance.

At the stated meeting of the Board in April eight members shall be chosen by ballot from among the members of the Society to supply the places of the class of managers whose term of service is about to expire. These eight members, together with those composing the three other classes, and the four *ex-officio* members of the Board, shall constitute the Board of Managers for the ensuing year and shall continue in office until their successors are elected. In case of failure to make such elections on the appointed day, a special meeting of the Board shall be called for that purpose.

ARTICLE IX.

Amendments to the Constitution.

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

OF THE BOARD OF MANAGERS.

I.—*Rules and Regulations.*

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

II.—*President.*

The President shall preside at the meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex-officio, a member of all committees.

III.—*Vice-President.*

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President. Should he also be unable to act, a President pro-tem. shall be chosen by the Board.

IV.—*Treasurer.*

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V., of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

V.—*Safe Keeping of Securities.*

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe-keeping with a trust company approved by the Board to be held in the name of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee, all cash collections being subject to the order of the Treasurer as elsewhere provided.

VI.—*Secretary.*

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex-officio a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

VII.—*Committees.*

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight members, a Dispensary Committee of five members, a Training School Committee of three or more members, a House Committee of three or more members, a Finance Committee of five members, of which the Treasurer shall be one, a committee on nominations of five members, of which the Secretary shall be one, and an Auditing Committee of two members. The members appointed on these Committees shall hold office for one year from the second Wednesday in April next ensuing, unless otherwise ordered by the Board, and shall keep minutes of their proceedings, which shall be submitted to the Board at its stated meetings. The Board shall also appoint two of its members for each month of the year, who shall serve as an Inspecting Committee. If any manager thus appointed shall be unable to attend during the time allotted to him, it shall be his duty to procure some other manager to attend in his stead.

VIII.—*Executive Committee.*

The Executive Committee shall consist of the eight Managers chosen as provided in By-Law VII, to whom shall be added the two Managers serving as the Inspecting Committee, and the members of the Dispensary, Training School and House Committees.

1. The Committee shall meet on the second and fourth Tuesday of each month and may hold special meetings when necessary, or when called by the Chairman or two members of the Committee. Three shall constitute a quorum.

2. The Executive Committee shall give orders and establish such rules and regulations as they shall deem necessary for the better carrying into effect the object of this Institution, provided such rules and regulations be not inconsistent with those established by the Board of Managers.

3. All questions relating to the admission, rejection and discharge of patients shall be decided by the Executive Committee, in conformity with the directions of the Board of Managers.

4. In case the House Physician, House Surgeon, or any of their assistants, or any other officer or employee shall neglect any of the duties prescribed to them, or refuse to comply with any reasonable request of the Executive Committee or Superintendent, the Superintendent may suspend the offender, and he shall at once report his action to the Executive Committee.

5. The Executive Committee shall have general charge of all property within the precincts of the Hospital, and shall see that proper economy is observed in the administration of all its affairs, having due regard to the welfare of its beneficiaries. It shall audit and examine the accounts of the Superintendent; and authorize such repairs and disbursements as may from time to time be necessary, and shall draw drafts upon the Treasurer therefor; such drafts, except for the monthly pay-roll and supplies, shall not exceed $1,000 without authority of the Board therefor; shall be signed by the Chairman and Secretary for the time being of the Committee; and shall be a sufficient voucher for the Treasurer.

IX.—*Out-Patient Department Committee.*

The Out-Patient Department Committee shall consist of five Managers. It shall have the general care and oversight of the Out-Patient Department, and shall meet on the second and fourth Tuesdays of each month.

X.—*School of Nursing Committee.*

The School of Nursing Committee shall consist of three or more Managers, who shall have the general care and oversight of the School of Nursing.

XI.—*House Committee.*

The House Committee shall consist of three or more Managers, and shall direct and control the purchasing of all food, fuel, equipment and repair supplies, and have general supervision of the equipment, maintenance and repair of real estate and buildings.

XII.—*Finance Committee.*

1. The Finance Committee shall consist of five Managers—one of whom shall be the Treasurer. Three shall constitute a quorum.

2. It shall be their duty to adopt proper means to augment the financial resources of the Institution, to direct and counsel the Treasurer in the investment, care and management of the finances, and to prescribe such form of accounts and reports as are deemed necessary. All proposed investments must receive the approval of the Board of Managers or the Executive Committee.

XIII.—*Nominating Committee.*

1. The Nominating Committee shall consist of five Managers, of whom the Secretary shall be one. Three shall constitute a quorum.

2. In the case of a vacancy occurring in the Board of Managers they shall recommend to the Board the name of a Life Member to fill such vacancy, and to them shall be referred the names of all persons suggested for such position or for Life Membership; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board, except with unanimous consent.

3. All persons nominated for positions on the House Staff shall be referred to this Committee. The names of such as shall be favorably considered by the Committee shall be by them reported to the Board of Managers.

XIV.—*Inspecting Committee.*

1. The Inspecting Committee shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

2. They shall enter their report in a book, which book shall be laid before the Executive Committee at its meetings.

XV.—*Auditing Committee.*

The Auditing Committee shall shortly after the close of each fiscal year examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Superintendent for the last fiscal year examined and checked by certified public accountants. The Committee shall thereafter report to the Board the result of such accounting with its recommendations.

XVI.—*Medical Board and the Medical, Surgical and Laboratory Service.*

1. The Board of Managers shall appoint annually—

(a) A Director of the Surgical Service, a Director of the Medical Service, and a Director of the Pathological Service; these shall together constitute the Medical Board.

(b) As many Visiting Physicians and Surgeons, and Associate Visiting Physicians and Surgeons, as the service of the Hospital may require, a Visiting Physician to the Roentgen Ray Department, a Visiting Bacteriologist, a Visiting Chemist, an Out-Patient Department Staff, and such other department chiefs and assistants as the various services of the Hospital may require.

(c) As many Assistant Physicians and Surgeons and special Consulting Physicians and Surgeons as the service of the Hospital may require.

(d) A House Staff, consisting of as many members as the service of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

(e) A Register of the Out-Patient Department.

2. These appointments shall be made at some time prior to July 1st in each year. The appointees unless a different term be fixed by the Board shall hold office for one year and thereafter until further action of the Board.

XVII.—*Executive Staff.*

The Board of Managers shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers shall appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

XVIII.—*Endowed Beds.*

1. A gift of $10,000 shall entitle the donor and his successors to nominate, from time to time, an adult patient to use and occupy one bed in the common wards of the Hospital free of charge.

2. A gift of $5,000 shall entitle the donor to a like privilege for the children's ward.

3. A gift of $5,000 shall entitle the donor, during life, to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

4. Any person or corporation being the donor of a $5,000 bed may increase their donation to $10,000, in which case they shall become henceforth entitled to the privilege that attaches to an original donation of that amount.

5. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

6. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the general endowment fund, the income of which shall be used for the payment of the current expenses of the Hospital, and no privileges shall accrue to the donor.

7. The Board of Managers shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

8. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Managers may

prescribe, and shall be signed by the President or Vice-President and Treasurer, who shall also affix the seal of the Corporation.

XIX.—*Appropriations of Money.*

Except in the cases provided for in Section 5 of By-Law VIII, and Section 2 of By-Law XII, all appropriations of money shall be made by resolution of the Board of Managers. Orders for the amounts thus appropriated shall be drawn on the Treasurer by the President or presiding officer of the meeting, and be countersigned by the Secretary or Secretary pro tem., and when properly endorsed shall be sufficient voucher for the Treasurer.

XX.—*Complaints, Suspensions, or Discharges.*

If any officer, physician, or surgeon shall become unfit to execute his office, or shall conduct himself contrary to any of the Rules of the Hospital, or refuse or neglect to execute the same, the Executive Committee, or any member of the Board of Managers may submit against him a complaint in writing, at a meeting duly called, and thereupon a notice of the said complaint shall be given to the person complained of, and a time shall be appointed (not less than six days after service of said notice) for the person complained of to make his defence before the Board of Managers; and the Board, having examined into the truth of the complaint, and heard the defense of the party accused, if any shall be made, may, with the concurrence and approbation of a majority of the Managers present, suspend or discharge the officer, physician, or surgeon complained of.

XXI.—*Order of Business.*

The order of business shall be as follows:

1. The meeting shall be opened with prayer.
2. The roll shall be called, and the attending members noted.
3. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
4. Treasurer's Reports.
5. Reports of the Committee shall be called for, and order taken thereon.
6. Communications to the Board shall be received and considered.
7. Unfinished business.
8. New business.

XXII.—*Alterations or Additions.*

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

Revised, June 14, 1921.

RULES AS TO THE ADMISSION OF PATIENTS.

1. All ward patients are required to pay $3.00 per day for board or such smaller sums as may be determined by the circumstances of the case, of which the Managers shall be the sole judges. Patients from New York City (Manhattan and Bronx), who are unable to pay are admitted free. Patients from out of town requiring operative treatment not obtainable at their homes may be admitted free if unable to pay. Other patients from out of town will not usually be admitted free, but this rule shall not apply to patients recommended for admission by members of the Board of Managers or by any of the Directors of Service.

2. Patients suffering from severe accident or serious illness will be admitted at any hour of the day or night. Other patients will be admitted between 9 A. M. and 5 P. M. If able, they must apply in person at the office of the Hospital, when they will be examined by a member of the House Staff or Surgeon on duty, and admitted by the Superintendent, subject to approval by the Executive Committee. If unable to apply in person, they shall be visited and examined by such Physician as may be appointed by the Executive Committee.

3. Patients may be admitted by the Superintendent on the recommendation of any Manager, after examination as to suitableness by a member of the House Staff, or on the recommendation of any Physician or Surgeon of the Hospital.

4. No patient suffering from any readily communicable disease shall be admitted, nor any whose case does not require the special benefits of the Hospital; nor shall any patient be admitted whose case is judged to be incurable, unless there be urgent symptoms which, in the opinion of the Attending Physician or Surgeon, are capable of being relieved. There shall be no uterine nor vaginal examination made except in the presence of a nurse.

5. No patient suffering from erysipelas shall be admitted to either the Medical or Surgical Division of the Hospital.

6. There shall be recorded in the office daily the number of vacant beds.

7. Application for the admission of patients living out of the city must be accompanied by a certificate of some reputable physician, stating the nature and probable duration of the disease.

RULES FOR VISITORS.

1. Visitors are allowed in the Wards for Adults, Monday, Wednesday, Thursday and Saturday, from 1 to 2 P. M.; Tuesday and Friday from 6 to 8 P. M.; and Sunday from 1 to 3 P. M. Visitors may not come at any other time, unless under exceptional circumstances.

2. *No more than two Visitors will be admitted to see any Patient on one Day.*

3. Only fruit, jelly and ice cream may be brought for patients. Such packages must be left with the door clerk, and, if approved by the Physician, will be sent to the Patients.

4. In the Children's Ward, parents only are allowed. No other relatives, children or friends are permitted in this Ward. Parents are allowed on Tuesday and Friday Evenings from 6 to 7 P. M., Sunday from 2 to 3 P. M., and may remain one half hour only. No packages of any kind may be carried to the Children's Ward.

5. Visitors must observe perfect order and propriety while in the Hospital; must confine their visits to their immediate friends; must not stop or loiter in the halls, offices, or on the stairways, and must leave the building promptly at the end of visiting hours.

Any violations of these rules may subject the offender to exclusion from the premises.

All letters of inquiry regarding patients should be addressed to

CHARLES H. YOUNG, M. D.,

Superintendent.

FORM OF BEQUEST

I give and bequeath to THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK, incorporated by the Legislature of the State of New York in the Year 1868, the sum of, ... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK, incorporated by the Legislature of the State of New York in the Year 1868, all that, etc. (*describe the property*) to be had and holden to the said THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK, and their successors and assigns, for the use and benefit of the said Hospital.

THE

Presbyterian Hospital

IN THE

City of New York

FIFTY-FOURTH ANNUAL REPORT

For the

Twelve Months Ending December 31

1922

GENERAL VIEW OF HOSPITAL FROM PARK AVENUE

FIFTY-FOURTH ANNUAL REPORT

FOR THE

TWELVE MONTHS ENDING DECEMBER 31

1922

WILLIAM SLOANE

Manager, 1901-1922

President Board of Managers, 1916-1922

The Presbyterian Hospital

IN THE CITY OF NEW YORK

FIFTY-FOURTH ANNUAL REPORT

For the

Twelve Months Ending December 31

1922

Presbyterian in its burdens because founded by Presbyterians. Undenominational in its benefits because "For the Reception of Patients irrespective of Creed, Nationality, and Color."

Announcement of
James Lenox, President, on opening Hospital, 1872

REDFIELD-KENDRICK-ODELL CO
NEW YORK

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OFFICERS

President

DEAN SAGE

Vice-President

WILLIAM M. KINGSLEY

Treasurer

CORNELIUS R. AGNEW
22 William Street

Secretary

MATTHEW C. FLEMING
170 Broadway

MANAGERS

Whose terms of office expire respectively in

1923

ROBERT W. DeFOREST
CHARLES W. McALPIN
DAVID M. LOOK
EDWARD S. HARKNESS
JAMES R. SHEFFIELD
GEORGE GIBBS
WILLIAM WILLIAMS

1924

MOREAU DELANO
WILLIAM M. KINGSLEY
WILLIAM SLOANE COFFIN
CORNELIUS R. AGNEW
WILLIAM H. WHEELOCK
DEAN SAGE

1925

HENRY W. DeFOREST
THATCHER M. BROWN
C. IRVING FISHER, M.D.
W. E. S. GRISWOLD

1926

ETHAN ALLEN
MATTHEW C. FLEMING
WILLIAM ALLEN BUTLER
ROBERT W. CARLE
JOHNSTON DeFOREST
WALTER E. HOPE

Ex-Officio

GEORGE ALEXANDER, D.D.
Minister of the Old First Presbyterian Church

ROBERT WATSON, D.D.
Minister of the Scotch Presbyterian Church

DAVID JAMES BURRELL, D.D.
Senior Minister of the Collegiate Reformed Church

Board meets second Tuesday of January, February, March, April, May, June, October, November and December

STANDING COMMITTEES

Executive

CORNELIUS R. AGNEW
THATCHER M. BROWN
C. IRVING FISHER, M.D.
EDWARD S. HARKNESS
ETHAN ALLEN
HENRY W. DeFOREST
W. E. S. GRISWOLD
WILLIAM M. KINGSLEY

And the members of the Inspecting Committee on duty, Out-Patient Department, School of Nursing and House Committees

Regular meeting on second and fourth Tuesdays of each month

Out-Patient Department

ROBERT W. CARLE
ETHAN ALLEN
DEAN SAGE
WILLIAM WILLIAMS
WILLIAM H. WHEELOCK

Finance

MOREAU DELANO
HENRY W. DeFOREST
WILLIAM M. KINGSLEY
WILLIAM H. WHEELOCK

And Treasurer *ex-Officio*

Nominating

THATCHER M. BROWN
WILLIAM S. COFFIN
JOHNSTON DeFOREST
WILLIAM M. KINGSLEY

And Secretary *ex-Officio*

House

ROBERT W. CARLE
WILLIAM H. WHEELOCK
GEORGE GIBBS
WALTER E. HOPE

School of Nursing

JAMES R. SHEFFIELD
MOREAU DELANO
WALTER W. PALMER, M.D.
ALLEN O. WHIPPLE, M.D.
C. IRVING FISHER, M.D.

STANDING COMMITTEES

Auditing

DAVID M. LOOK WILLIAM WILLIAMS
WILLIAM ALLEN BUTLER

Committee on Relations Between the Hospital and Columbia University

HENRY W. DeFOREST EDWARD S. HARKNESS
DEAN SAGE

Building

EDWARD S. HARKNESS DEAN SAGE
HENRY W. DeFOREST

Real Estate

WILLIAM H. WHEELOCK JOHNSTON DeFOREST
DEAN SAGE

The President is *ex-Officio* a member of all Committees

The Executive Vice-President is *ex-Officio* a member of Out-Patient Department, House and School of Nursing Committees

Inspecting

1922

May—Messrs. FISHER and SAGE

June — Messrs. ALLEN and JOHNSTON DeFOREST

July—Messrs. WILLIAM WILLIAMS and MOREAU DELANO

August—Messrs. WEBB and LOOK

September—Messrs. KINGSLEY and AGNEW

October — Messrs. WHEELOCK and GIBBS

November—Mr. SAGE

December—Messrs. FISHER and BUTLER

1923

January—Messrs. CARLE and HARKNESS

February—Messrs. GRISWOLD and COFFIN

March—Messrs LOOK and FLEMING.

April—Messrs. AGNEW and SHEFFIELD

The By-Laws call for a weekly inspection of all departments of the Hospital

EXECUTIVE OFFICERS

Executive Vice-President
C. C. BURLINGAME, M.D.

Superintendent of Hospital
CHARLES H. YOUNG, M.D.

President of Medical Board
WALTER W. PALMER, M.D.

Acting Director School of Nursing
HELEN YOUNG, R.N.

Superintendent of Out-Patient Department
FREDERICK MAC CURDY, M.D.

ADMINISTRATION DEPARTMENT

Superintendent
CHARLES H. YOUNG, M.D.

Assistant Superintendent
RUTH T. DEAN, R.N.

Assistant to Superintendent
RUTH CAMPBELL

Instructor in Social Service
ELSIE T. PATTERSON, R.N.

Acting Chaplain
W. L. HUGHES

Dietitian
AMALIA LAUTZ

Chief Clerk
NATHAN MANDEL

Admitting Clerk
FOWLER MERRITT

Instructor in Occupational Therapy
MARY HEWLITT

Pharmacist
ANNA E. GROSSO

Chief Engineer
R. ELLIOT BOND

Assistant to Treasurer
CURTIS R. SOUTHWICK

MEDICAL BOARD

President
WALTER W. PALMER, M.D.
Director, Medical Service

Vice-President
ALLEN O. WHIPPLE, M.D.
Director, Surgical Service

HUGH AUCHINCLOSS, M.D.

WILLIAM DARRACH, M.D.

ALPHONSE DOCHEZ, M.D.

JAMES W. JOBLING, M.D.

ALBERT R. LAMB, M.D.

ALWIN M. PAPPENHEIMER, M.D.

FORDYCE B. ST. JOHN, M.D.

WILLIAM D. TRACY, D.D.S.

CHARLES H. YOUNG, M.D.

HANS ZINSSER, M.D.

Medical Service

Director

WALTER W. PALMER, M.D.

Visiting Physicians

ALPHONZE R. DOCHEZ, M.D.
ALBERT R. LAMB, M.D.
GEORGE A. TUTTLE, M.D.

Visiting Physician Children's Service

HOWARD H. MASON, M.D.

Associate Visiting Physicians

DANA W. ATCHLEY, M.D.
H. RAWLE GEYELIN, M.D.
ARTHUR E. NEERGAARD, M.D.
GEORGE DRAPER, M.D.
GEORGE M. MACKENZIE, M.D.
ARCHIBALD McI. STRONG, M.D.

Assistant Visiting Physicians

WALTER P. ANDERTON, M.D.
J. GARDNER HOPKINS, M.D.
MARTIN DEF. SMITH, M.D.
LOUIS BAUMAN, M.D.
ROBERT L. LEVY, M.D.
EDGAR STILLMAN, M.D.

Assistant Visiting Physicians to Children's Service

HERBERT N. VERMILYE, M.D.
FRANK McLEAN, M.D.

Assistant Physicians

ALVIN R. BARACH, M.D.
BERTRAM J. SANGER, M.D.
WILLIAM S. LADD, M.D.
FRANKLIN A. STEVENS, M.D.
RANDOLPH WEST, M.D.

Visiting Physicians Out-Patient Department

ARTHUR E. NEERGAARD, M.D.	Chief of Clinic
WALTER P. ANDERTON, M.D.	Assistant Chief of Clinic
FRANK McLEAN, M.D.	Children's Department
HERBERT N. VERMILYE, M.D.	Children's Department
HENRY T. CHICKERING, M.D.	Tuberculosis
ARMISTEAD C. CRUMP, M.D.	Gastro-Intestinal Diseases
J. GARDNER HOPKINS, M.D.	Dermatology and Syphilogy

Associate Visiting Physician, Out-Patient Department

MARTIN DEF. SMITH, M.D.

Assistant Visiting Physician, Out-Patient Department

THAYER A. SMITH, M.D.

Assistant Physicians, Out-Patient Department

BENJAMIN R. ALLISON, M.D.	Children's Department
WILLIAM B. BOYD, M.D.	Tuberculosis
EDSON B. HECK, M.D.	General Medicine
KENNETH R. McALPIN, M.D.	General Medicine
FRANK H. PETERS, M.D.	General Medicine
ALPHEUS FREEMAN, M.D.	General Medicine

Resident Physician

GEORGE HARROP, M.D.

Assistant Resident Physicians

ROBERT F. LOEB, M.D. FRANKLIN McC. HANGER, M.D.

Clinical Chemist

ETHEL M. BENEDICT

Roentgen Ray Department

Visiting Physician

ROSS GOLDEN, M.D.

Surgical Service

Director

ALLEN O. WHIPPLE, M.D.

Visiting Surgeons

HUGH AUCHINCLOSS, M.D. FORDYCE B. St. JOHN, M.D.

Associate Visiting Surgeons

WILLIAM BARCLAY PARSONS, Jr., M.D. WILDER G. PENFIELD, M.D.

Assistant Visiting Surgeons

MATHER CLEVELAND, M.D. JOHN M. HANFORD, M.D.

Visiting Urologist

J. BENTLEY SQUIER, M.D.

Associate Visiting Urologist

JOSEPH H. McCARTHY, M.D.

Assistant Visiting Urologists

CLARENCE G. BANDLER, M.D. GEORGE CAHILL, M.D.
ROLFE KINGSLEY, M.D.

Visiting Surgeon, Out-Patient Department

MATHER CLEVELAND, M.D.
Chief of Clinic

Associate Visiting Surgeon, Out-Patient Department

WALKER E. SWIFT, M.D.

Assistant Visiting Surgeons, Out-Patient Department

DAVID CHAPMAN BULL, M.D. LOUIS CARP, M.D.

BEVERLY C. SMITH, M.D.

Pathological Service

Director

JAMES W. JOBLING, M.D.

Visiting Pathologist

ALWIN M. PAPPENHEIMER, M.D.

Associate Visiting Pathologist

WILLIAM C. VON GLAHN, M.D.

Associate Visiting Surgical Pathologist

WILLIAM C. CLARKE, M.D.

Assistant Visiting Surgical Pathologist

ARTHUR P. STOUT, M.D.

Bacteriologist

HANS ZINSSER, M.D.

Resident Bacteriologist

FREDERICK HUMPHRIES, M.D.

Dental Service

Director

WILLIAM D. TRACY, D.D.S.

Visiting Dental Surgeons

MARTIN C. TRACY, D.D.S. WILLIAM B. DUNNING, D.D.S.

ANNA V. HUGHES, D.M.D.

Visiting Oral Surgeon

HENRY SAGE DUNNING, D.D.S., M.D.

Assistant Visiting Dental Surgeons

CHARLES HATTAUER, D.D.S.
R. H. SNEDAKER, D.D.S.
C. C. MORRISON, D.D.S.
PAUL S. TARLER, D.D.S.

Assistant Visiting Oral Surgeons

WILLIAM S. HOPKINS, D.D.S.
JOSEPH SCHROFF, M.D.
F. S. McCAFFREY, D.D.S.
J. FRANK WYNN, D.D.S.

Consulting Staff

Anaesthesia

THOMAS L. BENNETT, M.D.

Anatomy

GEORGE S. HUNTINGTON, M.D.

Biological Chemistry

WILLIAM J. GIES, Ph.D.

Dermatology

JOHN ADDISON FORDYCE, M.D.

Gynecology and Obstetrics

WILLIAM E. STUDDIFORD, M.D.

Assistant Consultants

Obstetrics
WILLIAM E. CALDWELL, M.D.

Gynecology
JAMES A. CORSCADEN, M.D.

Laryngology and Otology

CORNELIUS G. COAKLEY, M.D.

Assistant Consultants

EDWARD L. PRATT, M.D.
JOHN D. KERNAN, M.D.
JAMES W. BABCOCK, M.D.

Medicine

HERBERT S. CARTER, M.D.

Neurology

FREDERICK TILNEY, M.D.

Assistant Consultant

HUBERT S. HOWE, M.D.

Neurological Surgery

CHARLES A. ELSBERG, M.D.

Ophthalmology

ARNOLD KNAPP, M.D.

Assistant Consultant

MARK J. SCHOENBERG, M.D.

Orthopedic Surgery

RUSSELL A. HIBBS, M.D.

Assistant Consultant

BENJAMIN P. FARRELL, M.D.

Pediatrics

HERBERT B. WILCOX, M.D.
WILLIAM P. NORTHRUP, M.D.

Pharmacology

CHARLES C. LIEB, M.D.

Physiology

HORATIO B. WILLIAMS, M.D.

Psychiatry

THOMAS W. SALMON, M.D.

Surgery

GEORGE E. BREWER, M.D.
WILLIAM DARRACH, M.D. ADRIAN V. S. LAMBERT, M.D.

Tuberculosis

JAMES ALEXANDER MILLER, M.D.

Interne Staff

During the twelve months ending December 31, 1922

PAUL S. BARKER, M.D.
HAROLD A. BULGER, M.D.
JOHN H. DORN, M.D.
VIRGINIA KNEELAND-FRANTZ, M.D.
HAROLD H. GILE, M.D.
ROBERT S. GRINNELL, M.D.
GARRY DEN. HOUGH, M.D.
JAMES J. JOELSON, M.D.
CLIFFORD LAMAR, M.D.
CHARLES C. McCOY, M.D.
SIGMUND MAGE, M.D.
MEYER M. MELICOW, M.D.
MARJORIE F. MURRAY, M.D.
GEORGE S. REYNOLDS, M.D.
PAUL B. SHELDON, M.D.
ABNER STERN, M.D.
ALFRED H. WASHBURN, M.D.
REUBEN C. BATES, M.D.
EMMA E. CORWIN, M.D.
ANGUS MACD. FRANTZ, M.D.
ROWLAND G. FREEMAN, M.D.
JAMES B. GIVEN, M.D.
GILBERT E. HAGGART, M.D.
FREDERICK B. JENNINGS, M.D.
BENJAMIN H. KENNEDY, M.D.
GULLI LINDH-MULLER, M.D.
FRANCIS J. McGOWAN, JR., M.D.
RICHARD H. MEADE, JR., M.D.
HENRY A. MURRAY, JR., M.D.
FRANK H. PETERS, M.D.
GAMLIEL SALAND, M.D.
JULIUS SIEGLER, M.D.
DAVID TEPLITSKY, M.D.
HERBERT F. WILSHUSEN, M.D.

SCHOOL OF NURSING

Acting Director
HELEN YOUNG, R.N.

Assistant Acting Director
MABEL DAVIES, R.N.

Educational Director
GEORGIA A. MORRISON, R.N.

Assistant Educational Director
EVA MARION BEAN, A.B., R.N.

Night Director
GLADYS MARY SPENCER, A.B., R.N.

OUT-PATIENT DEPARTMENT

Superintendent
FREDERICK MacCURDY, M.D.

Registrar
CATHARINE MARSH

Chief of Medical Clinic
ARTHUR E. NEERGAARD, M.D.

Chief of Surgical Clinic
MATHER CLEVELAND, M.D.

THE FIFTY-THIRD ANNIVERSARY

OF

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

was held in the Board of Managers Room at the Hospital, April 11, 1922, at 4:30 P.M.

The President, Mr. William Sloane, presided.

The exercises were as follows:

Prayer, Dr. George Alexander.

Remarks, Mr. William Sloane.

The Fifty-third Annual Report of the Board of Managers, containing the report of the Treasurer, was presented.

A TRIBUTE TO WILLIAM SLOANE

MANAGER 1901-1922

PRESIDENT 1916-1922

Died in Service, August 11, 1922

William Sloane was really selected as a possible president of the Presbyterian Hospital before he became a member of its Board of Managers in 1901. Mr. John S. Kennedy, with Scotch foresight, scanned the horizon for someone of the younger generation who could succeed himself and Mr. Frederick Sturges when they were constrained to give up administrative burdens and chose William Sloane. Of course, neither Mr. Sloane nor many of his future associates on the Board knew of this at the time, nor am I aware that either he or many of them knew it later on. William Sloane fulfilled Mr. Kennedy's expectation by accepting the presidency after Mr. Sturges' retirement in 1916. He had previously been elected vice-president.

William Sloane was a member of our Building Committee which, after Mr. Kennedy's death, in consultation with Dr. William G. Thompson, Dr. Walter B. James and Dr. Joseph A. Blake, took up the future policy of the Hospital and determined to associate it with a medical school, so as to form a center for medical education in the City of New York. The Committee unanimously recommended this new policy, which has since been carried out by affiliation between the Hospital and Columbia University. This was a revolutionary step in the policy of New York hospitals at the time. It has later on been very generally adopted by private hospitals in those centers of population where such affiliations seemed possible. That Mr. Sloane enthusiastically joined in adopting this policy at the time illustrates his breadth of view and his initiative. He was president of the Hospital during the years which intervened between its first affiliation with Columbia University and the consummation of this policy in 1921. He took an active part in all the conferences between Columbia University and the Managers of the Hospital which finally led to this affiliation on satisfactory basis. It must have been a great satisfaction for him to have finished this particular part of his varied public service before his death. His interest in the Hospital was constant and characteristically conscientious.

He was an active member of different committees before he became president, when he became ex-officio a member of all committees.

The Presbyterian Hospital was only one of many public causes to which Mr. Sloane devoted himself. That it was one of those in which he was most interested we know, not only by reason of his faithful service, but because of the generous legacy which he left to it by his will.

From this description of his activities in public service and in business one might suppose that his life was entirely centered on such matters. This was not so. He was singularly genial and companionable. He was a friend among friends. He made friends of all those with whom he was associated

in public or business life. He was eminently lovable and much beloved. He had no enemy in the world. No one coming into intercourse with him could fail to wish him well. Though cut off in his prime, a victim like many others of the Great War, he had lived a full life of extraordinary usefulness and has left a lasting heritage of inspiration to those who come after him and upon whom it falls to enter into his labors.

Mr. Sloane, from the very beginning of his career, both by choice and by inheritance, was a leader in public service, not because he sought leadership, but because leadership was forced upon him. He was one of the founders of the Young People's Association of the Fifth Avenue Presbyterian Church, which revolutionized the religious and social activities of that church in his father's time, when it was then the leading Presbyterian Church of the city. He followed the footsteps of his uncles, generous benefactors of Yale University, by choosing Yale for his university career. He was a deacon of the College Church, an office which he also held in the Fifth Avenue Church. During his university course he was a natural leader in his class, both in religious and social activities, a rare conjunction. It was illustrated in his having been elected president of the University Young Men's Christian Association and by his having received the highest social honor of the University in being elected Chairman of the Junior Promenade Committee.

Soon after he entered business life as the associate and later the successor of his father in the business of W. and J. Sloane, established by his grandfather, he naturally became drawn into the larger work of the Young Men's Christian Association and was a member of its International Committee and Chairman of its Army and Navy Committee. With the coming of the Great War, his experience made him a natural selection for Chairman of the National War Work Council of the Young Men's Christian Association, and during the war he gave up his business and devoted himself almost exclusively to the absorbing work of this great institution, going abroad for a period of service in France and handling at home the delicate relations between the Association and the different departments of the Government, Army and Navy. This exhausting work to which he devoted himself with his customary conscientiousness, left him at the end of the war an exhausted man. While he seemed to recover and while he resumed many of his customary activities he never was well again. Indeed, he gave his life for his country quite as certainly as if he had met death on the battlefield.

Of all the men of his generation in New York upon whom the burden of public service had already fallen at the time of his death he was among the foremost who accepted that heritage. He was universally sought for office in the most important institutions of the city. He was a trustee of the New York Public Library, a director of the Union Theological Seminary, a trustee of Robert College of Constantinople, a trustee of the Provident Loan Society and a director of many business enterprises, not the least of which was his ancestral heritage of W. and J. Sloane, of which he was president from 1906 until the time of his death. His consent was sought last winter to become a trustee of the Metropolitan Museum of Art. His reply was illustrative. He recognized the honor; he recognized the opportunity, but he felt that he could not conscientiously enlarge the sphere of his public service.

THF FIFTY-FOURTH ANNUAL REPORT

of the

BOARD OF MANAGERS

of

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

For the Year Ending December 31, 1922

THE year of 1922 will always be recalled with sorrow because of the unhappy death of Mr. William Sloane, who so faithfully and well served the Hospital as its President and who, in that service, endeared himself to all his associates. He did not find honor through the office that he held; rather did he confer honor upon it. His place cannot be filled.

In other ways the Hospital has progressed. Title to the property at 165th Street and Broadway, the gift of Mrs. Stephen V. Harkness and Mr. E. S. Harkness, has been vested, approximately one-half in the Presbyterian Hospital and one-half in Columbia University. The site comprises about twenty acres, bounded on the west by the North River, on the east by Broadway, on the north by 168th Street, and on the south by 165th Street. There a new building to accommodate the Hospital and the Medical School of Columbia University will be erected. It is anticipated that other hospitals may cooperate, and by moving to the Centre, aid in realizing our aspiration —a seat of medical science and learning as yet unsurpassed. Plans for construction are well under way and it is believed that another year will enable the report of very definite progress.

With a view to meeting the greatly enlarged activities which the new building will impose, certain changes have been made in organization, the principal of which has been the appointment of an Executive Vice-President. In addition, the Out-Patient Department has been established as an administrative unit and, on the recommendation of the Medical Board, a Superintendent thereof appointed.

The Hospital has been notified by the Trustees under the Deed of Gift of Mrs. William K. Vanderbilt and the late Mr. William K. Vanderbilt that the East River Homes are to be transferred to it. This exceptionally important and generous gift will be accepted with the utmost gratitude, and with a full sense of the additional responsibilities entailed thereby.

A more intimate spirit of mutual assistance has developed between the Professional Staffs and the Board of Managers. The Dean of the College of Physicians and Surgeons and the President of the Medical Board of the Hospital now attend the meetings of the Board and of the Executive Committee.

It is the earnest aim of the Managers to foster through close contact with the workers in all departments, that reciprocal esteem and confidence, that helpful cooperation, without which the desired goal, a maximum of public service, cannot be attained.

The year's record of accomplishment will be found in the reports of the various departments, which follow. It is for the men and women who have produced the results to tell the story. The President's report is but an introduction.

Respectfully submitted,

Dean Sage,

President.

REPORT OF THE TREASURER

STATEMENT OF CURRENT REVENUE

For the Years Ending December 31, 1922 and 1921

Hospital or Operating Earnings

	1922	1921
Private Room Patients	$65,960.00	$69,384.25
Board of Friends of Patients	2,104.50	1,602.00
Ward Pay Patients	67,931.61	70,157.80
City of New York for part maintenance of ward patients	43,087.94	38,032.38
Special Nursing	72,486.00	86,071.25
Operating Room Fees	4,267.50	4,505.00
X-Ray Therapy	1,224.25	1,952.86
X-Ray Service	21,145.17	18,370.37
Dental X-Ray	1,266.40	736.18
Radium Therapy	696.45	1,314.75
Transfusions	2,700.25	3,056.50
Salvarsan	2,243.05	2,705.12
Ambulance Fees	152.00	159.00
Pharmacy	11,025.34	10,374.54
Out-Patient Department	22,032.12	20,832.17
Photographic Service	23.25	29.05
Telephone Calls	1,858.37	1,938.34
Fees from Pupil Nurses	4,970.00	4,206.00
Kitchen Refuse Sold	519.74	359.46
Scrap Material Sold	425.26	83.51
Miscellaneous	698.68	328.68
Total Hospital Earnings	$326,817.88	$336,199.21

Other Revenue or Income

	1922	1921
Donations from Individuals to Meet Current Expenses	$15,988.50	$19,541.91
Donations from Churches to Meet Current Expenses	2,748.47	2,689.96
Donations for Annual Beds	1,900.00	2,000.00
Donations for Thanksgiving and Christmas Dinners	1,000.00	1,000.00
Received from the United Hospital Fund	19,548.82	25,188.59
Income from Investments in:		
Endowed Bed Fund	57,038.26	57,182.81
Perry McDonough Collins Endowment Fund	23,616.25	25,466.31
Edwin Bancroft Foote Fund	6,000.00	4,750.00
General Endowment Fund	10,016.00	9,490.00
General Fund	76,407.56	73,342.99
Margaret E. Dows Fund	210.00	90.00
Fiske Fund	6,200.00	6,200.00
Morris K. and Maria DeWitt Jesup Fund	5,000.00	5,000.00
Margarette A. Jones Fund	9,397.91	7,875.00
John Stewart Kennedy Fund	91,015.16	100,407.49
Russell and Margaret Olivia Sage Memorial Fund	33,308.72	27,659.59
Sidman Trust Fund	42.00	18.00
Fund in Memory of John T. Terry	2,250.00	2,250.00
The Isaac E. Valentine Memorial Fund	13,926.70	12,657.95
Moses Weinman Fund	210.00	90.00
From Fund for Educational and Scientific Work	53,880.51	87,137.45
East River Homes Fund	9,153.38	6,498.97
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	3,981.76	6,284.06

STATEMENT OF CURRENT REVENUE—*Continued*

	1922	1921
Income Premises 67th and 68th Streets and Avenue A	6,628.65	7,196.34
Dental Department Fund	950.00	7,277.14
Dispensary Development Fund	10,338.79	5,913.70
Income from Estate of Andrew J. Garvey	153.09	
Interest on Bank Balances	4,994.33	4,323.38
Interest on Unpaid Legacies	400.00	400.00
Unclaimed Wages Written Off	341.19	
Miscellaneous Income	9.22	
Total Other Revenue or Income	$466,655.27	$507,931.64

Revenue or Income from Special Funds for Stated Purposes Other Than Regular Hospital Current Expenses

	1922	1921
C. K. Briddon Gold Medal Fund		$18.00
Cardiac Clinic Fund	$26.71	1,622.84
Cheney Fund	5,502.82	811.08
Dortic Memorial Fund	2,457.33	2,735.12
Mrs. David Dows Fund	108.83	85.04
The Katie Geitz Fund	3,998.84	3,879.00
Harriman Fund for Surgical Research		21.41
Hill Top Camp Fund	3,045.67	2,584.77
Holiday Cheer Fund	1,111.42	857.91
House Staff Entertainment Fund	644.35	262.03
Howland Fund	3,592.31	3,109.50
Maxwell Fund	1,500.00	750.00
Nurses' Cheer Fund	60.25	133.75
Patients' Cheer Fund	146.25	202.24
Patients' Relief Fund	1,295.01	1,107.17
Fund in Memory of Clara Alsop Russell		126.75
Sarah Sanford Fund	321.02	303.00
Staff Educational Fund		272.50
School of Nursing Library Fund	13.70	89.45
School of Nursing Scholarship Fund	86.00	
H. Smith Perodical Fund		58.50
Total of Revenue or Income from Special Funds for Stated Purposes	$23,910.51	$19,030.06
Grand Total Current Revenue	$817,383.66	$863,160.91
Excess of Current Expenses Over Current Revenue	4,592.50	
Excess of Current Revenue Over Current Expenses		25,931.91
Total	$821,976.16	$837,229.00

Note: For the purposes for which the above funds are used see pages 33 and 34.

STATEMENT OF CURRENT EXPENSES

For the Years Ending December 31, 1922 and 1921

ADMINISTRATION EXPENSES

	1922	1921
Salaries of Executive Officers and Clerks	$44,446.81	$38,374.69
Office Expenses	1,144.88	1,179.26
Stationery, Printing and Postage	6,195.26	5,122.40
Telephone and Telegraph	6,356.84	6,512.33
Legal Expenses	300.00	250.00
Hospital Bureau of Standards and Supplies	600.00	600.00
Advertising for Help	849.44	161.46
Miscellaneous	304.26	843.40
Total Administration Expenses	$60,197.49	$53,043.54

PROFESSIONAL CARE OF PATIENTS

	1922		1921	
Salaries and Wages:				
Physicians	$4,684.86		$5,077.03	
Anesthetists	5,779.23		4,009.73	
Technicians, not chargeable to departments	2,669.59		1,625.01	
Director of Nurses, Assistant and Instructors	9,246.79		10,032.91	
Nurses	18,505.02		33,640.57	
Special Nurses	63,047.00		72,363.50	
Orderlies	11,400.55		11,577.79	
Ward Employees	11,853.88	$127,186.92	11,725.42	$150,051.96
Medical and Surgical Supplies:				
Apparatus and Instruments	5,099.54		4,829.93	
Depreciation	1,607.40		1,977.51	
Medical and Surgical Supplies	47,230.91		49,939.39	
Alcohol, Liquors, Wines, etc.	758.73	54,696.58	1,218.85	57,465.68
Clothing, etc., for use of Patients		1,075.27		264.76
Equipment for Nurses:				
Uniforms	3,352.08		4,649.73	
Books	1,066.37		1,125.39	
Instruments	410.76	4,829.21	223.56	5,998.68
Uniforms, etc., for Staff and Orderlies		525.22		1,197.07
Pharmacy Salaries and Wages		6,523.24		6,402.92
Out-Patient Department: Salaries & Labor	27,836.90		19,242.24	
Out-Patient Department: Supplies	998.83	28,835.73	1,378.66	20,620.90
Social Service Department: Salaries	13,657.36		10,809.23	
Social Service Department: Supplies	5,205.93	18,863.29	4,994.18	15,803.41
Occupational Therapy: Salaries & Labor	2,485.80		2,254.99	
Occupational Therapy: Supplies	237.55	2,723.35	333.31	2,577.30
Pathological Laboratory: Salaries & Labor	32,718.30		33,161.89	
Pathological Laboratory: Supplies	13,216.80	45,935.10	19,382.46	52,544.35
Roentgen Ray Service: Salaries & Labor	13,272.57		13,164.79	
Roentgen Ray Service: Supplies	13,950.77	27,223.34	10,122.51	23,287.30
Photographic Service: Salaries & Labor	2,128.84		1,800.82	
Photographic Service: Supplies	1,271.58	3,400.42	801.34	2,602.16
Dental Department: Salaries & Labor	13,778.82		12,283.43	
Dental Department: Supplies	1,852.51	15,631.33	1,700.54	13,983.99
Total Professional Care of Patients		$337,449.00		$309,081.11

STATEMENT OF CURRENT EXPENSES—*Continued*

DEPARTMENT EXPENSES	1922		1921	
Ambulance Service		$470.65		$439.10
Housekeeping: Labor	$35,965.92		$36,432.24	
Housekeeping: Supplies	16,977.87		19,955.16	
Housekeeping: Depreciation	1,638.70	54,582.49	1,628.86	58,016.26
Kitchen: Labor	14,619.61		14,683.97	
Kitchen: Supplies	1,667.91	16,287.52	1,941.75	16,625.72
Laundry: Labor	15,369.08		14,951.54	
Laundry: Supplies	2,212.05	17,581.13	1,474.34	16,425.88
Steward's Department:				
Labor		1,950.32		1,998.32
Provisions:				
Bread	5,482.56		6,284.54	
Milk and Cream	21,281.52		21,597.80	
Groceries	13,826.62		15,589.59	
Butter and Eggs	16,168.53		18,366.38	
Fruits and Vegetables	16,393.15		15,078.00	
Meat, Poultry and Fish	37,627.11	110,779.49	34,101.02	111,017.33
Educational and Scientific Work:				
Not chargeable to other accounts: Salaries	9,700.56			
Not chargeable to other accounts: Labor	235.61	9,936.17	20,152.30	
Not chargeable to other accounts: Supplies		8,593.43	427.90	20,580.20
Total Department Expenses		$220,181.20		$224,102.81

GENERAL HOUSE AND PROPERTY EXPENSES		
Electric Lighting	$4,193.06	$5,225.24
Fuel, Oil and Waste	44,700.79	45,855.18
Gas	5,870.91	6,020.57
Ice	5,453.88	5,188.44
Insurance	2,830.67	3,504.82
Maintenance and Depreciation, Real Estate and Bldgs.	60,611.09	59,371.15
Plumbing and Steam Fitting	6,257.61	8,597.35
Rental Nurses' Home Annex	6,750.00	5,583.34
Maintenance and Depreciation, Machinery and Tools	22,397.33	28,021.26
Total General House and Property Expenses	$159,065.34	$167,367.35

CORPORATION EXPENSES		
Salaries, Executive Officers and Clerks	$4,500.00	$4,517.50
Pensions	8,340.00	7,090.02
Office Expenses	207.90	515.35
Stationery, Printing and Postage	928.73	1,416.47
Legal Expenses	1,714.05	1,528.64
Graduation Pins for Nurses	441.81	84.47
Gratuities for House Staff	325.00	225.00
Expenses Account Premises 67th Street and Avenue A	1,783.41	3,646.12
Insurance	29.03	21.93
Diplomas	30.00	111.75
Miscellaneous	2,872.69	716.51
Total Corporation Expenses	$21,172.62	$19,873.76
Current Expenses met from Special Funds for Stated Purposes	$23,910.51	$19,030.06
Grand Total Current Expenses	$821,976.16	$837,229.00

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1922 AND 1921

Capital Assets

	1922	1921
Hospital Properties and Equipment:		
Sites and Grounds	$1,258,956.54	$1,258,955.54
Buildings	1,154,389.26	1,154,389.26
Furniture and Fixtures	81,935.09	81,442.93
Machinery and Tools	72,411.63	72,411.63
Apparatus and Instruments	32,147.97	29,550.10
Radium	21,663.63	21,663.63
Total Hospital Properties and Equipment	$2,621,504.12	$2,618,413.09
Less Reserve for Depreciation	296,414.12	272,231.60
Net Total Hospital Properties and Equipment	$2,325,090.00	$2,346,181.49
Investments:		
Mortgages Receivable	$143,325.00	$246,225.00
Bonds	6,088,307.13	5,846,499.36
Stocks	1,118,189.10	1,113,689.41
Real Estate	24,100.00	8,744.40
Notes Receivable	137,880.00	136,880.00
Total Investments	$7,511,801.23	$7,352,038.17

Current Assets

Treasurer's Accounts Receivable	$21,748.31	$817.52
Superintendent's Accounts Receivable	8,353.05	8,104.74
Cash in Treasurer's Account	274,420.07	40,002.49
Cash in Superintendent's Account	46,563.81	40,763.20
Interest Purchased	435.49	2,065.84
Prepaid Insurance	1,517.35	3,295.03
Total Current Assets	$353,038.08	$95,048.82
Grand Total Assets	$10,189,929.31	$9,793,268.48

Capital Liabilities

	1922	1921
Capital Account (Hospital Properties and Equipment)	$2,325,090.00	$2,346,181.49
Endowed Bed Fund	$1,064,500.00	$1,106,303.00
Partly Endowed Bed Fund	28,184.03	21,438.59
Perry McDonough Collins Endowment Fund	482,919.17	519,015.42
General Endowment Fund	140,838.75	156,687.50
General Fund	1,743,144.83	1,365,639.59
Fiske Fund	107,249.20	109,621.70
Edwin Bancroft Foote Fund	154,256.31	154,256.31
Morris K. and Maria DeWitt Jesup Fund	100,000.00	100,000.00
Margarette A. Jones Fund	149,886.59	149,886.59
John Stewart Kennedy Fund	1,933,262.16	1,936,283.41
Russell and Margaret Olivia Sage Memorial Fund	650,103.16	497,382.50
Sidman Trust Fund	1,000.00	1,000.00
Fund in Memory of John T. Terry	47,625.00	47,625.00
The Isaac E. Valentine Memorial Fund	568,892.45	575,124.35
Moses Weinman Fund	5,000.00	5,000.00

CAPITAL LIABILITIES—*Continued*

	1922	1921
Fund for Educational and Scientific Work	264,247.50	264,247.50
C. K. Briddon Gold Medal Fund	1,000.00	1,000.00
Dortic Memorial Fund	99,024.11	99,024.11
Mrs. David Dows Fund	7,700.00	7,500.00
Margaret E. Dows Fund	5,000.00	5,000.00
Dr. Francis P. Kinnecutt Memorial Fund	71,391.84	65,327.77
Personal Injury Liability Insurance Fund	13,680.05	12,661.79
Room "J" Trust Fund	5,000.00	5,000.00
School of Nursing Endowment Fund	2,860.00	2,750.00
Geo. H. F. Schrader Fund	9,650.00	9,650.00
Tompkins Fund		8,237.50
Frances Swan Welles Fund	10,000.00	10,000.00
Wall Fund	91,00.000	91,000.00
Total Reserve Fund Accounts	$7,757,427.68	$7,329,796.70

Funds Other Than Capital Reserve Funds:	1922	1921
Briddon Gold Medal Fund (Income)	$42.00	
Cardiac Clinic Fund		$26.71
The Mrs. Frederic Baker Pathological Dept. Fund	6,049.14	5,839.14
Cheney Fund	3,686.10	4,188.92
Dortic Memorial Fund (Income)	22,973.55	21,430.88
Mrs. David Dow's Fund (Income)	1,304.06	962.89
East River Homes Fund	13,214.81	11,368.19
Fund for Educational and Scientific Work (Income)	325.00	4,771.33
Katie Geitz Fund	1,352.38	2,519.12
Hill Top Camp Fund	24.59	1,353.91
Holiday Cheer Fund	1,334.32	1,302.74
House Staff Entertainment Fund	952.02	843.45
Howland Fund	1,103.29	111.33
Maxwell Fund	3,622.46	3,552.46
Nurses' Cheer Fund	311.50	171.75
Patients' Cheer Fund	408.64	354.89
Patients' Relief Fund	456.85	890.94
Room "J" Trust Fund (Income)	712.43	502.43
Sarah Sanford Fund	221.98	543.00
School of Nursing Library Fund	48.50	12.20
School of Nursing Scholarship Fund	249.00	785.00
H. Smith Periodical Fund	66.60	16.50
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief		3,444.12
Total of Funds Other Than Capital Reserve Funds	$58,459.12	$64,991.90

CURRENT LIABILITIES

Advance Payments by Patients	$543.50	$258.64
Overpayments by Patients	94.66	75.20
Audited Vouchers Unpaid	29,361.76	33,404.85
Unpaid Wages of Latest Payroll	18,287.11	17,302.17
Unclaimed Wages of Previous Payrolls	665.49	1,257.53
Total Current Liabilities	$48,952.51	$52,298.39
Grand Total Liabilities	$10,189,929.31	$9,793,268.48

Note: In order to make allowance for estimated depreciation during the fiscal year ending December 31, 1922, the Board of Managers directed that $24,182.52 be charged off and credited to Reserve for Depreciation of Hospital Properties and Equipment as follows:

Buildings Account (1½% of book value)	$17,315.84
Furniture and Fixtures Account (2% of book value)	1,638.70
Machinery and Tools Account (5% of book value)	3,620.58
Apparatus and Instruments Account (5% of book value)	1,607.40
Total	$24,182.52

CERTIFICATE OF AUDITING COMMITTEE

We have had the accounts of the Treasurer and Superintendent for the Fiscal Year ending December 31, 1922, examined and checked by Messrs. Haskins and Sells, Certified Public Accountants, and have also received their certificate, dated February 13, 1923, certifying that the accompanying general balance sheet, December 31, 1922, and income account for the year ending that date are correct.

A certificate of the Farmers' Loan and Trust Co., covering securities held on December 31, 1922, has been checked with the books and found to agree, and the cash accounts have also been certified.

William Williams
William Allen Butler
David M. Look
Auditing Committee

March 2, 1923

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS FOR TWELVE MONTHS ENDING DECEMBER 31, 1922

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
Endowed Bed Fund	*$1,106,303.00	$128,936.73	*$170,739.73	$1,064,500.00	.....	$41,803.00
Partly Endowed Bed Fund	*21,438.59	6,745.44	.....	28,184.03	$6,745.44	.....
Perry McDonough Collins Endowment Fund	519,015.42	.....	36,096.25	482,919.17	.....	36,096.25
General Endowment Fund	*156,687.50	.....	15,848.75	140,838.75	.....	15,848.75
General Fund	*1,365,639.59	380,290.80	2,785.56	1,743,144.83	377,505.24	.....
Fiske Fund	109,621.70	.....	2,372.50	107,249.20	.....	2,372.50
Edwin Bancroft Foote Fund	154,256.31	.....	.....	154,256.31	.....	.....
Fund in Memory of John T. Terry	47,625.00	.....	.....	47,625.00	.....	.....
Morris K. and Maria DeWitt Jesup Fund	100,000.00	.....	.....	100,000.00	.....	.....
Margarette A. Jones Fund	149,886.59	.....	.....	149,886.59	.....	.....
John Stewart Kennedy Fund	1,936,283.41	2,107.50	5,128.75	1,933,262.16	.....	3,021.25
Russell and Margaret Olivia Sage Fund	497,382.50	154,359.19	1,638.50	650,103.19	152,720.69	.....
Sidman Trust Fund	1,000.00	.....	.....	1,000.00	.....	.....
The Isaac E. Valentine Memorial Fund	575,124.35	250.00	6,481.90	568,892.45	.....	6,231.90
Moses Weinman Fund	5,000.00	.....	.....	5,000.00	.....	.....
Margaret E. Dows Fund	5,000.00	.....	.....	5,000.00	.....	.....
C. K. Briddon Gold Medal Fund	1,000.00	.....	.....	1,000.00	.....	.....
Dortic Memorial Fund	99,024.11	.....	.....	99,024.11	.....	.....
Mrs. David Dows Fund	7,500.00	200.00	.....	7,700.00	200.00	.....
Fund for Educational and Scientific Work	264,247.50	.....	.....	264,247.50	.....	.....
Dr. Francis P. Kinnicutt Memorial Fund	68,461.84	2,930.00	49.24	71,391.84	2,930.00	.....
Personal Injury Liability Insurance Fund	12,661.79	1,080.00	.....	13,692.55	1,005.76	.....
Room "J" Trust Fund	5,000.00	.....	.....	5,000.00	.....	
School of Nursing Endowment Fund	2,750.00	110.00	.....	2,860.00	110.00	.....
George H. F. Schrader Fund	9,650.00	.....	.....	9,650.00	.....	.....
Wall Fund	91,000.00	.....	.....	91,000.00	.....	.....
Frances Swan Welles Fund	**10,000.00	.....	.....	10,000.00	.....	.....
Tompkins Fund	8,237.50	.....	8,237.50	.....	.....	8,237.50
Total	$7,329,796.70	$677,009.66	$249,378.68	$7,757,427.68	$541,316.53	$113,611.15

*For purposes for which funds are used, see pages 33 and 34.

**The income of $400.00 from the Welles Fund was credited equally to the Nurses' and Patients' Cheer Funds, shown on page 32.

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN CAPITAL RESERVE FUNDS RECEIVED FOR SPECIAL PURPOSES FOR TWELVE MONTHS ENDING DECEMBER 31, 1922

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
Mrs. Frederic Baker Path. Dept. Fund	$5,839.14	$210.00	.....	$6,049.21	$210.00	.....
Briddon Gold Medal Fund, Income	.....	42.00	.....	42.00	42.00	.....
Cardiac Clinic Fund	26.71	.....	26.71	.....	.....	26.71
Cheney Fund	4,188.92	5,000.00	5,502.82	3,686.10	.....	502.82
Dental Department Fund	.....	950.00	950.00	.....	.....	.....
Dortic Memorial Fund, Income	21,430.88	4,000.00	2,457.33	22,973.55	1,542.67	.....
Mrs. David Dows Fund, Income	962.89	450.00	108.83	1,304.06	341.17	.....
East River Homes Fund	11,368.19	11,000.00	9,153.38	13,214.81	1,846.62	.....
Fund for Educational and Scientific Work	4,771.33	15,325.00	19,771.33	325.00	.....	4,446.33
The Katie Geitz Fund	2,519.12	2,832.10	3,998.84	1,352.38	.....	1,166.74
Hill Top Camp Fund	1,353.91	1,716.35	3,045.67	24.59	.....	1,329.32
Holiday Cheer Fund	1,302.74	1,193.00	1,161.42	1,334.32	31.58	.....
House Staff Entertainment Fund	843.45	755.01	646.44	952.02	108.57	.....
Howland Fund	111.33	4,584.27	3,592.31	1,103.29	991.96	.....
Anna C. Maxwell Special Fund	3,552.46	1,570.00	1,500.00	3,622.46	70.00	.....
Nurses' Cheer Fund	171.75	200.00	60.25	311.50	139.75	.....
Patients' Cheer Fund	354.89	200.00	146.25	408.64	53.75	.....
Patients' Relief Fund	890.94	860.92	1,295.01	456.85	.....	434.09
Room "J" Trust Fund, Income	502.43	210.00	.....	712.43	210.00	.....
Sarah Sanford Fund	543.00	.....	321.02	221.98	.....	321.02
School of Nursing Library Fund	12.20	50.00	13.70	48.50	36.30	.....
School of Nursing Scholarship Fund	785.00	.....	536.00	249.00	.....	536.00
H. Smith Periodical Fund	16.50	50.00	.....	66.50	50.00	.....
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	3,444.12	537.64	3,981.76	.....	.....	3,444.12
Total	$64,991.90	$51,736.29	$58,267.09	$58,459.12	$5,674.37	$12,207.15

Purposes for Which Income or Principal of Reserve Funds Is Used

Endowed Bed Fund, General Endowment Fund, Perry McDonough Collins Endowment Fund, Fiske Fund, Edwin Bancroft Foote Fund, Morris K. and Maria De Witt Jesup Fund, Margarette A. Jones Fund, John Stewart Kennedy Fund, Russell and Margaret Olivia Sage Memorial Fund, Sidman Trust Fund, Fund in Memory of John T. Terry, The Isaac E. Valentine Memorial Fund and Moses Weinman Fund. The income from these funds is applied toward the current expenses of the Hospital.

General Fund. Unrestricted legacies received since 1911 have been credited to this fund. It is intended to use the income of this fund to partly meet the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

The Mrs. Frederic Baker Pathological Department Fund. To supply books, periodicals, and instruments for use in the Pathological Laboratory.

Charles K. Briddon Gold Medal Fund. The income from this fund provides the Dr. C. K. Briddon Gold Medal competed for every two years by members of the Alumni of the Presbyterian Hospital, who write essays requiring original research.

Cheney Fund. To carry out certain investigations bearing upon glands of internal secretion.

Dortic Memorial Fund. The principal of this fund may be applied to the erection and maintenance of a Convalescent Home in connection with the Hospital. Accumulated income may be used for the maintenance of Presbyterian Hospital patients in some approved Convalescent Home or Homes.

Mrs. David Dows Fund. The income from this fund is used to purchase scientific instruments for use in the Hospital for the study and cure of disease.

Margaret E. Dows Fund. The income from this fund is applied toward the current expenses of the School of Nursing.

East River Homes Fund. To meet the expenses of tubercular work in connection with patients in the district assigned to this Hospital by the Board of Health.

Fund for Educational and Scientific Work. The income from this fund is used for the support of the educational and scientific work of the Hospital, in accordance with the agreement between the Hospital and Columbia University.

The Katie Geitz Fund. To meet expenses of the Diet Kitchen established for the benefit of tubercular patients and children in our district.

Hill Top Camp Fund. For the support of a camp at Hawthorne, N. Y.,

to which are sent the children of tubercular patients of the Out-Patient Department Clinic.

Holiday Cheer Fund. To provide decorations, entertainments, presents or other holiday cheer throughout the Hospital to patients, staff, nurses and employees.

House Staff Entertainment Fund. To provide recreation, entertainment, etc., for members of the House Staff.

Howland Fund. To defray the expenses of treatment and research work on certain forms of epilepsy.

Dr. Francis P. Kinnicutt Memorial Fund. To defray the cost of a Medical Ward in the new Presbyterian Hospital Buildings, when erected. The income is added to the principal.

Nurses' Cheer Fund. To provide entertainment and recreation for Nurses.

Patients' Cheer Fund. To provide occupational work and instruction, games, etc., for patients.

Patients' Relief Fund. To provide special relief for patients.

Personal Injury Liability Insurance Fund. To pay approved claims for personal injuries sustained by employees while on the Hospital premises.

Room J Trust Fund. The income from this fund is used to provide delicacies and extra nursing for female patients occupying Room "J."

Sarah Sanford Fund. To provide temporary relief, apparatus and transportation for convalescents.

School of Nursing Endowment Fund. The income from this fund is used to maintain the educational work of the School of Nursing.

School of Nursing Library Fund. To provide periodicals and books for the School of Nursing library.

School of Nursing Scholarship Fund. To provide scholarships for students in the School of Nursing, and traveling scholarships for graduates of the School.

H. Smith Periodical Fund. To provide periodicals for the wards of the Hospital.

George H. F. Schrader Fund, and Wall Fund. The income from each of these funds is paid to a beneficiary during life, and thereafter becomes the property of the Hospital.

Frances Swan Welles Fund. One-half of the income from this fund is used to brighten and cheer the lives of trained nurses employed from time to time in the Hospital, and the other half to brighten and cheer the lives of patients in the general wards of the Hospital.

DONATIONS FROM INDIVIDUALS

For the Twelve Months, Ending December 31, 1922

Abraham, Mr. Ludolph H.	$10.00
Adler, Mr. Morton L.	10.00
American Garage, The	5.00
Anonymous	1.00
Anonymous	25.00
Anonymous	.50
Anonymous	5.00
Anonymous	500.00
Anonymous, in Memory of E. J. B.	10.00
Anonymous	1.00
Anonymous	5.00
A Friend	1.00
A Friend	20.00
Archer, Mrs. George A.	10.00
Armitage, Mr. George	3.00
Auchincloss, Mrs. Hugh D.	25.00
Auchincloss, Mr. John W.	20.00
Auchmuty, Mrs. Richard T.	25.00
Bachmann, Mr. Norbert H.	10.00
Ballard, Mr. and Mrs. Edw. L.	25.00
Barbour, Rev. Robert	5.00
Barthoumieux, Mlle. Berthe	20.00
Bauman, Ida	2.00
Beck, Mr. Julius	1.00
Behre, Mrs. A. Frederick	10.00
Belloni, Miss Sadie H.	10.00
Beresford, Mr. John George	20.00
Bernstein, Mr. Allen M.	10.00
Betsch, Mr. William G. L.	25.00
Beyer, Mr. Eugene O.	30.00
Blair, Mr. J. Insley	25.00
Blake, Mr. Henry	15.00
Blumgart, Mr. and Mrs. Louis	20.00
Bodman, Mrs. Edw. Cushman	150.00
Bohemian Society, "Lidumil"	500.00
Borgfeldt, Geo. & Co.	50.00
Bramwell, Mr. E. Percy	10.00
Breslin, Miss Evelyn M.	4.00
Brewster, Mr. George S.	250.00
Bridge, Mrs. William F.	50.00
Bridges, Mr. Robert	10.00
Brokaw Brothers	100.00
Brooks, Miss Bertha G.	10.00
Broughton, Mrs. Urban H.	100.00
Brown, Miss Stewart	5.00
Brown, Mr. M. Bayard	500.00
Brown, Mr. William Adams	20.00
Bulkley, Mr. Edwin M.	100.00
Bulkley, Mrs. Edwin M.	50.00
Butler, Mr. Willard Parker	5.00
Butterfield, Fred & Co., Inc.	25.00
Caka, Mr. Frank	1.50
Cameron, Mr. Keith	6.00
Cash	25.00
Cash	5.00
Cash, C. W.	$10.00
Centennial Lodge No. 763, F. & A. M.	50.00
Chancellor Kent Lodge No. 870 F. &. A. M.	10.00
Child, Mrs. Lewis P.	5.00
Church, Mr. George H.	50.00
Cogswell, Mrs. Frances	4.50
Cole, Dr. and Mrs. Rufus	10.00
Colgate, Mr. William	100.00
Coll, Mr. Edward J.	1.75
Coster, Mrs. Charles Henry	25.00
Crimmons, Mr. Thomas	10.00
Curtis, Mrs. F. Kingsbury	50.00
Cushman's Sons, Inc.	100.00
Dahl, Mr. Gerhard M.	25.00
Dater, Miss Emily	2.00
Davidge, Mr. William H.	15.00
Davison, Mrs. Henry P.	100.00
Day, Mr. Harry V.	10.00
deForest, Mr. Johnston	100.00
deHeredia, Mrs. Carlos M.	50.00
District Grand Lodge No. 1, Independent Order Free Sons of Israel	25.00
Donaldson, Mr. Alexander	3.75
Donovan, Mr. Walter J. M.	25.00
Drakenfeld, Mrs. B. Ferdinand	10.00
Drummond, Miss E.	5.00
DuBois, Mrs. Anna G.	10.00
Duvall, Mr. William C.	2.00
Eder, Mrs. James M.	10.00
Egbert, Mrs. James C.	5.00
Eidlits, Mrs. James Robert	200.00
Eidlitz, Marc & Son, Inc.	100.00
Emerson, Mrs. J. Haven	3.00
Eldridge, Mr. Roswell	200.00
Emmet, Miss Lydia Field	5.00
Ettlinger, Mr. Louis	10.00
Fahnestock, Mrs. Harris	25.00
Feder, Mr. Eugene	10.00
Felbel, Mr. Jacob	5.00
Ferguson, Mr. Robert	25.00
Fibel, Mrs. Henrietta	5.00
Finsterer, Mr. Louis	10.00
Fong, Mr. Hom	15.00
Fraser, Miss Jane K.	10.00
Fraser, Miss Grace S.	20.00
Friedman, Mr. Harry Jay	25.00
Friedman, Estate of Lewis	25.00
Gang, Mr. Samuel	2.00
Garrison, Mrs. W. F.	20.00
Geigerman, Mr. Charles	5.00
Gerrish, Mrs. Frank Scott	5.00
Gibson, Mr. Robert W.	25.00
Goldberg, Mr. Benjamin	20.00

DONATIONS FROM INDIVIDUALS—*Continued*

Goldman, Mrs. Anna	$3.00
Goldschmidt, Mr. Henry P.	50.00
Goldstein, Mr. Joseph M.	10.00
Gottheil, Mrs. Paul	10.00
Gould, Mr. P. D.	5.00
Graham, Mr. Sigsbee	10.00
Grant, Mrs. Hugh J.	25.00
Grebenstein, Mr. Charles H.	15.00
Greeff, Messrs. & Co.	25.00
Green, Mrs. H. R.	25.00
Griswold, Mr. W. E. S.	25.00
Hage, Mr. John D.	5.00
Hamersley, Mr. L. Gordon	100.00
Harkness, Mr. Edward S.	750.00
Harkness, Mrs. Stephen V.	750.00
Harris, Forbes & Company	100.00
Haven's Relief Fund Soc.	3,500.00
Hencken, Mr. Frederick	40.00
Hencken, Mr. Hancke	25.00
Henry, Mrs. Franklin S.	5.00
Hensel, Mrs. Caroline	3.00
Hess, Mr. Simon	10.00
Hewetter, Mr. Herman	1.50
Heymann, Mr. Charles E.	2.00
Heymann, Mr. Seymour E.	10.00
Hoe, Mrs. Richard March	25.00
Hoffman, Miss Mary U.	50.00
Hohenstein, Mr. Hugo	5.00
Holt, Mr. Charles	10.00
Holliday, Rev. William A.	25.00
Hopka, Mr. Julius	1.00
Hopkins, Mrs. Moses	200.00
Hornblower, Mrs. William B.	10.00
Howland, Miss Emily	5.00
In Memory of Thos. H. Bauchle	25.00
In Memory of Adelaide H. Levinson	10.00
In Memory of Mrs. John Ortgies	5.00
In Memory of Morris Tuska	5.00
In Loving Memory of Clara Buttenweiser Unger	15.00
In Remembrance of the Man	64.00
Inslee, Mr. Edwin W.	25.00
Iselin, Mr. William E.	10.00
Isham, Mr. William B.	50.00
Jackson, Mr. Percy	25.00
Jackson, Mrs. Theodore F.	5.00
James, Mrs. Walter B.	100.00
Jarvie, Mr. James N.	100.00
Jelling, Mrs. W. S.	5.00
Jennings, Mrs. Percy Hall	25.00
Johnston, Mr. J. Herbert	25.00
Jones, Mrs. A. Mason	25.00
Kastor, Adolph & Bros.	10.00
Katzenberg, Mrs. Aaron	100.00
Kempner, Mr. Ignatz	5.00
Keyser, Mrs. Samuel	100.00
Kirkman, Mr. Sidney A.	500.00
Kohlberg, Mrs. Hilda B.	$5.00
Kohlmeier, Mr. John M.	20.00
Kress, Mrs. Samuel H.	10.00
Kuhne, Miss Irma	3.00
Kuttner, Mrs. Bertha	5.00
Lacombe, Hon. E. Henry	10.00
Langenbacher, Mr. George F.	10.00
Lapham, Mrs. Lewis Henry	25.00
Latham, Mrs. J. H.	20.00
Latimer, Miss J. W.	10.00
Lehmaier, Mr. James M.	10.00
Leland, Mrs. Amory	25.00
Leland, Mr. Amory	50.00
Leland, Mr. Dudley R.	50.00
Levy, Mr. Jacob K.	10.00
Lippman, Mr. George	10.00
Littlefield, Miss Harriet	10.00
Lynn, Mr. Adolph	5.00
McAlpin, Mr. George L.	50.00
McCulloh, Mrs. James S.	100.00
Maimonides Lodge No. 743, F. & A. M.	25.00
Marshall, Mr. Louis	10.00
Martin, Mr. Edward	1.25
Martin, Mr. William V.	5.00
Mayer, Mr. Edward L.	10.00
Mendenhall, Mrs. Harlan G.	20.00
Milbank, Mr. Dunlevy	200.00
Milbank, Mr. Jeremiah	200.00
Mills, Mr. Ogden	250.00
Misel, Mr. David	10.00
Modry, Mr. Arthur S.	10.00
Morgan, Mrs. J. Pierrepont, Jr.	100.00
Morganstern, Mr. Albert G.	5.00
Mozley, Mrs. Ellen L.	1.00
Mulligan, Mr. Cadwallader R.	25.00
Nichols, Mr. Acosta	25.00
Nozeky, Mr. Frank	2.00
Ochse, Albert Co.	6.00
Ogden, Mr. Charles W.	10.00
Opdycke, Mrs. Emerson	10.00
Opper, Mr. E. M.	10.00
Oppenheimer, Mr. Zacharius H.	30.00
Ottinger, Mr. Marx	10.00
Park Lodge No. 516, F. & A. M.	100.00
Pearce, Mr. William G.	50.00
Penfold, Mr. Edmund	100.00
Post, Mr. Abram S.	10.00
Pryor, Mrs. S. Morris	1.00
Purdy, Mr. and Mrs. Wm. M.	10.00
Raisler, Mr. Samuel	20.00
Rambach, Mr. Christian	1.75
Redmond, Miss Emily	10.00
Ressmeyer, Mrs. Henry	10.00
Richard, Miss Elvine	75.00
Rickerson, Mrs. Emma	3.00
Riesenberg, Mr. Adolph	10.00
Riker, Mr. William J.	50.00
Robbins, Mr. Chandler	10.00

DONATIONS FROM INDIVIDUALS—*Continued*

Rosenthal, Mrs. Max	$25.00
Rosenthal, Samuel & Bros.	25.00
Rosenthal, Mr. Sylvan E.	20.00
Rossbach, Mr. Jacob	10.00
Rossiter, Mrs. Ehrich K.	10.00
Rothamil, Mr. Martin	1.00
Rothschild, Miss Anna J.	5.00
Ryan, Mr. John D.	100.00
Sawyer, Mrs. Homer E.	10.00
"S. M. W."	10.00
Schoun, Mr. Flomingne	3.00
Senff, Mrs. Charles H.	500.00
Shepard, Mrs. Finley J.	100.00
Sloan, Mr. Benson Bennett	20.00
Sloane, Mr. John	100.00
Simon, Franklin & Co.	25.00
Simpson, Mrs. John W.	100.00
Smith, Mrs. R. Penn, Jr.	25.00
Society of Friendly Sons of St. Patrick	100.00
Spitzner, Mr. George W.	75.00
Spool Cotton Co.	100.00
Stadler, Mr. Charles A.	25.00
Staudt, Mr. John	25.00
Stewart, Mr. William Rhinelander	25.00
Strauss, Mr. Albert	25.00
Strauss, Mr. David R.	10.00
Strauss, Mr. Frederick	50.00
Strauss, Mr. Jesse Isidor	100.00
Straight, Mrs. Willard D.	100.00
Strong, Mrs. James Remsen	5.00
Strong, Mr. and Mrs. Thos. W.	5.00
Stroock, Mr. Joseph	$25.00
Stroock, Mr. Louis S.	25.00
Sturges, Mr. Frederick Jr.	100.00
Swan, Mrs. Lyndon M.	5.00
Taber, Miss Mary	5.00
Terry, Mr. Wyllys	25.00
Third Panel Sheriff's Jury	100.00
Thorburn, Miss Clara M.	5.00
Torrance, Mr. and Mrs. Henry	3.00
Tough, Mr. Charles C.	5.00
Tower, Mrs. August Clifford	10.00
Troescher, Mr. Anthony F.	100.00
Tuckerman, Mr. and Mrs. Paul	100.00
Turnbull, Mrs. Ramsay	5.00
Tuska, Mr. Benjamin	10.00
Unterberg, Mr. Israel	10.00
VanderHorst, Mrs. E. V.	3.00
Waldo, Miss Julia	50.00
Ward, Mr. Thomas	5.00
Williams, Capt. James D.	10.00
Williams, Mr. and Mrs. Stephen G.	50.00
Williamson, Miss Cornelia B.	10.00
Willis, Miss Josephine	10.00
Wills, Messrs. Chas. T., Inc.	100.00
Wyckoff, Mr. W. W.	5.00
Wilson, Miss Emily B.	20.00
Wimpfheimer, Mrs. A. F.	5.00
Winkhaus, Mrs. A. C.	10.00
Wolff, Mrs. Lewis S.	25.00
Total Donations from Individuals during 1922	$15,988.50

DONATIONS FOR ANNUAL BEDS

For the Twelve Months Ending December 31, 1922

Carter, Mrs. Aaron	$300.00
Carter, Mr. and Mrs. Ernest T.	500.00
"From L. B. G."	300.00
The Junior League of the City of New York, in Memory of Mrs. John Cross	500.00
Taufflieb, Mrs. Julia Catlin, in the Children's Ward, to be known as the "Julia Elliot Park" Bed	300.00
Total Donations for Annual Beds During 1922	$1,900.00

DONATIONS FROM CHURCHES

For the Twelve Months Ending December 31, 1922

Church of the Covenant	$6.51
Church of the Covenant Sunday School	16.00
Faith Presbyterian Church	10.00

DONATIONS FROM CHURCHES—*Continued*

Fifth Avenue Presbyterian Church:		
Darlington, Mrs. Charles F.	$50.00	
Durkee, Mrs. Aug. W.	25.00	
Kennedy, Mrs. John Stewart	500.00	
Schauffler, Mrs. Adolph F.	25.00	
Sessions Checks	1,287.05	1,887.05
First Chinese Presbyterian Church		57.00
John Hall Memorial Sunday School		10.00
Olivet Memorial Church		20.00
Rutgers Presbyterian Church		204.91
St. James Protestant Episcopal Church		300.00
Seventh Presbyterian Church of Jesus Christ		75.00
Tremont Presbyterian Church		50.00
West-Park Presbyterian Church		112.00
Total Donations from Churches		$2,748.47

DONATIONS RESTRICTED

For the Twelve Months Ending December 31, 1922

(Not including those for endowment of beds)

Cheney Fund:		
Cheney, Misses Anne W. and Louise		$5,000.00
Dental Department Fund:		
Colgate, Mr. Henry A.	$750.00	
Clark, Mr. J. William	200.00	950.00
Mrs. David Dows Fund:		
Kellogg, Mrs.		200.00
East River Homes Fund:		
East River Homes Foundation, Inc.		11,000.00
Hill Top Camp Fund:		
Butler, Mr. William Allen	10.00	
Crary, Mrs. J. O.	50.00	
Harvey School	197.81	
Hill Top Camp Club "Captain Applejack"	1,365.00	
Palmer, Dr. Walter	5.00	
Sale of Sandals	65.54	
Donations	23.00	1,716.35
Holiday Cheer Fund:		
Allen, Mr. Ethan	$50.00	
Anonymous	3.00	
Harkness, Mr. Edward S.	600.00	
Kennedy, Mrs. John Stewart	500.00	
Schoenberg, Dr. M. J.	5.00	
Tarler, Dr.	10.00	
Winterbottom, Mr. James E.	25.00	1,193.00
Howland Fund:		
Howland, Mr. Charles D.		4,584.27

DONATIONS RESTRICTED—*Continued*

Anna C. Maxwell Special Fund:		
Brown, Mr. Thatcher M.	$125.00	
deForest, Mr. Henry W.	500.00	
deForest, Mr. Robert	500.00	
Delano, Mr. Moreau	250.00	$1,375.00
Patients' Relief Fund:		
Kin, Rev. Huie	$80.00	
MacLean, Mrs. Marie	25.00	
		105.00
School of Nursing Endowment Fund:		
A Friend		110.00
Vanderbilt Fund for Visiting Nursing and Relief:		
Mills, Mr. Ogden, for Milk		400.00
Total Donations Restricted (not including those for endowment of beds)		$27,133.62

DONATIONS—SPECIAL

For Thanksgiving and Christmas Dinners:	
Kennedy, Mrs. John Stewart	$1,000.00
Anonymous, credited to General Fund	15,000.00

RECEIPTS CREDITED TO SPECIAL FUNDS

For the Twelve Months Ending December 31, 1922

Receipts from patients in the Visiting Nurse Department for food supplies sold at the Katie Geitz Kitchen, credited to the Katie Geitz Fund, to be applied toward the maintenance of the Kitchen	2,832.10
Receipts from patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the House Staff, to be credited to the House Staff Entertainment Fund	752.92
Receipts from patients in the Visiting Nursing Department in payment of loans and for home treatments, credited to the Vanderbilt Fund for Visiting Nursing and Relief	137.64
Receipts from patients in the Visiting Nursing Department in payment of loans to purchase artificial limbs, stockings, belts, etc., credited to the Patients' Relief Fund	755.92
Receipts of Income from Frances Swan Welles Fund, credited in equal parts to the Nurses' Cheer and Patients' Cheer Funds	400.00
Total Receipts Credited to Special Funds	$4,878.58

LEGACIES UNRESTRICTED

For the Twelve Months Ending December 31, 1922

Credited to the General Fund Account:	
Block, Henry	$2,000.00
Blumenthal, Alfred	2,000.00
Brinkerhoff, Mrs. E. V. A.	2,500.00
Cutter, Amelia Gertrude (part payment on account)	902.62
Flint, Adele E.	100,000.00
Franklin, Rosa	4,579.63
Hyde, Annie F.	50,000.00
Kindberg, Edward O.	100.00
Mace, Henry B. (part payment on account)	250.00
Myers, Nathaniel	1,000.00
Russak, Frank	611.67
Tannenholz, Hannah	200.00
Tompkins, Hamilton B.	937.50
Total Unrestricted Legacies	$165,081.42

ADDITIONS TO ENDOWED BED FUND

During the Twelve Months Ending December 31, 1922

Legacy received from Estate of Minetta C. Howenstine, to endow beds in perpetuity	$85,186.73
Legacy received from Estate of Christena Munro, to endow a bed in Memory of her Husband	7,250.00
Legacy received from Estate of Anna M. Romaine, to endow a bed in Memory of "Dr. William I. Detmold"	10,000.00
Legacy received from Estate of Arnold Thayer, to endow beds in perpetuity	19,000.00
Legacy received from Estate of Hamilton B. Tompkins, to endow one bed in perpetuity in Memory of His Wife and Himself	7,500.00
Total Additions to Endowed Bed Fund	$128,936.73
Less amount charged off this Fund on account of no further liability on the part of the Hospital	170,739.73
Net Decrease	$41,803.00

INCREASES IN PARTLY ENDOWED BED FUNDS

During the Twelve Months Ending December 31, 1922

Bohemian Society "Lidumil"	$500.00
Hall, Mrs. Josephine N.	5,000.00
North Presbyterian Church	314.44
Presbyterian Church in the Town of Rye, N. Y.	123.50
Second Presbyterian Church	807.50
Total Net Increase	$6,745.44

ENDOWED BEDS

A gift of $10,000 shall entitle the donor and his successors to nominate, from time to time, an adult patient to use and occupy one bed in the common wards of the Hospital free of charge.

A gift of $5,000 shall entitle the donor to a like privilege for the children's ward.

A gift of $5,000 shall entitle the donor, during life to nominate from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association, the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

Any person or corporation being the donor of a $5,000 bed may increase their donation to $10,000, in which case they shall become thenceforth entitled to the privilege that attaches to an original donation of that amount.

The following persons have, either by donation or legacy, endowed beds:

1868
Mary J. Gelston

1870
Henrietta A. Lenox (2 Beds)
Washington R. Vermilyea
A. R. Wetmore

1871
John Laurie
Mary Ann Parish

1872
William Earl Dodge
John T. Johnston
Otis D. Swan
Henry Young (2 Beds)

1873
James Brown (2 Beds)
John R. Ford
Jonathan Sturges

1878
James G. and Henry G. deForest, in memory of Lockwood deForest Woodruff, M.D.

1880
William C. Rhinelander

1881
Jennet L. and Robert L. Belknap, in memory of Aaron B. Belknap
Fifth Avenue Presbyterian Church
Henry B. Hyde, in memory of his son, Henry B. Hyde, Jr.
John Stewart Kennedy
Frederick and Henry G. Marquand
Edwin D. Morgan (3 Beds)
Mary L. Sheafe

1882

Heber R. Bishop (3 Beds)
Mrs. Robert L. Stuart, in memory of her father, Robert McCrea
Edwin D. Morgan
Mrs. Moses Taylor

1883

Frederick Billings
Reformed Protestant Dutch Church of the City of New York

1884

Nathaniel W. Conkling
West Presbyterian Church, to be known as "Faith Presbyterian Church Bed"
Madison Square Presbyterian Church, in memory of George W. Lane

1885

Brick Presbyterian Church, in memory of Dr. John G. Adams
Richard Irvin

1886

Frederick Baker, in memory of Sarah Pyewell Baker
Edward L. Beadle
Brick Presbyterian Church, in memory of Miss Ann Adams
Peter Cumming, in memory of Francis P. Schoals
George E. Dodge
Horace F. Hutchinson, in memory of Ellen B. Schoals
Mr. and Mrs. William D. Sloane, in memory of their son, William D. Sloane, Jr.
Henry S. Wilson, in memory of his son, Harry H. Wilson

1887

Fifth Avenue Presbyterian Church

1888

Broadway Tabernacle Society
Samuel Inslee, in memory of Kate J. Inslee

1889

John Sloane, in memory of his mother, Euphemia Sloane

1890

Isaac V. Brokaw, in memory of Ernest B. Brokaw
Sidney Dillon, in memory of Hannah Dillon
Ambrose K. Ely
Josiah M. Fiske
O. B. Jennings
Amelia Kerr
Robert Marshall
Elizabeth S. and Emily M. Wheeler, in memory of James Boorman
"The Davenport Bed"

1891

Sarah A. Havemeyer, in memory of her son, Hector C. Havemeyer
Thomas Hope
John E. Parsons, in memory of his children, E. L. P., K. M. P., and R. M. P.
Mrs. A. R. Van Ness, in memory of her husband, Abram R. Van Ness

1892

John Stewart Kennedy, in memory of his niece, Emma Stewart Baker
Alexander Maitland, in memory of his mother, Mary C. Maitland

1893

Maria S. Auchincloss, in memory of her husband, Edgar S. Auchincloss
Frances T. Lord, in memory of her husband, George deForest Lord
Presbyterian Church on University Place
Presbyterian Home for Aged Women
Margaret A. Sinclair, in memory of Mr. and Mrs. James Sinclair
West Presbyterian Church
Young Men's Christian Association

1895

Mary Harrison
Mrs. Clarence M. Hyde, in memory of her mother, Rebecca Babbitt
John Stewart Kennedy, in memory of Mrs. Robert L. Stewart
Mrs. James T. Murray, in memory of her husband, James T. Murray

1896

Anthony Dey, in memory of Joseph G. and Eliza D. Scott
Jane Hope
Esther J. Jennings, in memory of her husband, Oliver B. Jennings

1897

Mrs. Francis E. Baker, in memory of her father, James Rich Steers
William S. Brown
Helen Miller Gould, in memory of her parents, Mr. and Mrs. Jay Gould
Margarette E. and Susan D. Griffith, in memory of their father, Griffith W.Griffith
Mary J. Griffith, in memory of her husband, Griffith W. Griffith
Rachel L. Kennedy, in memory of her mother, Mrs. Rachel C. Kennedy
Annie S. Paton, in memory of her husband, William Paton
Charlotte H. Skidmore, to be known as "The William L. Skidmore Bed"

1898

Brick Presbyterian Church
Matilda A. Brown, in memory of her son, H. Auchincloss Brown
First Presbyterian Church
Mrs. Stephen V. Harkness, in memory of her daughterr, Florence Harkness
Jane Hope, in memory of her mother, Grace Corrie Hope
John Stewart Kennedy, in memory of Rev. William G. Schauffler, D.D.,L.L.D.
Mrs. Elliott F. Shepard, in memory of her daughter, Florence Vanderbilt Shepard
Mrs. Elliott F. Shepard, in memory of her daughter, Marguerite Shepard

1899

William W. Cole, in memory of his mother, Mary A. Cole
William Whitewright, in memory of his father, William Whitewright
"The Whitewright Beds" (10 Beds)

1900

Emily B. Hopkins, in memory of her husband, Moses Hopkins
"Moses Hopkins Memorial"
Donald MacKay, in memory of his children, Edith Winslow and Walter Wise MacKay
Caroline L. Macy, in memory of her daughter, Mary M. K. Willets
Laura Roome, in memory of her sons, Harry and Alfred Roome
Martha L. St. John, in memory of her mother Sarah Ward
Nathaniel Whitman

1901

Julia Billings, in memory of her husband, Frederick Billings
Camilla L. Edwards, in memory of her husband, Walter Edwards
Andrew J. Garvey, in memory of his mother, Elizabeth Jeffries Garvey (2 Beds)
George Lauder
Charles H. Marshall
Justine Adele Stafford, in memory of her father, Justin A. Bliss

1902

Robert Graham Dun
Margaret J. Plant, in memory of her brother Simon Loughman

1903

Heber R. Bishop
Lura Currier
Mrs. Francis B. Harrison
Julia J. MacCartee, in memory of her husband, Robert MacCartee
Madison Avenue Reformed Church
Adela Berry Sloane, in memory of her father, Abraham J. Berry, M.D.
Justine Adele Stafford, in memory of her mother, Evelina C. Bliss
John T. Terry

1904

Virginia E. Fowler, in memory of Clarence E. Fowler
Susan Bevier
Mrs. William Starr Miller
Josephine Penfold, in memory of Dr. Edward Livingston Trudeau, Jr.
Peter Reid, in memory of his wife, Jane Watson Reid
Francis A. Palmer

1905

Frederick G. Bourne
Helen C. Inslee, in memory of her husband, Samuel Inslee
Titus B. Meigs, in memory of his son, Titus B. Meigs, Jr.
Mrs. James T. Murray, in memory of Rev. John Hall, D.D., L.L.D.
Sarah J. Parsons, in memory of her husband, Charles Parsons
Presbyterian Church on University Place

1906

Maria L. Campbell, in memory of Henry Pearsall Campbell
Susan W. Duncan, in memory of her husband, John P. Duncan
Samuel Keyser (3 Beds)
Sara Pyle McAlpin and James Tolman Pyle, in memory of their brother William Scott Pyle
Reformed Protestant Dutch Church of Garden Street
John Sloane, in memory of his brother, Thomas Chalmers Sloane
John Sloane, in memory of his father, William Sloane

1908

William R. Craig, in memory of his sister, Florence Faxon Craig
George B. Goldschmidt, in memory of his mother, Celestine Goldschmidt
Samuel Anthony Goldschmidt, in memory of his mother, Celestine Goldschmidt
Mrs. Stephen V. Harkness, in memory of her husband, Stephen V. Harkness
Charles H. Marshall

1909

Rev. and Mrs. Robert Russell Booth, in memory of "Minnie and Willie"
Canadian Society of New York
Edward West Currier, in memory of his step-mother, Lura Currier
Edward West Currier, in memory of his step-brother, Walter B. Currier
Edward West Currier, in memory of Edward W. Currier
Mary Jane Johnson, in memory of her husband, William H. Johnson
J. Theresa Keyser, in memory of her husband, Samuel Keyser
Julia Hannon Lyle
Winfield Tucker, in memory of Joseph, Isabelle and Adeline (3 Beds)
J. Spencer Turner, in memory of his first wife, Cornelia J. Turner

1910

Jane A. Townsend, in memory of her son, Randolph W. Townsend, Jr.
Jane A. Townsend, in memory of her son, Harmon W. Norton
Jane A. Townsend, in memory of her daughter, Emma L. Norton
Amelia Mott Graham, in memory of Malcolm Graham
Adeline Ives Latham, in memory of her husband, John Howard Latham
Josephine G. Lord, in memory of her husband, Franklin B. Lord

1911

Brearley School Girls and Others Interested, in memory of Madam Berthe Beck, "Madam Beck Memorial Teacher's Bed"
Harriet Coles, in memory of her sisters, Susan and Anna Codman
Caroline Thorn Kissel, in memory of her husband, Gustav Edward Kissel
Katherine Spencer Leavitt, in memory of her husband, Rev. William Leavitt (2 Beds)
Reformed Low Dutch Church of Harlem
Frederick Sturges, in memory of his father, Jonathan Sturges
William Stuart Tod, in memory of his brother, George Tod

1912

Melville DeWolf, in Children's Ward, "Emma deWolf Bed"
Gustavia A. Senff, in memory of her husband, Charles A. Senff

1913

Mrs. Christopher M. Bell, "The Dennistoun Bed"
Cornelia Eaton, to be known as "The Dr. Reuben S. Carpentier Memorial," (3 Beds)
Mrs. Jeremiah V. Merserole, in memory of her son, Abraham Meserole
Josephine Penfold
Jane G. Phelps, in memory of her husband, Anson G. Phelps, Jr. (2 Beds)

1914

Hugh D. Auchincloss, in memory of his mother, Elizabeth Auchincloss
Virginia E. Fowler, in memory of Clarence E. Fowler
Jane Elizabeth Grannis, in memory of her mother, "Charlotte Williams Platt Bed"
William H. Penfold, in memory of Josephine Penfold
Louise Tilllinghast, in memory of her sister, Amelia C. Babcock
Minnie Hackett Trowbridge (6 Beds)

1915

A Friend, in memory of Sophia Kellogg Stebbins and Mary Tompkins Kimball
A Friend
Mrs. Jeremiah V. Meserole, in memory of her father-in-law, Abraham Meserole
Mrs. Jeremiah V. Meserole, in memory of her husband, Jeremiah Vanderbilt Meserole
Mrs. Jeremiah V. Meserole, in memory of her brother, Adolphus Clock
Mrs. Jeremiah V. Meserole, in memory of her parents, Alfred and Anna Maria Clock

1916

Emil C. Bondy, in memory of Margaret Carson Cowan
Central Presbyterian Church
Mr. and Mrs. James Petrie Chalmers, in memory of James Petrie Chalmers, Jr., "Chalmers Memorial Bed"
Robert A. Chambers, in memory of his father, Robert Chambers
Dunlevy Milbank, in memory of his mother, Ella Dunlevy Milbank
William D. Sloane (3 Beds)

1917

Emeline Y. Danforth, in memory of Mrs. William B. Jenkins
Harris Brisbane Dick, to be known as the "Harris Brisbane Dick Free Bed"
Sarah C. Miller
Albert Winter, in memory of Adaline Benson Winter

1918

Ida Leora Olmstead, to be known as "Leora McCammon Bed"

1919

Samuel Elliott
Elizabeth Keyes, in memory of her daughter, Edith Keyes
Rutgers Presbyterian Church
James R. Steers, in memory of his former wife, Rebecca E. Steers
John W. Sterling

1920

William C. Boschen, to be known as the "Boschen Bed"
Rosa Franklin (4 Beds)
Francis P. Furnald
Mrs. Francis P. Furnald
Mary A. Harriott, to be known as the "Margaret Harriott Alms"
Mary A. Harriott, to be known as the "James Harriott Alms"
Mrs. Henry O. Havemeyer, in memory of her parents, George William and Matilda Adelaide Elder
Margaret J. Orr, in memory of her mother, Ann Boyd Orr
Anna St. John, in memory of her brother, Milton St. John

1921

Mrs. Peter B. Wyckoff, to be known as the "Sidney Dillon Bed"
Henry M. Gescheidt
Ralph E. Prime, in memory of his daughter, Ruth Havens Prime
Joseph K. Gwynn
Charles S. Ward, in memory of his friend, Sophie L. Kinman
Charles S .Ward

1922

Minetta C. Howenstine (8 Beds)
Christina C. Munro, in memory of her husband, John Munro
Anna M. Romaine, in memory of Dr. William I. Detmold
Arnold Thayer (2 Beds)
Hamilton B. Tompkins, in memory of his wife and himself

PRIVATE ROOMS ENDOWED

1903

Henry H. Rogers, known as "Room J"

1905

Mrs. Morris K. Jesup, to be known as the "Eliza DeWitt Memorial Room"

1910

Mrs. John Stewart Kennedy, in memory of her husband, to be known as the "J. S. K. Memorial Room"

1912

Peter Cumming, to be known as the "Peter Cumming Memorial Room"

BED ENDOWED FOR ONE LIFE

1890

Mrs. John Stewart Kennedy

Respectfully submitted,

Cornelius R. Agnew,
Treasurer

REPORT OF THE SUPERINTENDENT

December 31, 1922

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The Fifty-fourth Annual Report of the Superintendent of the Hospital for the year ending December 31, 1922, is herewith respectfully submitted.

Twenty-five thousand one hundred and thirty six persons have experienced the benefits of the Hospital during the year. The departments contributing this service and the number treated in each were as follows:

There were treated in the beds of the wards and private rooms of the Hospital 4,305 persons. The daily average has been 225. Of the patients in the wards, 28.7% were treated free of charge.

There were treated in the Out-Patient Department 16,620 persons, and the daily average visits made were 340.

Our Visiting Nurses cared for 4,211 persons, making 19,942 visits.

In the Radiotherapy Department, 1,285 treatments were given to 586 patients.

In the Roentgen Ray Department 18,839 plates and films were taken of 8,531 patients from the Hospital and Out-Patient Department.

The Department of Massage and Medical Gymnastics has given 6,682 treatments.

No new construction of importance has been undertaken during the year. Many readjustments have been made, and as the year closes various changes in organization and methods are being put into effect with the purpose of establishing proper practices for proposed new buildings.

Detailed reports covering every phase of our Hospital service will be found elsewhere in these pages. They give interesting facts and figures showing the accomplishments of a loyal and enthusiastic personnel.

The Administrative Staff gives thanks to all our Hospital associates and to our many friends outside the Institution who have by their interest and support made our work possible and its results satisfactory.

Respectfully submitted,

Charles H. Young, M.D.,

Superintendent

Statement Shov cientific or Corporation Expenses)

	atient tment	Visiting Nursing	Educational and Scientific Work
Administration .	1% 27.65	.5% $300.99	7.05% $4,243.92
Superintendent of	5% 87.02	.5% 46.23	.....
Physicians and Su	....	.....	.....
Anesthetists . .	....	.....	.....
Nurses	....	.....	.....
Special Nurses .	....	.....	.....
Orderlies . . .	l Cost 23.43	.....	.....
Ward Employees	....	.....	.....
Equipment of Nu	% 41.46	.5% 24.15	.....
Uniforms for Staf	5% 55.14	.....	.....
Pharmacy Salarie	0% 61.62	1% 65.24	.....
Medical and Surg	4% 96.84	1% 546.96	.....
Clothing, etc., for	....	.....	.....
Out-Patient Depa	l Cost 35.73	.....	.....
Visiting Nursing	....	Actual Cost 18,863.29	.....
Roentgen Ray Se	8% 67.20	.....	.....
Heart Station .	6% 00.44	.....	.....
Photographic Dep	....	.....	100% 3,400.42
Dental Service .	.5% 51.15	.....	.....
Occupational The	....	.....	.....
Ambulance . .	....	.....	.....
Pathological Labo	0% 93.51	.....	25% 11,483.78
Department of N	5% 29.68	.....	41.2% 3,540.49
Housekeeping .	0% 58.25	5% 272.91	.....
Kitchen	0% 28.75	5% 81.44	.....
Laundry	0% 58.11	5% 87.91	.....
Steward's Depart	.5% 45.54	5% 563.65	.....
Education and Sc	....	.....	Actual Cost 9,936.17
General House an	4% 69.15	5% 795.32	7.05% 11,214.11
Total Operat	30.67	$21,648.09	$43,818.89
Total Patient	6,959	19,942	.....
COST .	1.305	$1.085	.....

The Salaries of Cated.

MET

The method in usir homes is to charge each branch of the service with salaries and wag to the cost of the different branches of service in such proportion as me. In determining the relative proportion of Administration Exper rcentage charged to Ward Patients and to Private Room Patients ofessional care than necessary if he were located in a ward; also, the im Expenses among the different branches of the service is based upon

THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

Statement Showing Method of Figuring "Cost per Patient per Day" for Year Ending December 31, 1922 (Not Including Educational and Scientific or Corporation Expenses)

Operating Expenses	Total	Private Room Patients	Cost per Private Room Patient per Day	Ward Patients	Cost per Ward Patient per Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work
Administration	100% $60,197.49	10.6% $6,380.93	$0.714	67.85% $40,844.00	$0.559	14% $8,427.65	.5% $300.99	7.05% $4,243.92
Superintendent of Nurses, Assistants and Instructors	100% 9,246.79	11% 1,017.15	.114	73.5% 6,796.39	.093	15% 1,387.02	.5% 46.23	.....
Physicians and Surgeons	100% 4,684.86	.....	.....	Actual Cost 4,684.86	.064	.....	.....	.....
Anesthetists	100% 5,779.23	20% 1,155.85	.129	80% 4,623.38	.063	.....	.....	.....
Nurses	100% 18,505.02	Actual Cost 5,034.15	.563	Actual Cost 13,470.87	.184	.....	.....	.....
Special Nurses	100% 63,047.00	Actual Cost 53,264.70	5.958	Actual Cost 9,782.30	.134	.....	.....	.....
Orderlies	100% 11,853.88	Actual Cost 1,934.46	.216	Actual Cost 8,295.99	.113	Actual Cost 1,623.43	.....	.....
Ward Employees	100% 11,400.55	Actual Cost 2,072.80	.232	Actual Cost 9,327.75	.128	.....	.....	.....
Equipment of Nurses	100% 4,829.21	6.5% 313.90	.035	88% 4,249.70	.058	5% 241.46	.5% 24.15	.....
Uniforms for Staff and Orderlies	100% 525.22	12% 63.03	.007	77.5% 407.05	.005	10.5% 55.14	.....	.....
Pharmacy Salaries and Wages	100% 6,523.24	10.3% 671.89	.075	38.7% 2,524.49	.035	50% 3,261.62	1% 65.24	.....
Medical and Surgical Supplies	100% 54,696.58	10.3% 5,633.75	.630	54.7% 29,919.03	.409	34% 18,596.84	1% 546.96	.....
Clothing, etc., for Patients in Hospital	100% 1,075.27	.....	.....	Actual Cost 1,075.27	.015	.....	.....	.....
Out-Patient Department	100% 28,835.73	.....	.....	.....	.....	Actual Cost 28,835.73	.....	.....
Visiting Nursing	100% 18,863.29	.....	.....	.....	.....	.....	Actual Cost 18,863.29	.....
Roentgen Ray Service	100% 27,223.34	7% 1,905.64	.214	45% 12,250.50	.168	45% 13,067.20	.....	.....
Heart Station	100% 2,669.59	12% 320.35	.036	73% 1,948.80	.027	15% 400.44	.....	.....
Photographic Department	100% 3,400.42	.....	.....	.....	.....	.....	.....	100% 3,400.42
Dental Service	100% 15,631.33	5% 78.16	.009	32% 5,002.02	.068	67.5% 10,551.15	.....	.....
Occupational Therapy	100% 2,723.35	.....	.....	Actual Cost 2,723.35	.037	.....	.....	.....
Ambulance	100% 470.65	Actual Cost 10.00	.001	Actual Cost 460.65	.006	.....	.....	.....
Pathological Laboratory	100% 45,935.10	10.3% 4,731.31	.529	54.7% 25,126.50	.344	10% 4,593.51	.....	25% 11,483.78
Department of Nutrition	100% 8,593.43	12.6% 1,082.77	.121	41.2% 3,540.49	.048	8% 429.68	.....	41.2% 3,540.49
Housekeeping	100% 54,582.49	10.5% 5,731.16	.641	79% 43,120.17	.590	10% 5,458.25	5% 272.91	.....
Kitchen	100% 16,287.52	10.5% 1,710.19	.191	79% 12,867.14	.176	10% 1,628.75	3% 81.44	.....
Laundry	100% 17,581.13	10.5% 1,846.02	.206	79% 13,889.09	.190	10% 1,758.11	5% 87.91	.....
Steward's Department	100% 112,729.81	20% 22,545.96	2.521	76% 85,674.66	1.171	3.5% 3,945.54	5% 563.65	.....
Education and Scientific Work	100% 9,936.17	.....	.....	.....	.....	.....	.....	Actual Cost 9,936.17
General House and Property	100% 159,065.34	10.6% 16,860.93	1.885	67.85% 107,925.83	1.475	14% 22,269.15	5% 795.32	7.05% 11,214.11
Total Operating Expenses	$776,893.03	$134,365.10	.....	$450,530.28	.....	$126,530.67	$21,648.09	$43,818.89
Total Patient Days Treatment and Visits	.....	8,941	.....	73,128	.....	96,959	19,942	.....
COST	.....	.....	$15.027	.....	$6.16	$1.305	$1.085	.....

The Salaries of Operatiog Room Nurses and Operating Room Orderlies are distributed in proportion to the numbers of Private Room Surgical Patients and Ward Surgical Patients treated.

METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF SERVICE:

The method in use at the Presbyterian Hospital of figuring the total cost of caring for Ward Patients, Private Room Patients, Out-Patient Department Patients or Patients visited in their homes is to charge each branch of the service with salaries and wages of all persons employed exclusively in, and all supplies and repairs directly chargeable to such service, and to prorate the other operating expenses which contribute to the cost of the different branches of service in such proportion as the Superintendent and his Assistants may consider most after careful consideration of the local conditions, which are, of course, subject to change from time to time. In determining the relative proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., not including the amounts directly chargeable to Out-Patient Department and Visiting Nursing, the percentage charged to Ward Patients and to Private Room Patients is based upon the number of day's treatment furnished in each service, modified by well-known facts for instance, the fact that a private room patient requires more professional care than necessary if he were located in a ward; also, the important fact that his food and the preparation of it costs very much more than that of the ward patient. The distribution of the cost of General House and Property Expenses among the different branches of the service is based upon the relative cubic contents of those parts of the buildings occupied by each of the five services mentioned.

COMPARATIVE STATISTICS OF PATIENTS TREATED, ETC.

During Years Ending December 31, 1922 and 1921

HOSPITAL WARDS AND PRIVATE ROOMS

	1922			1921		
	Male	Female	Total	Male	Female	Total
Patients in Hospital First of Year						
In Medical Wards	40	48	88	44	49	93
In Surgical Wards	48	40	88	42	39	81
In Private Rooms	12	6	18	10	23	33
Total	100	94	194	96	111	207
Patients Admitted During Year						
In Medical Wards	975	852	1,827	965	867	1,832
In Surgical Wards	909	760	1,669	793	805	1,598
In Private Rooms	243	372	615	207	369	576
Total	2,127	1,984	4,111	1,965	2,041	4,006
Total Patients Treated in Hospital Wards and Private Rooms During Year	2,227	2,078	4,305	2,061	2,152	4,213
Patients Discharged During Year						
Improved	1,514	1,517	3,031	1,347	1,583	2,930
Unimproved	391	318	709	426	322	748
Transferred to other institutions	25	17	42	28	15	43
Died	194	131	325	160	138	298
Total	2,134	1,983	4,107	1,961	2,058	4,019
Patients in Hospital End of Year						
In Medical Wards	54	41	95	40	48	88
In Surgical Wards	40	42	82	48	40	88
In Private Rooms	9	12	21	12	6	18
Total	103	95	198	100	94	194
Total Patients Days' Treatment						
Free Ward	21,022			18,070		
Endowed Beds	10,244			9,241		
City	20,630			18,240		
Pay Ward	21,232			23,370		
Private Room	8,941			9,717		
Total			82,069			78,638
Percentage						
Free Ward Days	25.6			23.0		
Endowed Bed Days	12.5			11.8		
City Patient Days	25.1			23.2		
Pay Ward Days	25.9			29.7		
Private Room Days	10.9			12.3		
Total			100.0%			100.0%
Average Patients per Day						
Free Ward			58		49	
Endowed Bed			28		25	
City			54		50	
Pay Ward			58		64	
Private Room			27		27	
Total			225			215

COMPARATIVE STATISTICS OF PATIENTS TREATED—*Continued*

	1922	1921
Average Days per Patient in Hospital	19	18
Daily Average Cost per Private Room Patient	$15.03	$15.49
Daily Average Cost per Ward Patient	6.16	6.75

OUT-PATIENT DEPARTMENT

Patients treated who have been treated in some previous year			5,465			3,191
New Patients Treated			11,155			11,302
Total Patients Treated				16,620		14,493
Patients treated who have been transferred from other departments of Out-Patient Department				7,745		9,405
Total Cases Treated				24,365		23,898
	Free	Pay	Total	Free	Pay	Total
Visits Made	18,023	78,936	96,959	11,911	77,181	89,092
Average Visits per Day			340			313
Average Visits per Patient			6			6
Average Cost per Visit			$1.305			$1.33
Surgical Dressings Applied			40,710			48,261
Prescriptions Filled			134,770			111,551

SOCIAL SERVICE AND VISITING NURSING

Cases cared for who have been cared for in some previous year	1,064		933	
New Cases Cared for	3,147		3,099	
Total Cases Cared for		4,211		4,032
Visits to Homes for Follow-Up Service	1,775		2,074	
Visits to Homes for Social Service	4,509		4,462	
Visits to Ward Patients Needing Follow-Up Service	2,052		1,120	
Visits to Ward Patients Needing Social Service Care	6,174		7,138	
Visits to Homes of Patients for Nursing Care	2,973		3,216	
Visits Made at Social Service Office	2,509		3,333	
Total		19,992		21,343
Cases given material relief who have received such relief in some previous year	57		67	
New Cases Given Material Relief	222		248	
Total Cases Given Material Relief		279		315
Cases referred to organizations for material relief or employment	84		214	
Patients sent to convalescent homes and sanatoria	552		575	
Patients sent to hospitals, homes for incurables and aged	71		194	
Patients sent to fresh air homes	230		199	
Referred for surgical appliances	98		137	

COMPARATIVE STATISTICS OF PATIENTS TREATED—*Continued*

SUMMARY

	1922	1921
Total patients treated during year in all departments	25,136	22,531
Average patients per day in all departments	565	552
Daily average number of employees boarded in Hospital	453	420
Daily cost per capita for provisions for all persons supported	$0.448	$0.480

STATISTICS REGARDING PATIENTS

PLACE OF BIRTH

Armenia	5	Finland	15	Roumania	7
Australia	3	France	31	Russia	150
Austria	84	Germany	163	Scotland	42
Bermuda	5	Greece	13	South America	9
Belgium	3	Holland	5	Spain	9
British W. Indies	64	Hungary	84	Sweden	45
Canada	58	Ireland	246	Switzerland	19
Central America	2	Italy	281	Syria	2
China	15	Japan	5	Turkey	5
Cuba	6	New York City	1,123	United States	1,333
Czecho-Slovakia	82	Norway	8	Wales	1
Denmark	25	Poland	41	West Indies	6
England	101	Porto Rico	14		

RELIGIOUS BELIEFS

Baptist	71	Dutch Reformed	7	Orthodox	15
Catholic (Greek)	12	Episcopal	238	Presbyterian	277
Catholic (Roman)	1,628	Hebrew	474	Protestant (denomination not stated)	1,121
Christian Scientist	4	Lutheran	96	Unitarian	9
Confucianist	5	Methodist	97		
Congregationalist	17	None	40		

OCCUPATIONS

Accountants	11	Carpenters	40	Elevator Operators	35
Actors	5	Cashiers	4	Engineers	29
Architects	2	Chauffeurs	51	Engravers	1
Agents	20	Chemists	18	Factory Hands	103
Artists	7	Children	347	Farmers	11
Attendants	7	Clergymen	14	Firemen (City)	15
Authors	4	Conductors	5	Firemen (Stat'y)	4
Bakers	18	Clerks	175	Foremen	20
Bankers	5	Chefs	56	Furriers	4
Barbers	20	Detectives	5	Gardeners	11
Blacksmiths	3	Dentists	1	Governesses	5
Bell-boys	2	Designers	2	Glaziers	3
Bookkeepers	27	Domestics	188	Grocers	2
Bricklayers	5	Dressmakers	38	Housewives	926
Brokers	20	Drivers	18	Interior Decorators	6
Butchers	26	Electricians	28	Interpreters	5
Cabinet Makers	12	Editors	3	Inspectors	6

STATISTICS REGARDING PATIENTS—*Continued*

Janitors	14	Nurses (Trained)	82	Secretaries	24
Jewelers	2	Orderlies	4	Sextons	2
Janitresses	2	Packers	8	Shoemakers	13
Journalists	5	Painters	36	Soldiers	2
Laborers	98	Peddlers	8	Social Workers	7
Laundresses	23	Pharmacists	1	Stenographers	29
Laundrymen	5	Photographers	5	Stewards	2
Lawyers	20	Physicians	34	Stone Cutters	1
Letter Carriers	6	Plasterers	1	Storekeepers	24
Librarians	4	Plumbers	12	Students	59
Machinists	37	Policemen	5	Superintendents	20
Managers	18	Porters	66	Surgeons	2
Manicurists	1	Pressers	4	Tailors	43
Manufacturers	16	Printers	11	Teachers	22
Masons	4	Professors	2	Telegraph Operators	10
Mechanics	44	Railroadmen	5	Telephone Operators	7
Merchants	12	Reporters	2	Treasurers	1
Messengers	13	Retired	12	Typists	8
Milliners	11	Sailors	11	Upholsterers	2
Musicians	7	Salesladies	11	Waiters	18
Music Teachers	2	Salesmen	69	Waitresses	5
Missionaries	19	School Children	339	Watchmen	21
No Occupations	222	Sculptors	1	Wagon Helpers	4
Nurses (Babies)	16	Seamstresses	11	Weavers	1
Nurses (Pupil)	70				

SPECIAL GIFTS

For the Twelve Months Ending December 31, 1922

FLOWERS, PLANTS, ETC.

Abbott, Dr. Theo. J.
Adams, Mrs. Robert (in memory of)
Agnew, Mr. and Mrs. Cornelius R.
Agnew, Mr. and Mrs. George B.
Akin, Albro
American Bankers Association
Astor, Mrs. Vincent
Auchincloss, Mrs. E. S. Jr.
Barnes, Mrs. Richard S.
Bayer, Mrs. Edwin S.
Bigelow, Mrs. David
Boyce, Mrs. R.
Brokaw, Mrs. C. V.
Bunyard, A. T.
Burlingame, Mrs. E. L.
Chisholm, Miss Edith
Colt, Richard C.
Coxe, Corporal Edward Grant (in memory of)
Cutting, Mrs. W. Bayard
Davis, Mrs. Joseph E.
De Forest, Mrs. Robert
Dupree, Miss Evelin
Francis, Mrs. P. T.
Gallatin, Miss
Harkness, Mr. and Mrs. Edward S.
Kip, Mrs. Garrett B.
Lewisohn, Adolph
Linehan, Miss Kathryn J. (in memory of Mother)
Lloyd, Mrs. F. G.
Locke, Mrs.
Mills, Ogden
Olyphant, Mrs.
Parsons, H. B.
Porter, Mrs. Seton
Ream, R. C.
Reilly, Mrs. W.
Romaine, Mrs. J. W. Jr.
Ruperti, Mrs. Justus
St. James Church
Sargent, Chas. C.
Schmidt, Mrs. W. H.
Schulman, Miss
Starr, Mr. and Mrs. L. M.
Straight, Mrs. Willard
Thacher, Mrs. John S.
Thompson, Mrs. Wm. P.
Van Sinderen, Mrs.
Wade, Mrs. A. B.
Westbrook Garden
Williamson, John
Wilmerding, Mr.
Y. M. C. A. Older Boys Conference

SPECIAL GIFTS—*Continued*

MAGAZINES

Baldwin, Mrs. Leroy
Bates, Mrs.
Baylis, Mrs. Wm.
Berwind, Miss Julia
Burnett, Mrs.
Chapin, Mrs. S. B.
Clark, Misses Eunice and Eleanor
Cushing, Mrs. Howard
Graham, Mrs. Sinclair
Hartshorne, Harold
McKittrick, Mr.
Marsh, Melville A.
Martin Book Home, John
Pratt, John D.
Pritchett, Mrs. H. K.
Seligman, Jefferson
Short, Livingston
Starr, Mrs. L. M.
Walker, Mrs. Joseph
Y. W. C. A.

BOOKS

Collins, Mrs. E. P.
Cushing, Mrs. Howard
Failing, Miss
Finsterer, Mrs.
Kemp, Mrs. E. C.
Lange, Miss E. H.
Leslie Judge Co.
Marshall, Clifford Lefferts
Pritchitt, Mrs. H. K.
Revell, Fleming H. Co.
Temple & Co.
Weld, F. M.
Wood, Miss M. C.

FOODSTUFFS

Agnew, Mr. and Mrs. C. R. Vegetables
Cushman Sons, Inc. Fruit Cake
Frobel League Kindergarten. Grapes
General Baking Co. 50 Loaves of Bread
Gibbs, George. Salmon
Harkness, Mr. and Mrs. E. S. Butter and Eggs
Hogan, Mrs. Jefferson. Easter Eggs for Children's Ward
Huyler's, Inc. 1 Box Chocolate Easter Eggs
Tuckerman, Mrs. Paul. Candy for Patients, Ward 10
Three Dozen Oranges Weekly for Ward 10
Wheelock, Wm. H. Salmon
Wormser, Mrs. J. M. Fruit

TOYS, ETC., FOR CHILDREN'S WARD

Anderton, Mrs. Walter P. Toys
Barnes, Mr. Toys
Clark, Misses Eunice and Eleanor. Toys
Dean, Mr. G. H. Games
Gabriel Sons & Co., Samuel. Picture Books
Girl Scouts No. 162. 10 Dolls
Hewitson, Master P. Hobby Horse
Hitchcock, Mrs. Ripley. Cards and Pictures
Junior Girls' Club. Dolls
Miss Nightingale's School. Dolls
Parsons, Mrs. Wm. B. Toys and Crib
Remsen, Mrs. Charles. Toys
Scott, Walter. Toys
Stout, Dr. Arthur P. Magic Lantern
Wormser, Mrs. J. M. Toys

SPECIAL GIFTS—*Continued*

MISCELLANEOUS

Alumnae Association of the School of Nursing. Portrait of Anna C. Maxwell, R.N., M.A.
Bridge, Mrs. William. Portrait of George W. Lane, former President, Board of Managers
Chapin, Mrs. S. B. Victrola Records
Charlton, Loudon. Concert Tickets
Colgate and Company. Toothpaste and Educational Literature
Dunning, Dr. W. B. Dental Chair
Friends Employment Society. 1,617 Articles Made
Gillett, Dr. Henry W. Dental Apparatus
Graduating Class, 1922. Sewing Machine
Hadley, Arthur and Helen. Concert Tickets
Hanorth, Miss. Easter Cards
Haskins & Sells. Allowance of $242.63 from bills for annual audit for 1922
Kellogg, Mrs. F. L. 1 Pair Crutches
Kennedy, Mrs. Jno. S. Thanksgiving and Christmas Dinners for Patients and Household
Liecty, John. Victrola for Ward V
Marling, Alfred E. Steel Engraving
Music League of America. Concert Tickets
Parish, Mrs. Henry. Old Linen
St. George's Women's Industrial Society. 2,556 Articles Made
Sandor, Paul. Repaired Visiting Nurses' Automobile Free of Charge
Siedenberg, Mrs. Reinhard, Jr. Tickets for Thanksgiving Dinner
Sloane, Mrs. William. Portrait and Photograph of William Sloane, former President of the Hospital
Smith, Mrs. Henrietta R. Sick Room Supplies
Snead, Mrs. Two Arm Rests for Invalid's Chair
Spence's School, Miss. Bottles
Spencer, Robt. W. and Associates. Musical Entertainment in Wards
Stumpf, Charles. Large Thermometer
Tuckerman, Mrs. Paul. Pin Cushions, Calendars, Cigarettes for Patients, Nurses, and Orderlies of Ward 10
Tienken and Gunshar. Miniature Christmas Trees for Decoration
Van Winkle, Miss Grace L. Old Linen
White, Wm. J. Calendars for 1923
Wing, Mrs. L. Stuart. Two Foot Rests
Wolff, Mrs. Lewis. Sick Room Utensils
Wolfsohn Musical Bureau. Concert Tickets

THE FOLLOWING HAVE GIVEN PERSONAL SERVICE, CUT FLOWERS AND RELIGIOUS READING MATTER

Personal Service—Visiting the Sick—Miss Josephine Willis. Visiting the sick weekly for ten months—Mrs. David McMunigle, Mrs. Frederick Sutton, Mrs. Joseph Howe and their associates, through whom the following donations have been received and distributed to the patients in the wards:

Cockroft, Miss M. T. Cut flowers weekly for ten months. Fifteen dollars for leaflets and reading matter

Darlington, Mrs. Charles F. Ten dollars for Christmas and Easter cards
Hauser, John W., through Mrs. David McMunigle. Cut flowers weekly for ten months

McMunigle, Mrs. David. Gospel leaflets weekly for ten months

THE FOLLOWING HAVE FURNISHED VOCAL AND INSTRUMENTAL MUSIC FOR THE SUNDAY AND RELIGIOUS SERVICES

INDIVIDUALS

Professor and Mrs. E. H. Dexter, Miss Beatrice Hoyt, Miss Gould, Mrs. Klebahm, Professor F. R. Wood, Mr. C. D. Smith

CHURCH SOCIETIES

First Presbyterian Church: Misses Siomi Seppi, Anna Walters, Charlotte Sagers, Irene Sagers, Marion E. Stumpp, Margaret W. Conant, Alice Merz, Ruth Davis, Emma Jefferson, Messrs, Michael Thompson, William Elfers, Nelson White, Joseph White, A. R. Harvey, Dana Whittemore, A. O. Angilly, Andrew Strange, Harold F. Dorr, E. L. Waid

Biblical Seminary in New York: Misses B. McAlister, D. Bowlus, L. Johnston

Cornell Memorial Methodist Church, Senior Choir: Mrs. C. P. True, leader; Mrs. Martha Hallwood, Mrs. L. Jewell, Misses M. Dick, E. Dick, H. Dern, E. Burdette, L. Appleton, L. Kimmer, E. Kramer, A. Kuehne, M. Kuehne, P. Nozeky, Messrs. D. Braden, H. Hagmeyer, H. Hewetter, F. Kimmer, G. Kimmer, H. Kimmer. *Junior Choir:* Mae Buscelle, Anna Colla, Josephine Colla, Ethel Ferguson, Lillian Ferguson, Marie Ferguson, Edna Harsnett, Alice Langhar, Edna Langhar, Dorothy Rock, May Tolland.

Members Oratorio Society of New York: Misses E. S. Manley, A Druehl, L. J. Wagner, Mrs. A. E. Wood, Mrs. A. J. Conley, Messrs. J. R. Manley, A. E. Rogers

Hospital Choir of the Baptist Temple, Brooklyn: Mr. and Mrs. E. A. Ebel, Mr. and Mrs. George Moore, Mr. and Mrs. M. Munz, Mr. and Mrs. D. Erglis, Mr. and Mrs. W. H. Fawcett, Mr. and Mrs. A. Gordon, Mrs. R. Bradley, Mrs. C. K. Shreve, Miss Blanche Paulson, Miss Alma Clapp, Messrs. S. Dorsett, H. Hallock, W. Deckert, Ballock

REPORT OF THE DIRECTOR OF THE SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

December 31, 1922

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The nineteenth year of the Social Service and Visiting Nursing Department has been completed. Seven students were given a short training in bedside nursing and social service work, by caring for former ward patients and those temporarily unable to come for treatment to the Out-Patient Department.

The probationers at the conclusion of six months in the School are given a talk on Hospital Social Service by the Director, and afterwards go with the social workers to homes of ex-ward patients. This has brought about not only a closer cooperation between the student nurses and the social workers but has secured for the students a more sympathetic outlook toward their patients during the years of training.

The activities of the Health Class in connection with the Tuberculosis Clinic have been very encouraging. A great deal of interest and enthusiasm was shown by the eighty children who were enrolled during the year, and also by fifty mothers, who visited the class from time to time, and who also benefited by the much needed advice given on health and hygiene.

The Cardiac Clinic, during the past year, has grown enormously, there being over five hundred patients enrolled at the present time, many more than one social worker can adequately care for. Over one hundred of these are children, for whom a separate clinic has recently been started, but without social service or follow-up care. As this is true also of the pediatric and asthma clinics, it is strongly felt that the opportunity and need of preventive and follow-up work in connection with these young lives is at least as important as that already being done with the adult and chronic patients.

Hill Top Camp at Hawthorne, N. Y., opened eleven years ago for underweight and undernourished children of the Out-Patient Department, had a successful summer. One hundred and fourteen children, the majority selected from the Tuberculosis Clinic, spent over three weeks each at the camp. Under the care of a trained nurse and kindergartner they gained, besides physical improvement, the knowledge of how to spend happy hours in a number of useful ways. We are indebted to Dr. and Mrs. Herbert S. Carter and their friends, for their personal interest in raising the necessary funds each year to maintain the camp.

Of the seven hundred and seventy-seven patients sent during the year to free Fresh Air and Convalescent Homes, the largest number were cared for by the following agencies, for whose splendid cooperation we are most grateful; Burke Foundation, Holiday Farm, Tribune Fresh Air Homes, Sea Cliff Home for Babies, Presbyterian Rest, Children's Aid Society, Sea View Sanatorium, Otisville Sanatorium, and also to the Scully-Walton Ambulance Company, for their help in transporting children to trains.

The work at the Katie Geitz Diet Kitchen continues the dispensing of milk to our tubercular and undernourished patients, and selling nourishing food at a nominal price, to the many school children in the Open Air Classes,

on the roof of the East River Homes and the nearby public schools. The gift, of from four to thirty quarts of milk, sent daily, by the Walker-Gordon Laboratory is most appreciated.

Quarts of milk (purchased)	28,750	
Quarts of milk (donated)	4,489	
Total		33,239
Quarts of milk (sold)	20,627	
Quarts of milk (free)	12,055	
Quarts of milk (used for cooking)	557	
Total		33,239
Portions of food Sold		12,118
Quarts of milk bought from New York Diet Kitchen Association and Sheffield Farms Company, for patients outside of hospital district		3,255

The good friends of the Department, who never fail at Christmas time, made it possible for Santa Claus to give from one to three gifts apiece to three hundred and fifty-two children, and twenty-six adults. Included among this number were the three hundred children invited to the Christmas party, the older children spending Christmas in the hospital wards, the tubercular children away in sanatoria, and some former ward patients or "shut-ins" at home under the care of the visiting nurse, and to whom a ''thought" from the hospital at Christmas time means a very great deal. Forty-seven dinners to the poorest families were given by one of our Christmas friends, and twenty Vincent Astor dinners, through the kindness of Bellevue Social Service and Holiday Farm.

It is with deep appreciation that we acknowledge our indebtedness to Mrs. J. Gamble Rogers for her interest and untiring efforts each year in providing the much enjoyed music at the Christmas entertainment.

We also gratefully acknowledge donations of money and service toward our Christmas Cheer from the following individuals:

Mr. and Mrs. Matthew Fleming, Miss F. E. Maxwell, Mrs. Willis D. Wood, Miss Alice R. Peters, Mrs. George W. Forsyth, Mrs. Hugh Auchincloss, Mrs. E. S. Auchincloss, Sr., Mrs. Charles W. McAlpin, Mrs. Philip A. Rollins, Mrs. D. Herbert Ballantine, Dr. and Mrs. Herbert S. Carter, Dr. and Mrs. Raymond W. Lewis, Mrs. N. R. Norton, Mrs. Ernest T. Carter, Miss Helen Lee, Mrs. J. Gamble Rogers, Miss Helen Frick, Mrs. Joseph B. Cotton, Mrs. Robert I. Jenks, Mrs. Graham Lusk, Mrs. H. R. Geyelin, Mrs. Herbert Cowperthwait, Mrs. G. Lister Carlisle, Mrs. R. L. Houston, Mrs. K. N. Townsend, Madame Klepac, through Mrs. Anna Jacobi, the Scully-Walton Ambulance Company, and Colgate and Company for their many useful gifts for the children.

The cooperation of the personnel of all the departments in the Hospital has been most appreciated and helpful.

Respectfully submitted,

Elsie Thayer Patterson, R. N.

Director.

REPORT OF THE DEPARTMENT OF NUTRITION

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Nutrition for the year ending December 31, 1922, is hereby submitted.

Until April first the dietitian's office and metabolism kitchens were under repair and reorganization, but carried on any necessary diet work temporarily assigned to the Department. After the summer diminution of cases, active work in the Department commenced October first.

Records beginning April first show the following:

Total Food Prepared

Patients under complete special dietary care	216
High caloric fluids, milk preparations, special orders— 100-125 servings per day—approximately	30,250

Practical Instruction in Nutrition

Student nurses assigned to department, by School of Nursing, for five weeks practical dietary work	39
Student dietitians receiving four months training in special diet and metabolism work	7
Students in nutrition for two months work in metabolism with graduate credit at Columbia University	2
Dietitians receiving two months training, per request of American Red Cross	1

Class Instruction in Nutrition

Lectures in "Foods and Nutrition," one hour each	36
Lectures in "Diet in Disease," one hour each	12
Laboratory periods in cookery and nutrition, two hours each	108

Systematic visiting of patients receiving special diets has been inaugurated together with dietary instruction to outgoing diet patients, as requested by physicians. Ward rounds are made daily on all wards for collection of dietary prescriptions, with special ward rounds on metabolism service.

The Department has taken over the dietary instruction of patients in the medical out-patient metabolism clinic and under the directionof Dr. Bauman has taken over dietary instruction, direct supervision of clerical work and routine testing for the surgical out-patient metabolism clinic.

At the request of the School of Nursing, a complete lecture and laboratory outline consisting of eighteen lectures and laboratory periods in food and nutrition for use of student nurses was prepared.

At the commencement of the year it was found difficult to secure student dietitians with sufficient preliminary training necessary for metabolism work. A graded course for student dietitians was organized, and outlines of it sent to leading colleges and technical schools, with announcements inserted by request, in the *Modern Hospital and Journal of Home Economics*. The number of applications for the year was brought up to ninety-five. Seven future appointments, at the rate of one student per month, have been made and sixteen applications for possible future appointments are under active consideration.

The inability of the Department, due to crowded working space and geographical location, to meet all requests for special diets has been a source of

regret, but this increase in requests has registered the real need of nutritional service within the hospital. The department has endeavored to answer the many inquiries from other institutions for nutritional information, which again shows a very great and rapidly developing interest in this important phase of therapeutic care and metabolic research.

The Department wishes to express its appreciation of the cooperation of other departments of the Presbyterian Hospital in the year of its organization and commencement of activity.

Respectfully submitted,

Amalia Lautz,
Dietitian

REPORT OF THE DEPARTMENT OF OCCUPATIONAL THERAPY

December 31, 1922

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Occupational Therapy for the year ending December 31, 1922, is herewith submitted:

Six hundred and ninety patients have been treated by this Department. The following crafts have been taught and the following articles made:

Reed Basketry (including trays, scrap baskets, fruit, flower, lunch, sewing, collar, fishing, market, roll, garden, candy and spool baskets, hanging baskets, jardiniers, card trays, wall pockets, lamp shades and lamp stands, and coasters for glasses)	819
Raffia Basketry	12
Knotting:	
Necklaces	3
Weaving:	
Bags	9
Mats	7
Doll's Blanket	1
Wood Carving and Wood Cuts for Printing	4
Designing and Painting:	
Boxes	20
Tray Bases	60
Bead Work:	
Necklaces	2
Modeling:	
Necklaces	4
Rag Dolls (stuffed, dressed and painted)	91
Hot Dish Mats	71
Miscellaneous:	
Two squares filet lace, two pairs crocheted bedroom slippers, four sets cardboard toys (painted, cut out and assembled), eight goitre bandages, Doctors' socks darned weekly.	

In the past year the Department has taken in four hundred and seven dollars, and has paid two hundred dollars into the Hospital Fund, after having paid out two hundred dollars for small supplies.

In February, Miss Elsie Gunner took the position as assistant to Miss Armstrong, Miss Hewlett having resigned. In July Miss Armstrong resigned and in September Miss Hewlett took up the work with Miss Gunner as assistant. In November Miss Mary Brooks volunteered her services to the Department for two days per week.

The Tuesday night Cardiac Clinic continued to fill special orders for large sewing trays, scrap baskets, etc., until summer. The patients, unable to undertake steady employment or any heavy work, are enabled by means of basketry and other crafts to obtain some funds through the sale of articles made to order and it is hoped that during the coming year, we shall be able to extend the work of the Cardiac Clinic through a greater number of crafts and through an increasingly large number of orders.

The work of the Department is necessarily stressed upon the occupational rather than the vocational side, inasmuch as most of the cases in a general hospital are transient. Therefore the value of the results is not so obvious as in other hospitals where the patients are treated for longer periods.

Nevertheless, most interesting results have been obtained in the treatment of cases of depression, where the patients have been helped to a happier and more normal state through the use of color and design or through an awakened interest in beauty of form in reed or raffia baskets.

Two men whose use of their hands was much impaired through rheumatism were given clay to mould into beads. Later, when they had more nearly recovered the use of their fingers, they made several baskets. One woman, who was totally blind, became quite expert in simple reed basketry. Several patients lying flat on their backs have found that those hours passed quickly and pleasantly that were given to weaving with gay colored wools upon small, light weighted cardboard looms. In all cases the period of convalescence is passed much more cheerfully when the mind and fingers are occupied creating useful and beautiful articles.

Respectfully submitted,

Margaret Oliver Hewlett.
Instructor

REPORT OF THE DIRECTOR OF MEDICAL SERVICE

December 31, 1922

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to submit the following report from the Medical Service.

During the past year the Medical Department has been operating under the same type of organization as that begun in 1921. The main effort has been to perfect the plans begun at this time, and it is a pleasure to report considerable progress in this direction.

There have been but few changes in the staff. Doctor Henry Jackson, Jr., resigned in June, 1922, to take a position with Doctor Francis W. Peabody in the new clinic at the City Hospital in Boston. Doctor Augustus R. Felty resigned to take a position as Assistant Resident at Johns Hopkins Hospital with Doctor Longcope. Doctor Edward J. Bigwood has returned to Belgium to take a position in the reorganized medical school at Brussels. Doctor Shutai T. Woo has returned to China to accept a position on the staff of the new school organized under the auspices of the Rockefeller Foundation.

New members of the staff are Doctor Edgar G. Stillman and Doctor Robert L. Levy, who come here from the Rockefeller Hospital; Doctor Randolph West, Doctor Gerald Shibley, and Doctor Frank H. Peters, former members of the House Staff, have returned to the Service.

A special fund from the Commission on Epilepsy has been maintained during the past year. It has enabled Doctor Geyelin to continue his work on epilepsy, and has been of great importance to the work of the Hospital.

Another special fund, maintained through the kindness of the Misses Cheney, has made it possible for Doctor Draper to enlarge and extend the work in his Constitution Clinic, and has been the means of continuing valuable work. In addition, an anonymous gift of $1,000 has been given for special work in diabetes.

A special effort has been made with the Dispensary Development Committee to improve the Out-Patient Department. Through the work of the Out-Patient Department Committee, consisting of Doctor Lamb as Chairman, Doctor Auchincloss, Doctor Neergaard and Doctor Cleveland, it is possible to report progress. The main effort has been to establish the appointment system throughout the Out-Patient Department, which should increase the efficiency of the medical service rendered, and relieve the congestion which has been so great a handicap in the past.

The special clinics mentioned in last year's report have been continued without interruption. Special work in the medical laboratories has been devoted to the study of nephritis, diabetes, epilepsy, hyperthyroidism, asthma, scarlet fever, the common cold, blood diseases, and heart disease.

There have been a number of volumes added to the Janeway Library during the past year. There are now 7,500 volumes in the Library; there are 108 subscriptions to journals; and during the past year 350 volumes have been added to the collection.

Respectfully yours,

WALTER W. PALMER, M.D.
Director of the Medical Service.

REPORT OF THE ROENTGEN RAY DEPARTMENT

December 31, 1922

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The past year has brought many changes to the X-Ray Department, both in personnel and in equipment. Thanks to the generosity of the Board of Managers, new and much needed apparatus has been installed. The radiographic machines have been equipped with the Coolidge radiator type tubes which have a fine focus and which give radiograms of much greater detail. A plate changer has been installed to facilitate the making of stereoscopic films of the chest. The antiquated apparatus used to activate the fluoroscopes has been replaced by the latest model of generating outfit for fluoroscopic rooms. A fluoroscopic examination is no longer accompanied by a display of fireworks sufficient to convince even the stoutest-hearted youngster that certain dissolution is imminent. This outfit includes the first oil-immersed magnetic high-tension switch to be put out by the manufacturers which automatically throws the current from the upright to the horizontal fluoroscope or vice versa upon making contact with the proper foot switch. The Potter-Bucky Diaphragm is said to be the greatest advance in X-Ray technique since the invention of the Coolidge tube. This is an apparatus designed for the purpose of cutting out the secondary rays from the patient's body which cause fogging of the film when thick parts are taken. Our new Bucky Diaphragm table enables the technician to use this important mechanism accurately and conveniently and adds greatly to the comfort of the patient.

During the year 1922 the records show that 8,531 examinations were made in which 18,839 films were used.

The radiotherapy department has given 1,720 treatments to 347 patients. The treatment of skin conditions has been turned over to the Dermatological Clinic and has been put in charge of Dr. F. K. Bailey.

Because of numerous breakdowns and delays, it became necessary to remove the old X-Ray Therapy machine. In November the manufacturers replaced this with their latest model ten-inch spark gap apparatus.

These are a few of the changes which facilitated the work of the X-Ray Department. However, there is much yet to be done. We are hoping that the end of the coming year will find us equipped with other things which are needed to assist more efficiently in the diagnosis and treatment of disease.

Respectfully submitted,

Ross Golden, M.D.
Visiting Physician.

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

December 31, 1922

To the Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Surgical Service.

The past year has afforded us the opportunity to test out the organization and program which was started in 1921. It is a pleasure to report that the conscientious efforts of the Staff in maintaining the standards of the Surgical Service in the care of patients in the Presbyterian Hospital have been uniformly successful. In analyzing the result of the year's work, and in planning for the coming year, it is essential to keep in mind the bearing of the present organization and schedule on the plans for the new hospital. Both present and future must be considered in making any changes in our methods.

A sufficient test has been made of the morning schedule of early rounds from 8-9.30 followed by operating, diagnosis and follow-up work, leaving the afternoon free for teaching, clinical and laboratory investigation, to convince us of the wisdom of this plan of work. The maintenance of such a schedule is best adapted to a staff of the present size and points to the advisability of half the staff reversing morning and afternoon clinic and operating duties when the staff is enlarged.

With five Attending Surgeons spending their entire day in the Hospital, it has been found unnecessary to continue the services of Resident Surgeons. It would seem most desirable under the present organization to have two Fellows in Surgery work in the wards in clinical investigation and supervise the work of the Interne Staff in selected types of cases. The establishment of Fellowships in Surgery would solve the problem of providing a larger number of enthusiastic workers in the clinic and training of a selected group of young surgeons from whom the Attending Staff could be chosen as vacancies occurred.

Certain changes on the Attending Staff have been made during the past year. After a year and a half of work on the general surgical service, Dr. Penfield has been assigned to special work in neurological problems applied to surgery with Dr. Elsberg, consultant in neuro-surgery. His work will be both at the Presbyterian Hospital and in the Neurological Department of the College of Physicians and Surgeons. This is an example of interdepartmental work between surgery and other departments of the Medical School which is most deisrable and we trust will increase before the new hospital is occupied.

Dr. van Beuren and Dr. Hanford have come on the Staff during the past six months. Dr. Hanford has been assigned the surgical work with the Children's Ward, and Dr. van Beuren is taking over Dr. Penfield's general work.

A problem which will continue to be difficult with our present limited bed capacity is the admission of patients having other than general surgical conditions. It is impossible, under our present ward capacity, to assign a definite number of beds for the special cases. The specialists acting as consultants in gynecology, oto-laryngology, oral surgery and neuro-surgery have

been most courteous in accommodating their work to the limitations made necessary by the general service. In the same way Dr. Squier has been greatly handicapped in his teaching facilities. The Director wishes to express his appreciation of the cooperation of all the consultants in this matter.

The plan followed last year of referring all gynecological patients to the Sloane Hospital has had to be abandoned because of the limited bed capacity of that institution. For this reason Dr. Corscaden is caring for a limited number of gynecological patients that are referred to the Surgical Service by the Medical Service and the friends of the Hospital. We trust this will provide some of the desired training in gynecological nursing for our Training School.

In the Out-Patient Department, there has been a great improvement in the work of the Fracture Clinic. This has been due to the special interest of Dr. Darrach, who has been coming for consultation twice a week and to Dr. Cleveland's daily supervision. The high standard of work in the morning Diagnosis Clinic has been maintained. This meeting ground of Attendings from the In-Patient and Out-Patient Staff and Interne Staff and Clinical Clerks has demonstrated the great desirability of having both Medical and Surgical Staffs work together in a consultation clinic. It is earnestly hoped that this cooperation between the two services can be accomplished during the coming year, certainly before the new buildings are occupied.

Our Follow-Up System has now been in active operation for eight years. Interval results are now sufficiently long in so many cases that it is one of our most urgent duties to tabulate and analyze these results for comparison with results to be obtained in the future. This work is occupying the attention of the entire visiting staff. The results in the surgery of the stomach, biliary tract and of the breast and thyroid are a few of the subjects undergoing analysis. Investigative work in intestinal obstruction, both from the clinical and experimental standpoints, the effect of X-Ray on the pancreas and intestine in animals, and fluoroscopic and chemical studies of the stomach in patients with gall bladder disease are some of the subjects under investigation.

The Surgical Staff desires to express their appreciation of the unfailing cooperation of the medical, the laboratory and the radiotherapy departments. Of particular help in our work, and especially instructive to us have been the daily conference with Dr. Golden and Dr. Bauman.

Respectfully submitted,

Allen O. Whipple, M.D.
Director of the Surgical Service

REPORT OF THE PATHOLOGICAL DEPARTMENT

December 31, 1922

To the Board of Managers of the Presbyterian Hospital:

Gentlemen—I have the honor of submitting herewith the report of the Pathological Department of the Hospital for the year ending December 31, 1922.

Weekly pathological conferences have been held in conjunction with the Grand Rounds for the staff of the Hospital. At these conferences there is a presentation of the material obtained at autopsy, at which time the case is reviewed clinically and the pathological changes, both gross and microscopic, are discussed.

Recently a change has been made in the method of presenting the cases. Heretofore, the material was presented from all cases occurring in the previous week. Under the present method this has been abandoned, and material is not presented until a group of similar conditions has been collected and the entire conference is given over to the study of related cases. This has served to emphasize the number of such cases, and to point out more clearly the essential features of the group from the clinical and pathological standpoints.

Since the installation of the photographic outfit, it has been possible to show at these conferences lantern slides of the important histological changes. The interest in these demonstrations has been considerably stimulated by the grouping of cases and the use of the lantern slides.

The lantern slide preparations for these conferences now total several hundred in number and form a valuable collection illustrating all the commoner pathological lesions, as well as many of the more unusual and rarer conditions. They are not infrequently borrowed for use by other departments, and are also used for the weekly clinical-pathological conferences for the fourth year medical students.

The addition of numerous photomicrographs to the autopsy records has greatly improved them.

Since July 1, the neurological pathology has been under the direction of Dr. Wilder G. Penfield and Dr. Hubert S. Howe. In order to take care of the increase in technical work entailed by this change, there has been added to the staff another technician, and special apparatus has been provided for this work.

There have been many changes in the personnel of the laboratory. Dr. H. K. Blake, Assistant Resident Pathologist, resigned in May because of ill health, and was succeeded by Dr. Horowitz who completed the unexpired appointment of Dr. Blake. Dr. Helen M. Scoville was appointed Assistant Resident Pathologist, and began her duties July 1, 1922; she resigned September first to enter practice. There has not been any Assistant Resident Pathologist appointed for the remainder of the year; Dr. F. B. Jennings, Jr., of the Pathological Department of Columbia University is now serving in that capacity.

Recently a plan was formulated and put into operation November 1, whereby members of the Medical Staff of the Hospital are enabled to obtain some experience in pathology. The medical interne assigned to duty in the Bacteriological Laboratory spends a portion of the time in the Pathological

Department and takes part in the routine work of the laboratory. It is to be regretted that the time allotted to each interne is only two months, but even in that short interval they gain a considerable insight into routine pathological methods.

The Director wishes to call attention to the valuable work done last year by Dr. W. C. Von Glahn, Resident Pathologist, in the reorganization of the various activities of the department. It would be difficult to overestimate the value of the changes enumerated above, all of which he has conceived and put into effect.

Appended is a table showing the number and variety of lesions demonstrated at autopsy during the year.

Publications

McAlpin, K. R. and Von Glahn, W. C.: A Case of Hodgkin's Disease Treated with Roentgen Rays for Six Years, Archives of Internal Med., 1922, vol. 30, pp. 286-306.

Lamb, A. R. and Von Glahn, W. C.: Staphyloccoccus Aureus Endocarditis, Medical Clinics of North America, January, 1922, pp. 969-992.

For the year ending June 30, 1922, there were 297 deaths in the Hospital, and 122 autopsies were obtained. In addition to these there were three autopsies done on individuals who died outside the Hospital, thus making a total of 125 autopsies performed during the year. The percentage of autopsies obtained on patients dying in the Hospital was 41. It will be seen by comparing the figures given in the table below that there has been an increase of 11 per cent in the number of autopsies obtained during the year as compared with the previous year.

	1919	1920	1921	1922
Number of Autopsies	85	130	98	122
Number of Deaths	452	380	328	297
Percentage of Autopsies Obtained	18.8	34	29.8	41
Percentage of Autopsies Obtained on				
Medical Cases	14.4	35	33.1	42.1
Surgical Cases	31.8	33	16.5	40.0

During the scholastic year, groups of the second and third year medical students are present at the autopsies, at which time a demonstration of the gross morbid findings is given. Usually within a week the students who were present at the autopsy assemble again and the microscopic pathology is demonstrated to them from the sections, with the aid of an Edinger apparatus.

Table of Pathological Conditions

Alimentary System

Intestines: Intussusception 1
Ulcer
Gastric 1
Duodenal 1
Perforated duodenal 1
Appendicitis—acute 4

Alimentary System

Hernias: Diaphragmatic 1
Femoral 1
Inguinal 1

Liver

Cirrhosis 2
Cirrhosis with carcinoma 2

Alimentary System
- Cholecystitis, acute 1
- Cholelithiasis 3

Pancreas
- Acute interstitial pancreatitis 1
- Acute pancreatitis 1
- Hyalinization of Islands of Langerhans 1

Peritoneum
- Acute peritonitis (Pneumococcus IV) 1
- Rheumatic peritonitis 1

Retroperitoneal Tissue
- Hemorrhage 1
- Perinephritic abscess (Staphylococcus aureus) 1

Pharynx
- Abscess—retropharyngeal 1

Cardio-vascular System

Arteries: Aneurysm
- Abdominal aorta 1
- Innominate artery 1
- Occlusion coronary artery 5
- Thrombosis
  - Coronary 2
  - Iliac 1
  - Mesenteric 1
  - Renal 1

Heart
- Endocarditis: Acute (Staphylococcus aureus) 2
  - Subacute (Non-hemolytic Streptococcus) 4
  - Chronic mural 1
  - Rheumatic 6
- Chronic cardiac valvular disease 7

Pericardium
- Adherent pericardium 2
- Pericarditis
  - Acute fibrinous 1
  - Tuberculous 1

Ductless Glands
- Adrenals: Addison's disease 1

Blood and Bone Marrow
- Pernicious anemia 1
- Chronic myeloid leukemia 1

Lymph Glands
- Hodgkin's disease 2
- Chronic lymphatic leukemia 1

Brain, Spinal Cord and Cerebro-Spinal Meninges
- Hemorrhage into cerebrum 1
- Hydrocephalus, obstructive 1
- Meningitis: Suppurative 1
  - Pneumococcus IV 1
- Poliomyelitis, acute 1

Bones
- Osteomyelitis, acute suppurative:
  - Femur 1
  - Tibia 1
  - Vertebra 1

Reproductive System
- Uterus: Acute endometritis 1
- Mammary gland: Abscess (Hemolytic Streptococcus) 1

Respiratory System

Lungs
- Pneumonia, lobular (Organism undetermined) 7
- (Non-hemolytic streptococcus) 1
- Pneumonia, lobar: Type I 1
  - " II 1
  - " III 2
  - " VI 1
- Undetermined 2

Pleura
- Rheumatic pleurisy 1
- Suppurative pleurisy 2

Sense Organs

Organs of Hearing
- Otitis media, acute 4

Tegumentary System
- Pellagra 1

Urinary System
- Kidneys
- Nephritis: Arteriosclerotic atrophy 3
  - Chronic diffuse 1
  - Glomerulonephritis 5
  - Embolic Glomerulonephritis 3
- Nephrolithiasis 1
- Pyelonephritis 1
- Pyonephrosis 2

Congenital Malformations
- Atresia of esophagus 1
- Diverticulum of trachea 1
- Cleft palate 1

Local Injuries
- Fractures: Skull 1

Disturbances of Metabolism
- Diabetes mellitus 5

Diseases due to Micro-organisms

Septicaemia
- Staphylococcus aureus 5
- Hemolytic Streptococcus 2

Syphilis
- Syphilitic aortitis 8
- Syphilis of vertebra 1

Tuberculosis
- Acute generalized miliary 3
- Chronic pulmonary 2
- Tuberculosis meningitis 2

Neoplasms

Carcinomata
- Bladder, urinary 1
- Gall Bladder 2

Neoplasms

- Breast 4
- Choroid plexus 1
- Liver (primary) 2
- Lung (primary) 1
- Pancreas 1
- Sigmoid 1
- Stomach 5
- Tongue 1
- Uterus—cervix 3
- Myeloma—multiple, lymphoid 1

Papilloma
- Ileum 1

Sarcoma
- Melanotic (chest wall) 1
- Pleura 1

BACTERIOLOGICAL LABORATORY

The following compilation represents the amount of work carried out in the Bacteriological Laboratory from January 1, 1922 to December 31, 1922:

Agglutination Test, Patient's Serum	150
Blood Groupings	425
Cultures:	
Blood	932
Throat	1,400
Miscellaneous	1,800
Milk Specimens for Bacterial Count	238
Smears: for	
Gonococcus and other Organisms	1,000
Sputum: for	
Pneumococcus Type	300
Culture	50
Stool: for	
Culture	130
Urine: for	
Culture	200
Vaccines	30
Guinea Pigs inoculated for Tubercle Bacilli	96
Wassermann Tests	7,314
	14,065

Jas. W. Jobling,

Director of Pathological Service.

REPORT OF THE DIRECTOR OF DENTAL SERVICE

December 31, 1922

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—It gives me pleasure to submit the following report covering the activities of the Dental Service for the year of 1922.

The X-Ray Department through closer cooperation with the Diagnostic Clinic has been able to assist in clearing up oral infection in a large number of cases.

Lectures on Tooth Development and Oral Hygiene have been given to the Training School Nurses and the system of semi-annual dental examination and prophylactic treatment for the nurses is working out satisfactorily.

A new cabinet for oral surgery instruments has been placed in the clinic and a compressed air outfit is now being installed for the use of both oral surgeons and dental operators. This unit will fill a long felt want by making it possible to use both warm air and spray bottles.

The increasing demand upon the time of our dental hygienists has made it seem advisable to add to our force and in December a third hygienist was engaged which will enable us to cover this field more thoroughly.

Some changes in the personnel of the Dental Staff have been made for the good of the service and we are encouraged by the belief that the coming year will show a still further growth in the efficiency and volume of our work.

The appended statistics refer to the work accomplished by the Dental Service for the year of 1922.

Respectfully submitted,

W. D. Tracy, D.D.S.,

Director

TREATMENTS GIVEN IN DENTAL DEPARTMENT

Hospital Patients

	1922	1921
Oral Surgery	576	410
Operative Dentistry	419	243
Oral Prophylaxis	1,079	1,116
Dental X-Ray		
Patients	619	....
Films	4,871	2,164

Out-Patient Department Patients

Oral Surgery	4,484	3,075
Operative Dentistry	4,746	3,688
Oral Prophylaxis	311	....
Oral Prophylaxis (Nurses)	151	100
Dental X-Ray		
Patients	1,283	....
Films	5,736	2,988

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

December 31, 1922

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the thirtieth annual report of the School of Nursing for the year ending December 31, 1922.

The past year has been an unusually busy one in the School of Nursing, due chiefly to the large number of students enrolled. The most significant event touching the School has been the death of Mr. William Sloane, President of the Board of Managers, whose loss is most keenly felt by the alumnae and students.

Two subjects, Nursing in Mental Diseases, and Hygiene, have been added to the curriculum, as required by the New York State Board of Regents. Arrangements are being made to give the students the required instruction in these subjects. The decision of the Medical Board in again giving us the opportunity for a limited amount of gynecological nursing in the Hospital is more than appreciated by the teaching staff.

Dental Prophylaxis is now being offered to every student at regular intervals in the Dental Clinic. This privilege is of great value in maintaining the general health of the School.

The Commencement Exercises of the Class of 1922 were held on May 11, 1922, in the Madison Avenue Presbyterian Church. The address to the graduating class was delivered by Nicholas Murray Butler, Ph.D., Jur.D., LL.D., D.Litt. President, Columbia University. While our former Director, Anna Caroline Maxwell, was missed from the processional, a thrill of pleasure was felt by the Alumnae and School on seeing her in a place of honor beside the late Mr. Solane, on the platform. The graduating class was greatly pleased to receive their pins from Miss Maxwell.

In view of his subsequent illness and death, Mr. Sloane's speech seemed inspired, so full was it of explanation, courage and hope for the future.

The census of the School is as follows:

Graduating Class, '22

Number at last report	37	
Transferred from 1923	1	
Graduated May 11, 1922		38

Senior Class, '23

Number at last report	39	
Withdrew	1	
Transferred from 1924	3	
Transferred to 1922	1	
Remaining		40

Intermediate Class, '24

Number at last report	61	
Transferred to 1923	3	
Transferred to 1925	3	
Withdrew	4	
Re-entered	1	
Remaining		52

Junior Class, '25
First Section Entered February, 1922

Entered	31	
Withdrew	3	
Transferred from 1924	3	
Remaining		31

Second Section Entered September, 1922
(Present Probation Class)

Entered	39	
Withdrew	1	
Remaining		38

Summary

Student nurses	123
Probationers	38
Total	161

1,230 announcements in response to inquiries concerning the School were sent out in 1922.

Death has removed from our midst Dr. John S. Thacher, formerly on the Medical Attending Staff and Attending Physician to the School of Nursing, who died October 28, 1922.

Mrs. Claude Walker (nee Mabel Orlando Fordham '12) who died in December, 1922.

This year, as formerly, Mr. and Mrs. J. Kennedy Tod are gratefully remembered for the use of the week-end camp at Innis Arden, Sound Beach, Conn.

We also wish to express our gratitude to the friends of the School who provide delightful entertainment for our students with opera and theatre tickets.

May I also express to the Board of Managers my appreciation of the opportunity given me to attend the National Convention of Nurses at Seattle in June, 1922?

During the year, the support and cooperation of the Board of Managers, the School of Nursing Committee, the Attending Staff, the House Staff and the Nursing Staff, have been deeply appreciated.

Respectfully submitted,

Helen Young, R.N.,
Acting Director, School of Nursing.

CLASS OF 1922—SCHOOL OF NURSING

LIST OF GRADUATES

'16 Abercrombie, Susan W.
'22 Adair, Mildred Labaw, B.S.
'20 Adams, Gertrude Lillian
'07 Agaird, Marion Bussill, B.A., now Mrs. Henry H. Baker
'21 Allanach, Mary Elizabeth
'02 Allen, Jessie Anna
'21 Allen, Marjorie
'94 Ambrose, Edith Margaret
'07 Anderburg, Virginia Caroline
'11 Anderson, Dora Martha, now Mrs. Carroll R. Hutchins
'02 Andrews, Stella Mathilda, now Mrs. A. W. Lahey
'14 Ardell, Mary Eleanor, now Mrs. Claiborne Willcox
'14 Armstrong, Marjorie Parker, now Mrs. Quintard Taylor
'10 Armstrong, Rhoda M.
'16 Arthur, Ethel Roxana
'02 Ashe, Elizabeth Haywood
'22 Ashmead, Pauline
'20 Ashmun, Elizabeth
'16 Ashmun, Margaret
'10 Atkins, Lennis Augusta, now Mrs. H. P. Leonard
'20 Austin, Gertrude Susan, now Mrs. C. C. Pavey
'07 Avery, Louise Marion, now Mrs. F. J. Barrett
'20 Ayres, Louise MacLean, now Mrs. Archibald H. Rowan
'14 Baird, Agnes Browning
'22 Baird, Marjorie Darling
'04 †Baker, Margaret Eliza.
'02 Baldwin, Irene Wetmore, now Mrs. J. Berkeley Hunter
'13 Balen, Anna Marie
'20 Banfield, Gertrude Stirling, B.A.
'03 Barnes, Georgia Isabelle
'20 Barnett, I. M., B.A., now Mrs. Athey
'15 Barns, Margaret Virginia, now Mrs. George Rosenbaum
'20 Barrington, Lois Helen, B.S.
'20 Barrows, Priscilla, B.A., now Mrs. Waldo Sheldon
'96 Bates, Mary Georgiana
'05 Battle, Madelon, now Mrs. Mortimer Hancock
'15 Battles, Delia May
'14 Bauer, Anne, now Mrs. Norman M. Dingman
'09 Bauer, Emily Wilhelmina
'22 Bean, Eva Marion, A.B.
'95 Beatty, Araminta Whiteley

†Deceased

'03 †Beatty, Edith Lucy, late Mrs. G. N. Hoffman.
'99 Bebee, Mina Betsy, now Mrs. Sutherland D. Twining
'04 Becker, Anna Oleonda, now Mrs. James W. Jameson
'17 Bedell, Mary Ellison, now Mrs. John J. MacCormack
'20 Belden, Susan White
'06 Bell, Anita, now Mrs. B. F. Peek
'08 Bell, Caroline Wach, now Mrs. Wm. B. Boyd
'11 Bellamy, Ethel May, now Mrs. L. D. Pearsall
'98 Bellinger, Georgia Wadsworth
'08 Benjamin, Ada Frances
'03 Bennett, Leila Richardson
'09 Benson, Ella Elizabeth
'09 Bentley, Bertha, now Mrs. Edward Cook
'19 Berry, Adelaide B.
'02 Bewley, Margaret Anne, now Mrs. C. Irving Fisher
'01 Biglow, Glenne Lindsey
'18 Bishop, Mary, now Mrs. John Peabody
'07 Bixby, Grace Vivian, now Mrs. Harry Brick Justice
'22 Black, Dorothy May
'12 Blaine, Lelia Rebecca, B.A.
'94 Blanchard, M. Sydnie, now Mrs. Gosse
'19 Bliss, Alice Wood, now Mrs. B. P. Smith
'22 Bliss, Carolyn Hervey, B.S.
'07 Boise, Margaret Galt
'15 Bongard, Ella Mae, now Mrs. Wilbur Scott
'05 Bonnell, Elsie Harper, now Mrs. John C. L'Hommedieu
'97 †Bonner, Jeanette Grace, late Mrs. Frederick Schoonmaker
'07 Bonnett, Marie Therese, now Mrs. Albert G. Anderson
'08 Boulter, Mary Olive
'08 Boutwell, Alice Bradford, B.A., now Mrs. George N. Pease
'15 Bracket, Elizabeth Rock
'06 Branch, Lucy Morton, now Mrs. John Street Cator
'14 Brandis, Johanna
'19 Branham, Juliet Capers, B.A.
'21 Breadon, Grace, B.S.
'12 Breckon, Edithe Mae
'19 Bridges, Margaret Dixon, B.A., now Mrs. A. F. Blakeslee
'18 Brill, Ruth Oakley, now Mrs. Milton W. Rosenthal

'06 Brockway, Emma Holmes, now Mrs. M. B. Friedlander
'15 Brown, Bessie Church
'07 Brown, Dorothy, now Mrs. Frederick Corning Knote
'06 Brown, Esther Allison
'98 Brown, Florence Isabel, now Mrs. Hamilton Byers
'12 Brown, Margaret Rutherford
'97 Brown, Mary Magoun
'16 Bruce, Barbour Elizabeth
'16 Bullard, Winifred W.
'09†Bulmer, Elizabeth Ethel Gertrude, late Mrs. Wm. B. Boyd.
'16 Buntzen, Agnes Elizabeth
'07 Burbridge, Alice Eaton, now Mrs. Rudolph Schumacher
'16 Burgess, Marjorie McCoy
'94†Burtis, Harriet Eliza.
'21 Burton, Elizabeth Ashley, B.A.
'11 Butler, Meta
'17 Byron, Marie Catharine
'06 Cadenhead, Margaret Jean
'97 Cadmus, Nancy Elizabeth
'07†Cady, Frances Sibyl, late Mrs. Robert L. Hutton
'05 Cahoone, Helen May, now Mrs. Wm. J. Chapman
'16 Calhoun, Sara Ellis
'98 Cameron, Grace Irving
'20 Campbell, Anna May, B. A. now Mrs. K. F. Duncan
'19 Campbell, Agnes Read
'19 Campbell, Catharine May, now Mrs. R. E. Painchand
'07 Campbell, Edith
'19 Campbell, Margaret Stuart
'19 Carlson, Ruby Fannie
'94 Carpenter, Frances Ward
'07 Carr-Harris, Silla Marguerite
'12 Carter, Bessie May, now Mrs. John T. Harris
'22 Carter, Laura Hoe, B.S.
'95 Case, Rena Adella, now Mrs. Fowler
'97 Chamberlain, Amy Aims, now Mrs. Jas. H. McGuinness
'20 Chapman, Elizabeth, B.A., now Mrs. F. B. Bjornlund
'97 Chisholm, Mary Winifred, now Mrs. Geo. H. Needler
'98 Christie, Janet Banford
'02 Clapp, Edith Jane L.
'12 Clark, Gertrude Emma, now Mrs. Armand Jean Celhay
'18 Clark, Helen Seelye, now Mrs. Frank L. Meleney
'18 Clark, Louise M.
'99 Clark, Ruth Gardener

† Deceased

'07 Clarke, Emma DeVeber
'02 Class, Alice Brown, now Mrs. Wm. W. Conley
'98 Clatworthy, Emily
'99†Clausen, Jessie Leonard, B.A.
'99 Claxton, Helen Katherine
'04 Cleland, Jean
'10 Cleland, Mary
'06 Cobb, Clara Batty, now Mrs. J. V. Rittenhouse
'07 Coddington, Florence Marguerite, now Mrs. Wm. S. Pettit
'13 Coffey, Ada Boone
'97†Collester, Georgiana Scranton late Mrs. Johnston
'03 Comstock, Frances Cordelia, now Mrs. H. R. Brown
'15 Conover, Marjorie Elsie
'20 Conrad, Margaret Elizabeth, B.A.
'10 Conroy, Rebecca Luella, now Mrs. Eugene F. Russell
'22 Conway, Edna White, B.S.
'16 Cooke, Helen Douglass
'09 Cooke, Susan Gansevoort, now Mrs. Alfred Elliot Hitchner
'07 Cooley, Carrie Starr
'14†Coons, Laura Wood
'20 Cooper, Margaret, B.A., now Mrs. Henry Williams Dwight
'22 Cooper, Zoila Mary
'08 Copeland, Effie Maude Lee
'15 Corwin, Helen Avis
'99 Coull, Ida Elizabeth
'12 Coulson, Ivy May, now Mrs. Chester A. Adee
'08†Courtright, Louise Neff, late Mrs. Frank D. Fearman.
'97 Cowdrey, Charlotte, now Mrs. S. A. Brown
'09 Cowell, Alice Marie Levan, now Mrs. W. B. Robinson
'05 Crawford, Eleanor Josephine, now Mrs. Lea M. Robinson
15 Crawford, Statira
'05 Crowder, Cora Emily, now Mrs. C. M. Barnett
'04 Cruise, Margaret Allan, now Mrs. Chas. C. Seawall
'02 Culgin, Anna Jane
'15 Culver, Elizabeth Maud
'02 Cunningham, Helen Bridges
'18 Curry, Gladys
'20 Curtis, Elizabeth
'13 Curtis, Helene Burnette, now Mrs. James Kiel
'05 Daniel, Elizabeth Morton
'19 Daniel, Mary King, B.S.
'06 Danner, Katherine Mary
'04 Darling, Ethel Marie, B.A.

'21 Davenport, Dorothy Darleane B.S.
'09 Davey, Lillian May, now Mrs. John H. Braine
'18 Davidson, Alice Justine
'97 †Davidson, Anna Adelia
'15 Davies, Mabel
'06 †Davis, Gertrude Ethel, late Mrs. Frank Cowell.
'13 Davis, Jessie Katherine
'11 Davis, Mary Lane, now Mrs. Alexander Raymond Stevens
'94 Davis, Sara Keyes.
'04 Davis, Sylvia Hartston, now Sister Mary Sylvia
'99 Davison, Elizabeth Thompson
'19 Day, Charlotte Seymour
'14 Dean, Ruth Tisdale
'21 Deans, Mary Elizabeth, now Mrs. J. T. Howell
'99 DeBard, Harriet Davis
'17 DeBaum, Elizabeth Hogenkamp, now Mrs. Earl Raymond Pike
'09 Decker, Bessie Adelaide, now Mrs. Philip Bernard Philipp
'18 DeGraff, Eleanor Maitland, now Mrs. Frank C. Carr
'10 De Iesi, Pauline Mazurie, now Mrs. John Allison Lockwood
'98 Deinstadt, Annie Maud, now Mrs. Walter J. Wellington
'22 Deitrick, Ethel, B.A.
'20 Deming, Dorothy, A.B.
'05 Deming, Helen Louise, now Mrs. John S. Martino
'14 De Ronde, Ethel
'12 Dickinson, Anna Lois, B.A., now Mrs. Jos. B. Jamieson, Jr.
'17 Donnellan, Claire Julia
'17 †Doolittle, Edith Irene, late Mrs. Clarence Thomas.
'20 Dorman, Florence Anne, now Mrs. R. C. Riley
'17 Douglas, Lillian Agnes
'08 Drake, Gertrude Woodruff, now Mrs. John Herbert Ballantine
'10 Dravo, Marie Frances, now Mrs. Robert K. Aiken
'17 Dresser, Marie
'19 Duhl, Gertrude S., now Mrs. Everett Dominic
'14 Duncan, Grace Flint, now Mrs. Roscoe Ender
'09 Duncan, Sarah Frances, now Mrs. George del Toro
'13 Dunlap, Harriet Pence
'99 Dunning, Charlotte Estelle
'14 Durham, Jane Marion

†Deceased

'03 Durston, Elizabeth Hyde, now Mrs. William Churchill
'18 Easton, Blanche Stewart, now Mrs. J. W. Beach
'11 Eddy, Ruth Margaret
'06 Eden, Sibyl Constance
'19 Edwards, Frances Alexandra, now Mrs. W. G. Masson
'21 Eliot, Margaret
'11 †Ellis, Charlotte Emma.
'12 Emery, Ruby Hannah, now Mrs. R. Wright
'04 English, Augusta Hobart
'20 Estey, Nellie Louise
'12 Evans, Madeline
'21 Faires, Lois, now Mrs. O. C. Williamson
'20 Fargo, Frances Gould, B.A., now Mrs. J. H. Keith
'02 Farmer, Rowena, now Mrs. Oscar M. Schloss
'05 Faure, Adele Louise
'96 Fehrmann, Elizabeth
'10 Fellows, Emily Louise
'17 Fenner, Elizabeth Harvey
'98 Fergusson, Jessie Mackellar
'11 Fernald, Marion Rebecca, now Mrs. Arthur Bristol
'03 Field, Alice Gertrude
17 Fillmore, Edithe Millard
'06 Findlay, Agnes
'05 Findlayson, Edith Belle
'22 Fish, Janet
'18 Fisher, Margaret Louise, now Mrs. George Lem Brown
'17 Fitzsimmons, Ruth Lang
'97 Fletcher, Anna Beatrice
'17 Fletcher, Dorothy Taylor, now Mrs. Raymond M. Bristol
'16 Floyd, Helen LeRoy
'99 Fobes, Louise Mitchell
'06 Folsom, Blanche Eleanor
'10 Folsom, Ruth Brown
'14 Foote, Louise Caroline, now Mrs. De Ronde
'12 †Fordham, Mabel Olando, late Mrs. Claude Walker.
'04 Forrest, Catherine Munroe
'16 Fortuine, Florence Esther
'15 Foster, Anne Stancliffe, now Mrs. Alfred Greenough
'21 Fowler, Alfreda Mary, now Mrs. E. W. Clarke
'20 Freeman, Marjorie Floyd, now Mrs. E. B. Heck
'02 French, Cherrie Morton, now Mrs. James B. Crane
'07 French, Constance Braine, now Mrs. John R. Herrick
'05 Frey, Carrie Giddings

'14 Frost, Elizabeth Sterling
'05 Fuller, Clara Keyes, now Mrs. Julius R. Rogers
'04 Fuller, Ethel Irene
'04 Gardiner, Edith Virginia
'16 Gaut, Iris Mae
'10 Geil, Lula
'20 George, Amelia Collins
'16 George, Christina
'96 Gerow, Charlotte Emma, now Mrs. F. Irving
'20 Gibson, Clarissa Frances, B.A.
'94 Gibson, Harriet Beatrice
'03 Giddings, Jessie Marion, now Mrs. Stanley B. Thomas
'98 Gilfillan, Mary
'12 Gillean, Hazel Frances, now Mrs. C. Austin Bell
'18 Gillespie, Helen, now Mrs. Jerome P. Cowan
'21 Gilliam, Dorothy Pillot
'07 Gillis, Margaret
'17 Glen, Cora Howell
'17 Goheen, Frances Anna, B.A., now Mrs. Gordon W. Avison
'12 Goldsmith, Ethel Mildred, now Mrs. Harold Frazer Blake
'19 Goodearle, Gretta Isabel
'96 Goodrich, Beatrice Landon, now Mrs. Merle F. Murphy
'13 Goodrich, Kate Elizabeth, now Mrs. Herbert Lowery
'19 Gordon, Elizabeth Townsend
'09 Gould, Elspeth Anna
'14 Gould, Myrtle Rebecca, now Mrs. Robert Harry Haff
'05 Goulden, Edith Maria
'14 Graham, Florence Annie, now Mrs. John W. Weber
'01 Granger, Edith
'01 Grant, Florence Mary, now Mrs. Gorton Allen
'10 Grant, Georgiana H. Gordon
'94 Grant, Janet Gordon
'08 Grant, Jessie Wilson, now Mrs. Wyse
'96 Grant, Julia Christina, now Mrs. James L. Lawson
'02 Graves, Augusta Angeline
'19 Green, Gwendolyne Ida, now Mrs. W. L. Broun
'21 Green, Margaret Winchester, now Mrs. R. T. B. Todd
'05 Green, Mary Holmes, now Mrs. Allen T. Gay
'01 Greenwood, Katherine, now Mrs. M. J. K. Reilly
'11 Griffith, Rose Erin
'22 Griggs, Mrs. Ruth Weldon

†Deceased

'03 Groht, Josephine Adelia, now Mrs. Theodore Wood Cady
'95 Grote, Anna, now Mrs. J. Colditz
'04 Guion, Mary Wood, now Mrs. S. Donald Newton
'05 Gunn, Jean Isabel
'15 Hackett, Myra Ross, now Mrs. Louis Pollard
'18 Haff, Iva May
'11 Haliburton, Suzanne
'19 Hall, Marion
'16 Hall, Virginia Derr, now Mrs. Seibert Pearson
'11 Halsey, Lyllis, now Mrs. Oliver Y. Leonard
'10 Halsted, Alice, now Mrs. A. J. Longley
'97 †Hamilton, Margaret Sutherland
'07 Hannan, Julia Gertrude, now Mrs. Lyle Samuel
'17 Hannan, Sylvia May
'19 Harding, Helen Beal
'19 Harrell, Virginia
'01 Hartwell, Anne Louise
'02 Hastings, Emily Belle, now Mrs. Edwin Bebee
'97 Hatton, Agnes Elizabeth, now Mrs. Harry B. Higginbotham
'01 Haughtwout, Alice Britton, now Mrs. Preston C. West
'08 †Hayman, Jean Georgiana.
'15 Heath, Miriam Ruxton, now Mrs. William B. MacDermott
'02 Hebblewhite, Anne
'21 Hedges, Leila, now Mrs. E. H. Dennen
'07 Hegan, Edith Tilly, now Mrs. B. Stead
'13 Henley, Elizabeth Whipple, now Mrs. Wilfred Truman Shaver
'99 Hesselburg, Laura Antoinette
'04 Hesseltine, Marion Elizabeth
'04 Hicks, Julia Carolyn
'95 Hildrup, Josephine Wheeler, M.D.
'13 Hillyer, Elsie, now Mrs. Herbert Vermilye
'22 Hitchcock, Margaret Fiske, A.B.
'16 Hobson, Eleanor Whiteside, now Mrs. George Mackenzie
'22 Hoffman, Mary Caroline, A.B.
'99 †Hoffman, Rose, late Mrs. Edwin Lobenstein.
'20 Holden, Edith Jane
'19 Hopkins, Elsie Bertha, now Mrs. McChesney
'16 Hopson, Myra Haxton
'10 Houlder, Martha Stromer
'14 Hovey, Ruth, now Mrs. Benjamin R. Allison

'11 Howes, Helen Carol
'12 Howland, Mary Bartlett
'22 Hoxie, Dorothy Ellen, B.S.
'96 Hughes, Emmeline Black
'13 Hughes, Sarah Helena, B.A.
'20 Hummler, Gertrude, now Mrs. R. E. Hedges
'18 Huntington, Frances, now Mrs. Louis Le Bouvier
'20 Hutchinson, Margaret, B.S.
'98 Hyde, Laura A., now Mrs. Clarence M. Gihon
'94 Iliff, Ida Gertrude
'18 Ingalls, Laura Houghtaling
'14 Ivey, Pauline Amelia, now Mrs. David Robertson
'18 Jackson, Cordelia
'18 Jackson, Helen, now Mrs. Collins
'18 Jameson, Elsie Villette
'99 Jayne, Alice, now Mrs. Edward Montgomery
'19 Jenkins, Anna Kilgore, now Mrs. E. Glumoz
'18 Jessen, Marie Elizabeth
'14 Johnson, Clarissa Ordway, now Mrs. S. W. Sutherland
'12 Johnson, Frances Lewis, now Mrs. Bledsoe
'11†Johnson, Mary Anna.
'14 Johnson, Natalie Allien
'22 Johnston, Mrs. Claire Maude
'19 Jones, Inez Jennie, B.A., now Mrs. Benjamin M. Johnson
'96 Jones, Lottie Searle, now Mrs. Bernard J. Richardson
'07 Jones, Martha Hunter, now Mrs. M. H. Anderson
'11 Jordan, Alice Maud
'21 Jordan, Helene B., B.A.
'02 Joy, Edith M., now Mrs. C. W. Field
'22 Judson, Leila May
'17 Justus, Una Irene
'20 Kaltenbach, Alice Winifred, B.A.
'12 Kay, Muriel, now Mrs. A. H. Ross
'07 Kelley, Emma Roswell, now Mrs. Richard Pigeon
'05 Kelley, Helen Marie Isabel
'17 Kendall, Helen McCain, B.A.
'19 Kennedy, Anna MacPherson
'17 Kernan, Hannah D., now Mrs. Ralph Chatillon
'13 Kerr, Katherine, B.A.
'02 Kershaw, Alice Henrietta, now Mrs. C. David Fowler
'20 Key, Katherine Voorhees, A.B., now Mrs. Louis B. Baldwin
'94 Kilpatrick, Gertrude Evelyn, now Mrs. A. W. Trotter

†Deceased

'17 King, Rachel, now Mrs. E. F. Martin
'10 Kingstone, Mary Augusta
'18 Kinne, Margaret
'07 Kirkby, Olive Holwell
'05 Kjeldsen, Laura
'16 Knapp, Winifred Hunt, now Mrs. Percival Roy Allen
'12 Knox, Dorothy Catherine, now Mrs. Walemar Christensen
'95 Kuroski, Emma Anna
'01 Laidlaw, Helen Erskin, now Mrs. Henry J. Martin
'13 Lambert, Ruth Elizabeth
'05 Lamson, Martha
'94 Larken, Louise, now Mrs. David Bovaird, Jr.
'98†Latham, Annie Paton.
'13 Latimer, Helen Fletcher
'19 Latting, Helen Leslie
'10 Laubach, Amy Catherine, now Mrs. Benjamin L. Johnson
'18 Law, Dorothy, B.A., now Mrs. R. E. Pippin
'03 Lawless, Viva Emily, now Mrs. Albert Oldroyd
'12 Leavens, Edith Anning
'10 L'Ecluse, Bessie Sophia, now Mrs. Sheppard R. Saxton
'05 Lee, Alice Smith, now Mrs. H. Thomas Ryland
'20 Lee, Eleanor, A.B.
'18 Lee, Emily H., now Mrs. Randolph West
'19 Leitch, Norma Patton, B.A.
'94 Leonard, Annie Elliott, now Mrs. Collery
'13 Leonard, Anna Laurana
'08 Lewis, Margery Jerauld
'16 Lewis, Virginia Nelson, now Mrs. John Wm. Bishop, Jr.
'21 Lightbody, Sarah Jane
'11 Lightbound, Gertrude
'06 Liles, Alice Jane
'21 Lind, Margaret Osbourne
'18 Linderman, Helen, now Mrs. Nestor Docteur
'20 Lindsay, Lillie Arndt, B.A.
'01 Livermore, Harriette
'09 Locke, Helen Glen Rae
'17 Love, Eleanor Sydney, now Mrs. Frederick Hughes Scott
'21 Low, Mary Langdon
'05 Ludlam, Marie Hoffman
'17 Lumbers, Gladys, now Mrs. George E. Mara
'99 Lund, Astrid Englsted, now Mrs. Oscar W. Erdal
'08 Lyon, Charity Wilson
'19 McAndrews, Helen Laureda

'11 McBean, Mary Helena, now Mrs. Edward Evans
'15 McClive, Elsie
'08 McClive, Mary Isabel
'11 McClung, Anabel Winifred, now Mrs. Anthony C. Freeman
'09 McClung, Edith Murray, now Mrs. John LeRoy Sawyer
'98†McClure, Martha.
'19 McCreery, Mary McKay
'22 McCurdie, Margaret Hodgson
'94†McDade, Alvina.
'16 MacEvoy, Margaret Helen, now Mrs. Wm. C. Woolsey
'12 McGoodwin, Mary J. L., now Mrs. Stuart Adams Hamilton
'14 McIlwraith, Agnes Evelyn
'01 McKean, Alberta Maude, now Mrs. John Curry
'05 McKnight, Eliza
'09 McLean, Mary Henrietta
'95 MacArthur, Harriet Frances
'13 MacClelland, Ruth Jane, now Mrs. Wm. Forrest Lee
'13 MacDonald, Hilda Havergal
'16 MacDonald, Sara Elizabeth, now Mrs. Raymond M. Holmes
'09 MacKay, Agnes Logan
'20 MacKenzie, Elizabeth Jackson, B.A.
'06 Mackie, Helen May
'16 Maclay, Edith Elizabeth, now Mrs. G. L. Trowbridge
'03 MacLellan, Alice Hortense
'17 Maas, Serena, now Mrs. John Howard McCoy
'06 Mahan, Charlotte, now Mrs. W. D. Hazard
'05 Malcolmson, Alice Louise
'20 Malloch, Rita Stuart
'17 Mangounie, Azniv Eunice, now Mrs. Artakey E. Bedigian
'12 Mann, Emily Hooker, now Mrs. Lesley W. Gillette
'13 Marks, Jessie Mabel
'08 Marsh, Louise Marie
'94 Martin, Josephine Cordelia
'20 Martin, Helen Ruth, B.A., now Mrs. M. J. Sherman
'15 Martin, Martha, now Mrs. Wm. Low Cooke
'12 Marx, Helen Margaret, now Mrs. C. M. Haase
'02 Mason, Kathro Montague
'22 Mather, Ana Isabella, B.S.
'11 Matthew, Edith Margaret, now Mrs. Frederick C. Westcott
'15 Matthew, Lucy C.
†Deceased

'17 Mauger, Blanche, now Mrs. Edgar Russell Wyatt
'22 May, Marion
'07 Maynard, Agnes Evangeline
'07 Mecabe, Elizabeth, now Mrs. George H. Lathrop
'13 Meeker, Grace Anista, now Mrs. Vernon W. Crosby
'06 Meiklejohn, Harriet Tremaine
'12 Meiklejohn, Naomi Frances
'17 Meixell, Edith Marguerite, now Mrs. Ernest Miller Mead
'21 Meixell, Helen Virginia
'01 Melville, Mary Collins, now Mrs. Alexander J. MacIver
'13 Mercer, Violetta Carroll, now Mrs. William Berry Marbury
'08 Merrill, Lillian, now Mrs. John Harold Knapp
'09 Merritt, Louise Stephenna, now Mrs. J. L. Greiser
'97 Mewhort, Jessie Wilson, now Mrs. Benjamin H. Gray
'20 Meyers, Louise Borhek, B.A. now Mrs. L. B. Jones
'08 Meyers, Nellie, now Mrs. Harry D. Spangenberg
'20 Millar, Norma Edna
'15 Millar, Robena Monica
'11 Miller, Elizabeth Vincent
'11 Miller, Florence Isabel, now Mrs. Gerald B. Shibley
'22 Miller, Lucile Maud
'19 Miller, Olive Emina, now Mrs. R. B. Montgomery
'17 Millward, Myrtle Muriel
'20 Milnor, Edith A., now Mrs. D. H. Swengel
'14 Milroy, Olive
'13 Minnes, Ethel Georgene, now Mrs. John K. Robertson
'17 Mitchell, Eda Isabel
'08 Mitchell, Mary
'07 Monell, Mary Elizabeth, now Mrs. Al in Walter Baird
'19 Montgomery, Frances Cecelia, B.A.
'13 Moon, Ethel Loper, now Mrs. Arnold W. MacKinnon
'04 Mooney, Katherine Clark, now Mrs. W. P. Williams
'99 Moore, Grace Elrida, now Mrs. Jacob L. Potter
'99 Moore, Stella, now Mrs. James W. Thayer
'97 Morley, Rye, now Mrs. Frank W. Kinsey
'20 Morris, Caroline Elizabeth, B. A.
'13 Morrison, Georgia Alberta
'04 Mounce, Sara Belle

'10 Mowat, Alice Barbara, now Mrs. George L. McCrae
'11 Muller, Rose
'09 Munck, Laura Charlotte
'12 Mundie, Jessie, now Mrs. William MacDonald
'16 Murphy, Malinda M.
'08 Murray, Annie Elizabeth
'10 Mussen, Ethel I.
'18 Myers, Alva Harrison, now Mrs. H. C. Macon
'07 †Myers, Mary Canfield, late Mrs. Frank E. Rockwell.
'20 Nason, Helen Jeanette Mason
'14 Neales, Margaret Lester, now Mrs. James Shrivers
'06 Nelson, Cora
'14 Nethercut, Ruth Bell, B.A., now Mrs. William R. Rogers
'22 Newell, Alice Elizabeth, B.A.
'98 Newman, Inez Avery
'97 Nichols, Kathleen DePuy, now Mrs. Richard K. Southgate
'14 Niven, Helen Campbell
'20 Norcross, Helen Marguerite
'21 Northey, Ida Caroline
'10 Norton, Martha May, B.A., now Mrs. Azro Karl Skinner
'05 Nye, Winifred Louise, now Mrs. Royal S. Haynes
'96 †Odell, A. Gertrude.
'16 Oldham, Frances Fielding
'97 Oliver, Jennie Rutherford
'09 †O'Neil, Claudia Marie, late Mrs. Walter Oliver.
'11 O'Neil, Frances, now Mrs. George Berpau
'22 Orbison, Laura
'15 Orbison, Lillian Valentine, now Mrs. David Von Strein
'19 Osborne, Margaret Pennington
'20 Ossman, Ruth Margaret
'18 Osteen, Moneta
'05 Overton, Grace Elting, now Mrs. Alfred J. Brown
'14 Owen, Florence Belle, now Mrs. Wm. H. Calderwood
'18 Parkhurst, Dorothy
'10 Parkins, Mildred Florence
'14 Parr, Dorothy Waller, now Mrs. Gilbert W. Rolston
'94 †Parsons, Jennie L.
'01 Patterson, Elsie Thayer
'21 Patton, Augusta, B.A.
'08 Patton, Ethel Dorothy, now Mrs. George A. H. Davies
'20 Paul, Mary Russell
'17 Payne, Dorothy Eastman

†Deceased

'14 Peacock, Susan Chapman, now Mrs. Harry H. Varner
'99 Pearce, Etha Etta
'95 Pearsall, Sarah Fedelia, now Mrs. Harry D. Curtis
'15 Penfield, Theodora Crawford, now Mrs. Wilson C. Price
'12 Penland, Anne
'19 Perkins, Emilie Munson, B.A.
'95 Perrigo, Alice May, now Mrs. Ralph Hayhurst
'18 Peterson, Florence Marie, B.A., now Mrs. James Zagst
'17 Pettee, Catherine Adele
'08 Phillips, Elizabeth Margaret
'22 Phillips, Mrs. Ruth Haas
'09 Pierson, Ann Elizabeth, now Mrs. Warren Earle Cox
'95 Pierson, Helen Garthwaite, now Mrs. Ebenezer Bull, Jr.
'19 Pillsbury, Mary Elizabeth, B.S.
'15 Pinney, Retta L.
'16 Piper, Anne S.
'09 Pitcher, Bessie Kingsbury
'17 Plastow, Anna Sarah, now Mrs. Justus H. Bower
'22 Pomeroy, Harriet Howard
'94 Pope, Amy Elizabeth
'13 Posey, Elinor, now Mrs. William Bradford Ewing
'09 Powell, Helen Clarissa
'16 Prechtl, Genevieve Veronika
'22 Preston, Madeleine
'16 Price, Emily Augusta
'03 †Prime, Ruth Havens.
'03 Pritchett, Conyers, now Mrs. Lafayette B. Hedge
'22 Purcell, Margaret McLaren, now Mrs. E. C. Jenik
'12 Purvis, Mildred Marot, now Mrs. Ellinwood A. Frost
'18 Purvis, Winifred Tamar, now Mrs. H. W. Clark
'22 Randolph, Agnes Dillon, B.S.
'96 Read, Ethel May, now Mrs. C. C. Bennett
'21 Reddish, Louise Frances, B.A.
'16 Reeves, Nell, now Mrs. Ezra Thomas Mann
'16 Reimann, Florence Augusta
'22 Rexford, Eva Louise
'06 Richards, Laura
'13 Rignel, Jennie Isabel, now Mrs. Fordyce B. St. John
'96 Rippard, Kate Linden, now Mrs. Ralph W. Sharer
'16 †Roberts, Amabel Scharff, B.A..
'96 Robertson, Joan, now Mrs. Winthrop Daniels
'07 Robinson, Margaret Patricia

'14 Robson, Emilie Gesner
'14 Rolfe, Frances Wilhelmina, now Mrs. Perry R. McCrae
'20 Rood, Dorothy, A.B.
'94 Rose, Julia Baillie, now Mrs. F. Harris Shipman
'97 Rose, Constance Baillie, now Mrs. Baillie Ripley
'17 Rose, Vera Marion, B.A.
'18 Ross, Marjorie, now Mrs. Chas. William Arnold, Jr.
'97 Russell, Elizabeth
'98 Ryder, Lucy Fidelia
'07 Ryder, Marjorie Hope, now Mrs. Charles D. Child
'09 Rylands, Bessie Walker, now Mrs. Arthur I. Platt
'94 Salling, Camilla
'17 Savage, Eleanor McKowan
'96 Savage, Lillas Fraser, now Mrs. William VanKirk
'20 Scarlett, Mary, B.A., now Mrs. C. M. Wambaugh
'99 Schioler, Margrethe, now Mrs. Hans Koch
'20 Schurman, Helen, now Mrs. John Magruder
'12 Scoble, Catharine Isabel
'21 Scott, Ada Jean
'14 Scott, Frances May
'05 Scott, Hannah Pacific, now Mrs. James E. Dillon
'14 Scott, Katherine, now Mrs. James Franklin Adams
'98 Seaborne, Alice de Forest, now Mrs. Benjamin Bayley
'18 Seeholzer, Clara Magdalene
'18 Seifert, Helen B.
'15 Shanks, Marion Catherine M., now Mrs. James Auld Austin
'13 Shelley, Louise Chilton
'13 Sherman, Nellie Frances, now Mrs. Henry D. Eaton
'05 Sherrill, Charlotte Foote, now Mrs. John D. Kernan, Jr.
'97 Shetky, Merica P., now Mrs. Coon
'11 Shuford, Agnes Mercer
'96 Sill, Helen
'19 Simon, Charlotte Murdoch
'95 Simpson, Alexandrina
'19 Simpson, Anne Lenore
'09 Simpson, Nellie Ruth
'03 Skiff, Marion Love
'15 Sleicher, Ethel Marguerite, now Mrs. H. M. Gallagher
18 Smiley, Helen Gertrude, now Mrs. Theo. Foster Comstock
'15 Smith, Alice Orme, B.A.
'19 Smith, Anne, now Mrs. G. S. Harris
'22 Smith, Beulah Jean
'21 Smith, Caroline Ruth, B.S.
'13 Smith, Ednah Childs
'13 Smith, Eleanor Doty, now Mrs. William S. Owen
'01 Smith, Gertrude Reid
'19 Smith, Gladys Beatrice
'12 Smith, Gwendolen Conant, now Mrs. John M. Hanford
'20 Smith, Julia, B.A., now Mrs. Herman Dierks
'15 Smith, Lucy Mary
'06 Smith, Lydia Vernon, now Mrs. Harold Bentley Boyd
'19 Smith, Margery Kittoe, now Mrs. Peter Carter Speers
'11 Snare, Helen Jeanette, now Mrs. Frederick A. Stanwood
'19 Snedecor, Florence Tyson, now Mrs. A. E. Muller
'20 Spencer, Gladys Mary, A.B.
'99 Spencer, Katherine Bunce
'96 Spencer, Sophie Edwards, now Mrs. Donald M. Cammann
'17 Stark, Gladys Lisle
'97 Stebbins, Grace, now Sister Grace
'21 Steele, Agnes Margaret
'22 Steiner, Cleo Marie
'98 Stephanova, Katherine D., now Mrs. Gregory W. Tsilka
'19 Sterne, Bessie Whisnant, now Mrs. Frank A. Augsbury
'06 Stevens, Isabella Abbott
'09 Stevens, Katherine Cecil
'96 Stewart, Elizabeth
'22 Stickney, Charlotte Adeline, B.A.
'18 St. John, Florence Angle, now Mrs. W. H. MacCrellish
'20 Stockton, Dorothy Pierce, B.S.
'16 Stoll, Augustine Barnard
'95 Stone, Edith Hosford
'94 Stone, Frances Abbott
'98 Strain, Gertrude Emily, now Mrs. James Garrison
'01 Strain, Sara Homans
'21 Strong, Elizabeth Fine, now Mrs. W. E. Westbrook
'20 Strong, Marjorie Rue, now Mrs. M. DeF. Smith
'06 Strong, Mary Leaycraft, now Mrs. Howard F. Burns
'14 Strong, Maud Mary
'98 Stryker, Carolyn
'19 Stuckman, Marie Hermine
'18 Summers, Grace Florence, now Mrs. Richard William Helwig
'12 Sutherland, Elspeth Jean
'17 Sutton, Lillian Augusta
'02 Tarbox, Lida Helen, now Mrs Paul W. Orvis

'19 Taylor, George Margaretta, B.A., now Mrs. H. M. Douglas
'12 Taylor, Mary Frederica, now Mrs. J. Gordon Weir
13 Taylor, Phoebe Frances
'07 Taylor, Rose Ethel, now Mrs. Thomas B. Cameron
'04 Tennant, Mary Maud
'15 Terriberry, Kathryn
'16 Thackray, Fay Isabel, now Mrs. Wentworth Warden
'13 Thom, Lily Mary, now Mrs. Low
'05 Thomas, Annie Mabel
'11 Thomas, Nellie, now Mrs. Edward F. Bigelow
'18 Thompson, Georgina Graeme
'16 Thompson, Helen Irvin
'10 Thompson, Marie Louise
'14 Thorp, Constance Adele, now Mrs. Richard Harris
'22 Thrall, Virginia Miller
'94 Threlkeld, Margaret Nichol, now Mrs. Stephen H. Alling
'95 Tinker, Grace Rogers, now Mrs. James
'17 Todd, Elsie Genevra, now Mrs. Henry E. Meleney
'08 Todd, Laura Washington, now Mrs. Robert Paul Schey
'14 Todsen, Hjordis, now Mrs. Harold E. Schwing
'19 Towers, Lee Lenthall
'06 Towner, Grace Emily
'99 Townsend, Cordelia Newland
'21 Townsend, Frances Greening
'22 Tremaine, Elizabeth Jane
'17 Tripler, Maria Hall
'06 Truman, Edith Mary, now Mrs. James G. Bethell
'21 Tucker, Katherine Barnard
'02 Turner, Mary Elizabeth, now Mrs. F. O. Rumsey
'14 Turner, Mary Isabel Cochrane
'18 Twidale, Katherine Ashby Heinricks, now Mrs. F. D. Evenson
'94 Tyger, Emma Elizabeth
'08 Upper, Alice Maud, now Mrs. Z. G. Lash
'02 Urquhart, Marcella Hunter
'20 Vallette, Irene Fuller
'95 Van Cleft, Henrietta
06 Vanderbilt, Elsie May, now Mrs. C. H. Howell
'22 Vanderbilt, Mary Elizabeth
'22 VanderBurgh, Eleanor May, now Mrs. Morrison
'11 Van Duzor, Charlotte Elizabeth
'06 Van Ingen, Anne Huntington
'96 Van Kirk, Anne Dravs, B.A., now Mrs. Frederick Geller
'15 Van Patten, Elizabeth Penfield
'02 Van Rensselaer, Elizabeth, now Mrs. Benjamin Arnold
'99 Vaux, Winifred Estelle
'95 Veeder, Almina
'06 Veitch, Susan Helen
'21 Vickery. Margaret, B.S.
'99 Vinton, George Waldo, now Mrs. R. Byington
'17 Von Bockum, Dolffs Irmgard
'99 Vorhees, Cornelia Emmell, now Mrs. P. C. Field
'20 Vreeland, Hester Lois
'05 Wales, Jean Louise, now Mrs. William J. Norton
'20 Wales, Marguerite A., A.B.
'99 Walker, Mabel, now Mrs. N. F. Ferris
'16 Walker, Jennie Louise, now Mrs. W. F. Maule
'21 Wandel, Dorothy
'13 Ward, Mabel Drummond, now Mrs. James L. Cobb
'96 Warman, Bertha Frederica, now Mrs. Eli Long
'17 Warman, Grace Anna
'01 Warner, Agnes Louise, B.A.
'20 Waters, Frances Harriet, now Mrs. A. M. Williams
'22 Watkins, Dorothy Voorhees, B.S., now Mrs. W. L. Conrad
'01 Weatherston, Frances
'06 Webster, Annie Alberta,now Mrs. William S. Dana
'98 Webster, Charlotte Marcella
'19 Weir, Grace C.
'20 Weiser, Catherine, B.A.
'99 Weiss, Henrietta Lillian, now Mrs. Milo J. Tripp
'04 Welch, Jessie May, now Mrs. Frederic B. Morlok
'94 Welch, Lillian
'21 West, Florence, B.A.
'19 West, Nannette
'02 Wharton, Mabel Cynthia, now Mrs. Graham Ryle
'20 Wheeler, Ellen Rumsey, A.B.
'03 Wheeler, Katherine, now Mrs. Frederick C. Craig
'20 Whipple, Eunice Fulton
'96 White, Frances Agnes
'97 White, Frances Richards
'97 White, Meriel Richards
'16 White, Rosina, now Mrs. Emil Spurny
'01 Whitelaw, Edna, now Mrs. William Henry Ketchum
'19 Whitesides, Lula Lee
'13 Whitman, Nancy, now Mrs. Eliot Wadsworth

'05 Whitson, Ravenna Cecilia
'15 Whittemore, Elsie
'20 Wideman, Jennie McElwee
'09 Wiegand, Florence Lena
'05 Williams, Adele Cutts, now Mrs. Van Dyke Hedges
'15 Williams, Anna Katherine
'17 Williams, Ruth Clarice
'20 Wilson, Gladys
'13 Wilson, Harriet Edith
'18 Wilson, Helen Arnot, B.A., now Mrs. Stephen Borden
'18 Wilson, Kathleen
'21 Wilson, Mae Elinor, B.A.
'22 Wilson, Marion Waters
'01 Wilson, Severina
'96 Wiltsie, Grace, now Mrs. H. S. Howland
'03 Winant, Martha, now Mrs. Allen Frost

†Deceased

'13 Winey, Nellie Louise
'05 Winters, Ida Marguerite
'04 Wood, Alice Shove
'20 Wood, Dorothy Starr
'11 Wood, Ruth B.
'09 Woodruff, Theo
'15 Woods, Isabelle Stridiron
'20 Wright, Harriet Baker, B.A.
'20 Wright, Marjory Alexander, A.B.
'98†Wyman, Edith Johnson, late Mrs. H. Rodman.
'08 Yost, Nancy Ellen
'95 Young, Amelie Jean Inglis, now Mrs. Walter A. Dunckel
'09 Young, Helen Jean, now Mrs. Ralph W. Shields
'12 Young, Helen
'13 Zetterstrom, Florence, now Mrs. Arthur Nilsen

OUT-PATIENT DEPARTMENT

December 31, 1922

To the Board of Managers of the Presbyterian Hospital:

Gentlemen—The report of the Out-Patient Department for the year is respectfully submitted for your consideration. Our records show that during the past year there were 96,959 patient visits made to the various clinics. Of these there were 52,886 surgical and 44,073 medical visits. The foregoing figures include the visits to the Dental Department which numbered 9,541.

The average daily attendance was 322 patient visits. In the surgical clinics there was an average of 6 visits per patient and 5 visits for the medical clinics. There were 5,465 new individuals registered and treated during the past year. Of the total number of visits there were 20.1% which paid no fee.

Early in December the Board of Managers decided to place the Out-Patient Department of the Hospital under its own Superintendent and to separate the administrative function from that of the Hospital proper.

The improvements in the record system, the introduction of a method of patient appointments, and the other advances made during the year are well treated in the reports of the Chiefs of Clinics which are included in this report.

The detailed attendance to the Out-Patient Department by clinics is given on the following page.

Respectfully submitted,

FREDERICK MACCURDY, M.D.,
Superintendent, O. P. D.

SURGICAL CLINICS

	Patients Treated			Visits Made
	New	Transferred from Other Departments	Total	
Surgical Diagnostic	1,017	626	1,643	4,407
Men's Surgical	1,044	284	1,328	9,446
Women's Surgical	872	287	1,159	7,937
Children's Surgical	309	139	448	3,433
Fracture	321	377	698	4,411
Oral Surgery	230	825	1,055	4,484
Proctology	135	128	263	1,046
Cystoscopy and Urology	12	79	91	291
Emergency Ward	3,994	190	4,184	9,464
Bake and Massage	11	666	677	6,682
Roentgen-Therapy	51	131	182	1,285
Total	7,996	3,732	11,728	52,886

MEDICAL CLINICS

	Patients Treated			Visits Made
	New	Transferred from Other Departments	Total	
Men's Medical	2,133	313	2,446	6,731
Women's Medical	2,523	416	2,939	7,831
Children's Medical	1,615	177	1,792	5,151
Skin	873	640	1,513	7,009
Tuberculosis	695	239	934	2,962
Dentistry	119	1,442	1,561	5,057
Clinical Anaphylaxis	117	76	193	1,698
Gastro Intestinal	69	245	314	1,590
Cardiac	251	174	425	3,354
Aortitis	55	52	107	1,122
Hematology	6	12	18	98
Endocrinology	20	29	49	175
Metabolism	148	145	293	1,257
Nose and Throat	0	32	32	38
Total	8,624	3,992	12,616	44,073

REPORT OF OUT-PATIENT DEPARTMENT

December 31, 1922

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The past year has been a particularly noteworthy one in the development of the Presbyterian Hospital Out-Patient Department. It is becoming realized more and more throughout the country that an Out-Patient Department should be, and is bound to become the mainspring of the modern hospital. Therefore, as we look forward to the plans of the New Presbyterian Hospital, it has become evident that it is of paramount importance to develop the present Out-Patient Department along lines which will fit it for the important role it must assume in the new plan.

With this in view early in the year, the Medical Board appointed a special Out-Patient Department Committee. This Committee consisted of:

Dr. A. R. Lamb, *Chairman;* Dr. Hugh Auchincloss, *Secretary*—both members of the Medical Board; Dr. C. H. Young, *Superintendent* of the Hospital, and the Surgical and Medical Chiefs of the Out-Patient Department.

The Committee has been greatly assisted in its work and its meetings regularly attended by Mr. Michael M. Davis, Jr., and Miss Janet Thornton, respresenting the Dispensary Development Committee.

This Out-Patient Department Committee has met nearly every week except through the summer months, and in addition to assisting in the routine matters of the Out-Patient Department has done constructive work along the following lines:

1. A tentative plan for an admission clinic was submitted to the Board of Managers, but due to expense and difficulty of new construction on the present site, it was deemed wiser to defer this for the present.

2. A complete report on the Social Service Department was drawn up showing the evolution and growth of this department and outlining a definite plan of reorganization and development along the lines of service, teaching and research. These recommendations have been approved by the Medical Board.

3. The details of an Appointment System were worked out and this system has already been put into effect. For some time new patients have been admitted by appointment, but under this new system the old patients as well are seen by appointment. The main advantages of an appointment system are:

(*a*) For the patient:

To reduce to a minimum the time spent in waiting. In time this will result in patients being able to come to the Out-Patient Department by taking only an hour or so off from work instead of a half day, and will do away with tremendous economic waste.

To obtain better treatment by receiving regular and continued supervision from the same doctor.

(*b*) For the doctor:

To regulate the daily amount of work to be done and to facilitate the provision of material for teaching.

(*c*) For the Administrative Department:

The lessening of congestion and the distribution of the peak load of admitting over a longer period of time.

The Appointment System as now in operation is capable of improvement. It can also be developed to cover refers and transfers between departments and to include the follow-up system. Even its short trial more than justifies its existence and we believe that it is a real advance and has come to stay.

4. On request of this committee, the Board of Managers has decided to close the Out-Patient Department on Saturday afternoon for a trial period. The object of this was to improve the service on the other five days. Heretofore the staff was never complete. Each member of the clerical staff had a morning off one week and an afternoon off the succeeding week. Each nurse and aide had one afternoon a week. The doctors had one afternoon each two weeks. This meant that at practically no session was the personnel complete. By combining all these absences on Saturday afternoon, the work is carried on at all other times by a complete staff. We believe that the improvement in the service rendered the patients as a whole more than compensates for the undoubted privation to a very few patients who can come only on Saturday afternoon.

5. This committee recommended through the Medical Board to the Board of Managers:

That an Out-Patient Department Executive be appointed to assume control of the administration, thus releasing the professional staff from all such details.

That there be a definite Out-Patient Department budget of which this Executive shall have charge and from which shall be defrayed all Out-Patient expenses.

Both of these recommendations have been carried out. In compliance with the former, on December 13, 1922, Dr. Frederick MacCurdy was officially appointed and assumed his duties as Superintendent of the Out-Patient Department responsible to the Board of Managers through the Executive Vice-President. We take this occasion to welcome Dr. MacCurdy and to assure him of our heartiest cooperation.

6. The committee has also instituted an improved method of keeping the statistics. We hope to perfect this system and simplify it. This change was necessitated by the discovery that there were many inaccuracies in the previous statistics.

7. Closer contact with the Board of Managers has been achieved and the Board has been kept more fully informed of the problems of the Out-Patient Department. A method has been devised whereby at the last meeting of each month two members of the Board of Managers sat with this committee

thus learning the problems at hand, affording the committee the benefit and of their advice.

The work accomplished by this committee is in a large measure due to the unceasing efforts of its chairman, Dr. Lamb, and to him especially the Surgical and Medical Chiefs owe a debt of gratitude.

During the past year, the Dispensary Development Committee has continued its affiliation with our Out-Patient Department. As stated above, two of its members, Mr. Davis and Miss Thornton, have served on the Out-Patient Department Committee where they have contributed many helpful suggestions. The committee has also contributed a generous amount of money to help in our problems. The main part of this has been expended on the Appointment System, the entire expense of which has been borne by the Dispensary Development Committee. To this end, they have furnished the services of Miss Mary K. Taylor who has been in charge of the volunteer and paid aides and has devoted her time with great success to the perfecting of the Appointment System. They have paid the salaries of all the paid aides, the cashier, the admitting clerk, the stenographer and the page, and have defrayed the expense of all the printing involved in the Appointment System. We are very grateful to them for their generous assistance.

The routine work of the clinics has gone on much as before. In the absence of room for growth our attention has been directed rather to the improvement of methods—which means the better care of the patients, and to the more complete working up of the cases before admission to the Hospital. This has saved the patients many bed days and has materially relieved the strain on the ward services. There have been some slight additions and changes which for lack of space we shall not enumerate.

In conclusion, we wish to thank publicly our entire personnel. At no time in our recollection has there existed such a fine spirit of cooperation or a better *esprit de corps*. First of all, we thank the professional staff. Without their unselfish efforts, the work could not go on. We are justly proud of a staff that combines sympathetic helpfulness with scientific skill. To Miss Marsh, the office executive, and her assistants, who often cheerfully work overtime without additional pay; to Miss Taylor and the aides—both paid and volunteer, who not only justify their existence but have proved themselves indispensable; to Miss Wood and her staff of nurses; to the Social Service; to the Pharmacy—in short, to all who work in the Out-Patient Department, we offer our unstinted thanks.

Respectfully submitted,

Mather Cleveland, M.D.
Visiting Surgeon, to the Out-Patient Department

Arthur E. Neergaard, M.D.
Visiting Physician to the Out-Patient Department

REPORT OF THE PRESIDENT OF THE ALUMNAE ASSOCIATION OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor of presenting to you the eighth report of the Alumnae Association of the School of Nursing of the Presbyterian Hospital which is to appear in the Annual Report of the Hospital and covers the year ending December 31, 1922.

The past year has been a comparatively uneventful one in the annals of the Association. The tentative plan for the operation of the Pension Fund has been in effect for one year, and has received loyal support from many alumnae. It has not, however, met with unanimous approval and it is evident from discussion and letters that we are still far from finding a feasible plan for the support of this fund. Nine members of the Association became eligible for the Pension Fund this year.

In July, through the generosity of your Board, gifts, and a small voluntary contribution from the alumnae, Miss Young was able to attend the convention of the three national nursing organizations at Seattle, as our delegate. Her report appeared in the October Quarterly.

The management of the Quarterly magazine has been placed in the hands of a joint board of editors. An attempt is being made to increase the amount of alumnae news, inasmuch as this seems to be the most popular section of the magazine.

The membership report of this organization to date shows a total of 550 enrollment.

The revised Constitution and By-Laws were placed in the hands of all members in September.

We cannot close the record of 1922 without mention of two events which have brought deep sorrow to all the members of the Alumnae Association. The death of William Sloane in August and that of Dr. John Thacher in November have deprived us of two staunch friends, whose advice and encouragement have meant much to us all in the past.

May I, in the behalf of this Association, thank you for your generous cooperation and unfailing interest in our welfare during the past year?

Respectfully submitted,

DOROTHY DEMING,
President.

THE ALUMNAE ASSOCIATION OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN HOSPITAL IN THE CITY NEW YORK

EXECUTIVE COMMITTEE

Term Expires 1923	Term Expires 1924	Term Expires 1925
Annie M. Thomas	Madeline Evans	Helen Young
Olive Milroy	Emily Clatworthy	Ruth T. Dean
Eunice Whipple	Elizabeth R. Brackett	Dorothy Deming
	Alice C. Conley	Elizabeth Ashmun

OFFICERS

President, Dorothy Deming
Vice-President, Ruth T. Dean
Corresponding Secretary, Madeline Evans
Recording Secretary, Eunice Whipple
Treasurer, Helen Young

ADVISORY BOARD

Dean Sage
Moreau Delano
Robert W. Carle
C. Irving Fisher, M.D.
Charles H. Young, M.D.

FINANCE COMMITTEE

Cornelius R. Agnew
C. Irving Fisher, M.D.
Helen Young
Dorothy Deming

BENEFIT COMMITTEE

To Serve Until Annual Meeting 1923
Alice H. MacLellan

To Serve Until Annual Meeting, 1924
Helen Young

To Serve Until Annual Meeting, 1925
Emily Clatworthy

CHAIRMEN OF COMMITTEES

Membership—Anne Penland
Social—Robena M. Millar
Resolutions—Nancy Cadmus
Public Health—Emilie Robson
Red Cross—Emily A. Price
Pension Fund Ways and Means—Etha Etta Pearce
Programme—Jean Durham

AUDITING COMMITTEE

Ruth T. Dean

DELEGATES

Acting—Annie M. Thomas
Alternating—Emilie G. Robson

REPORT OF THE TREASURER

For Years Ending December 31, 1922 and 1921

CURRENT REVENUE

		1922		1921
Initiation Fees		$215.00		$225.00
Dues		1,156.00		989.00
Income from General Fund		522.50		955.00
Appropriation from Income		1,080.00		.....
Pension Fund		.....		.....
Miscellaneous Revenue:				
Sale of Pencils	$4.80		.....	
Subscriptions to Magazine	16.00		$11.25	
Donation for Seattle Trip	252.50		.....	
Donation from Members for National Nurses Relief Fund	100.00		.....	
Miscellaneous	14.40		8.70	
Interest on Bank Balance	.....		158.47	
Receipts from Luncheon	.....		126.75	
		387.70		305.17
Appropriations from Income of Benefit Fund account benefits paid and minor miscellaneous expenses connected therewith		988.00		720.00
Appropriations from Income Pension Fund to pay pensions		1,077.00		.....
Grand Total Current Revenue		$5,426.20		$3,294.17
Excess Current Expenses over Current Revenues		518.08		100.60
		$5,944.28		$3,294.77

CURRENT EXPENSES

	1922	1921
Clerk's Salary	$120.00	$70.00
Delegate's Expenses to Seattle, Washington	262.00	.....
Floral Tributes to Friends and Deceased Members	50.00	55.50
New York County Registered Nurses' Association Dues	112.50	125.00
New York County Registered Nurses' Association Legal Expenses	125.00	.....
Entertainment of Nurses from State Convention	100.00	.....
Donation to National Nurses' Relief Fund	100.00	.....
Quarterly Magazine, Printing	735.76	849.30
Stationery, Printing and Postage	140.92	353.07
Quarterly Meetings, Refreshments for	43.15	53.39
Rrfreshments for the Annual Meeting of the Alumnae Association	.....	252.64
Legal Expenses (Changing Name)	.....	94.25
Printing New By-Laws	62.50	.....
Rent of Safe Deposit Box	12.00	14.66
Telephone and Telegraph	2.35	15.77
Donation to Y. W. C. A. (deficit in fund)	.....	50.00
Resolutions for Miss Maxwell	.....	123.50
Portrait of Miss Maxwell	2,000.00	.....
Gift ot Mrs. Christie	.....	500.00
Miscellaneous	13.10	17.69
Benefits paid to members of the Alumnae Association from income of Benefit Fund	988.00	720.00
Pensions paid to members of the Alumnae Association from income Pension Fund	1,077.00	
	$5,944.28	$3,294.77

COMPARATIVE BALANCE SHEET AS OF DECEMBER 31, 1922-1921

	1922	1921	Increase	Decrease
CAPITAL ASSETS				
Bonds	$211,384.75	$195.899.75	$15,485.00A	.....
Total Capital Assets	$211,384.75	$195,899.75	$15,485.00	.....
CURRENT ASSETS				
Cash on Hand	$4,950.75	$7,574.14	.....	$2,623.39
Interest Purchased	382.50	23.67	358.83B	.....
Loans Receivable, due from members of the Alumnae Association	3,115.00	3,522.00	.....	407.00
Alumnae Pin Account	14.00	14.00	.....	.....
Total Current Assets	$8,462.25	$11,133.81	$358.83	$3,030.39
Grand Total Assets	$219,847,00	$207,033.56	.....	.....
Deficit	481.31			
	$220,328.31			
CAPITAL LIABILITIES				
Benefit Fund	$62,965.00	$57,465.00	$5,500.00C	.....
Unappropriated Income from Benefit Fund	6,651.26	8,533.33	.....	1,882.07D
General Fund	12,602.50	12,602.50	.....	.....
Pension Fund	136,795.50	127,695.91	9,099.59E	.....
Scholarship Fund	.05	.05	.....	.....
Fund for Relief of Nurses Who Served in the War	314.00	700.00	.....	386.00F
Notes Payable	1,000.00	.....	1,000.00G	.....
Total Capital Liabilities	$220,328.31	$206,996.79	$15,599.59	$2,268.07
CURRENT LIABILITIES				
Surplus	.....	$36.77		
Grand Total Liabilities	$220,328.31	$207,033.56		

A—Bonds—$15,000, par value, American Sugar Refining Co. 6% Bonds, due 1937		$15,367.50
$1,000, par value, United Kingdom Great Britain and Ireland 5½% Bonds, due 1929, transferred to Pension Fund at 108, from General Fund		117.50
Total		$15,485.00
B—Interest Purchased—on American Sugar Co. Bonds		$382.50
C—Benefit Fund—Income credited to Fund Account		$5,500.00
D—Income Benefit Fund—Amt. transferred to Fund Account	$5,500.00	
Benefits Paid	988.00	
	$6.488.00	
Income Benefit Fund for twelve months	4,605.93	
Net Reduction		$1,882.07

REPORT OF THE TREASURER—*Continued*

E—Pension Fund—Income from Investments held in Pension Fund received during the year	$5,960.00	
Donations from Individual Members received during the year	1,695.50	
Appropriations from Annual Dues ($7.00 per member)	2,521.00	
	$10,176.50	
Less Pensions Paid	1,077.00	
		$9,099.50
F—Fund for Relief of Nurses who served in the War—Benefits Paid		$386.00
G—Notes Payable—Amt. used to help pay for Miss Maxwell's Portrait		$1,000.00

STATEMENT OF INCREASE OR DECREASE OF CAPITAL RESERVE FUNDS

For the Year Ending December 31, 1922

	Amount Dec. 31, '21	Received	Expended	Amount Dec. 31 '22	Increase
General Fund	$12,602.50	.....	.....	$12,602.50	.....
Benefit Fund	57,465.00	5,500.00	.....	62,965.00	$5,500.00
Income Benefit Fund	8,533.33	4,605.93	6,488.00	6,651.26	*Dec.*1,882.07
Pension Fund	127,695.91	10,176.59	1,077.00	136,795.50	9,099.50
School of Nursing Scholarship Fund	.05	.....	.....	.05	.....
Fund for Relief of Nurses who served in the War	700.00	.....	386.00	314.00	*Dec.*386.00
Notes Payable	.....	.....	.....	1,000.00	.....
Total	$206,996.79	$20,282.52	$7,951.00	$220,328.31	$12,331.52

LIST OF INVESTMENTS, FUNDS HELD IN AND ANNUAL INCOME

HELD IN BENEFIT FUND

Par Value		Book Value	Annual Income
$35,000.00	Provident Loan Society of New York 6% Certificates of Contribution	$35,000.00	$2,100.00
17,000.00	U. S. Steel Corp. Sinking Fund 5% Bonds, due 1963	17,652.50	850.00
5,000.00	United Kingdom of Great Britain and Ireland 5½% Bonds, due 1929	4,812.50	275.00
5,000.00	American Sugar Refining Co., 6% Bonds, due 1937	5,122.50	300.00
$62,000.00		$62,587.50	$3,525.00

REPORT OF THE TREASURER—*Continued*

HELD IN GENERAL FUND

$12,000.00	Interborough Rapid Transit Co., First Refunding Mtg. Bonds, due 1966—5%	$11,640.00	$600.00

HELD IN PENSION FUND

$10,000.00	American Sugar Refining Co., 6% Bonds, due 1937	$10,245.00	$600.00
13,000.00	Interborough Rapid Transit Co. 5%, First Refunding Mtg. Bonds, due 1966	12,850.00	650.00
22,000.00	Lackawanna Steel Co., Convertible First Consolidated Mtg. 5% Bonds, due 1950	20,790.00	1,100.00
17,000.00	New York Central R. R. Co. 5% Convertible Debentures, due 1935	18,496.25	1,020.00
40,000.00	United Kingdom of Great Britain and Ireland 5½%, 20-Year Gold Bonds, due 1937 . . .	39,767.50	2,200.00
3,200.00	United States Third Liberty Loan, 4¼% Bonds, due 1928	3,200.00	136.00
14,000.00	Kingdom of Belgium, 6% Bonds, due 1925 . .	13,482.50	840.00
10,000.00	Niagara Falls Power Co. Refunding and General Mtg. 6% Bonds, due 1932	9,634.00	600.00
8,000.00	U. S. Steel Corp. Sinking Fund, 5% Bonds, due 1963	7,612.00	400.00
1,000.00	United Kingdom of Great Britain and Ireland 5½% Bonds, due 1929	1,080.00	55.00
$138,200.00		$137,157.25	$7,601.00

Note: The item of $1,080.00—appropriation from Income Pension Fund refers to the transfer of one United Kingdom of Great Britain and Ireland Bond held in the General Fund to the Pension Fund. This amount, together with the $1,000.00 loan, authorized by the Board of Managers, enabled the Association to pay for the portrait of Miss Maxwell.

Respectfully submitted,

HELEN YOUNG,

Treasurer.

OFFICERS

	From	To	Served the Institution	
Presidents				
James Lenox	1868	1880	12 years	Died in office
Robert L. Stuart	1880	1882	2 years	Died in office
Edwin D. Morgan	1882	1883	2 months	Died in office
George W. Lane	1883	1884	2 years	Died in office
John S. Kennedy	1884	1909	25 years	Died in office
Frederick Sturges	1910	1916	6 years	Resigned. Elected Pres. Em. Died in office
William Sloane	1916	1922	6 years	Died in office
Dean Sage	1922	....	.....	Continues in office
Vice-Presidents				
John C. Green	1868	1875	7 years	Died in office
Robert L. Stuart	1876	1880	4 years	Elected to Presidency
Edwin D. Morgan	1880	1882	2 years	Elected to Presidency
George W. Lane	1882	1883	2 months	Elected to Presidency
John S. Kennedy	1883	1884	1 year	Elected to Presidency
Heber R. Bishop	1884	1896	12 years	Resigned
Frederick Sturges	1896	1910	14 years	Elected to Presidency
Robert W. deForest	1910	1915	5 years	Resigned
William Sloane	1915	1916	1 year	Elected to Presidency
William M. Kingsley	1916	....	.....	Continues in office
Treasurers				
Aaron B. Belknap	1868	1880	12 years	Died in office
Robert Lenox Belknap	1880	1892	12 years	Resigned
Elbert A. Brinckerhoff	1892	1898	6 years	Resigned
William V. S. Thorne	1898	1920	22 years	Died in office
Cornelius R. Agnew	1920	....	.....	Continues in office
Corres'g Secretaries				
Robert M. Hartley	1868	1876	8 years	Died in office
Otis D. Swan	1876	1877	1 year	Resigned
Walter Edwards, Jr.	1877	1884	7 years	Resigned
Algernon S. Sullivan	1884	1888	4 years	Died in office
Elbert B. Monroe	1888	1890	2 years	Died in office
George E. Dodge	1890	1898	8 years	Resigned
William V. S. Thorne	1898	1899	1 year	Resigned
Alexander Maitland	1899	1907	8 years	Died in office
William V. S. Thorne	1908	1911	3 years	Resigned
William M. Kingsley	1911	1914	3 years	Resigned
Matthew C. Fleming	1914	....	.....	Continues in office
Recording Secretaries				
Henry M. Taber	1868	1884	16 years	Resigned
Walter Edwards, Jr.	1884	1895	11 years	Died in office
Alexander Maitland	1896	1899	3 years	Resigned
Charles W. McAlpin	1899	1901	2 years	Resigned
Matthew C. Fleming	1903	....	.....	Continues in office
Resident Directress				
Miss Jane S. Woolsey	1872	1876	4 years	Resigned
Superintendents				
Charles F. Carpenter	1876	1879	3 years	Resigned
Rev. Thomas G. Wall	1879	1892	13 years	Resigned
C. Irving Fisher, M.D.	1892	1914	22 years	Resigned
Charles H. Young, M.D.	1914	....	.....	Continues in office

	From	To	Served the Institution	
ACTING SUPERINTENDENT				
James U. Norris	1918	1919	1 year	
CHAPLAINS				
Rev. Thos. G. Wall, D.D.	1879	1902	23 years	Died in office
Rev. Juett N. MacDonald	1905	1909	4 years	Resigned
Rev. Theo. D. Martin . .	1915	1917	2 years	Resigned
ACTING CHAPLAINS				
Albert P. Fitch	1902	1902	6 months	Resigned
Rev. J. D. Steele, Ph.D. .	1902	1903	17 months	Resigned
Alfred J. Sadler	1903	1904	6 months	Resigned
Rev. John L. Gillin . . .	1904	1905	16 months	Resigned
John C. Boyers	1909	1910	12 months	Resigned
J. B. Tarney	1910	1912	29 months	Resigned
Egbert W. Hayes	1912	1913	12 months	Resigned
Guy C. Converse	1913	1915	23 months	Resigned
W. L. Hughes	1917	....	.....	Continues in office
DIRECTOR SCHOOL OF NURSING				
Anna C. Maxwell	1892	1921	29 years	Resigned

BOARD OF MANAGERS

	From	To	Served the Institution	
William A. Booth	1868	1869	1 year	Resigned
James Brown	1868	1877	9 years	Died in office
Marshall S. Bidwell	1868	1872	4 years	Died in office
Aaron B. Belknap	1868	1880	12 years	Died in office
William E. Dodge	1868	1883	15 years	Died in office
James Donaldson	1868	1872	4 years	Died in office
John C. Green	1868	1875	7 years	Died in office
Winthrop S. Gilman	1868	1873	5 years	Resigned
Robert M. Hartley	1868	1881	13 years	Died in office
Richard Irvin	1868	1888	20 years	Died in office
Edward S. Jaffray	1868	1878	10 years	Resigned
Thomas Jeremiah	1868	1872	4 years	Died in office
Morris K. Jesup	1868	1875	7 years	Resigned
John Taylor Johnston	1868	1893	25 years	Died in office
James Lenox	1868	1880	12 years	Died in office
David Olyphant	1868	1873	5 years	Resigned
William Paton	1868	1875	7 years	Resigned
Thomas C. M. Paton	1868	1878	10 years	Resigned
Joseph Stuart	1868	1874	6 years	Died in office
Robert L. Stuart	1868	1882	14 years	Died in office
Thomas U. Smith	1868	1874	6 years	Died in office
Jonathan Sturges	1868	1874	6 years	Died in office
Otis D. Swan	1868	1876	8 years	Resigned
Charles N. Talbot	1868	1874	7 years	Died in office
Willard Parker, M.D.	1868	1875	7 years	Resigned
John R. Ford	1868	1880	12 years	Died in office
Henry M. Taber	1868	1884	16 years	Resigned
Alexander Van Rensselaer	1868	1876	8 years	Resigned
William M. Vermilye	1868	1878	10 years	Died in office
Washington R. Vermilye	1868	1876	8 years	Died in office
A. R. Wetmore	1868	1881	13 years	Died in office
A. Robertson Walsh	1868	1884	16 years	Died in office
George de F. Lord	1869	1872	3 years	Resigned
Henry Parish	1869	1872	3 years	Resigned
David S. Egleston	1873	1876	3 years	Resigned
Edmund D. Stanton	1873	1873	1 year	Died in office
George W. Lane	1873	1883	10 years	Died in office
John C. Tucker	1873	1875	2 years	Resigned
Charles Lanier	1873	1875	2 years	Resigned
John E. Parsons	1873	1875	2 years	Resigned
Latimer Bailey	1874	1881	7 years	Resigned
William Adams, D.D.	1874	1880	6 years	Died in office
John T. Agnew	1875	1899	24 years	Died in office
Joseph K. Skidmore	1875	1876	1 year	Resigned
Walter Edwards, Jr.	1875	1895	20 years	Died in office
William K. Hinman	1875	1908	33 years	Died in office
Richard W. Hurlbut	1875	1887	12 years	Died in office
John S. Kennedy	1876	1909	33 years	Died in office
Robert Schell	1876	1900	24 years	Died in office
Thomas Donaldson	1872	1874	2 years	Died in office
George W. Talbot	1876	1881	5 years	Resigned
Randolph W. Townsend	1876	1902	26 years	Died in office
Alexander Maitland	1876	1907	31 years	Died in office
J. Cleveland Cady	1876	1887	11 years	Resigned
J. Cleveland Cady, re-elected	1896	1919	23 years	Died in office
John A. Hardenbergh	1876	1898	22 years	Died in office
Charles A. Bulkley	1877	1886	9 years	Died in office
Frederick Sturges	1877	1917	40 years	Died in office

Board of Managers

	From	To	Served the Institution	
Elbert B. Monroe	1878	1894	16 years	Died in office
Robert Lenox Belknap	1878	1896	18 years	Died in office
Henry G. de Forest	1878	1889	11 years	Died in office
Edwin D. Morgan	1878	1883	5 years	Died in office
Charles Fanning	1878	1880	2 years	Resigned
William M. Taylor, D.D.	1881	1895	14 years	Died in office
John S. Bussing	1881	1890	9 years	Resigned
Heber R. Bishop	1881	1897	16 years	Resigned
Elbert A. Brinckerhoff	1881	1913	32 years	Died in office
Algernon S. Sullivan	1881	1887	6 years	Died in office
Frederick Marquand	1881	1882	1 year	Died in office
Henry M. Flagler	1882	1891	9 years	Resigned
Frederick Billings	1883	1890	7 years	Died in office
John T. Terry	1883	1913	30 years	Died in office
John Sloane	1883	1906	23 years	Died in office
George E. Dodge	1883	1900	17 years	Resigned
William H. Jackson	1883	1908	25 years	Died in office
John Crosby Brown	1883	1909	26 years	Died in office
Charles S. Smith	1884	1908	24 years	
Henry S. Wilson	1886	1908	22 years	Died in office
William B. Isham	1886	1908	22 years	Resigned
Frederic Baker	1887	1913	26 years	Died in office
Henry G. Marquand	1887	1902	15 years	Died in office
William Moir	1888	1896	8 years	Died in office
Donald MacKay	1888	1911	23 years	Died in office
Robert W. de Forest	1890	....	.....	Continues in office
Francis B. Griffin	1890	1910	20 years	
Samuel Inslee	1891	1895	4 years	Died in office
William F. Havemeyer	1892	1913	21 years	Died in office
Hugh D. Auchincloss	1892	1913	21 years	Died in office
John Herbert Johnson	1893	1895	2 years	Resigned
C. Whitney Carpenter	1895	1895	.....	Resigned
Ethan Allen	1896	....	.....	Continues in office
William L. McLane	1896	1903	7 years	Died in office
William V. S. Thorne	1896	1920	24 years	Died in office
John S. Billings, M.D.	1896	1913	17 years	Died in office
Charles W. McAlpin	1896	....	.....	Continues in office
John P. Duncan	1899	1901	2 years	Died in office
William Barbour	1899	1909	10 years	
Arthur P. Sturges	1899	1919	20 years	Died in office
John J. Sinclair	1900	1916	16 years	Died in office
James R. Jesup	1900	1901	1 year	Resigned
William Sloane	1901	1922	21 years	Died in office
Henry W. de Forest	1902	....	.....	Continues in office
Matthew C. Fleming	1902	....	.....	Continues in office
Eugene Delano	1902	1920	18 years	Died in office
Simeon B. Chapin	1905	1916	11 years	Resigned
William R. Wilcox	1905	1920	15 years	
Henry S. Van Duzer	1906	1916	10 years	Resigned
William M. Kingsley	1908	....	.....	Continues in office
Moreau Delano	1908	....	.....	Continues in office
William Sloane Coffin	1908	....	.....	Continues in office
William Allen Butler	1909	....	.....	Continues in office
David M. Look	1909	....	.....	Continues in office
E. Parmelee Prentice	1909	1917	8 years	
Robert E. Tod	1910	1912	2 years	Resigned
Edward S. Harkness	1911	....	.....	Continues in office
James R. Sheffield	1912	....	.....	Continues in office

Board of Managers

	From	To	Served the Institution	
George Gibbs	1912	....	.....	Continues in office
Stephen G. Williams	1912	1919	7 years	Resigned
Cornelius R. Agnew	1913	....	.....	Continues in office
Philip A. Rollins	1913	1922	9 years	
Thatcher M. Brown	1913	....	.....	Continues in office
Robert W. Carle	1913	....	.....	Continues in office
Johnston de Forest	1913	....	.....	Continues in office
William Williams	1913	....	.....	Continues in office
C. Irving Fisher, M.D.	1914	....	.....	Continues in office
William H. Wheelock	1920	....	.....	Continues in office
Dean Sage	1922	....	.....	Continues in office
W. E. S. Griswold	1922	....	.....	Continues in office
Walter E. Hope	1922	....	.....	Continues in office

EX-OFFICIO MEMBERS OF THE BOARD OF MANAGERS

	From	To	Served the Institution
Ministers of the First Presbyterian Church:			
Rev. William M. Paxton, D.D.	1868	1883	15 years
Rev. Richard D. Harlan	1886	1891	5 years
Rev. Howard Duffield, D.D.	1891	1918	27 years
Ministers of the Madison Square Presbyterian Church:			
Rev. William Adams, D.D.	1868	1875	7 years
Rev. William J. Tucker, D.D.	1875	1880	5 years
Rev. Charles H. Parkhurst, D.D.	1880	1918	38 years
Senior Ministers of the Collegiate Church of the Reformed Dutch Church:			
Rev. Thomas Dewitt, D.D.	1868	1874	Died in office
Rev. Thomas E. Vermilye, D.D.	1875	1893	Died in office
Rev. Talbot W. Chambers, D.D.	1893	1896	Died in office
Rev. Edward B. Coe, D.D.	1896	1914	Died in office
Rev. David J. Burrell, D.D.	1914	....	Continues in office
Ministers of the First Reformed Presbyterian Church:			
Rev. John N. McLeod, D.D.	1868	1874	Died in office
Rev. William Wylie	1875	1886	11 years
Rev. I. M. Stephens	1888	1890	2 years
Rev. James D. Steele, Ph.D.	1891	1906	15 years
Ministers of the Scotch Presbyterian Church, successor of the First Reformed Presbyterian Church:			
Rev. David G. Wylie, D.D.	1907	1914	7 years
Rev. Robert Watson, D.D.	1914	....	Continues in office
Ministers of Old First Presbyterian Church, successor of the First Presbyterian Church and the Madison Square Presbyterian Church:			
Rev. George Alexander, D.D.	1919	....	Continues in office

CONSULTING PHYSICIANS AND SURGEONS

		From	To	Served the Institution	
C.P.	Alonzo Clark, M.D.	1871	1875	4 years	
C.P.	Oliver White, M.D.	1871	1880	9 years	Died in office
C.S.	George A. Peters, M.D. . . .	1871	1875	4 years	
C.S.	John J. Crane, M.D.	1871	1876	5 years	
C.P.	Jared Linsley, M.D.	1876	1885	9 years	Died in office
C.S.	William Detmold, M.D. . .	1876	1885	9 years	Died in office
C.S.	Gurdon Buck, M.D.	1876	1877	5 mos.	Died in office
C.S.	Wm. H. Van Buren, M.D. .	1876	1883	7 years	
C.P.	Samuel F. Hubbard, M.D. .	1880	1885	5 years	Died in office
C.P.	James L. Banks, M.D. . . .	1880	1883	3 years	
C.P.	Gouverneur M. Smith, M.D.	1882	1884	2 years	
C.S.	Alfred C. Post, M.D.	1883	1885	2 years	
C.S.	John H. Hinton, M.D. . . .	1884	1885	1 year	
C.S.	Frederick Lange, M.D. . . .	1885	1889	6 years	
C.S.	Frederick Lange, M.D. . . .	1892	1894		
C.S.	Charles McBurney, M.D. . .	1885	1913	28 years	Died in office
C.P.	William H. Draper, M.D. . .	1885	1901	16 years	Died in office
C.P.	E. G. Janeway, M.D. . . .	1885	1910	25 years	Died in office
C.S.	Charles K. Briddon, M.D. .	1900	1916	16 years	Died in office
C.P.	Andrew H. Smith, M.D. . .	1903	1908	5 years	Resigned
C.S.	F. Tilden Brown, M.D. . . .	1908	1910	2 years	Died in office
C.P.	Walter B. James, M.D. . . .	1914	1918	4 years	Resigned
C.S.	George E. Brewer, M.D. . .	1919	....	.....	Continues in office
C.P.	Wm. P. Northrup, M.D. . .	1919	....	.....	Continues in office
C.P.	Herbert S. Carter, M.D. . .	1921	....	.....	Continues in office
C.S.	Adrian V. S. Lambert, M.D.	1921	....	.....	Continues in office
C.S.	William Darrach, M.D. . . .	1921	....	.....	Continues in office

DIRECTORS OF SERVICES

		From	To	Served the Institution	
Med.	Warfield T. Longcope, M.D.	1914	1921	7 years	Resigned
Surg.	George E. Brewer, M.D. . .	1914	1916	2 years	Resigned
Path.	W. G. MacCallum, M.D. . .	1914	1916	2 years	Resigned
Surg.	Adrian V. S. Lambert, M.D. .	1917	1921	4 years	Elec. Cons.
Path.	James W. Jobling, M.D. . .	1918	....	.....	Continues in office
Den.	F. T. Van Woert, D.D.S. . .	1920	1921	1 year	
Med.	Walter W. Palmer, M.D. . .	1921	....	.....	Continues in office
Surg.	Allen O. Whipple, M.D. . . .	1921	....	.....	Continues in office
Den.	William D. Tracy, D.D.S. .	1921	....	.....	Continues in office

VISITING PHYSICIANS AND SURGEONS

		From	To	Served the Institution	
V.P.	A. Brayton Ball, M.D. . . .	1871	1875	4 years	
V.P.	Edward C. Seguin, M.D. . .	1871	1873	2 years	
V.P.	Geo. G. Wheelock, M.D. . .	1871	1875	4 years	
V.P.	Walter De F. Day, M.D. . .	1871	1875	4 years	
V.P.	Gerardus H. Wynkoop, M.D.	1871	1875	4 years	
V.P.	Alexander Hadden, M.D. . .	1871	1885	14 years	
V.S.	Alfred C. Post, M.D.	1871	1883	12 years	
V.S.	Gurdon Buck, M.D.	1871	1876	5 years	
V.S.	Thomas T. Sabine, M.D. . .	1871	1874	3 years	
V.S.	Daniel M. Stimson, M.D. . .	1871	1876	5 years	
V.S.	L. DeForest Woodruff, M.D. .	1871	1876	5 years	
V.S.	Samuel B. Ward, M.D. . . .	1871	1876	5 years	
V.S.	Charles M. Allin, M.D. . . .	1874	1876	2 years	
V.P.	James L. Banks, M.D. . . .	1875	1880	5 years	
V.P.	Samuel T. Hubbard, M.D. .	1875	1881	6 years	
V.P.	Gouveneur M. Smith, M.D. .	1875	1882	7 years	
V.P.	Fred. A. Burrall, M.D. . . .	1875	1885	10 years	
V.P.	Jas. V. S. Wooley, M.D. . .	1875	1881	6 years	
V.S.	Lewis A. Stimson, M.D. . .	1876	1889	13 years	Resigned
V.S.	John H. Hinton, M. D. . . .	1876	1885	8 years	
V.S.	Charles K. Briddon, M.D. .	1876	1900	24 years	Elec. Cons.
V.S.	William T. White, M.D. . .	1876	1880	4 years	
V.S.	George F. Shrady, M.D. . .	1877	1885	8 years	
V.P.	Fred A. Castle, M.D.	1880	1885	5 years	
V.S.	Leroy M. Yale, M.D. . . .	1880	1885	5 years	
V.P.	Andrew H. Smith, M.D. . .	1880	1903	23 years	Resigned
V.P.	Thos. A. McBride, M.D. . .	1880	1886	6 years	Died in office
V.P.	William H. Flint, M.D. . . .	1885	1896	11 years	Resigned
V.S.	William S. Halstead, M.D. .	1885	1887	2 years	
V.P.	W. Gilman Thompson, M.D.	1886	1911	25 years	Resigned
V.S.	Andrew J. McCosh, M.D. . .	1887	1908	21 years	Died in office
V.P.	F. P. Kinnicutt, M.D. . . .	1892	1913	21 years	Died in office
V.P.	Wm. P. Northrup, M.D. . .	1892	1919	27 years	Elec. Cons.
V.P.	Walter B. James, M.D. . . .	1892	1914	22 years	Elec. Cons.
V.S.	Ellsworth Eliot, Jr., M.D. .	1900	1921	21 years	Resigned
V.P.	John S. Thacher, M.D. . . .	1903	1914	11 years	Resigned
V.S.	Joseph A. Blake, M.D. . . .	1909	1913	4 years	Resigned
V.P.	Theo. C. Janeway, M.D. .	1911	1914	3 years	Resigned
V.P.	George A. Tuttle, M.D. . .	1914	....	.....	Continues in office
V.P.	David Bovaird, M.D. . . .	1914	1921	7 years	Resigned
V.P.	T. Stuart Hart, M.D. . . .	1914	1921	7 years	Resigned
V.S.	Adrian V. S. Lambert, M.D.	1914	1917	3 years	Elec. Surg. Dir.
V.P.	Homer F. Swift, M.D. . . .	1914	1917	3 years	Resigned
V.S.	George E. Brewer, M.D. . .	1914	1917	3 years	Resigned
V.P.	Walter W. Palmer, M.D. . .	1917	1919	2 years	Resigned
V.S.	Allen O. Whipple, M. D. . .	1919	1921	2 years	Elec. Surg. Dir.
V.P.	Howard H. Mason, M.D. . .	1919	....	.....	Continues in office
V.P.	Albert R. Lamb, M.D. . . .	1921	....	.....	Continues in office
V.P.	Alphonse Dochez, M.D. . .	1921	....	.....	Continues in office
V.S.	Hugh Auchincloss, M.D. . .	1921	....	.....	Continues in office
V.S.	Fordyce B. St. John, M.D. .	1921	....	.. ....	Continues in office

PATHOLOGISTS

	From	To	Served the Institution	
Charles S. Bull, M.D.	1871	1873	2 years	
T. E. Satterthwaite, M.D.	1873	1888	15 years	
John W. Beckman, M.D.	1874	1875	1 year	
John S. Thacher, M.D.	1889	1907	18 years	
Eugene L. Opie, M.D.	1907	1910	3 years	
Wm. G. MacCullum, M.D.	1910	1914	4 years	Elec. Dir. Path.

VISITING PHYSICIANS TO ROENTGEN RAY DEPARTMENT

	From	To	Served the Institution	
Alfred T. Osgood, M.D.	1907	1909	3 years	Resigned
Eugene W. Caldwell, M.D.	1910	1917	7 years	Died in office
Harry M. Imboden, M.D.	1918	1922	4 years	
Ross Golden	1922	....	.....	Continues in office

ASSOCIATE VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
A.V.P. George A. Tuttle, M.D.	1900	1914	14 years	Elec. Vist. Phys.
A.V.P. John S. Thacher, M.D.	1900	1903	3 years	Elec. Vist. Phys.
A.V.S. F. Tilden Brown, M.D.	1900	1908	8 years	Elec. Cons.
A.V.S. George Woolsey, M.D.	1900	1914	14 years	Resigned
A.V.P. David Bovaird, M.D.	1903	1914	11 years	Elec. Vist. Phys.
A.V.S. Forbes Hawkes, M.D.	1908	1921	13 years	Resigned
A.V.P. Warfield T. Longcope, M.D.	1911	1914	3 years	Elec. Med. Dir.
A.V.P. T. Stuart Hart, M.D.	1911	1914	3 years	Elec. Vist. Phys.
A.V.S. Adrian V. S. Lambert. M.D.	1912	1914	2 years	Elec. Vist. Surg.
A.V.P. Herbert S. Carter, M.D.	1914	1921	7 years	Elec. Cons.
A.V.P. Howard H. Mason, M.D.	1914	1919	5 years	Elec. Vist. Phys.
A.V.S. William Darrach, M.D.	1914	1916	2 years	Resigned
A.V.S. Clarence A. McWilliams, M.D.	1914	1921	7 years	Resigned
A.V.P. George Draper, M.D.	1915	....	.....	Continues in office
A.V.P. Albert R. Lamb, M.D.	1917	1921	4 years	Elec. Vist. Phys.
A.V.P. H. Rawle Geyelin, M.D.	1918	....	.....	Continues in office
A.V.P. Arthur E. Neergaard, M.D.	1918	....	.....	Continues in office
A.V.P. Archibald McI. Strong, M.D.	1919	....	.....	Continues in office
A.V.S. Hugh Auchincloss, M.D.	1919	1921	2 years	Elec. Vist. Surg.
A.V.S. Jas. A. Corscaden, M.D.	1919	1921	2 years	Resigned
A.V.P. Geo. M. Mackenzie, M.D.	1921	....	.....	Continues in office
A.V.S. William Barclay Parsons, Jr., M.D.	1921	....	.....	Continues in office
A.V.S. Wilder G. Penfield, M.D.	1921	....	.....	Continues in office
A.V.P. Dana W. Atchley	1922	....	.....	Continues in office

RESIDENT PHYSICIANS AND SURGEONS

		From	To	Served the Institution	
R.S.	Clarence P. Thomas, M.D. .	1917	1918	1 year	
R.P.	Stanley T. Fortuine, M.D. .	1918	1918	4 mos.	
R.P.	Lee H. Ferguson, M.D. . . .	1918	1920	2 years	
R.P.	Randolph West, M.D. . .	1920	1921	1 year	
R.S.	Raymond W. Lewis, M.D. .	1920	1921	1 year	
R.P.	George Harrop, M.D. . . .	1921	....	.....	Continues in office
R.S.	James Greenough, M.D. . .	1921	1922	1 year	

GRADUATES OF HOUSE STAFF

Adams, Robert, M.D. 1893
Alexander, Harry L., M.D. . . . 1916
Alling, Eric L., M.D. 1920
Allison, Benjamin R., M.D. . . . 1919
Andrews, George B., M.D. . . . 1919
Andrews, George C., M.D. . . . 1919
Babcock, James W., M.D. . . . 1916
Bainbridge, Wm. S., M.D. . . . 1895
Baird, Alvin W., M.D. 1907
Baldwin, Louis C. B., M.D. . . 1920
Barach, Alvin L., M.D. 1920
Barker, Paul S., M.D. 1922
Barnes, William J., M.D. 1919
Barrett, Frederick J., M.D. . . . 1907
Bebee, Edwin L., M.D. 1901
Berry, Frank B., M.D. 1921
Bickley, Emil B., M.D. 1918
Bill, Edward W., M.D. 1891
Bliss, Walter P., M.D. 1917
Bovaird, Jr., David, M.D. . . . 1894
Boyd, William B., M.D. 1908
Brady, John W. S., M.D. 1921
Brenner, Edward C., M.D. . . . 1911
Brown, Alfred J., M.D. 1906
Buchler, Aug. F., M.D. 1877
Bulger, Harold A., M.D. 1922
Bulkley, Kenneth, M.D. 1912
Burnham, Athel C., M.D. . . . 1908
Busche, Thos. W. 1878
Caldwell, Guy A., M.D. 1917
Cannon, A. Benson, M.D. . . . 1916
Carter, Herbert S., M.D. 1898
Chambers, P. F., M.D. 1878
Chaplin, Hugh, M.D. 1915
Chickering, Henry T., M.D. . . 1914
Clarke, Edward W., M.D. . . . 1920
Cleveland, Mather, M.D. . . . 1917
Cobb, James L., M.D. 1913
Cochran, Samuel, M.D. 1899
Cocke, Charles H., M.D. 1908
Coe, John W., M.D. 1900
Colp, Ralph, M.D. 1917
Cook, Edward, M.D. 1906
Cook, Finley R., M.D. 1898
Cooke, Robert A., M.D. 1907
Coonley, Frederick, M.D. . . . 1902
Cornwall, Edward E., M.D. . . 1892
Corscaden, James A., M.D. . . . 1909
Crowell, John B., M.D. 1875
Crump, Armistead C., M.D. . . 1907
Cutler, Jr., Allen R., M.D. . . . 1919
Darrach, William, M.D. 1903
Davis, C. Roy, M.D. 1910
Decker, Harry R., M.D. 1909
Delavan, D. Bryson, M.D. . . . 1876
Devan, Thomas A., M.D. . . . 1913
Dolley, Frank S., M.D. 1914
Dorman, Harry G., M.D. . . . 1902
Dorsey, Francis O., M.D. . . . 1899
Douglass, Henry B., M.D. . . . 1888
Draper, George, M.D. 1908
DuBois, Eugene F., M.D. . . . 1909
Duffield, John T., M.D. 1882
Ely, Edward T., M.D. 1875
Erdman, Seward, M.D. 1905
Evans, Edward R., M.D. 1912
Fahnestock, Clarence, M.D. . . 1902
Ferry, Ronald M., M.D. 1918
Field, William H., M.D. 1918
Forbes, H. H., M.D. 1892
Forrest, Wm. E., M.D. 1877
Fortuine, Stanley T., M.D. . . . 1918
Francke, Pedro F., M.D. 1893
Franklin, Albert V., M.D. . . . 1913
Freeman, Jr., Alpheus, M.D. . . 1884
Freeman, Anthony C., M.D. . . 1912
Freeman, Jr., Rowland G., M.D. 1922
Frissel, Louis F., M.D. 1902
Fuller, Duncan McT., M.D. . . 1918
Furman, Benjamin A., M.D. . . 1913
Gaby, Robert E., M.D. 1909
Garner, E. F., M.D. 1885
Gerrish, W. H., M.D. 1879
Given, Jr., James B., M.D. . . . 1922
Goodwin, Frank P., M.D. . . . 1909
Grace, Roderick V., M.D. . . . 1914
Graves, Gaylord W., M.D. . . . 1911
Haggart, Gilbert E., M.D. . . . 1922
Hale, Henry E., M.D. 1898
Hanford, John M., M.D. 1912
Hanger, Jr., F. McC., M.D. . . 1921
Hart, T. Stuart, M.D. 1897
Hartwell, John A., M.D. 1897
Harvey, Jr., Thomas W., M.D. . 1911
Hayden, Edwin P., M.D. 1920
Hawkes, Forbes, M.D. 1895
Haynes, Royal S., M.D. 1905
Haynes, Jr., W. H., M.D. . . . 1877
Hazen, Roland, M.D. 1903
Heck, Edson B., M.D. 1920
Hedges, B. Van Dyke, M.D. . . 1893
Holt, Jr., L. Emmett, M.D. . . 1921
Hooker, Alfred E., M.D. 1887
Howe, Hubert S., M.D. 1914
Howell, John Taylor, M.D. . . . 1920
Howland, John, M.D. 1899
Hughes, Frank L., M.D. 1921
Hupp, Frank L., M.D. 1892
Hutton, Robert L., M.D. 1908
Ives, Sherwood B., M.D. 1899
Jackson, Reginald H., M.D. . . 1902
Jacobus, A. M., M.D. 1878
Jameson, James W., M.D. . . . 1908
Jennings, Jr., Frederick B., M.D. 1922
Joelson, James J., M.D. 1922
Johnson, Frank C., M.D. . . . 1921
Keator, Harry M., M.D. 1904
Kennedy, Berthold S., M.D. . . 1918
Kennedy, Robert H., M.D. . . . 1915
Kernan, Jr., John D., M.D. . . 1906

HOUSE STAFF, 1922

Kingsbury, Isaac Wm., M.D. . . 1905
Kouwenhoven, John B., M.D. . 1897
Kuhlman, Alvin E., M.D. . . . 1917
Lacayo, L. Alberto, M.D. . . . 1879
Lamar, Clifford L., M.D. 1922
Lamb, Albert R., M.D. 1910
Larson, Henry M., M.D. 1917
Lathrop, George H., M.D. . . . 1907
Lattin, Berton, M.D. 1912
Leake, William H., M.D. 1918
Lee, Burton J., M.D. 1901
LeSeur, Horace H., M.D. 1915
Lewis, Raymond W., M.D. . . . 1917
Little, Herbert W., M.D. 1880
Louria, Henry W., M.D. 1920
McBaine, Richard H., M.D. . . 1910
McBurney, Malcolm, M.D. . . . 1912
McCarroll, H. B., M.D. 1883
McDonald, J. Oliver, M.D. . . . 1911
McGowan, Jr., Francis J., M.D. . 1922
McIntosh, Rustin, M.D. 1921
McMaster, Porter R., M.D. . . 1894
McNulty, John J., M.D. 1878
McWilliams, Clarence A., M.D. . 1898
McWilliams, Norman B., M.D. . 1915
MacGuire, Constantine J., M.D. 1914
Mackenzie, George M., M.D. . . 1915
Maddill, Grant C., M.D. 1888
Mandeville, H. A., M.D. 1882
Manheim, Sigmund, M.D. . . . 1919
Manne, Alexander, M.D. 1919
Marvin, David M., M.D. 1889
Mason, Howard H., M.D. . . . 1906
Maynard, Edwin P., M.D. . . . 1920
Melicow, Meyer M., M.D. . . . 1922
Meleney, Frank L., M.D. . . . 1918
Meleney, Henry E., M.D. . . . 1917
Miller, James A., M.D. 1901
Moment, D. H., M.D. 1873
Montgomery, Earl C., M.D. . . 1918
Moore, William A., M.D. 1887
Moseley, Henry P., M.D. . . . 1901
Murray, Jr., Henry A., M.D. . . 1922
Norton, N. R., M.D. 1897
Osgood, Alfred T., M.D. 1901
Parsons, Jr., Wm. Barclay, M.D. 1916
Paton, F. Wade, M.D. 1911
Pease, George M., M.D. 1910
Perkins, Edward W., M.D. . . . 1891
Pershing, J., Edward M.D. . . . 1894
Peters, Frank H., M.D. 1922
Peters, Jr., John P., M.D. . . . 1915
Pickhardt, Otto C., M.D. . . . 1914
Pierson, Richard N., M.D. . . . 1919
Porter, William H., M.D. . . . 1879
Post, Wilfred McI., M.D. . . . 1904
Potter, Philip C., M.D. 1919
Rainforth, Seldon I., M.D. . . . 1906
Ramsdell, Edward B., M.D. . . 1879
Riggs, Austen Fox, M.D. 1904
Riley, Henry A., M.D. 1915
Rolando, Henry, M.D. 1885
Roof, Charles B., M.D. 1876
Roome, Clarence T., M.D. . . . 1910
Ross, Renwick R., M.D. 1893
Ross, William Hugh, M.D. . . . 1890
Roys, Charles K., M.D. 1904
Rustin, Frederick, M.D. 1900
Sampson, Edwin F., M.D. . . . 1914
Sanford, Leonard C., M.D. . . . 1896
Santee, Harold E., M.D. 1910
Schulte, Herman von W., M.D. . 1904
Sharpe, Frank W., M.D. 1889
Shattuck, Howard F., M.D. . . 1916
Shaw, Eliot A., M.D. 1920
Shaw, Frank W., M.D. 1886
Shepard, Lorrin A., M.D. . . . 1919
Sherman, William H., M.D. . . 1886
Shibley, Gerald S., M.D. 1918
Shively, H. Lawrence, M.D. . . 1890
Schultze, Ernest C., M.D. . . . 1894
Sicard, Montgomery H., M.D. . 1901
Simpson, Wm. K., M.D. 1882
Sizer, Nelson B., M.D. 1872
Smith, Beverley C., M.D. . . . 1921
Smith, Charles H., M.D. 1903
Smith, George M., M.D. 1907
Smith, Malcolm K., M.D. . . . 1913
Smith, Martin deF., M.D. . . . 1914
Smith, Thayer M., M.D. 1916
Soper, Willard B., M.D. 1911
Spencer, Frank D., M.D. 1919
Squires, Charles A., M.D. . . . 1907
Stadie, William C., M.D. 1918
Stearns, Wilbur W., M.D. . . . 1917
Steele, Whitmore, M.D. 1892
Stern, Abner, M.D. 1921
Stevens, Alexander R., M.D. . . 1909
Stickler, Jos. W., M.D. 1881
Stowell, David D., M.D. 1913
Stuart, Harold C., M.D. 1919
Sullivan, T. F. X., M.D. 1916
Swift, Homer, F., M.D. 1908
Swift, Walker E., M.D. 1920
Taylor, Fenton, M.D. 1916
Taylor, Harold W., M.D. 1917
Terry, Jr., Arthur H., M.D. . . 1912
Thomas, Clarence P., M.D. . . . 1917
Thomas, Stanley B., M.D. . . . 1905
Thornley, J. P., M.D. 1895
Thurber, S. W., M.D. 1896
Tooker, J., Frederick M.D. . . . 1900
Trudeau, Jr., Edw. L., M.D. . . 1903
Tully, M. E., M.D. 1874
Utley, Fred B., M.D. 1909
Vail, John I. B., M.D. 1918
Van Emburgh, Geo. H., M.D. . 1920
Van Houton, Jacob A., M.D. . . 1877
Van Ingen, Philip, M.D. 1904
Vaughan, J. Colin, M.D. 1910

Vermilye, Herbert N., M.D. . . 1917
Voorhees, James D., M.D. . . . 1896
Wagner, Charles G., M.D. . . . 1884
Ward, E. St. John, M.D. 1907
Ware, Edward R., M.D. 1918
Waring, Antonio J., M.D. . . . 1911
Waters, Bert H., M.D. 1895
Watkins, Edwin D., M.D. . . . 1908
Webster, Jr., Chas. E. S., M.D. . 1905
Weeks, William W., M.D. . . . 1915
Wells, Jr., Edward M., M.D. . . 1909
Wells, John A., M.D. 1881
West, Randolph, M.D. 1918
Wetmore, Howard G., M.D. . . 1880
Wheelwright, Jos. S., M.D. . . . 1903
Wilkinson, Henry C., M.D. . . . 1920
Williams, Linsly R., M.D. . . . 1902
Winchester, W. H., M.D. 1903
Worcester, James N., M.D. . . . 1913
Wurm, Jr., Carl, M.D. 1918
Wyman, Rodney E., M.D. . . . 1920
Yocum, Joseph G., M.D. 1905

CHARTER

AN ACT

To Found a Presbyterian Hospital in the City of New York

Passed February 28, 1868—*Chapter* 15

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

Section 1. James Lenox, John Taylor Johnston, Robert L. Stuart, Morris K. Jesup, Marshall S. Bidwell, and their associates, as hereinafter named, shall constitute a body corporate, with power to establish, maintain, and conduct a Hospital in the City of New York, which shall be known and designated as "The Presbyterian Hospital in the City of New York."

Section 2. The property and concerns of said Corporation shall be vested in and managed by a Board of thirty-two Managers (by act of March 28, 1868, increased to thirty-six Managers), to be constituted as provided for in the following section.

Section 3. James Brown, Marshall S. Bidwell, William A. Booth, Aaron B. Belknap, William E. Dodge, James Donaldson, John C. Green, Winthrop S. Gilman, Robert M. Hartley, Richard Irvin, Edward S. Jaffray, Thomas Jeremiah, Morris K. Jesup, John Taylor Johnson, James Lenox, David Olyphant, William Paton, Thomas C. M. Paton, Joseph Stuart, Robert L. Stuart, Thomas U. Smith, Jonathan Sturges, Otis D. Swan, Charles N. Talbot, Willard Parker, M.D., John R. Ford, Henry M. Taber, Alexander Van Rensselaer, William M. Vermilye, Washington R. Vermilye, A. R. Wetmore, and A. Robertson Walsh, thirty-two in number, shall constitute a part of the Board of Managers. To these thirty-two Managers, the Rev. William M. Paxton, D.D., as Minister of the First Presbyterian Church; the Rev. William Adams, D.D., as Minister of the Madison Square Presbyterian Church; the Rev. Thomas Dewitt, D.D., as Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Rev. John N. McLeod, D.D., as Minister of the First Reformed Presbyterian Church, all in the City of New York, and their successors in office for the time being, shall, by virtue of their respective offices, be associated as members of the Board of Managers.

Section 4. As soon as practicable after the passage of this Act, the said Board shall organize, and by lot divide the thirty-two Managers into four classes of eight each, and the places of the said classes shall be vacant respectively on the second Wednesday in April, one, two three, and four years thereafter, so that eight Managers shall be elected by the said Board of Managers annually, by ballot, to hold their seats for four years.

Section 5. The Board of Managers shall have power to fill all vacancies that may occur in the said Board, to enact By-Laws, and to appoint all such agents, assistants, and attendants as may be proper to carry out the purposes of the said Corporation. Among these shall be included a Superintendent and a Chaplain or both a Superintendent and a Chaplain; but these positions shall be held only by Presbyterians.

Section 6. Not less than eleven Managers shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

Section 7. The said Corporation are authorized to take by purchase, devise, or otherwise, and may hold, transfer, and convey, for the purposes of said Hospital, all the real and personal property of which it may become possessed, in so far as the same is in accordance with the general laws of this State, and not otherwise, and which said property shall be exempt from taxation, and shall be entitled to the benefit of the provisions of law relating to charitable institutions.

Section 8. This Corporation shall possess the general powers, and be subject to the provisions, restrictions and liabilities contained in the 3rd Title of the 18th Chapter of Part First of the Revised Statutes.

Section 9. This Act shall take effect immediately.

CONSTITUTION

ARTICLE I

TITLE

The name by which this Society shall be known shall be "The Presbyterian Hospital in the City of New York."

ARTICLE II

OBJECT

The object of the Society is the establishment, support and management of an Institution for the purpose of affording medical and surgical aid and nursing to sick or disabled persons of every creed, nationality, and color. The public religious services in the Hospital shall be in conformity with the doctrine and forms of the Presbyterian or Reformed Church.

ARTICLE III

THE SOCIETY

The Society shall consist of Life Members, who shall respectively be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous stated meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

ENDOWED BEDS

The Board of Managers may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy one bed in the common wards of the Hospital free of charge, subject, however, to such rules and regulations for the admission, treatment, and discharge of patients as are now, or shall be hereafter, prescribed by said Board.

Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

ARTICLE V

PROPERTY

All the property of the Society shall be applied to advance the general objects of the Society, except where it has been otherwise specially directed by the donor or testator.

ARTICLE VI

GOVERNMENT

The affairs of the Society shall be under the direction of a Board of thirty-six Managers, thirty-two of whom shall be divided into four classes of eight each; and the places of the said classes shall be vacant respectively on the second Wednesday of April, at the end of one, two, three and four years thereafter, so that Eight Man agers shall be elected by the said Board annually, by ballot, to hold their seats for

four years. To these thirty-two Managers,the Minister of the First Presbyterian Church, the Minister of the Madison Square Presbyterian Church, the Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Minister of the First Reformed Presbyterian Church, all in the City of New York, by virtue of their respective offices, for the time being shall be added as members of the Board of Managers. The officers of the Society shall consist of a President, a Vice-President, a Treasurer, a Corresponding Secretary and a Recording Secretary, who shall be selected annually by the said Board of Managers, from their own number, and shall also be Officers of the said Board. The said Officers and Managers, together, shall form a Board, to be denominated the "Board of Managers of the Presbyterian Hospital in the City of New York," not less than eleven of whom shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but seven shall be a quorum for all other pruposes, and for stated meetings. The Board of Managers shall at all times be fully authorized to execute all powers of the Society, over all the estate and property of the Society. To it shall be committed the care of the funds of the Institution; authority to make By-Laws, Rules and Regulations, and to alter and amend the same; to fill vacancies in their own body, choose the Officers of the Society, appoint agents, assistants and attendants, and generally to transact the entire business of the Society.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President, or, in case of his absence or inability to act, by the Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called, the time and place of meeting, and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting; and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint. It shall be the duty of the Board of Managers to make the necessary arrangements for this meeting; to present to the members a report of the proceedings of the previous years; to exhibit a statement of the funds and property of the Society; and also to give information of any matters relating to the objects of the Society which may be of interest or importance.

At the stated meeting of the Board in April eight members shall be chosen by ballot from among the members of the Society to supply the places of the class of managers whose term of service is about to expire. These eight members, together with those composing the three other classes, and the four *ex-officio* members of the Board, shall constitute the Board of Managers for the ensuing year and shall continue in office until their successors are elected. In case of failure to make such elections on the appointed day, a special meeting of the Board shall be called for that purpose.

ARTICLE IX

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

OF THE BOARD OF MANAGERS

I—Rules and Regulations

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

II—President

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be *ex-officio*, a member of all committees.

III—Vice-President

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President. Should he also be unable to act, a President pro-tem shall be chosen by the Board.

IV—Treasurer

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V., of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

V—Safe Keeping of Securities

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held in the name of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee, all cash collections being subject to the order of the Treasurer as elsewhere provided.

VI—Secretary

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be *ex-officio* a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Boad of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

VII—Committees

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight members, a Dispensary Committee of five members, a Training School Committee of three or more members, a House Committee of three or more members, a Finance Committee of five members, of which the Treasurer shall be one, a Committee on Nominations of five members, of which the Secretary shall be one, and an Auditing Committee of two members. The members appointed on these committees shall hold office for one year from the second Wednesday in April next ensuring, unless otherwise ordered by the Board, and shall keep minutes of their proceedings, which shall be submitted to the Board at its stated meetings. The Board shall also appoint two of its members for each month of the year, who shall serve as an Inspecting Committee. If any Manager thus appointed shall be unable to attend during the time allotted to him, it shall be his duty to procure some other Manager to attend in his stead.

VIII—Executive Committee

The Executive Committee shall consist of eight Managers chosen as provided in By-Law VII, to whom shall be added the two Managers serving as the Inspecting Committee, and the members of the Out-Patient Department, Training School and House Committees.

1. The Committee shall meet on the second and fourth Tuesday of each month and may hold special meetings when necessary, or when called by the Chairman or two members of the Committee. Three shall constitute a quorum.

2. The Executive Committee shall give orders and establish such rules and regulations as they shall deem necessary for the better carrying into effect the object of this Institution, provided such rules and regulations be not inconsistent with those established by the Board of Managers.

3. All questions relating to the admission, rejection and discharge of patients shall be decided by the Executive Committee, in conformity with the directions of the Board of Managers.

4. In case the House Physician, House Surgeon, or any of their assistants, or any other officer or employee shall neglect any of the duties prescribed to them, or refuse to comply with any reasonable request of the Executive Committee, or Superintendent, the Superintendent may suspend the offender, and he shall at once report his action to the Executive Committee.

5. The Executive Committee shall have general charge of all property within the precincts of the Hospital, and shall see that proper economy is observed in the administration of all its affairs, having due regard to the welfare of its beneficiaries. It shall audit and examine the accounts of the Superintendent; and authorize such repairs and disbursements as may from time to time be necessary, and shall draw drafts upon the Treasurer therefor; such drafts, except for the monthly pay-rolls and supplies, shall not exceed $1,000 without authority of the Board therefor; shall be signed by the Chairman and Secretary for the time being of the Committee; and shall be a sufficient voucher for the Treasurer.

IX—Out-Patient Department Committee

The Out-Patient Department Committee shall consist of five Managers. It shall have the general care and oversight of the Out-Patient Department, and shall meet on the second and fourth Tuesdays of each month.

X—School of Nursing Committee

The School of Nursing Committee shall consist of three or more Managers, who shall have the general care and oversight of the School of Nursing.

XI—House Committee

The House Committee shall consist of three or more Managers, and shall direct and control the purchasing of all food, fuel, equipment and repair supplies, and have general supervision of the equipment, maintenance and repair of real estate and buildings.

XII—Finance Committee

1. The Finance Committee shall consist of five Managers—one of whom shall be the Treasurer. Three shall constitute a quorum.

2. They shall have authority in their discretion to sell bonds, stock and other invested securities and evidence of value belonging to the Society, and invest and re-invest the proceeds (together with any other funds of the Society available for investment) in such securities as they deem wise.

XIII—Nominating Committee

1. The Nominating Committee shall consist of five Managers, of whom the Secretary shall be one. Three shall constitute a quorum.

2. In the case of a vacancy occurring in the Board of Managers they shall recommend to the Board the name of a Life Member to fill such vacancy, and to them shall be referred the names of all persons suggested for such position or for Life Membership; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board, except with unanimous consent.

3. All persons nominated for positions on the House Staff shall be referred to this Committee. The names of such as shall be favorably considered by the Committee shall be by them reported to the Board of Managers.

XIV—Inspecting Committee

1. The Inspecting Committee shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

2. They shall enter their report in a book, which book shall be laid before the Executive Committee at its meetings.

XV—Auditing Committee

The Auditing Committee shall shortly after the close of each fiscal year examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Super-

intendent for the last fiscal year examined and checked by certified public accountants. The Committee shall thereafter report to the Board the result of such accounting with its recommendations.

XVI—Medical Board and the Medical, Surgical and Laboratory Service

1. The Board of Managers shall appoint annually—

(*a*) A Director of the Surgical Service, a Director of the Medical Service,and a Director of the Pathological Service; these shall together constitute the Medical Board.

(*b*) As many Visiting Physicians and Surgeons, and Associate Visiting Physicians and Surgeons, as the service of the Hospital may require, a Visiting Physician to the Roentgen Ray Department, a Visiting Bacteriologist, a Visiting Chemist, an Out-Patient Department Staff, and such other department chiefs and assistants as the various services of the Hospital may require.

(*c*) As many Assistant Physicians and Surgeons and special Consulting Physicians and Surgeons as the service of the Hospital may require.

(*d*) A House Staff, consisting of as many members as the service of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

(*e*) A Register of the Out-Patient Department.

2. These appointments shall be made at some time prior to July 1st in each year. The appointees unless a different term be fixed by the Board shall hold office for one year and thereafter until further action of the Board.

XVII—Executive Staff

The Board of Managers shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers shall appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

XVIII—Endowed Beds

1. A gift of $10,000 shall entitle the donor and his successors to nominate, from time to time, an adult patient to use and occupy one bed in the common wards of the Hospital free of charge.

2. A gift of $5,000 shall entitle the donor to a like privilege for the children's ward.

3. A gift of $5,000 shall entitle the donor, during life, to nominate from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

4. Any person or corporation being the donor of a $5,000 bed may increase their donation to $10,000, in which case they shall become henceforth entitled to the privilege that attaches to an original donation of that amount.

5. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

6. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the general endowment fund, the income of which shall be used for the payment of the current expenses of the Hospital, and no privileges shall accrue to the donor.

7. The Board of Managers shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

8. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Managers may prescribe, and shall be signed by the President or Vice-President and Treasurer, who shall also affix the seal of the Corporation.

XIX—Appropriations of Money

Except in the cases provided for in Section 5 of By-Law VIII, and Section 2 of By-Law XII, all appropriations of money shall be made by resolution of the Board of Managers. Orders for the amounts thus appropriated shall be drawn on the Treasurer by the President or presiding officer of the meeting, and be countersigned by the Secretary, or Secretary *pro tem.*, and when properly endorsed shall be sufficient voucher for the Treasurer.

XX—Complaints, Suspensions or Discharges

If any officer, physician or surgeon shall become unfit to execute his office, or shall conduct himself contrary to any of the Rules of the Hospital, or refuse or neglect to execute the same, the Executive Committee, or any member of the Board of Managers may submit against him a complaint in writing, at a meeting duly called, and thereupon a notice of the said complaint shall be given to the person complained of, and a time shall be appointed (not less than six days after service of said notice) for the person complained of to make his defense before the Board of Managers; and the Board, having examined into the truth of the complaint, and heard the defense of the party accused, if any shall be made, may, with the concurrence and approbation of a majority of the Managers present, suspend or discharge the officer, physician, or surgeon complained of.

XXI—Order of Business

The order of business shall be as follows:

1. The meeting shall be opened with prayer.

2. The roll shall be called, and the attending members noted.

3. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.

4. Treasurer's Reports.
5. Reports of the Committee shall be called for, and order taken thereon.
6. Communications to the Board shall be received and considered.
7. Unfinished business.
8. New business.

XXII—Alterations or Additions

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

Revised, January 10, 1922.

RULES AS TO THE ADMISSION OF PATIENTS

1. All ward patients are required to pay $3.00 per day for board or such smaller sums as may be determined by the circumstances of the case, of which the Managers shall be the sole judges. Patients from New York City (Manhattan and Bronx), who are unable to pay are admitted free. Patients from out of town requiring operative treatment not obtainable at their homes may be admitted free if unable to pay. Other patients from out of town will not usually be admitted free, but this rule shall not apply to patients recommended for admission by members of the Board of Managers or by any of the Directors of Service.

2. Patients suffering from severe accident or serious illness will be admitted at any hour of the day or night. Other patients will be admitted between 9 A. M. and 5 P. M. If able, they must apply in person at the office of the Hospital, when they will be examined by a member of the House Staff or Surgeon on duty, and admitted by the Superintendent, subject to approval by the Executive Committee. If unable to apply in person, they shall be visited and examined by such Physician as may be appointed by the Executive Committee.

3. Patients may be admitted by the Superintendent on the recommendation of any Manager, after examination as to suitableness by a member of the House Staff, or on the recommendation of any Physician or Surgeon of the Hospital.

4. No patient suffering from any readily communicable disease shall be admitted, nor any whose case does not require the special benefits of the Hospital; nor shall any patient be admitted whose case is judged to be incurable, unless there be urgent symptoms which, in the opinion of the Attending Physician or Surgeon, are capable of being relieved. There shall be no uterine nor vaginal examination made except in the presence of a nurse.

5. No patient suffering from erysipelas shall be admitted to either the Medical or Surgical Division of the Hospital.

6. There shall be recorded in the office daily the number of vacant beds.

7. Application for the admission of patients living out of the city must be accompanied by a certificate of some reputable physician, stating the nature and probable duration of the disease.

RULES FOR VISITORS

1. Visitors are allowed in the Wards for Adults, Monday, Wednesday, Thursday and Saturday, from 1 to 2 P. M.; Tuesday and Friday from 6 to 8 P. M.; and Sunday from 1 to 3 P. M. Visitors may not come at any other time, unless under exceptional circumstances.

2. *No more than two Visitors will be admitted to see any Patient on one Day.*

3. Only fruit, jelly and ice cream may be brought for patients. Such packages must be left with the door clerk, and, if approved by the Physician, will be sent to the Patients.

4. In the Children's Ward, parents only are allowed. No other relatives, children or friends are permitted in this Ward. Parents are allowed on Tuesday and Friday evenings from 6 to 7 P. M., Sunday from 2 to 3 P. M., and may remain one half hour only. No packages of any kind may be carried to the Children's Ward.

5. Visitors must observe perfect order and propriety while in the Hospital; must confine their visits to their immediate friends; must not stop or loiter in the halls, offices, or on the stairways, and must leave the building promptly at the end of visiting hours.

Any violations of these rules may subject the offender to exclusion from the premises.

All letters of inquiry regarding patients should be addressed to

CHARLES H. YOUNG, M.D.,

Superintendent.

FORM OF BEQUEST

I give and bequeath to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, the sum of .....
Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, all that, etc. (describe the property) to be had and holden to the said The Presbyterian Hospital in the City of New York, and their successors and assigns, for the use and benefit of the said Hospital.

PRESBYTERIAN HOSPITAL
For the Poor of New York
without regard to
RACE, CREED OR COLOR
Supported by
VOLUNTARY CONTRIBUTIONS

THE
Presbyterian Hospital
IN THE
City of New York

FIFTY-FIFTH ANNUAL REPORT

For the

Twelve Months Ending December 31

1923

FIFTY-FIFTH ANNUAL REPORT

FOR THE

TWELVE MONTHS ENDING DECEMBER 31

1923

GENERAL VIEW OF HOSPITAL FROM PARK AVENUE

The Presbyterian Hospital

IN THE CITY OF NEW YORK

FIFTY-FIFTH ANNUAL REPORT

For the

Twelve Months Ending December 31

1923

Presbyterian in its burdens because founded by Presbyterians. Undenominational in its benefits because "For the Reception of Patients irrespective of Creed, Nationality, and Color."

Announcement of
James Lenox, President, on opening Hospital, 1872

REDFIELD-KENDRICK-ODELL CO.
NEW YORK

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OFFICERS

President
DEAN SAGE

Vice-President
WILLIAM M. KINGSLEY

Treasurer
CORNELIUS R. AGNEW
22 William Street

Secretary
MATTHEW C. FLEMING
170 Broadway

MANAGERS

Whose terms of office expire respectively in

1924

MOREAU DELANO
WILLIAM M. KINGSLEY
WILLIAM SLOANE COFFIN
CORNELIUS R. AGNEW
WILLIAM H. WHEELOCK
DEAN SAGE

1925

HENRY W. DeFOREST
THATCHER M. BROWN
C. IRVING FISHER, M.D.
W. E. S. GRISWOLD
DAVID M. LOOK
EDWARD S. MOORE
DUNLEVY MILBANK

1926

ETHAN ALLEN
MATTHEW C. FLEMING
ROBERT W. CARLE
JOHNSTON DeFOREST
WALTER E. HOPE
SAMUEL H. FISHER

1927

ROBERT W. DeFOREST
CHARLES W. McALPIN
EDWARD S. HARKNESS
JAMES R. SHEFFIELD
GEORGE GIBBS
WILLIAM WILLIAMS

Ex-Officio

GEORGE ALEXANDER, D.D.
Minister of the Old First Presbyterian Church

GEORGE J. RUSSELL, D.D.
Minister of the Scotch Presbyterian Church

DAVID JAMES BURRELL, D.D.
Senior Minister of the Collegiate Reformed Church

Board meets second Tuesday of January, February, March, April, May, June, October, November and December

STANDING COMMITTEES

Executive

CORNELIUS R. AGNEW
THATCHER M. BROWN
C. IRVING FISHER, M.D.
EDWARD S. HARKNESS
ETHAN ALLEN
HENRY W. DeFOREST
W. E. S. GRISWOLD
WILLIAM M. KINGSLEY

And the members of the Inspecting Committee on duty, Out-Patient Department, School of Nursing and House Committees

Regular meeting on fourth Tuesday of each month

Finance

MOREAU DELANO
HENRY W. DeFOREST
WILLIAM M. KINGSLEY
WILLIAM H. WHEELOCK

And Treasurer *ex-Officio*

House

ROBERT W. CARLE
WILLIAM H. WHEELOCK
GEORGE GIBBS
WALTER E. HOPE
CHARLES W. McALPIN

School of Nursing

JAMES R. SHEFFIELD
MOREAU DELANO
WALTER W. PALMER, M.D.
ALLEN O. WHIPPLE, M.D.
C. IRVING FISHER, M.D.

Out-Patient Department

ETHAN ALLEN
ROBERT W. CARLE
THATCHER M. BROWN
WILLIAM WILLIAMS
W. E. S. GRISWOLD

Social Service

WALTER E. HOPE
MATTHEW C. FLEMING
ROBERT W. CARLE
DUNLEVY MILBANK

Nominating

THATCHER M. BROWN
WILLIAM S. COFFIN
JOHNSTON DeFOREST
CHARLES W. McALPIN

And Secretary *ex-Officio*

STANDING COMMITTEES

Auditing

DAVID M. LOOK WILLIAM WILLIAMS
SAMUEL H. FISHER

Committee on Relations Between the Hospital and Columbia University

HENRY W. DeFOREST EDWARD S. HARKNESS
DEAN SAGE

Building

EDWARD S. HARKNESS DEAN SAGE
HENRY W. DeFOREST

Real Estate

WILLIAM H. WHEELOCK JOHNSTON DeFOREST
DEAN SAGE

The President is *ex-Officio* a member of all Committees

The Executive Vice-President is *ex-Officio* a member of Out-Patient Department, House and School of Nursing Committees

Inspecting

1923

May—Messrs. FISHER and McALPIN

June — Messrs. ALLEN and JOHNSTON DeFOREST

July—Messrs. WILLIAMS DELANO

August—Messrs. COFFIN and LOOK

September—Messrs. KINGSLEY and AGNEW

October — Messrs. WHEELOCK and GIBBS

November—Messrs. MOORE and HOPE

December—Messrs. FISHER and FISHER

1924

January—Messrs. CARLE and HARKNESS

February—Messrs. GRISWOLD and BROWN

March—Messrs. LOOK and FLEMING

April—Messrs. AGNEW and SHEFFIELD

The By-Laws call for a weekly inspection of all departments of the Hospital

EXECUTIVE OFFICERS

Executive Vice-President
C. C. BURLINGAME, M.D.

Superintendent of Hospital
JOHN F. BUSH

President of Medical Board
ALLEN O. WHIPPLE, M.D.

Director School of Nursing
HELEN YOUNG, R.N.

Superintendent of Out-Patient Department
FREDERICK MacCURDY, M.D.

ADMINISTRATION DEPARTMENT

Superintendent
JOHN F. BUSH

Assistants to the Superintendent
MABEL DAVIES, R.N. RUTH CAMPBELL

Instructor in Social Service
ELSIE T. PATTERSON, R.N.

Acting Chaplain
W. L. HUGHES

Dietitian
KATE DAUM, Ph.D.

Purchasing Agent
JOSEPH B. KELLY

Chief Clerk
NATHAN MANDEL

Admitting Clerk
FOWLER MERRITT

Instructor in Occupational Therapy
MARGARET OLIVER HEWLITT

Pharmacist
ANNA E. GROSSO

Chief Engineer
R. ELLIOT BOND

Assistant to Treasurer
CURTIS R. SOUTHWICK

MEDICAL BOARD

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ALLEN O. WHIPPLE, M.D.
Director, Surgical Service

Vice-President
WALTER W. PALMER, M.D.
Director, Medical Service

HUGH AUCHINCLOSS, M.D.

JOHN F. BUSH

WILLIAM DARRACH, M.D.

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FREDERICK P. GAY, M.D.

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ALBERT R. LAMB, M.D.

ALWIN M. PAPPENHEIMER, M.D.

FORDYCE B. ST. JOHN, M.D.

WILLIAM D. TRACY, D.D.S.

Medical Service

Director
WALTER W. PALMER, M.D.

Visiting Physicians
ALPHONSE R. DOCHEZ, M.D. ALBERT R. LAMB, M.D.
GEORGE A. TUTTLE, M.D.

Visiting Physician Children's Service
HOWARD H. MASON, M.D.

Associate Visiting Physicians
DANA W. ATCHLEY, M.D. GEORGE DRAPER, M.D.
H. RAWLE GEYELIN, M.D. GEORGE M. MACKENZIE, M.D.
ARTHUR E. NEERGAARD, M.D. ARCHIBALD McI. STRONG, M.D.

Assistant Visiting Physicians

WALTER P. ANDERTON, M.D.
LOUIS BAUMAN, M.D.
J. GARDNER HOPKINS, M.D.
ROBERT L. LEVY, M.D.
MARTIN DEF. SMITH, M.D.
EDGAR STILLMAN, M.D.

Assistant Visiting Physicians to Children's Service

HERBERT N. VERMILYE, M.D.
FRANK McLEAN, M.D.

Assistant Physicians

ALVIN R. BARACH, M.D.
WILLIAM S. LADD, M.D.
HALBERT L. DUNN, M.D.
FRANKLIN A. STEVENS, M.D.
BERTRAM J. SANGER, M.D.
RANDOLPH WEST, M.D.

Visiting Physicians Out-Patient Department

ARTHUR E. NEERGAARD, M.D. . . . . Chief of Clinic
WALTER P. ANDERTON, M.D. . . . . Assistant Chief of Clinic
FRANK McLEAN, M.D. . . . . Children's Department
HERBERT N. VERMILYE, M.D. . . . . Children's Department
HENRY T. CHICKERING, M.D. . . . . Tuberculosis
ARMISTEAD C. CRUMP, M.D. . . . . Gastro-Intestinal Diseases
J. GARDNER HOPKINS, M.D. . . . . Dermatology and Syphilogy

Associate Visiting Physician, Out-Patient Department

MARTIN DEF. SMITH, M.D.

Assistant Visiting Physician, Out-Patient Department

THAYER A. SMITH, M.D.

Assistant Physicians, Out-Patient Department

BENJAMIN R. ALLISON, M.D. . . . . Children's Department
WILLIAM B. BOYD, M.D. . . . . Tuberculosis
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EDSON B. HECK, M.D. . . . . General Medicine
KENNETH R. McALPIN, M.D. . . . . General Medicine
FRANK H. PETERS, M.D. . . . . General Medicine
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Resident Physician

ROBERT F. LOEB, M.D.

Assistant Resident Physician

FRANKLIN McC. HANGER, M.D.

Clinical Chemist

ETHEL M. BENEDICT

Roentgen Ray Department

Visiting Physician

ROSS GOLDEN, M.D.

Resident Physician

CHARLES C. McCOY, M.D.

Surgical Service

Director

ALLEN O. WHIPPLE, M. D.

Visiting Surgeons

HUGH AUCHINCLOSS, M.D. FORDYCE B. St. JOHN, M.D.

Associate Visiting Surgeons

WILLIAM BARCLAY PARSONS, Jr., M.D. WILDER G. PENFIELD, M.D.
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Chief of Surgical Clinic, Out-Patient Department

DAVID C. BULL, M.D.

Assistant Chief of Surgical Clinic, Out-Patient Department
BEVERLEY C. SMITH, M.D.

Associate Visiting Surgeon, Out-Patient Department
LOUIS CARP, M.D.

Assistant Visiting Surgeon, Out-Patient Department
C. L. JANSSEN, M.D.

Pathological Service

Director
JAMES W. JOBLING, M.D.

Visiting Pathologist
ALWIN M. PAPPENHEIMER, M.D.

Associate Visiting Pathologist
WILLIAM C. VON GLAHN, M.D.

Assistant Visiting Pathologist
WILLIAM C. JOHNSON, M.D.

Associate Visiting Surgical Pathologist
WILLIAM C. CLARKE, M.D.

Assistant Visiting Surgical Pathologist
ARTHUR P. STOUT, M.D.

Assistant Resident Pathologist
MARK BUTLER, M.D.

Bacteriologist
FREDERICK P. GAY, M.D.

Resident Bacteriologist
FREDERICK HUMPHRIES, M.D.

Dental Service

Director
WILLIAM D. TRACY, D.D.S.

Visiting Dental Surgeons
MARTIN C. TRACY, D.D.S. WILLIAM B. DUNNING, D.D.S.
ANNA V. HUGHES, D.M.D.

Visiting Oral Surgeon

HENRY SAGE DUNNING, D.D.S., M.D.

Assistant Visiting Dental Surgeons

CHARLES HATTAUER, D.D.S.
R. H. SNEDAKER, D.D.S.
ARTHUR E. MacMILLAN, D.D.S.
C. C. MORRISON, D.D.S.
PAUL S. TARLER, D.D.S.
HOWARD T. APPLEGATE, D.D.S.

Assistant Visiting Oral Surgeons

WILLIAM S. HOPKINS, D.D.S.
JOSEPH SCHROFF, M.D.
F. S. McCAFFERY, D.D.S.
J. FRANK WYNN, D.D.S.

Consulting Staff

Anaesthesia

THOMAS L. BENNETT, M.D.

Anatomy

GEORGE S. HUNTINGTON, M.D.

Biological Chemistry

WILLIAM J. GIES, Ph.D.

Dermatology

JOHN ADDISON FORDYCE, M.D.

Gynecology and Obstetrics

WILLIAM E. STUDDIFORD, M.D.

Assistant Consultants

Obstetrics
WILLIAM E. CALDWELL, M.D.

Gynecology
JAMES A. CORSCADEN, M.D.

Laryngology and Otology

CORNELIUS G. COAKLEY, M.D.

Assistant Consultants

JOHN D. KERNAN, M.D.
JAMES W. BABCOCK, M.D.

Medicine

HERBERT S. CARTER, M.D.

Neurology

FREDERICK TILNEY, M.D.

Assistant Consultant

HUBERT S. HOWE, M.D.

Neurological Surgery

CHARLES A. ELSBERG, M.D.

Opthalmology

ARNOLD KNAPP, M.D.

Assistant Consultant

MARK J. SCHOENBERG, M.D.

Orthepedic Surgery

RUSSELL A. HIBBS, M.D.

Assistant Consultant

BENJAMIN P. FARRELL, M.D.

Pediatrics

HERBERT B. WILCOX, M.D.
WILLIAM P. NORTHRUP, M.D.

Pharmacology

CHARLES C. LIEB, M.D.

Physiology

HORATIO B. WILLIAMS, M.D.

Psychiatry

THOMAS W. SALMON, M.D.

Surgery

GEORGE E. BREWER, M.D.
WILLIAM DARRACH, M.D. ADRIAN V. S. LAMBERT, M.D.

Tuberculosis

JAMES ALEXANDER MILLER, M.D.

House Staff

During the twelve months ending December 31, 1923

JOSEPH C. BELL, M.D.
DANA V. CLARK, M.D.
EMMA E. CORWIN, M.D.
HOWARD CURTIS, M.D.
EDWARD H. CUSHING, M.D.
JOHN H. DORN, M.D.
ANGUS MacD. FRANTZ, M.D.
VIRGINIA KNEELAND-FRANTZ, M.D.
FRANK W. GARBER, Jr., M.D.
HAROLD H. GILE, M.D.
ROBERT S. GRINNELL, M.D.
GARRY DeN. HOUGH, Jr., M.D.
SHEPARD KRECH, M.D.,
SAMUEL W. LAMBERT, Jr., M.D.
EDWARD H. LEVY, M.D.
GULLI LINDH-MULLER, M.D.
CHARLES C. McCOY, M.D.
SIGMUND MAGE, M.D.
RICHARD H. MEADE, Jr., M.D.
MARJORIE F. MURRAY, M.D.
JOHN A. NUNN, M.D.
GEORGE S. REYNOLDS, M.D.
DICKINSON W. RICHARDS, Jr., M.D.
GAMLIEL SALAND, M.D.
PAUL B. SHELDON, M.D.
JULIUS SIEGLER, M.D.
BARBARA B. STIMSON, M.D.
MARJORIE L. STRAUSS, M.D.
DAVID TEPLITSKY, M.D.
ALFRED H. WASHBURN, M.D.
JOHN COLTON WELLS, M.D.
HARRY J. WIELER, M.D.
HERBERT F. WILSHUSEN, M.D.

SCHOOL OF NURSING

Director

HELEN YOUNG, R.N.

Assistant Director

DOROTHY S. WOOD, R.N.

Educational Director

GEORGIA A. MORRISON, R.N.

Assistant Educational Directors

EVA MARION BEAN, A.B., R.N.
ELEANOR LEE, A.B., R.N.

Night Director

MARGARET E. CONRAD, B.A., R.N.

OUT-PATIENT DEPARTMENT

Superintendent

FREDERICK MacCURDY, M.D.

Registrar

CATHARINE MARSH

Chief of Medical Clinic

ARTHUR E. NEERGAARD, M.D.

Chief of Surgical Clinic

DAVID C. BULL, M.D.

THE FIFTY-FOURTH ANNIVERSARY

OF

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

was held in the Board of Managers Room at the Hospital, April 10, 1923, at 4:30 P.M.

The President, Mr. Dean Sage, presided.

The exercises were as follows:

Prayer, Dr. George Alexander.
Remarks, Mr. Dean Sage.

The Fifty-fourth Annual Report of the Board of Managers, containing the report of the Treasurer, was presented.

IN MEMORIAM

WILLIAM ALLEN BUTLER

MANAGER, 1909-1923

Died July 1, 1923

William Allen Butler died at his summer residence, Southampton, Long Island, on July first, 1923.

Mr. Butler became a member of the Board of Managers of the Hospital in 1909, and served continuously until his death. During the last few years he served on the Executive and Out-Patient Department Committees of the Board.

It is difficult to estimate at their full value the services rendered by Mr. Butler to the Hospital. He did not feel that his duties were limited merely to his official duties as a Manager, but devoted much time and attention to personal visits to the Hospital and to a supervision of its activities. The interests of the Hospital were very dear to him, and he was always available for counsel and advice with regard to its affairs.

The Board of Managers hereby records its profound sense of the serious loss which it has sustained in the death of one who loved the Hospital and who gave much of himself to it, together with its deep sense of personal grief in the death of a devoted friend and adviser.

THE FIFTY-FIFTH ANNUAL REPORT

of the

BOARD OF MANAGERS

of

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

For the Year Ending December 31, 1923

THE Department Heads responsible for the actual operation of the Hospital during the year 1923 are deserving of high praise for the results accomplished as shown by their reports submitted herewith. Back of these results lies the great strength of the Institution, the spirit that made them possible.

Achievements of the Professional Staff are set forth with too great modesty in the reports of the Directors of the Services. Notable among them has been the development by Dr. Dochez of a scarlet fever serum, an event which bids fair to be epochal.

In other respects, milestones mark the year. We have been handicapped by the resignation of a superintendent who served the Hospital well for many years. His successor has brought a long training in business affairs to aid in the solution of our problems. Miss Helen Young, previously Acting Director of the School of Nursing, has been appointed Director, with the wholehearted support and approval of everyone connected with the Hospital. We have added to the Staff, as head of the Department of Nutrition, an experienced dietitian, Miss Kate Daum, A.B., M.A., Ph.D. A General Stores Department has been organized and control of supplies concentrated therein. A purchasing agent has been appointed, who is also responsible for the operation of General Stores. A unit cost accounting system is in process of installation. A Social Service Committee has been organized and the extension of our Social Service Work is under way with the substantial and much appreciated financial and actual cooperation of the Dispensary Development Committee. With like cooperation the Outpatient Department has carried the appointment system to a successful outcome.

After mature consideration by members of the Professional Staff a modification in hospital relations was recommended, designed chiefly to establish direct business contact between private patients and members of the staff in cases where such contact had been through the hospital administration. The recommendations have been approved by the University and the Hospital, effective January 1, 1924.

The plan of the City of New York for the establishment of a park along Riverside Drive unfortunately will deprive the Medical Centre of some property and exclude direct access to the North River. However, by arrangement with the City, a strip substantially two hundred feet deep along the westerly side of Riverside Drive is reserved to us with the privilege to construct such buildings thereon as meet the approval of the Municipal Art Commission.

Most satisfactory progress has been made in plans for the new Medical Centre buildings. The final ground plan of the Hospital has been approved in principle by the Department Heads, subject to certain reservations as to details which are now being worked out. The day of completed final plans is not far distant and the Hospital expects to undertake the raising of at least $4,000,000 to provide additional funds for initial construction purposes. The task is big, but the obstacles not insurmountable. We bespeak the whole-hearted cooperation of all of our friends.

It is with deep regret that I record the deaths of Mr. William Allen Butler, for many years a true and tried member of the Board of Managers, and of Dr. David Bovaird, graduated from the House Staff in 1894 and a member of the Visiting Staff from 1903 to 1923.

Respectfully submitted,

DEAN SAGE,

President.

REPORT OF THE TREASURER

STATEMENT OF CURRENT REVENUE

For the Years Ending December 31, 1923 and 1922

Hospital or Operating Earnings

	1923	1922
Private Room Patients	$68,887.25	$65,960.00
Board of Friends of Patients	1,960.00	2,104.50
Ward Pay Patients	81,937.95	67,931.61
City of New York for part maintenance of ward patients	26,400.40	43,087.94
Professional Staff Fees	25,260.70	.....
Special Nursing	68,948.75	72,486.00
Operating Room Fees	4,676.50	4,267.50
Laboratory Fees	8,089.65	.....
X-Ray Therapy	1,753.25	1,224.25
X-Ray Service	20,532.40	21,145.17
Dental X-Ray	1,815.95	1,266.40
Radium Therapy	969.23	696.45
Transfusions	2,131.25	2,700.25
Salvarsan	2,454.05	2,243.05
Ambulance Fees	178.10	152.00
Pharmacy	12,990.04	11,025.34
Out-Patient Department	36,632.27	22,032.12
Photographic Service	75.70	23.25
Telephone Calls	1,522.07	1,858.37
Fees from Pupil Nurses	4,365.00	4,970.00
Kitchen Refuse Sold	718.76	519.74
Scrap Material Sold	332.54	425.26
Insulin	25,094.10	.....
Miscellaneous	247.15	698.68
Total Hospital Earnings	$397,973.06	$326,817.88

Other Revenue or Income

	1923	1922
Donations from Individuals to meet Current Expenses	$14,982.53	$15,988.50
Donations from Churches to meet Current Expenses	2,256.52	2,748.47
Donations for Annual Beds	1,100.00	1,900.00
Donations for Thanksgiving and Christmas Dinners	1,000.00	1,000.00
Received from the United Hospital Fund	21,908.59	19,548.82
Income from Investments in:		
Endowed Bed Fund	54,470.07	57,038.26
Perry McDonough Collins Endowment Fund	26,491.69	23,616.25
Edwin Bancroft Foote Fund	6,500.00	6,000.00
General Endowment Fund	8,640.00	10,016.00
General Fund	129,733.85	76,407.56
Margaret E. Dows Fund	300.00	210.00
Fiske Fund	6,200.00	6,200.00
Morris K. and Maria DeWitt Jesup Fund	5,000.00	5,000.00
Margarette A. Jones Fund	9,000.00	9,397.91
John Stewart Kennedy Fund	86,141.78	91,015.16
Russell and Margaret Olivia Sage Memorial Fund	36,723.45	33,308.72
Sidman Trust Fund	60.00	42.00
Fund in Memory of John T. Terry	2,250.00	2,250.00
The Isaac E. Valentine Memorial Fund	17,290.73	13,926.70
Moses Weinman Fund	300.00	210.00
From Fund for Educational and Scientific Work	31,987.74	53,880.51
East River Homes Fund	8,189.00	9,153.38
The Mrs. W. K. Vanderbilt Fund for Visiting Nursing and Relief	.....	3,981.76

STATEMENT OF CURRENT REVENUE—*Continued*

Income Premises 67th and 68th Streets and Avenue A	$7,040.86	$6,628.65
Dental Department Fund	.....	950.00
Dispensary Development Fund	12,852.00	10,338.79
Income from Estate of Andrew J. Garvey	.....	153.09
Interest on Bank Balances and Discounts Earned	6,239.26	4,994.33
Interest on Unpaid Legacies	1,100.00	400.00
Unclaimed Wages Written Off	465.97	341.19
Miscellaneous Income	.....	9.22
Overpayments Written Off	108.51	.....
Total Other Revenue or Income	$498,332.55	$466,655.27

Revenue or Income from Special Funds for Stated Purposes Other Than Regular Hospital Current Expenses

	1923	1922
Cardiac Clinic Fund	.....	$26.71
Cheney Fund	$6,989.23	5,502.82
Social Service Fund	817.50	.....
Dortic Memorial Fund	5,079.64	2,457.33
Mrs. David Dows Fund	.....	108.83
Epilepsy Fund	3,241.43	3,592.31
The Katie Geitz Fund	3,866.65	3,998.84
Hill Top Camp Fund	2,335.02	3,045.67
Holiday Cheer Fund	2,446.80	1,317.92
House Staff Entertainment Fund	844.74	644.35
Insulin Fund	82.50	.....
Maxwell Fund	1,500.00	1,500.00
Patients' Relief Fund	2,440.20	1,295.01
Rockefeller Insulin Fund	12,105.39	.....
Sarah Sanford Fund	172.04	321.02
School of Nursing Library Fund	57.05	13.70
School of Nursing Scholarship Fund	.....	86.00
Total of Revenue or Income from Special Funds for Stated Purposes	$41,978.19	$23,910.51
Grand Total Current Revenue	$938,283.80	$817,383.66
Excess of Current Expenses Over Current Revenue	10,366.88	4,592.50
Total	$948,650.68	$821,976.16

Note: For the purpose for which the above funds are used see pages 36 and 37.

STATEMENT OF CURRENT EXPENSES

For the Years Ending December 31, 1923 and 1922

Administration Expenses

	1923	1922
Salaries of Executive Officers and Clerks	$53,194.25	$44,446.81
Office Expenses	1,480.18	1,144.88
Stationery, Printing and Postage	10,323.95	6,195.26
Telephone and Telegraph	7,375.14	6,356.84
Legal Expenses	200.00	300.00
Hospital Bureau of Standards and Supplies	600.00	600.00
Advertising for Help	790.73	849.44
Miscellaneous	508.22	304.26
Total Administration Expenses	$74,472.47	$60,197.49

Professional Care of Patients

	1923		1922	
Salaries and Wages:				
Physicians	$54,864.50		$4,684.86	
Anesthetists	5,330.49		5,779.23	
Director of Nurses, Assistant and Instructors	9,595.97		9,246.79	
Nurses	16,394.90		18,505.02	
Special Nurses	59,594.00		63,047.00	
Orderlies	12,357.28		11,400.55	
Ward Employees	12,583.56	$170,720.70	11,853.88	$124,517.33
Medical and Surgical Supplies:				
Apparatus and Instruments	2,039.83		5,099.54	
Depreciation	1,852.53		1,607.40	
Medical and Surgical Supplies	63,054.32		47,230.91	
Alcohol, Liquors, Wines, etc.	752.18	67,698.86	758.73	54,696.58
Clothing, etc., for use of patients		2,812.74		1,075.27
Equipment for Nurses:				
Uniforms	4,103.26		3,352.08	
Books	1,255.55		1,066.37	
Instruments and Supplies	128.27	5,487.08	410.76	4,829.21
Uniforms, etc., for Staff and Orderlies		1,226.68		525.22
Pharmacy Salaries and Wages		6,510.03		6,523.24
Out-Patient Department — Salaries & Labor	28,429.50		27,836.90	
Out-Patient Department — Supplies	1,450.72	29,880.22	998.83	28,835.73
Social Service Department — Salaries & Labor	12,747.16		13,657.36	
Social Service Department — Supplies	3,346.05	16,093.21	5,205.93	18,863.29
Occupational Therapy — Salaries & Labor	2,980.38		2,485.80	
Occupational Therapy — Supplies	98.87	2,989.25	237.55	2,723.35
Pathological Laboratory — Salaries & Labor	32,139.32		32,718.30	
Pathological Laboratory — Supplies	12,196.25	44,335.57	13,216.80	45,935.10
Roentgen Ray Service — Salaries & Labor	14,487.89		13,272.57	
Roentgen Ray Service — Supplies	11,381.81	25,869.70	13,950.77	27,223.34
Photographic Service — Salaries & Labor	1,958.53		2,128,84	
Photographic Service — Supplies	943.81	2,902.34	1,271.58	3,400.42
Dental Department — Salaries & Labor	16,004.14		13,778.82	
Dental Department — Supplies	2,159.90	18,164.04	1,852.51	15,631.33
Electro Cardiac Dept. — Salaries & Labor	2,498.65			2,669.59
Electro Cardiac Dept. — Supplies	1,478.82	3,977.47		
Insulin		16,178.41		
Total Professional Care of Patients		$414,846.30		$337,449.00

STATEMENT OF CURRENT EXPENSES—*Continued*

DEPARTMENT EXPENSES

	1923		1922	
Ambulance Service		$490.05		$470.65
Housekeeping: Labor	$34,649.21		$35,965.92	
Housekeeping: Supplies	24,501.32		16,977.87	
Housekeeping: Depreciation	1,741.24	60,891.77	1,638.70	54,582.49
Kitchen: Labor	16,348.28		14,619.61	
Kitchen: Supplies	3,459.55	19,807.83	1,667.91	16,287.52
Laundry: Labor	17,436.06		15,369.08	
Laundry: Supplies	2,982.49	20,418.55	2,212.05	17,581.13
Steward's Department:				
Labor	4,854.60		1,950.32	
Provisions:				
Bread	5,555.21		5,482.56	
Milk and Cream	23,192.32		21,281.52	
Groceries	18,906.37		13,826.62	
Butter and Eggs	21,812.51		16,168.53	
Fruits and Vegetables	18,402.29		16,393.15	
Meat, Poultry and Fish	40,680.31	133,403.61	37,627.11	112,729.81
Educational and Scientific Work:				
Not chargeable to other accounts: Salaries			9,700.56	
Not chargeable to other accounts: Labor			235.61	9,936.17
Not chargeable to other accounts: Supplies				
Dept. of Nutrition: Salaries & Labor	8,761.20		6,654.75	
Dept. of Nutrition: Supplies	1,420.91	10,182.11	1,938.68	8,593.43
Total Department Expenses		$245,193.92		$220,181.20

GENERAL HOUSE AND PROPERTY EXPENSES

Electric Lighting	$4,980.73	$4,193.06
Fuel, Oil and Waste	44,878.03	44,700.79
Gas	6,479.17	5,870.91
Ice	4,868.95	5,453.88
Insurance	2,674.98	2,830.67
Maintenance and Depreciation, Real Estate and Buildings	46,910.01	60,611.09
Plumbing and Steam Fitting	4,989.19	6,257.61
Rental Nurses' Home Annex	8,113.10	6,750.00
Maintenance and Depreciation, Machinery and Tools	24,243.33	22,397.33
Total General House and Property Expenses	$148,137.49	$159,065.34

CORPORATION EXPENSES

Salaries, Executive Officers and Clerks	$4,516.95	$4,500.00
Pensions	8,340.00	8,340.00
Office Expenses	35.89	207.90
Stationery, Printing and Postage	1,717.12	928.73
Legal Expenses	2,000.00	1,714.05
Graduation Pins for Nurses	895.96	441.81
Gratuities	2,360.00	325.00
Expenses Account Premises 67th Street and Avenue A	2,466.00	1,783.41
Insurance		29.03
Diplomas	83.61	30.00
Miscellaneous	733.98	2,872.69
Uncollectable Accounts with Patients Written Off	872.80	
Total Corporation Expenses	$24,022.31	$21,172.62
Current Expenses met from Special Funds for Stated Purposes	$41,978.19	$23,910.51
Grand Total Current Expenses	$948,650.68	$821,976.16

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1923 and 1922

Capital Assets

	1923	1922
Hospital Properties and Equipment:		
Sites and Grounds	$1,000,267.44	$1,258,956.54
Buildings	1,230,953.57	1,154.389.26
Furniture and Fixtures	87,062.00	81,935.09
Machinery and Tools	81,598.01	72,411.63
Apparatus and Instruments	37,050.62	32,147.97
Radium	21,663.63	21,663.63
Total Hospital Properties and Equipment	$2,458,595.27	$2,621,504.12
Less Reserve for Depreciation	321,403.63	296,414.12
Net Total Hospital Properties and Equipment	$2,137,191.64	$2,325,090.00
Investments:		
Mortgages Receivable	$138,275.00	$143,325.00
Bonds	6,387,089.68	6,088,307.13
Stocks	1,090,624.10	1,118,189.10
Real Estate	1,004,100.00	24,100.00
Notes Receivable	137,500.00	137,880.00
Total Investments	$8,757,588.78	$7,511,801.23

Current Assets

Treasurer's Accounts Receivable	$103,870.09	$21,748.31
Superintendent's Accounts Receivable	9,985.94	8,353.05
Cash in Treasurer's Account	171,996.30	274,420.07
Cash in Superintendent's Account	44,643.95	46,563.81
Interest Purchased	1,398.11	435.49
Prepaid Insurance	7,590.40	1,517.35
Total Current Assets	$339,484.79	$353,038.08
Grand Total Assets	$11,234,265.21	$10,189,929.31

Capital Liabilities

	1923	1922
Capital Account (Hospital Properties and Equipment)	$2,137,191.64	$2,325,090.00
Endowed Bed Fund	$1,073,000.00	$1,064,500.00
Partly Endowed Bed Fund	20,594.25	28,184.03
General Endowment Fund	140,838.75	140,838.75
General Fund	2,851,529.05	1,743,144.83
Perry McDonough Collins Endowment Fund	492,089.94	482,919.17
Fiske Fund	107,249.20	107,249.20
Alice Manderlick Flagler Fund	102,038.27	
Edwin Bancroft Foote Fund	154,256.31	154,256.31
Morris K. and Maria De Witt Jesup Fund	100,000.00	100,000.00
Margarette A. Jones Fund	149,886.59	149,886.59
John Stewart Kennedy Fund	1,856,837.85	1,933,262.16
Russell and Margaret Olivia Sage Memorial Fund	698,724.34	650,103.16
Sidman Trust Fund	1,000.00	1,000.00
Fund in Memory of John T. Terry	47,625.00	47,625.00
The Isaac E. Valentine Memorial Fund	569,314.00	568,892.45
Moses Weinman Fund	5,000.00	5,000.00

CAPITAL LIABILITIES—*Continued*

	1923	1922
C. K. Briddon Gold Medal Fund	$1,000.00	$1,000.00
Dortic Memorial Fund	99,024.11	99,024.11
Mrs. David Dows Fund	7,700.00	7,700.00
Margaret E. Dows Fund	5,000.00	5,000.00
Fund for Educational and Scientific Work	281,267.50	264,247.50
Dr. Francis P. Kinnecutt Memorial Fund	74,321.84	71,391.84
Personal Injury Liability Insurance Fund	14,109.26	13,680.05
Room "J" Trust Fund	5,000.00	5,000.00
School of Nursing Endowment Fund	2,920.00	2,860.00
Geo. H. F. Schrader Fund	9,650.00	9,650.00
Frances Swan Welles Fund	10,000.00	10,000.00
Wall Fund	91,000.00	91,000.00
Total Reserve Fund Accounts	$8,970,976.26	$7,757,427.68

Funds Other Than Capital Reserve Funds:	1923	1922
Briddon Gold Medal Fund (Income)	$102.00	$42.00
Mrs. Frederic Baker Pathological Dept. Fund	6,349.14	6,049.14
Cheney Fund	3,696.87	3,686.10
Dortic Memorial Fund (Income)	21,893.91	22,973.55
Mrs. David Dow's Fund (Income)	1,754.06	1,304.06
East River Homes Fund	19,120.01	13,214.81
Epilepsy Fund	1,386.86	1,103.29
Fund for Educational and Scientific Work (Income)	2,575.00	325.00
Katie Geitz Fund	371.98	1,352.38
Hill Top Camp Fund	20.67	24.59
Holiday Cheer Fund	1,297.66	2,054.46
House Staff Entertainment Fund	467.06	952.02
Insulin Fund	417.50	
Maxwell Fund	2,692.46	3,622.46
Patients' Relief Fund	3,214.00	456.85
Room "J" Trust Fund (Income)	1,012.43	712.43
Rockefeller Insulin Fund	2,894.61	
Sarah Sanford Fund	49.94	221.98
School of Nursing Library Fund	41.45	48.50
School of Nursing Scholarship Fund	449.00	249.00
H. Smith Periodical Fund	116.50	66.60
Social Service Fund	234.00	
Total of Funds Other Than Capital Reserve Funds	$70,157.11	$58,459.12

Current Liabilities

Advance Payments by Patients	$315.05	$543.50
Overpayments by Patients	62.95	94.66
Audited Vouchers Unpaid	34,447.44	29,361.76
Unpaid Wages of Latest Payroll	19,770.81	18,287.11
Unclaimed Wages of Previous Payrolls	1,343.95	665.49
Total Current Liabilities	$55,940.20	$48,952.51
Grand Total Liabilities	$11,234.265.21	$10,189,929.31

Note: In order to make allowance for estimated depreciation during the fiscal year ending December 31, 1923, the Board of Managers directed that $24,989.51 be charged off and credited to Reserve for Depreciation of Hospital Properties and Equipment as follows:

Buildings Account (1½% of book value)	$17,315.84
Furniture and Fixtures Account (2% of book value)	1,741.24
Machinery and Tools Account (5% of book value)	4,079.90
Apparatus and Instruments Account (5% of book value)	1,852.53
Total	$24,989.51

CERTIFICATE OF AUDITING COMMITTEE

We have had the accounts of the Treasurer and Superintendent for the Fiscal Year ending December 31, 1923, examined and checked by Messrs. Haskins and Sells, Certified Public Accountants, and have also received their certificate, dated February 13, 1924, certifying that the accompanying general balance sheet, December 31, 1923, and income account for the year ending that date are correct.

A certificate of The Farmers' Loan and Trust Co., covering securities held on December 31, 1923, has been checked with the books and found to agree, and the cash accounts have also been certified.

William Williams
Samuel H. Fisher
David M. Look
Auditing Committee

February 27, 1924

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS FOR TWELVE MONTHS ENDING DECEMBER 31, 1923

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
Endowed Bed Fund	$1,064,500.00	$18,500.00	$10,000.00	$1,073,000.00	$8,500.00	.....
Partly Endowed Bed Fund	28,184.03	6,663.76	14,253.54	20,594.25	.....	$7,589.78
General Endowment Fund	140,838.75	.....	.....	140,838.75	.....	.....
General Fund	1,743,144.83	1,304,145.43	195,761.21	2,851,529.05	1,108,384.22	.....
Perry McDonough Collins Endowment Fund	482,919.17	9,262.50	91.73	492,089.94	9,170.77	.....
Fiske Fund	107,249.20	.....	.....	107,249.20	.....	.....
Alice Manderlick Flagler Fund	.....	102,038.27	.....	102,038.27	102,038.27	.....
Edwin Bancroft Foote Fund	154,256.31	.....	.....	154,256.31	.....	.....
Fund in Memory of John T. Terry	47,625.00	.....	.....	47,625.00	.....	.....
Morris K. and Maria DeWitt Jesup Fund	100,000.00	.....	.....	100,000.00	.....	.....
Margarette A. Jones Fund	149,886.59	.....	.....	149,886.59	.....	.....
John Stewart Kennedy Fund	1,933,262.16	140.00	76,564.31	1,856,837.85	.....	76,424.31
Russell and Margaret Olivia Sage Fund	650,103.19	50,251.69	1,630.54	698,724.34	48,621.15	.....
Sidman Trust Fund	1,000.00	.....	.....	1,000.00	.....	.....
The Isaac E. Valentine Memorial Fund	568,892.45	421.55	.....	569,314.00	421.55	.....
Moses Weinman Fund	5,000.00	.....	.....	5,000.00	.....	.....
Margaret E. Dows Fund	5,000.00	.....	.....	5,000.00	.....	.....
C. K. Briddon Gold Medal Fund	1,000.00	.....	.....	1,000.00	.....	.....
Dortic Memorial Fund	99,024.11	.....	.....	99,024.11	.....	.....
Mrs. David Dows Fund	7,700.00	.....	.....	7,700.00	.....	.....
Fund for Educational and Scientific Work	264,247.50	17,020.00	.....	281,267.50	17,020.00	.....
Dr. Francis P. Kinnicutt Memorial Fund	71,391.84	2,930.00	.....	74,321.84	2,930.00	.....
Personal Injury Liability Insurance Fund	13,692.55	1,080.00	663.29	14,109.26	416.71	.....
Room "J" Trust Fund	5,000.00	.....	.....	5,000.00	.....	.....
School of Nursing Endowment Fund	2,860.00	60.00	.....	2,920.00	60.00	.....
George H. F. Schrader Fund	9,650.00	.....	.....	9,650.00	.....	.....
Wall Fund	91,000.00	.....	.....	91,000.00	.....	.....
Frances Swan Welles Fund	10,000.00	.....	.....	10,000.00	.....	.....
Total	$7,757,427.68	$1,512,513.20	$298,964.62	$8,970,976.26	$1,297,562.67	$84,014.04

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN CAPITAL RESERVE FUNDS RECEIVED FOR SPECIAL PURPOSES FOR TWELVE MONTHS ENDING DECEMBER 31, 1923

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
Mrs. Frederic Baker Path. Dept. Fund	$6,049.14	$300.00	.....	$6,349.14	$300.00	.....
Briddon Gold Medal Fund, Income	42.00	60.00	.....	102.00	60.00	.....
Cheney Fund	3,686.10	7,000.00	$6,989.23	3,696.87	10.77	.....
Social Service Fund	.....	1,051,50	817.50	234.00	234.00	.....
Dortic Memorial Fund, Income	22,973.55	4,000.00	5,079.64	21,893.91	.....	$1,079.64
Mrs. David Dows Fund, Income	1,304.06	450.00	.....	1,754.06	450.00	.....
East River Homes Fund	13,214.81	14,094.20	8,189.00	19,120.01	5,905.20	.....
Fund for Educational & Scientific Work, Inc.	325.00	17,065.14	14,815.14	2,575.00	2,250.00	.....
The Katie Geitz Fund	1,352.38	2,886.25	3,866.65	371.98	.....	980.40
Epilepsy Fund	1,103.29	3,525.00	3,241.43	1,386.86	283.57	.....
Hill Top Camp Fund	24.59	2,331.10	2,335.02	20.67	.....	3.92
Holiday Cheer Fund	2,054.46	1,740.00	2,496.80	1,297.66	.....	756.80
House Staff Entertainment Fund	952.02	359.78	844.74	467.06	.....	484.96
Anna C. Maxwell Special Fund	3,622.46	570.00	1,500.00	2,692.46	.....	930.00
Patients' Relief Fund	456.85	5,197.35	2,440.20	3,214.00	2,757.15	.....
Rockefeller Insulin Fund	.....	15,000.00	12,105.39	2,894.61	2,894.61	.....
Room "J" Trust Fund, Income	712.43	300.00	.....	1,012.43	300.00	.....
Sarah Sanford Fund	221.98	.....	172.04	49.94	.....	172.04
School of Nursing Library Fund	48.50	50.00	57.05	41.45	.....	7.05
School of Nursing Scholarship Fund	249.00	700.00	500.00	449.00	200.00	.....
H. Smith Periodical Fund	66.50	50.00	.....	116.50	50.00	.....
Insulin Fund	.....	500.00	82.50	417.50	417.50	.....
Total	$58,459.12	$77,230.32	$65,532.33	$70,157.11	$16,112.80	$4,414.81

Purposes for Which Income or Principal of Reserve Funds Is Used

Endowed Bed Fund, General Endowment Fund, Perry McDonough Collins Endowment Fund, Fiske Fund, Alice Manderlick Flagler Fund, Edwin Bancroft Foote Fund, Morris K. and Maria De Witt Jesup Fund, Margarette A. Jones Fund, John Stewart Kennedy Fund, Russell and Margaret Olivia Sage Memorial Fund, Sidman Trust Fund, Fund in Memory of John T. Terry, The Isaac E. Valentine Memorial Fund and Moses Weinman Fund. The income from these funds is applied toward the current expenses of the Hospital.

General Fund. Unrestricted legacies received since 1911 have been credited to this fund. It is intended to use the income of this fund to partly meet the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

The Mrs. Frederic Baker Pathological Department Fund. To supply books, periodicals, and instruments for use in the Pathological Laboratory.

Charles K. Briddon Gold Medal Fund. The income from this fund provides the Dr. C. K. Briddon Gold Medal competed for every two years by members of the Alumni of the Presbyterian Hospital, who write essays requiring original research.

Cheney Fund. To carry out certain investigations bearing upon glands of internal secretion.

Dortic Memorial Fund. The principal of this fund may be applied to the erection and maintenance of a Convalescent Home in connection with the Hospital. Accumulated income may be used for the maintenance of Presbyterian Hospital patients in some approved Convalescent Home.

Mrs. David Dows Fund. The income from this fund is used to purchase scientific instruments for use in the Hospital for the study and cure of disease.

Margaret E. Dows Fund. The income from this fund is applied toward the current expenses of the School of Nursing.

East River Homes Fund. To meet the expenses of tubercular work in connection with patients in the district assigned to this Hospital by the Board of Health.

Epilepsy Fund. To defray the expenses of treatment and research work on certain forms of epilepsy.

Fund for Educational and Scientific Work. The income from this fund is used for the support of the educational and scientific work of the Hospital, in accordance with the agreement between the Hospital and Columbia University.

Insulin Fund. For the treatment of patients in the Children's Ward.

The Katie Geitz Fund. To meet expenses of the Diet Kitchen established for the benefit of tubercular patients and children in our district.

Hill Top Camp Fund. For the support of a camp at Hawthorne, N. Y., to which are sent the children of tubercular patients of the Out-Patient Department Clinic.

Holiday Cheer Fund. To provide decorations, entertainments, presents or other holiday cheer throughout the Hospital to patients, staff, nurses and employees.

House Staff Entertainment Fund. To provide recreation, entertainment, etc., for members of the House Staff.

Dr. Francis P. Kinnicutt Memorial Fund. To defray the cost of a Medical Ward in the new Presbyterian Hospital Buildings, when erected. The income is added to the principal.

Patients' Relief Fund. To provide special relief for patients.

Personal Injury Liability Insurance Fund. To pay approved claims for personal injuries sustained by employees while on the Hospital premises.

Rockefeller Insulin Fund. To be used for the treatment of diabetic patients with and the study of the best methods of employing Insulin.

Room J Trust Fund. The income from this fund is used to provide delicacies and extra nursing for female patients occupying Room "J."

Sarah Sanford Fund. To provide temporary relief, apparatus and transportation for convalescents.

School of Nursing Endowment Fund. The income from this fund is used to maintain the educational work of the School of Nursing.

School of Nursing Library Fund. To provide periodicals and books for the School of Nursing library.

School of Nursing Scholarship Fund. To provide scholarships for students and traveling scholarships for graduates of the School of Nursing.

H. Smith Periodical Fund. To provide periodicals for the wards of the Hospital.

George H. F. Schrader Fund, and Wall Fund. The income from each of these funds is paid to a beneficiary during life, and thereafter becomes the property of the Hospital.

Social Service Fund. For special relief under direction of Social Service Committee.

Frances Swan Welles Fund. One-half of the income from this fund is used to brighten and cheer the lives of trained nurses employed from time to time in the Hospital, and the other half to brighten and cheer the lives of patients in the general wards of the Hospital.

DONATIONS FROM INDIVIDUALS

For the Twelve Months Ending December 31, 1923

Abbatt, Mr. William	$10.00
Abraham, Mr. Ludolph H.	10.00
Adler, Mr. M. L.	10.00
Anonymous	10.00
Anonymous	1,000.00
Archer, Mrs. George A.	10.00
Arnold, Miss C. B.	2.00
Auchincloss, Mrs. Hugh D.	25.00
Auchincloss, Mr. John W.	20.00
Auchmuty, Mrs. Richard T.	25.00
Bachmann, Mr. Norbert H.	10.00
Balfour, Williamson & Co.	50.00
Ballard, Mrs. E. L.	25.00
Barbour, Rev. Robert	5.00
Behre, Mrs. A. Frederick	10.00
Belloni, Miss Sadie H.	2.50
Beresford, Mr. John George	15.00
Berg, Mr. Julius	10.00
Bernstein, Mr. Allen M.	10.00
Betsch, Mr. Wm. G. L.	25.00
Beyer, Mr. Eugene O.	30.00
Blake, Mr. Henry	15.00
Blair, Mr. J. Insley	10.00
Blumgart, Mr. and Mrs. Louis	15.00
Bohemian Society "Lidumil"	500.00
Borgfeldt, Messrs. Geo. & Co.	50.00
Boruzka, Mr. Otto	2.00
Bosse, Mr. David	2.00
Bramwell, Mr. E. Percy	10.00
Breslin, Miss Evelyn M.	4.00
Brewster, Mr. George S.	250.00
Bridge, Mrs. William F.	50.00
Bridges, Mr. Robert	10.00
Brookman, Mrs. Henry D.	20.00
Brooks, Miss Bertha G.	10.00
Broughton, Mrs. Urban H.	100.00
Brown, Mr. M. Bayard	500.00
Brown, Mr. Egbert G.	10.00
Brown, Miss Stewart	5.00
Brown, Mr. Thatcher M.	754.61
Bulkley, Mrs. Edwin M.	50.00
Bulkley, Mr. Edwin M.	100.00
Butler, Mr. Willard Parker	5.00
Butterfield, Fred & Co., Inc.	25.00
Cash, C. W.	10.00
Cash from a Friend	25.00
Centennial Lodge No. 763, F. & A. M.	50.00
Child, Mrs. Lewis P.	5.00
Church, Mr. George H.	50.00
Cole, Mr. and Mrs. Rufus	25.00
Colgate, Mr. William	100.00
Cook, Mrs. Charles T.	10.00
Coster, Mrs. Charles Henry	25.00
Cowles, Master Teddy	.15
Crimmins, Mr. Thomas	10.00
Cuchal, Mr. J.	$1.75
Cushman's Sons, Inc.	100.00
Dater, Miss Emily	2.00
Davidge, Mr. William H.	15.00
Davison, Mrs. Henry P.	100.00
Day, Mr. Harry V.	10.00
Dee, Mr. Frank	5.00
deForest, Mr. Johnston	100.00
Delano, Mr. Moreau	754.61
Didonata, Mr. Salvatore	2.00
Donovan, Mr. Walter J. M.	25.00
Drakenfeld, Mrs. B. F.	10.00
DuBois, Mrs. Anna G.	10.00
Ducat, Mr. Harry H.	50.00
Duvall, Mr. William C.	2.00
Eder, Mrs. James M.	10.00
Egbert, Mrs. James C.	5.00
Eidlitz, Marc & Son, Inc.	100.00
Eidlitz, Mr. Robert James	250.00
Emerson, Mrs. John Haven	3.00
Emmet, Miss Lydia Field	5.00
Engel, Mr. Arthur	1.75
Ettinger, Mr. Louis	10.00
Fahnestock, Mrs. Harris	25.00
Farmers Loan & Trust Co.	1,000.00
Feder, Mr. Eugene	39.50
Felbel, Mr. Jacob	5.00
Ferguson, Mr. Robert	25.00
Finsterer, Mr. Louis	10.00
Fong, Mr. Hom	10.00
Fraser, Miss Jane K.	10.00
Fraser, Miss S. Grace	10.00
Gang, Mr. Samuel	2.00
Garrison, Mrs. Wm. F.	20.00
Garwitt, Mr. Louis	10.00
Gerrish, Mrs. Frank S.	5.00
Gibbs, Mr. George	50.00
Gibson, Mr. Robert W.	25.00
Goldberg, Mr. Benjamin	10.00
Goldschmidt, Estate of H. P.	25.00
Gottheil, Mrs. Paul	10.00
Gould, Mr. P. D.	5.00
Graham, Mr. Sigsbee	10.00
Grebenstein, Mr. Chas. H.	15.00
Greeff & Co.	25.00
Griswold, Mr. Wm. E. S.	25.00
Guinzburg, Mrs. Victor	5.00
Hage, Mr. John D.	5.00
Hamersley, Mr. L. Gordon	100.00
Hansen, Miss Anna	150.00
Harkness, Mr. Edward S.	750.00
Harkness, Mrs. Stephen V.	750.00
Heller, Mr. Jacob	3.00
Hencken, Mr. Hancke	25.00
Hensel, Mrs. Caroline	3.00
Hess, Mr. Simon	10.00

DONATIONS FROM INDIVIDUALS—*Continued*

Heymann, Mrs. Charles M. . .	$5.00
Heyman, Mr. Seymour E. . .	10.00
Hiller, Mr. Albert E.	2.00
Hohenstein, Mr. Hugo	5.00
Holt, Mr. Charles	10.00
Hoe, Mrs. Richard March . .	1,025.00
Hoffman, Miss Mary U. . . .	50.00
Howland, Miss Emily	5.00
In memory of Thos. H. Bauchle	25.00
In memory of Lewis Friedman .	25.00
In memory of Adelaide H. Levinson	10.00
In remembrance of the Man .	65.00
In memory of Mrs. John Ortgies	5.00
In memory of Morris Tuska .	5.00
In loving remembrance of Clara Buttenweiser Unger	15.00
Inslee, Mr. Edwin W.	25.00
Isham, Mr. William B.	50.00
Jackson, Mr. Percy	25.00
Jackson, Mrs. Theodore F. . .	5.00
James, Mrs. Walter B.	100.00
Jarvie, Mr. James N.	100.00
Jelling, Mrs. Susan K.	2.00
Johnston, Mr. J. Herbert . . .	25.00
Jones, Mrs. A. Mason	50.00
Kastor, Messrs. Adolph & Bros	20.00
Kempner, Mr. Ignatz	5.00
Kress, Mr. Samuel H.	10.00
Kronthal, Mr. Leon H. . . .	10.00
Kurzman, Mrs. Charles . . .	5.00
Langenbacher, Mr. Geo. F. . .	10.00
Lacombe, Hon. E. Henry . . .	10.00
Latham, Mrs. G. Howard . .	20.00
Latimer, Miss Julia W. . . .	10.00
Lehmaier, Mr. James M. . .	10.00
Leland, Mrs. Amory	25.00
Leland, Mr. Amory	50.00
Leland, Mr. Dudley R. . . .	50.00
Levenson, Mr. Abraham . . .	15.00
Levy, Mr. Jacob K.	10.00
Lew, Mr. Kwong Chong . . .	15.00
Liebmann, Mr. Henry L. . . .	10.00
Lippman, Mr. George	10.00
Lynn, Mr. Adolph	5.00
Maher, Mr. James	4.00
Maimonides Lodge No. 743, F. & A. M.	25.00
Marshall, Mr. Louis	10.00
Martin, Mr. William V. . . .	10.00
Mayer, Mr. Edward L. . . .	10.00
Mendenhall, Mrs. Harlan G. .	20.00
Milbank, Mr. Dunlevy	300.00
Milbank, Mr. Jeremiah . . .	200.00
Mills, Mr. Ogden	250.00
Misel, Mr. David	10.00
Modry, Mr. Arthur S.	10.00
Morgan, Mrs. J. Pierrepont, Jr.	100.00
Morganstern, Mr. Albert G. . .	5.00
Muller, Mr. George	$50.00
Mulligan, Mr. Cadwallader R.	25.00
McAlpin, Mr. and Mrs. Chas. W.	50.00
McCulloh, Mrs. J. S.	50.00
National Lodge No. 209, F. & A. M.	25.00
Nichols, Mr. Acosta	25.00
Ochse, Albert Co.	6.00
Ogden, Mr. Charles W. . . .	10.00
Oppenheimer, Mr. Zacharius H.	30.00
Opper, Mr. E. M.	10.00
Ottinger, Mr. Simon	10.00
Park Lodge No. 516, F. & A. M.	100.00
Pearce, Mr. William G. . . .	50.00
Post, Mr. Abram S.	10.00
Pretzfeld, Messrs. & Co. . . .	25.00
Prochazka, Mr. Otto W. . . .	25.00
Pryor, Mrs. S. Morris	1.00
Purdy, Mr. and Mrs. Wm. M.	10.00
Ressmeyer, Mrs. Henry . . .	10.00
Redmond, Miss Emily	10.00
Remesch, Mr. Joseph	8.00
Richard, Miss Elvine	75.00
Rickerson, Mrs. Emma C. . .	5.00
Riesenberg, Mr. Adolph . . .	10.00
Robbins, Mr. Chandler . . .	10.00
Rosenthal, Mrs. Max	25.00
Rosenthal, Samuel & Bros. . .	25.00
Rosenthal, Mr. Sylvan E. . .	20.00
Rosseau, Mrs. Eva	1.00
Rothschild, Miss Anna J. . . .	5.00
Ruch, Mr. J.	1.50
Ryan, Mr. John D.	100.00
S. M. W.	10.00
Samonovitz, Mr. V.	75
Sawyer, Mrs. Homer E. . . .	10.00
Schreiber, Mr. Ernest	5.50
Shepard, Mrs. Finley J. . . .	25.00
Simon, Franklin & Co.	25.00
Simon, Mr. Leopold K. . . .	5.00
Sloan, Mr. Benson Bennett . .	20.00
Sloane, Mr. John	100.00
Society of the Friendly Sons of St. Patrick	100.00
Spitzner, Mr. George W. . . .	75.00
Spool Cotton Co.	100.00
Stadler, Mr. Charles A. . . .	25.00
Staudt, Mr. John	20.00
Stewart, Mr. Wm. Rhinelander	25.00
Straus, Mr. Jesse Isidor . . .	100.00
Strauss, Mr. Albert	100.00
Strauss, Mr. David R.	10.00
Strauss, Mr. Frederick	50.00
Strong, Mrs. James Remsen .	5.00
Strong, Mrs. Thomas W. . . .	5.00
Stroock, Mr. Joseph	25.00
Stroock, Mr. Louis S.	25.00
Sturges, Mr. Frederick, Jr. . .	100.00
Swan, Mr. Charles	60 00

DONATIONS FROM INDIVIDUALS—*Continued*

Swan, Mrs. Lyndon M.	$5.00
Taber, Miss Mary	5.00
Terry, Mr. Wyllys	25.00
Third Panel Sheriff's Jury	100.00
Torrance, Mrs. Henry	3.00
Tough, Mr. Charles C.	5.00
Tower, Mrs. Augustus C.	10.00
Triest, Mr. J. S. "In Memory of My Girlie"	20.00
Troescher, Mr. Anthony F.	100.00
Tuckerman, Mr. and Mrs. Paul	100.00
Turnbull, Mrs. Ramsay	5.00
Unterburg, Mr. Israel	10.00
Waldo, Miss Julia L.	25.00
Ward, Mr. Joseph S.	2.00
Wheelock, Mr. William H.	$697.91
Williams, Capt. James D.	10.00
Williams, Mr. Stephen G.	25.00
Williams, William	100.00
Willis, Miss Josephine	10.00
Willis, W. P. & Co.	50.00
Wilson, Miss Emily B.	20.00
Wimpfheimer, Mrs. A. Frieda	5.00
Winkhaus, Mrs. A. C.	10.00
Wolff, Mrs. Lewis S.	25.00
Wollman, Mr. Henry	1.00
Wyckoff, Mr. W. W.	5.00
Total Donations from Individuals during 1923	$14,982.53

DONATIONS FOR ANNUAL BEDS

For the Twelve Months Ending December 31, 1923

Gallatin, Miss Cornelia L.	$300.00
The Junior League of the City of New York, in Memory of Mrs. John Cross	500.00
Taufflieb, Mrs. Julia Catlin, in the Children's Ward, to be known as the "Julia Elliot Park" Bed	300.00
Total Donations for Annual Beds During 1923	$1,100.00

DONATIONS FROM CHURCHES

For the Twelve Months Ending December 31, 1923

Brick Presbyterian Church:		
McElhinney, Miss Jane W.	$5.00	
Trowbridge, Mr. and Mrs. James A.	100.00	$105.00
Broadway Tabernacle Church		62.00
Church of the Covenant Sunday School		12.83
Church of the Covenant		15.50
Faith Presbyterian Church		8.00
Fifth Avenue Presbyterian Church:		
Durkee, Mrs. Aug. W.	$25.00	
Kennedy, Mrs. John Stewart	500.00	
Schauffler, Mrs. Adolph F.	25.00	
Sessions Checks	701.39	1,251.39
John Hall Memorial Sunday School		10.00
New Era Movement of the Presbyterian Church in the U. S. A.		10.00
Olivet Memorial Church		20.00
Rutgers Presbyterian Church		150.80
St. James Church		300.00
Seventh Presbyterian Church of Jesus Christ		75.00
Tremont Presbyterian Church		60.00
The Women's Missionary Society of the John Hall Memorial Chapel		35.00
West-Park Presbyterian Church		141.00
Total Donations from Churches		$2,256.52

DONATIONS RESTRICTED

For the Twelve Months Ending December 31, 1923

(Not including those for endowment of beds)

Cheney Fund:		
Cheney, Miss Anne W.	$2,500.00	
Cheney, Miss Louise	2,500.00	
Draper, Dr.	500.00	
Greenway, Mrs. Harriet L.	1,000.00	
Swan, Mr. Joseph R.	500.00	$7,000.00
East River Homes Fund:		
East River Homes Foundation, Inc.		14,094.20
Epilepsy Fund:		
The Committee on Epilepsy		3,525.00
Patients' Relief Fund:		
Havens Relief Fund Society		3,500.00
Hill Top Camp Fund:		
Carter, Dr. H. S.	$209.52	
Hill Top Camp Club	2,000.00	
Hospital Laundry Staff	11.58	
Sage, Mr. Dean	100.00	
Schoenberg, Dr. Mark J.	10.00	2,331.10
Holiday Cheer Fund:		
Allen, Mr. Ethan	$50.00	
Harkness, Mr. and Mrs. Edward S.	600.00	
Kennedy, Mrs. John Stewart	500.00	
Robinson, Mr. A. G.	30.00	
Sage, Mr. Dean	50.00	
Tarlar, Dr. Paul S.	10.00	
Welles Fund Income	400.00	
Eldridge, Mr. Roswell	100.00	1,740.00
Insulin Fund, Anonymous		500.00
Anna C. Maxwell Special Fund:		
Brown, Mr. Thatcher M.	$125.00	
Delano, Mr. Moreau	250.00	
		375.00
Rockefeller Insulin Fund		15,000.00
School of Nursing Endowment Fund:		
A Friend		60.00
School of Nursing Scholarship Fund:		
Sloane, Mrs. William		500.00
Social Service Fund:		
Agnew, Mr. Cornelius R.	$17.50	
Agnew, Mr. George B.	17.50	
Anonymous	20.00	
Auchincloss, Mrs. E. S.	25.00	
Auchincloss, Mrs. Hugh	10.00	
Ballantine, Mrs. Herbert G.	100.00	
Brewer, Mrs. George E.	10.00	
Carle, Mr. Robert W.	17.50	
Carson, Miss Helen W.	17.50	
Carter, Mrs. Ernest T.	25.00	
Clyde, Miss Ethel	100.00	
Coffin, Mr. William S.	17.50	
Delano, Mr. Moreau	17.50	

DONATIONS RESTRICTED—*Continued*

Fisher, Mr. C. L.	$30.00	
Fisher, Mr. Samuel H.	17.50	
Fleming, Mrs. Matthew C.	25.00	
Fleming, Mr. Matthew C.	17.50	
Forsyth, Mrs. George	25.00	
Frick, Miss Helen	100.00	
Greene, Mr. C. Douglas	7.00	
Heller, Mrs. Emil	25.00	
Hope, Mr. Walter	100.00	
Jenks, Miss Mabel	5.00	
Lusk, Mrs. Graham	5.00	
Maxwell, Miss F. E.	15.00	
McAlpin, Mrs. Charles W.	10.00	
McCrary, Miss Mary	5.00	
Parsons, Gen. William Barclay	17.50	
Peters, Miss Alice B.	35.00	
Reynolds, Mr. Jackson E.	17.50	
Robinson, Mr. A. G.	30.00	
Rogers, Mrs. J. Gamble	10.00	
Rollins, Mrs. Phillip A.	25.00	
Schoenberg, Dr. M. J.	10.00	
Scully-Walton Co., Inc.	25.00	
Seely, Miss Sarah M.	5.00	
Sheffield, Mr. James R.	17.50	
Tows, Mr. Ferrars Heaton	17.50	
Vought, Mrs. C. D.	10.00	
Wells, Mrs. Marion Colton	5.00	
Willetts, Miss Marie	7.00	
Williams, Mr. William	17.50	
Wood, Mrs. Willis D.	20.00	$1,051.50
Total Donations Restricted (not including those for endowment of beds)		$49,676.80

DONATIONS—SPECIAL

For Thanksgiving and Christmas Dinners:	
Kennedy, Mrs. John Stewart	$1,000.00
Anonymous, credited to General Fund	15,000.00

RECEIPTS CREDITED TO SPECIAL FUNDS

For the Twelve Months Ending December 31, 1923

Receipts from patients in the Visiting Nursing Department for food supplies sold at the Katie Geitz Kitchen, credited to the Katie Geitz Fund, to be applied toward the maintenance of the Kitchen	$2,886.25
Receipts from patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the House Staff, to be credited to the House Staff Entertainment Fund	359.78
Receipts from patients in the Visiting Nursing Department in payment of loans to purchase artificial limbs, stockings, belts, etc., credited to the Patients' Relief Fund	1,697.35
Total Receipts Credited to Special Funds	$4,943.38

LEGACIES UNRESTRICTED

For the Twelve Months Ending December 31, 1923

Credited to the General Fund Account:	
Baker, Frederick (balance of legacy)	$12.50
Goldschmidt, Henry P.	5,000.00
Cutter, Amelia Gertrude (part payment on account)	195.63
Jahelka, Joseph	100.00
Flagler, John H. (payment on account)	102,038.27
Total Unrestricted Legacies	$107,348.40

ADDITIONS TO ENDOWED BED FUND

During the Twelve Months Ending December 31, 1923

Brown, Lydia Augusta (balance to endow one bed)	$3,246.46
Thayer, Arnold (balance to endow two beds)	1,000.00
Amount transferred from the Partly Endowed Bed Fund to the credit of the Endowed Bed Fund to endow one bed in the name of Lydia Augusta Brown	4,253.54
Amount transferred from the Partly Endowed Bed Fund to the credit of the Endowed Bed Fund to endow one bed in the name of Josephine Newman Hall	10,000.00
Total Additions to Endowed Bed Fund	$18,500.00
Less amount charged off this Fund on account of no further liability on the part of the Hospital	10,000.00
Net Increase	$8,500.00

CHANGES IN PARTLY ENDOWED BED FUND

During the Twelve Months Ending December 31, 1923

Bohemian Society "Lidumil"	$500.00
Hall, Mrs. Josephine N.	5,000.00
North Presbyterian Church	566.63
Presbyterian Church in the Town of Rye, N. Y.	200.00
Second Presbyterian Church	397.13
Total Increase	$6,663.76
Less amount transferred to Endowed Bed Fund on account of completed Endowed Beds	14,253.54
Net Decrease	$7,589.78

ENDOWED BEDS

A gift of $10,000 shall entitle the donor and his successors to nominate, from time to time, an adult patient to use and occupy one bed in the common wards of the Hospital free of charge.

A gift of $5,000 shall entitle the donor to a like privilege for the children's ward.

A gift of $5,000 shall entitle the donor, during life to nominate from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association, the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

Any person or corporation being the donor of a $5,000 bed may increase their donation to $10,000, in which case they shall become thenceforth entitled to the privilege that attaches to an original donation of that amount.

The following persons have, either by donation or legacy, endowed beds:

1868
Mary J. Gelston

1870
Henrietta A. Lenox (2 Beds)
Washington R. Vermilyea
A. R. Wetmore

1871
John Laurie
Mary Ann Parish

1872
William Earl Dodge
John T. Johnston
Otis D. Swan
Henry Young (2 Beds)

1873
James Brown (2 Beds)
John R. Ford
Jonathan Sturges

1878
James G. and Henry G. deForest, in memory of Lockwood deForest Woodruff, M.D

1880
William C. Rhinelander

1881
Jennet L. and Robert L. Belknap, in memory of Aaron B. Belknap
Fifth Avenue Presbyterian Church
Henry B. Hyde, in memory of his son, Henry B. Hyde, Jr.
John Stewart Kennedy
Frederick and Henry G. Marquand
Edwin D. Morgan (3 Beds)
Mary L. Sheafe

1882

Heber R. Bishop (3 Beds)
Mrs. Robert L. Stuart, in memory of her father, Robert McCrea
Edwin D. Morgan
Mrs. Moses Taylor

1883

Frederick Billings
Reformed Protestant Dutch Church of the City of New York

1884

Nathaniel W. Conkling
West Presbyterian Church, to be known as "Faith Presbyterian Church Bed"
Madison Square Presbyterian Church, in memory of George W. Lane

1885

Brick Presbyterian Church, in memory of Dr. John G. Adams
Richard Irvin

1886

Frederick Baker, in memory of Sarah Pyewell Baker
Edward L. Beadle
Brick Presbyterian Church, in memory of Miss Ann Adams
Peter Cumming, in memory of Francis P. Schoals
George E. Dodge
Horace F. Hutchinson, in memory of Ellen B. Schoals
Mr. and Mrs. William D. Sloane, in memory of their son, William D. Sloane, Jr.
Henry S. Wilson, in memory of his son, Harry H. Wilson

1887

Fifth Avenue Presbyterian Church

1888

Broadway Tabernacle Society
Samuel Inslee, in memory of Kate J. Inslee

1889

John Sloane, in memory of his mother, Euphemia Sloane

1890

Isaac V. Brokaw, in memory of Ernest B. Brokaw
Sidney Dillon, in memory of Hannah Dillon
Ambrose K. Ely
Josiah M. Fiske
O. B. Jennings
Amelia Kerr
Robert Marshall
Elizabeth S. and Emily M. Wheeler, in memory of James Boorman
"The Davenport Bed"

1891

Sarah A. Havemeyer, in memory of her son, Hector C. Havemeyer
Thomas Hope
John E. Parsons, in memory of his children, E. L. P., K. M. P., and R. M. P.
Mrs. A. R. Van Ness, in memory of her husband, Abram R. Van Ness

1892

John Stewart Kennedy, in memory of his niece, Emma Stewart Baker
Alexander Maitland, in memory of his mother, Mary C. Maitland

1893

Maria S. Auchincloss, in memory of her husband, Edgar S. Auchincloss
Frances T. Lord, in memory of her husband, George deForest Lord
Presbyterian Church on University Place
Presbyterian Home for Aged Women
Margaret A. Sinclair, in memory of Mr. and Mrs. James Sinclair
West Presbyterian Church
Young Men's Christian Association

1895

Mary Harrison
Mrs. Clarence M. Hyde, in memory of her mother, Rebecca Babbitt
John Stewart Kennedy, in memory of Mrs. Robert L. Stewart
Mrs. James T. Murray, in memory of her husband, James T. Murray

1896

Anthony Dey, in memory of Joseph G. and Eliza D. Scott
Jane Hope
Esther J. Jennings, in memory of her husband, Oliver B. Jennings

1897

Mrs. Francis E. Baker, in memory of her father, James Rich Steers
William S. Brown
Helen Miller Gould, in memory of her parents, Mr. and Mrs. Jay Gould
Margarette E. and Susan D. Griffith, in memory of their father, Griffith W. Griffith
Mary J. Griffith, in memory of her husband, Griffith W. Griffith
Rachel L. Kennedy, in memory of her mother, Mrs. Rachel C. Kennedy
Annie S. Paton, in memory of her husband, William Paton
Charlotte H. Skidmore, to be known as "The William L. Skidmore Bed"

1898

Brick Presbyterian Church
Matilda A. Brown, in memory of her son, H. Auchincloss Brown
First Presbyterian Church
Mrs. Stephen V. Harkness, in memory of her daughter, Florence Harkness
Jane Hope, in memory of her mother, Grace Corrie Hope
John Stewart Kennedy, in memory of Rev. William G. Schauffler, D.D.,L.L.D.
Mrs. Elliott F. Shepard, in memory of her daughter, Florence Vanderbilt Shepard
Mrs. Elliott F. Shepard, in memory of her daughter, Marguerite Shepard

1899

William W. Cole, in memory of his mother, Mary A. Cole
William Whitewright, in memory of his father, William Whitewright
"The Whitewright Beds" (10 Beds)

1900

Emily B. Hopkins, in memory of her husband, Moses Hopkins
"Moses Hopkins Memorial"
Donald MacKay, in memory of his children, Edith Winslow and Walter Wise MacKay
Caroline L. Macy, in memory of her daughter, Mary M. K. Willets
Laura Roome, in memory of her sons, Harry and Alfred Roome
Martha L. St. John, in memory of her mother Sarah Ward
Nathaniel Whitman

1901

Julia Billings, in memory of her husband, Frederick Billings
Camilla L. Edwards, in memory of her husband, Walter Edwards
Andrew J. Garvey, in memory of his mother, Elizabeth Jeffries Garvey (2 Beds)
George Lauder
Charles H. Marshall
Justine Adele Stafford, in memory of her father, Justin A. Bliss

1902

Robert Graham Dun
Margaret J. Plant, in memory of her brother Simon Loughman

1903

Heber R. Bishop
Lura Currier
Mrs. Francis B. Harrison
Julia J. MacCartee, in memory of her husband, Robert MacCartee
Madison Avenue Reformed Church
Adela Berry Sloane, in memory of her father, Abraham J. Berry, M.D.
Justine Adele Stafford, in memory of her mother, Evelina C. Bliss
John T. Terry

1904

Virginia E. Fowler, in memory of Clarence E. Fowler
Susan Bevier
Mrs. William Starr Miller
Josephine Penfold, in memory of Dr. Edward Livingston Trudeau, Jr.
Peter Reid, in memory of his wife, Jane Watson Reid
Francis A. Palmer

1905

Frederick G. Bourne
Helen C. Inslee, in memory of her husband, Samuel Inslee
Titus B. Meigs, in memory of his son, Titus B. Meigs, Jr.
Mrs. James T. Murray, in memory of Rev. John Hall, D.D., L.L.D.
Sarah J. Parsons, in memory of her husband, Charles Parsons
Presbyterian Church on University Place

1906

Maria L. Campbell, in memory of Henry Pearsall Campbell
Susan W. Duncan, in memory of her husband, John P. Duncan
Samuel Keyser (3 Beds)
Sara Pyle McAlpin and James Tolman Pyle, in memory of their brother William Scott Pyle
Reformed Protestant Dutch Church of Garden Street
John Sloane, in memory of his brother, Thomas Chalmers Sloane
John Sloane, in memory of his father, William Sloane

1908

William R. Craig, in memory of his sister, Florence Faxon Craig
George B. Goldschmidt, in memory of his mother, Celestine Goldschmidt
Samuel Anthony Goldschmidt, in memory of his mother, Celestine Goldschmidt
Mrs. Stephen V. Harkness, in memory of her husband, Stephen V. Harkness
Charles H. Marshall

1909

Rev. and Mrs. Robert Russell Booth, in memory of "Minnie and Willie"
Canadian Society of New York
Edward West Currier, in memory of his step-mother, Lura Currier
Edward West Currier, in memory of his step-brother, Walter B. Currier
Edward West Currier, in memory of Edward W. Currier
Mary Jane Johnson, in memory of her husband, William H. Johnson
J. Theresa Keyser, in memory of her husband, Samuel Keyser
Julia Hannon Lyle
Winfield Tucker, in memory of Joseph, Isabelle and Adeline (3 Beds)
J. Spencer Turner, in memory of his first wife, Cornelia J. Turner

1910

Jane A. Townsend, in memory of her son, Randolph W. Townsend, Jr.
Jane A. Townsend, in memory of her son, Harmon W. Norton
Jane A. Townsend, in memory of her daughter, Emma L. Norton
Amelia Mott Graham, in memory of Malcolm Graham
Adeline Ives Latham, in memory of her husband, John Howard Latham
Josephine G. Lord, in memory of her husband, Franklin B. Lord

1911

Brearley School Girls and Others Interested, in memory of Madam Berthe Beck, "Madam Beck Memorial Teacher's Bed"
Harriet Coles, in memory of her sisters, Susan and Anna Codman
Caroline Thorn Kissel, in memory of her husband, Gustav Edward Kissel
Katherine Spencer Leavitt, in memory of her husband, Rev. William Leavitt (2 Beds)
Reformed Low Dutch Church of Harlem
Frederick Sturges, in memory of his father, Jonathan Sturges
William Stuart Tod, in memory of his brother, George Tod

1912

Melville DeWolf, in Children's Ward, "Emma deWolf Bed"
Gustavia A. Senff, in memory of her husband, Charles A. Senff

1913

Mrs. Christopher M. Bell, "The Dennistoun Bed"
Cornelia Eaton, to be known as "The Dr. Reuben S. Carpentier Memorial," (3 Beds)
Mrs. Jeremiah V. Merserole, in memory of her son, Abraham Meserole
Josephine Penfold
Jane G. Phelps, in memory of her husband, Anson G. Phelps, Jr. (2 Beds)

1914

Hugh D. Auchincloss, in memory of his mother, Elizabeth Auchincloss
Virginia E. Fowler, in memory of Clarence E. Fowler
Jane Elizabeth Grannis, in memory of her mother, "Charlotte Williams Platt Bed"
William H. Penfold, in memory of Josephine Penfold
Louise Tillinghast, in memory of her sister, Amelia C. Babcock
Minnie Hackett Trowbridge (6 Beds)

1915

A Friend, in memory of Sophia Kellogg Stebbins and Mary Tompkins Kimball
A Friend
Mrs. Jeremiah V. Meserole, in memory of her father-in-law, Abraham Meserole
Mrs. Jeremiah V. Meserole, in memory of her husband, Jeremiah Vanderbilt Meserole
Mrs. Jeremiah V. Meserole, in memory of her brother, Adolphus Clock
Mrs. Jeremiah V. Meserole, in memory of her parents, Alfred and Anna Maria Clock

1916

Emil C. Bondy, in memory of Margaret Carson Cowan
Central Presbyterian Church
Mr. and Mrs. James Petrie Chalmers, in memory of James Petrie Chalmers, Jr., "Chalmers Memorial Bed"
Robert A. Chambers, in memory of his father, Robert Chambers
Dunlevy Milbank, in memory of his mother, Ella Dunlevy Milbank
William D. Sloane (3 Beds)

1917

Emeline Y. Danforth, in memory of Mrs. William B. Jenkins
Harris Brisbane Dick, to be known as the "Harris Brisbane Dick Free Bed"
Sarah C. Miller
Albert Winter, in memory of Adaline Benson Winter

1918

Ida Leora Olmstead, to be known as "Leora McCammon Bed"

1919

Samuel Elliott
Elizabeth Keyes, in memory of her daughter, Edith Keyes
Rutgers Presbyterian Church
James R. Steers, in memory of his former wife, Rebecca E. Steers
John W. Sterling

1920

William C. Boschen, to be known as the "Boschen Bed"
Rosa Franklin (4 Beds)
Francis P. Furnald
Mrs. Francis P. Furnald
Mary A. Harriott, to be known as the "Margaret Harriott Alms"
Mary A. Harriott, to be known as the "James Harriott Alms"
Mrs. Henry O. Havemeyer, in memory of her parents, George William and Matilda Adelaide Elder
Margaret J. Orr, in memory of her mother, Ann Boyd Orr
Anna St. John, in memory of her brother, Milton St. John

1921

Mrs. Peter B. Wyckoff, to be known as the "Sidney Dillon Bed"
Henry M. Gescheidt
Ralph E. Prime, in memory of his daughter, Ruth Havens Prime
Joseph K. Gwynn
Charles S. Ward, in memory of his friend, Sophie L. Kinman
Charles S. Ward

1922

Minetta C. Howenstine (8 Beds)
Christina C. Munro, in memory of her husband, John Munro
Anna M. Romaine, in memory of Dr. William I. Detmold
Arnold Thayer (2 Beds)
Hamilton B. Tompkins, in memory of his wife and himself

1923

Lydia Augusta Brown
Josephine Newman Hall

PRIVATE ROOMS ENDOWED

1903

Henry H. Rogers, known as "Room J"

1905

Mrs. Morris K. Jesup, to be known as the "Eliza DeWitt Memorial Room"

1910

Mrs. John Stewart Kennedy, in memory of her husband, to be known as the "J. S. K. Memorial Room"

1912

Peter Cumming, to be known as the "Peter Cumming Memorial Room"

BED ENDOWED FOR ONE LIFE

1890

Mrs. John Stewart Kennedy

Respectfully submitted,

Cornelius R. Agnew,
Treasurer

REPORT OF THE SUPERINTENDENT

December 31, 1923

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The Fifty-fifth Report of the Superintendent of the Hospital for the year ending December 31, 1923 is herewith presented.

Twenty-seven thousand two hundred and ninety-seven persons have been benefited by the Hospital during the year. The departments contributing this service and the number treated in each will be found in detail in the reports. They may be summarized as follows:

Patients treated in the Hospital on wards or private rooms, 4,148 persons. Daily average 231 patients. Of the ward patients, 30.3% were treated free of charge.

There were treated in the Out-Patient Department 18,713 persons. Daily average visits made were 388.

Visiting nurses cared for 4,336 persons, making 18,969 visits.

In the Radiotherapy Department 2,050 treatments were given to 392 patients.

In the Roentgen Ray Department, 21,458 films were taken of 9,809 patients.

In the Dental Department, 11,891 visits were made and 14,553 dental films were taken of 2,188 patients.

The Department of Massage and Medical Gymnastics has given 7,694 treatments.

Structural changes have been made at the entrance of the Hospital. The arrangement of the Information Bureau has been improved and enlarged. The switchboard has been moved to the floor above, insuring privacy. An annunciator system for the professional staff has been installed.

New laundry equipment has been purchased. A new system for counting and sorting of all linen is now in operation.

The purchase of a new Dodge car to replace the old one was found necessary for the Social Service Department.

Main kitchen, pantries and dining rooms have been rearranged with additional new and modern equipment.

With the resignation of Miss Ruth T. Dean, Assistant Superintendent, Miss Mabel Davies was appointed Assistant to the Superintendent and the work of the Superintendent's Office rearranged. Mr. J. B. Kelly was appointed purchasing agent.

All supplies are now inventoried and the main storerooms have been remodeled. Steps have been taken to further sub-divide the accounting system which will permit of a closer analysis of costs. This move has entailed the employment of some additional assistance.

A large amount of painting and redecorating has been done throughout the Hospital and the Nurses' Home.

Fire protection, enclosing elevator shafts and a new elevator in the medical building have added materially to our expenditures.

The Administrative Staff wishes to express appreciation of the loyal support of the entire Hospital personnel and to thank the friends of the Presbyterian Hospital for their many kindnesses.

Respectfully submitted,

John F. Bush,
Superintendent

Statement Shand Scientific or Corporation Expenses)

	)ut-Patient)epartment	Visiting Nursing	Educational and Scientific Work
Administration	15% $11,170.87	.6% $446.84	.....
Superintendent c	15% 1,439.39	.5% 47.98	.....
Physicians and S	.....	.....	Actual Cost $51,101.62
Anesthetists .	.....	.....	.....
Nurses	.....	.....	.....
Special Nurses	.....	.....	.....
Orderlies . . .	Actual Cost 1,454.87	.....	.....
Ward Employees	.....	.....	.....
Equipment of N	5% 274.35	.5% 27.44	.....
Uniforms for Sta	10.5% 128.80	.....	.....
Pharmacy Salari	50% 3,255.00	1% 65.10	.....
Medical and Sur	34% 28,518.27	1% 838.77	.....
Clothing etc. for	.....	.....	.....
Out-Patient Dep	Actual Cost 29,880.22	.....	.....
Visiting Nursing	.....	Actual Cost 16,093.21	.....
Roentgen Ray Se	48% 12,417.46	.....	.....
Electro Cardiogr	15% 596.62	.....	.....
Photographic De	.....	.....	100% 2,902.34
Dental Service .	67.5% 12,260.73	.....	.....
Occupational The	.....	.....	.....
Ambulance . . .	.....	.....	.....
Pathological Lab	Actual Cost 3,524.50	.....	Actual Cost 17,835.57
Department of N	5% 509.10	.....	41.2% 4,195.03
Housekeeping .	10% 6,089.17	.5% 304.46	.....
Kitchen	10% 1,980.78	.5% 99.04	.....
Laundry	10% 2,041.86	.5% 102.09	.....
Stewards Departr	3.5% 4,669.13	.5% 667.02	.....
General House an	15% 22,220.62	.6% 888.83	.....
Total Operat	142,431.74	$19,580.78	$76,034.56
Total Patient	104,434	18,969	.....
COST . . .	$1.364	$1.032	.....

The Salaries of O nts treated.

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The method in ut d in their homes is to charge each branch of the service with salaries and wag tribute to the cost of the different branches of service in such proportion as me to time. In determining the relative proportion of Administration Exper the percentage charged to Ward Patients and to Private Room Patients is ore professional care than necessary if he were located in a ward; also, the in Property Expenses among the different branches of the service is based upon

THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

Statement Showing Method of Figuring "Cost per Patient per Day" for Year Ending December 31, 1923 (Not Including Educational and Scientific or Corporation Expenses)

Operating Expenses	Total	Private Room Patients	Cost per Private Room Patient per Day	Ward Patients	Cost per Ward Patient per Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work
Administration	100% $74,472.47	11.40% $8,489.86	$0.865	73.00% $54,364.90	$0.731	15% $11,170.87	.6% $446.84	.....
Superintendent of Nurses, Assistants and Instructors	100% 9,595.97	11% 1,055.56	.107	73.5% 7,053.04	.095	15% 1,439.39	.5% 47.98	.....
Physicians and Surgeons	100% 54,864.50	.....	....	Actual Cost 3,762.88	.051	.....	.....	Actual Cost $51,101.62
Anesthetists	100% 5,339.49	20% 1,066.10	.109	80% 4,264.39	.057	.....	.....	.....
Nurses	100% 16,394.90	Actual Cost 4,466.69	.455	Actual Cost 11,928.21	.160	.....	.....	.....
Special Nurses	100% 59,594.00	Actual Cost 47,767.50	4.864	Actual Cost 11,826.50	.159	.....	.....	.....
Orderlies	100% 12,357.28	Actual Cost 1,743.62	.178	Actual Cost 9,158.79	.123	Actual Cost 1,454.87	.....	.....
Ward Employees	100% 12,583.56	Actual Cost 3,075.98	.313	Actual Cost 9,507.58	.128	.....	.....	.....
Equipment of Nurses	100% 5,487.08	6.5% 356.66	.036	88% 4,828.63	.065	5% 274.35	.5% 27.44	.....
Uniforms for Staff and Orderlies	100% 1,226.68	12% 147.20	.015	77.5% 950.68	.013	10.5% 128.80	.....	.....
Pharmacy Salaries and Wages	100% 6,510.03	10.3% 670.53	.068	38.7% 2,519.40	.034	50% 3,255.00	1% 65.10	.....
Medical and Surgical Supplies	100% 83,877.27	10.3% 8,639.36	.880	54.7% 45,880.87	.617	34% 28,518.27	1% 838.77	.....
Clothing etc. for Patients in Hospital	100% 2,812.74	.....	.....	Actual Cost 2,812.74	.038	.....	.....	.....
Out-Patient Department	100% 29,880.22	.....	.....	.....	.....	Actual Cost 29,880.22	.....	.....
Visiting Nursing	100% 16,093.21	.....	.....	.....	.....	.....	Actual Cost 16,093.21	.....
Roentgen Ray Service	100% 25,869.70	7% 1,810.88	.184	45% 11,641.36	.156	48% 12,417.46	.....	.....
Electro Cardiograph Department	100% 3,977.47	12% 477.30	.049	73% 2,903.55	.039	15% 596.62	.....	.....
Photographic Department	100% 2,902.34	.....	.....	.....	.....	.....	.....	100% 2,902.34
Dental Service	100% 18,164.04	5% 90.82	.009	32% 5,812.49	.078	67.5% 12,260.73	.....	.....
Occupational Therapy	100% 2,989.25	.....	.....	Actual Cost 2,989.25	.040	.....	.....	.....
Ambulance	100% 490.05	Actual Cost 33.00	.003	Actual Cost 457.05	.007	.....	.....	.....
Pathological Laboratory	100% 44,335.57	Actual Cost 3,630.50	.369	Actual Cost 19,345.00	.260	Actual Cost 3,524.50	.....	Actual Cost 17,835.57
Department of Nutrition	100% 10,182.11	12.6% 1,282.95	.130	41.2% 4,195.03	.056	5% 509.10	.....	41.2% 4,195.03
Housekeeping	100% 60,891.77	10.5% 6,393.64	.652	79% 48,104.50	.648	10% 6,089.17	.5% 304.46	.....
Kitchen	100% 19,807.33	10.5% 2,079.82	.212	79% 15,648.19	.210	10% 1,980.78	.5% 99.04	.....
Laundry	100% 20,418.55	10.5% 2,143.95	.218	79% 16,130.65	.217	10% 2,041.86	.5% 102.09	.....
Stewards Department	100% 133,403.61	20% 26,680.72	2.717	76% 101,386.74	1.364	3.5% 4,669.13	.5% 667.02	.....
General House and Property	100% 148,137.49	11.40% 16,887.67	1.720	73% 108,140.37	1.455	15% 22,220.62	.6% 888.83	.....
Total Operating Expenses	$882,650.18	$138,990.31	.....	$505,612.79	.....	$142,431.74	$19,580.78	$76,034.56
Total Patient Days Treatment and Visits	.....	9,820	.....	74,344	.....	104,434	18,969	.....
COST	.....	.....	$14.153	.....	$6.801	$1.364	$1.032	.....

The Salaries of Operating Room Nurses and Operating Room Orderlies are distributed in proportion to the numbers of Private Room Surgical Patients and Ward Surgical Patients treated.

METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF SERVICE:

The method in use at the Presbyterian Hospital of figuring the total cost of caring for Ward Patients, Private Room Patients, Out-Patient Department Patients or Patients visited in their homes is to charge each branch of the service with salaries and wages of all persons employed exclusively in, and all supplies and repairs directly chargeable to such service, and to prorate the other operating expenses which contribute to the cost of the different branches of service in such proportion as the Superintendent and his Assistants may consider most fair after careful consideration of the local conditions, which are, of course, subject to change from time to time. In determining the relative proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., not including the amounts directly chargeable to Out-Patient Department and Visiting Nursing, the percentage charged to Ward Patients and to Private Room Patients is based upon the number of day's treatment furnished to each service, modified by well-known facts; for instance, the fact that a private room patient requires more professional care than necessary if he were located in a ward; also, the important fact that his food and the preparation of it costs very much more than that of the ward patient. The distribution of the cost of General House and Property Expenses among the different branches of the service is based upon the relative cubic contents of those parts of the buildings occupied by each of the five services mentioned.

COMPARATIVE STATISTICS OF PATIENTS TREATED, ETC.

During Years Ending December 31, 1923 and 1922

Hospital Wards and Private Rooms

	1923			1922		
Patients in Hospital First of Year	Male	Female	Total	Male	Female	Total
In Medical Wards	54	41	95	40	48	88
In Surgical Wards	40	42	82	48	40	88
In Private Rooms	9	12	21	12	6	18
Total	103	95	198	100	94	194
Patients Admitted During Year						
In Medical Wards	849	735	1,584	975	852	1,827
In Surgical Wards	913	823	1,736	909	760	1,669
In Private Rooms	270	360	630	243	372	615
Total	2,032	1,918	3,950	2,127	1,984	4,111
Total Patients Treated in Hospital Wards and Private Rooms During Year	2,135	2,013	4,148	2,227	2,078	4,305
Patients Discharged During Year						
Improved	1,623	1,553	3,176	1,514	1,517	3,031
Unimproved	234	167	401	391	318	709
Transferred to Other Institutions	19	21	40	25	17	42
Died	160	160	320	194	131	325
Total	2,036	1,901	3,937	2,134	1,983	4,107
Patients in Hospital End of Year						
In Medical Wards	42	50	92	54	41	95
In Surgical Wards	47	45	92	40	42	82
In Private Rooms	10	17	27	9	12	21
Total	99	112	211	103	95	198
Total Patients Days' Treatment						
Free Ward	22,581			21,022		
Endowed Beds	10,814			10,244		
City	13,636			20,630		
Pay Ward	27,313			21,232		
Private Room	9,820			8,941		
Total			84,164			82,069
Percentage						
Free Ward Days	26.8			25.6		
Endowed Bed Days	12.9			12.5		
City Patient Days	16.2			25.1		
Pay Ward Days	32.4			25.9		
Private Room Days	11.7			10.9		
Total			100.0			100.0
Average Patients per Day						
Free Ward			62		58	
Endowed Bed			30		28	
City			37		54	
Pay Ward			75		58	
Private Room			27		27	
Total			231			225

COMPARATIVE STATISTICS OF PATIENTS TREATED—*Continued*

	1923	1922
Average Days per Patient in Hospital	20	19
Daily Average Cost per Private Room Patient	$14.15	$15.03
Daily Average Cost per Ward Patient	6.80	6.16

OUT-PATIENT DEPARTMENT

Patients treated who have been treated in some previous year			6,928		5,465	
New Patients Treated			11,785		11,155	
Total Patients Treated				18,713		16,620
Patients treated who have been transferred from other departments of Out-Patient Department				7,636		7,745
Total Cases Treated				26,349		24,365
	Free	Pay	Total	Free	Pay	Total
Visits Made	15,062	89,372	104,434	18,023	78,936	96,959
Average Visits per Day			388			340
Average Visits per Patient			6			6
Average Cost per Visit			$1.33			$1.305
Surgical Dressings Applied			45,921			40,710
Prescriptions Filled			146,312			134,770

SOCIAL SERVICE AND VISITING NURSING

Cases cared for who have been cared for in some previous year	1,146		1,064	
New Cases Cared For	3,190		3,147	
Total Cases Cared For		4,336		4,211
Visits to Homes for Follow-Up Service	1,652		1,775	
Visits to Homes for Social Service	4,715		4,509	
Visits to Ward Patients Needing Follow-Up Service	1,592		2,052	
Visits to Ward Patients Needing Social Service Care	5,822		6,174	
Visits to Homes of Patients for Nursing Care	2,356		2,973	
Visits Made at Social Service Office	2,832		2,509	
Total		18,969		19,992
Cases given material relief who have received such relief in some previous year	63		57	
New cases given material relief	159		222	
Total Cases Given Material Relief		222		279
Cases referred to organizations for material relief or employment	185		84	
Patients sent to convalescent homes and sanatoria	468		552	
Patients sent to hospitals, homes for incurables and aged	59		71	
Patients sent to fresh air homes	210		230	
Referred for surgical appliances	178		98	

COMPARATIVE STATISTICS OF PATIENTS TREATED—*Continued*

SUMMARY	1923	1922
Total patients treated during year in all departments	27,297	25,136
Average patients per day in all departments	619	565
Daily average number of employees boarded in Hospital	449	445
Daily cost per capita for provisions for all persons supported	$0.518	$0.452

STATISTICS REGARDING PATIENTS

PLACE OF BIRTH

Albania	1	Germany	154	Philippine Islands	1
Armenia	3	Greece	21	Roumania	8
Australia	3	Holland	6	Russia	156
Austria	89	Hungary	61	Scotland	52
Belgium	7	Ireland	197	South America	6
British W. Indies	59	Italy	199	Spain	6
Canada	62	Japan	6	Sweden	39
Central America	1	Jugo-Slovakia	2	Switzerland	7
China	21	Mexico	2	Syria	3
Cuba	2	New York City	1,132	Turkey	2
Czecho-Slovakia	65	Norway	9	United States	1,365
Denmark	15	Poland	30	Wales	6
England	107	Panama	1	West Indies	4
Finland	12	Porto Rico	11		
France	16	Persia	1		

RELIGIOUS BELIEFS

Baptist	108	Episcopal	205	Presbyterian	284
Buddhist	2	Free Thinker	10	Protestant (denomination not stated)	1,057
Catholic (Greek)	52	Hebrew	500	Quaker	3
Catholic (Roman)	1,437	Lutheran	104	Seventh Day Adventist	5
Christian Scientist	2	Methodist	119	Unitarian	4
Confucianist	8	Mohammedan	1		
Congregationalist	14	Moravian	6		
Dutch Reformed	5	None	24		

OCCUPATIONS

Accountants	4	Brokers	8	Clergymen	10
Actors	8	Butchers	10	Conductors	5
Architects	6	Butlers	8	Contractors	4
Agents	10	Buyers	5	Clerks	77
Artists	11	Cabinet makers	5	Chefs	46
Attendants	4	Captains	12	Detectives	2
Bakers	17	Carpenters	35	Dentists	3
Bankers	9	Cashiers	4	Designers	3
Barbers	9	Chauffeurs	57	Domestics	172
Blacksmiths	2	Chemists	5	Dressmakers	23
Bookkeepers	19	Children	377	Drivers	13
Bricklayers	2	Civil Engineers	2	Electricians	30

STATISTICS REGARDING PATIENTS—*Continued*

Editors	6
Elevator Operators	40
Engineers	19
Factory Hands	85
Firemen (City)	9
Firemen (Stat'y)	2
Farmers	8
Foremen	6
Furriers	9
Gardeners	4
Governesses	6
Glaziers	3
Grocers	2
Hair Dressers	6
Housewives	947
Hygienists	2
Iron Workers	3
Interior Decorators	4
Inspectors	8
Janitors	12
Jewelers	6
Journalists	4
Laborers	107
Laundresses	22
Laundrymen	7
Lawyers	28
Letter Carriers	11
Librarians	4
Machinists	32
Managers	28
Manufacturers	23
Masseurs	3
Masons	4
Mechanics	29
Messengers	10
Milliners	9
Miscellaneous	18
Musicians	4
Missionaries	23
No Occupations	229
Nurses (Babies)	12
Nurses (Pupils)	58
Nurses (Trained)	55
Orderlies	3
Packers	4
Painters	23
Peddlers	8
Pharmacists	12
Photographers	3
Physicians	37
Plasterers	7
Plumbers	11
Policemen	8
Porters	52
Pressers	6
Printers	11
Professors	4
Railroadmen	8
Real Estate Dealers	10
Retired	10
Restaurateurs	9
Salesladies	7
Salesmen	74
School Children	319
Seamstresses	27
Secretaries	17
Shoemakers	10
Signalmen	11
Soldiers	3
Social Workers	5
Stenographers	30
Stone Cutters	4
Storekeepers	24
Students	74
Superintendents	11
Surgeons	2
Tailors	27
Teachers	50
Technicians	6
Telegraph Operators	5
Telephone Operators	13
Typists	5
Upholsterers	3
Waiters	20
Waitresses	17
Watchmen	21
Wagon Helpers	3
Weavers	3

SPECIAL GIFTS

For the Twelve Months Ending December 31, 1923

Flowers, Plants, Etc.

Agnew, Miss Alice
Agnew, Mr. and Mrs. Cornelius R.
Armstrong, Mr. J. Sinclair
Auchincloss, Mrs. E. S. Jr.
Auchincloss, Mary
Auerbach, Mr. Joseph H.
Bayer, Mrs. Edwin S.
Bayne, Miss M. K.
Beck, Mr. William
Bishop, Mr. and Mrs. H. Jr.
Borden, Mr. and Mrs. Bertram H.
Brown, Mrs. G. Morgan
Brundrett, Mrs. Hart B.
Champlin, Mrs. Paul
Chapin, Mrs. Paul
Christ Church Altar Society
Church of Incarnation
Clarke, Mrs. J. W.
Cohen, Mrs. Ida
Cohn, Judge Isaac
Colgate, Miss Evelyn
Coxe, Mr. M. J.
Cutting, Mrs. W. Bayard
Davis, Mrs. W. S.
Dickerman, Mrs. W. B.
deBraganca, Princess Miguel
Floyd, Mrs. Webb
Ford, Miss Lesta
Foulke, Miss A. R.
Goodwin, Dr. and Mrs.
Green, Mr. and Mrs. T. D.
Guinzburg, Mrs. V.
Harkness, Mr. and Mrs. E. S.
Harkness, Mrs. W. A. L.
Hoe, Mrs. R. M.
Iselin, Mrs. Columbus
Johnson, Mr. Owen
Junior Christian Endeavor
Keewaydin Farms
Kunhardt, Mrs. Henry R.
Linehan, Miss Kathryn Jessie
(In memory of mother)
Marich, Mrs. F. B.
Marks, Miss Adah

SPECIAL GIFTS—*Continued*

FLOWERS, PLANTS, ETC.—*Continued*

Marshall, Mrs. Ralph W.
McCormick, Mrs. S.
National Plant, Fruit and Flower Guild
Palmer, Mrs. Francis F.
Parsons, Mrs. William Barclay
Poor, Mrs. Henry V.
Pulitzer, Mrs. Joseph
Rhinelander, Mr. T. J. Oakley
Ross, Mrs.
Ruperti, Miss
St. James Church
Schling, Max
Short, Mr. S. F.
Spence, Miss Clara B.
(In memory of)
Spence Alumnae Society
Stetson, Mrs. George W.
Stowell, Dr. Dudley
Stursberg, Mrs. W.
Sullivan, Miss Eleanor
Thorley, Mrs. Charles
Wichmann, Mr. and Mrs.
Wood, Captain George S.
Wood, Mrs. Henry H.

Magazines

Barnum, Mr.
Barrett, Mr. Alex J.
(In memory of Matilda Baruch)
Billings, Mrs. Richard R.
Birch, Mrs. S.
Brokaw, Mr. I. V.
Burnett, Mrs.
Case, Mrs.
Clark, Mrs.
Clark, Mr. Nelson
Clarke, Mrs. S. J.
Clements, Miss Martha
Cotton, Mrs. J. P.
Duval, R. J.
Falls, Col. A. W. C.
Gibson, Mrs. Charles Dana
Goldman, Mrs. J.
Gratz, Mrs. Anderson
Griswold, Mr. W. E. S.
Flicks, Miss
Hoffman, Mr. F. B.
Kienbusch, Mrs. C. O.
Kingsley, Mrs. D. P.
Lewisohn, Mrs. Frederick
Livermore, Mrs. John R.
Lydecker, Mrs. Charles E.
McFadden, Mr. and Mrs. Philip G.
Morris, Mrs. R. L.
Marsh, Mrs. M. A.
Olyphant, Mrs. R.
Prichett, Mrs. H. P.
Rurpura, Mr. D.
Ream, Mrs. Robert
Riggs, Mrs. B. C.
Reynolds, Mrs.
Rice, Dr. Hamilton
Rice, Mrs. Isaac L.
Robinson, Mr. A. G.
Robinson, Mrs. Douglas
Sage, Mrs. Dean
Salvation Army
Scribner's Magazine
Seligman, Mr. J.
Slater, Mr. H. L.
Sloane, Mr. John
Sloane, Mrs. William
Sorby, Miss
Swann, Mrs. Arthur W.
Thayer, Mrs. G. B.
Thieriot, Mr. C. H.
Tracy, Dr. W. D.
Union Theological Seminary
Walker, Mrs. Joseph
Wienand, Miss Annie

Books

Davis, Mrs. F. Marion
Dike, Judge
Drury, Mrs. F. W.
Emmons, Richmond
Grey, Miss M. P.
Griswold, Mrs. F. Gray
Hartshorne, Mrs. Mary Bryon
Horowitz, Dr. William
Kingsley, Mr. D. P.
Lefferts, Mr. M. C.
Lydecker, Mrs. Charles E.
Mather, Mrs.
Metzger, Mrs. David
Prichitt, Mr H. P.
Riggs, Mrs. B. C.
Robinson, Mr. A. G.
Weld, Mr. F. M.
Whittemore, Mrs. H. C.

SPECIAL GIFTS—*Continued*

Foodstuffs

Auchincloss, Mrs. E. S.—Eggs
Coxe, Miss Caroline—Candy
Cushman Sons, Inc.—Cake
Frobel League Kindergarten—Grapes
Geneseo Jam Kitchen—Fruit
Girl Scouts Troop No. 64—Fruit and Nuts
Harkness, Mrs. E. S.—Eggs and Butter
Hayes, Mrs. B.—Cake
Robinson, Mrs. Douglas—Vegetables
H. & R. Diabetic Company—One box Diabetic Food
Lister Bros.—One box assorted Diabetic Foods
Thompson's Malted Food Products Co.—One box Diabetic Food
Williams, J. M.—One box Diabetic Food

Toys, Etc. for Children's Ward

Anderton, Dr. W. P.—Toys and Books
Bonner, Mrs. Paul—Toys
Pack, Miss Beulah—Two boxes of Toys
Park Avenue Presbyterian Church—Toys and Picture Books
Prentiss, Mrs. Marshall—Toys
Sabin, Mrs. C. H.—Toys and Christmas Tree Ornaments
Scott, Walter—Toys
Sioux Charity Circle—Toys

Miscellaneous

Atherton, Mrs. Mary G.—Invalid Tray, China, Electric Heater
Baker, Mr. George—Shawl
Besley, Miss Edna—Victrola Records
Bethlehem Chapel, Beginners' Class—Christmas Tree Ornaments
Braselman, Mr. Frank M.—Twenty-five Hymnals
Brooke, Mrs. Robert—Clothes for Children
Charlton, Loudon—Concert Tickets
Colfax, A. E.—Clothing
Colgate and Company—Twenty-five Pounds Talcum Powder
Duer, Mr. E. R.—Surgical Appliance
Friends Employment Society—2098 Articles Made
General Baking Co.—Fifty Loaves of Bond Bread
Hester, Mr. A. C. K.—One Quart Sherry Wine
Hruby, Miss Emily—Records for Ward V
Hoe, Mrs. Richard March—Cards
Kennedy, Mrs. John S.—Thanksgiving and Christmas Dinners for Patients and Household
Krech, Mrs. Shepard—Filled Christmas Stockings
Martin, Mrs. Renne—Sick Room Utensils
McAlpin, Mrs. G. L.—Crutches, Bath Mat
St. George's Women's Industrial Society—5267 Articles Made
St. James Church—Surgical Appliances and Gauze
Scully-Walton—Transportation of Children to Convalescent Homes
Sloane, W. & J.—Cretonne
Spence's School, Miss—Bottles
Tiffany, Mlle. Louise—Eight Wheel Chairs
Tracy, Dr. W. D.—Apparatus for Dental Department
The S. S. White Dental Supply Co.—Tooth Paste
White, William J.—Calendars
Wolffe, Mrs. Lewis—Christmas Tree

SPECIAL GIFTS—*Continued*

THE FOLLOWING HAVE GIVEN PERSONAL SERVICE, CUT FLOWERS AND RELIGIOUS READING MATTER

Personal Service—Visiting the Sick—Miss Josephine Willis. Visiting the sick weekly for ten months—Mrs. David McMunigle, Mrs. Frederick Sutton, Miss Gale and their associates, through whom the following donations have been received and distributed to the patients in the wards:

Cockroft, Miss M. T. Cut flowers weekly for ten months. Ten dollars for leaflets and reading matter.

Darlington, Mrs. Charles F. Ten dollars for Christmas and Easter cards.

Hauser, John W., through Mrs. David McMunigle. Cut flowers weekly for ten months.

McMunigle, Mrs. David. Gospel leaflets weekly for ten months.

THE FOLLOWING HAVE FURNISHED VOCAL AND INSTRUMENTAL MUSIC FOR THE SUNDAY AND RELIGIOUS SERVICES

Individual

Miss Saima S. Seppi

Church Societies

First Presbyterian Church: Misses Josephine Bingham, Dorothy Carr, Elizabeth K. Roys, Ruth Davis, Dana Whittemore, Margaret W. Conant, Francis Schriever, Alma Conway, Anna Wheatley, Saima S. Seppi, Messrs. Nelson White, Michael Thompson, Arthur Angilly, Wilhelmus Bryan, Chester Pratt, Justin Wells, Everett Leonard, Joseph White, Joseph Wilson.

Biblical Seminary in New York: Quartette—Messrs. Tice, Nystrum, Sodergren and Karbuick.

Cornell Memorial Methodist Church, Senior Choir: Mrs. C. P. True, leader; Mrs. Martha Hallwood, Mrs. L. Jewell, Misses M. Dick, E. Dick, H. Dern, E. Burdette. L. Appleton, L. Kimmer, E. Kramer, A. Kuehne, M. Kuehne, P. Nozeky. Messrs. D. Braden, H. Hagmeyer, H. Hewetter, F. Kimmer, G. Kimmer, H. Kimmer. Junior Choir: Mae Buscelle, Anna Colla, Josephine Colla, Ethel Ferguson, Lillian Ferguson, Marie Ferguson, Edna Harsnett, Alice Langhar, Edna Langhar, Dorothy Rock, May Tolland.

Members Oratorio Society of New York: Mrs. Snyder, Mrs. Dungan, Mrs. Bull, Mrs. A. J. Conley, Mrs. A. E. Rogers, Mrs. Fred T. Sutton. Misses Snyder, Tuttle, Bruhl, Chace, Huyler and Evelyn Manley.

Concord Baptist Church, Brooklyn: Mrs. Susie D. Etheridge, Mrs. Mary E. Smith, Miss S. Louise Powell, Mr. Charles Carter, Mr. Samuel W. Jordon.

Bethlehem Chapel and Memorial House: Mrs. Rhode, Rev. Elliott Speer, Misses Mary Vergara, Katherine Vergara, Juliette Vergara, Josephine Vergara, Armando Vergara, Mary Ulrich, Mena Maglietta, Jennie Nezzardine, Enfelia Pingatore, Ida de Dominico, Carmela Amato, Mary Amato, Ida Pingatore, Touette Nelson, Mildred Nelson, Josephine Curzio, Jennie Tabecclie, Clementine Biondi, Mafalda Guistino, Beatrice Rhode, Mary Riselli; Messrs. James de Dominico, Elwood Lamb, John Wylie.

REPORT OF THE DIRECTOR OF THE SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

December 31, 1923

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The twentieth year of the Social Service and Visiting Nursing Department, started originally for the benefit of student nurses, through Miss Maxwell's vision of its future possibilities, and by the generosity of Mrs. William K. Vanderbilt, Sr., has been completed.

Recently on account of the character of the work of the department having changed somewhat, the present needs call for trained social workers.

However, six student nurses, during the year, were given a short training of two months each, in bedside nursing and social service. This is helpful to the doctors interested in having certain patients followed up and nursed at home until able to return. It also gives the student an intensive observation as to the possibilities in the field of Public Health.

The probationers at the conclusion of six months in the School are given a talk on Hospital Social Service by the Director and afterwards go with the social workers to homes of ex-ward patients. This has brought about not only a closer cooperation between the student nurses and the social workers but has secured for them a more sympathetic outlook toward their patients during the years of training.

Social service has been carried on in the wards of the Hospital and in the Tuberculosis and Cardiac Clinics. It is hoped that in the near future, by means of a larger staff, that intensive social service can be given to a greater number of patients.

A beginning has already been made in having every new patient seen at the time of admission by a social worker, her chief aim being to find and attend to any immediate social needs, and to reassure the patients at the time when they are putting themselves under the care of the Hospital.

Hill Top Camp at Hawthorne, New York, had a successful summer. One hundred and ten underweight children, exposed to tuberculosis in their families and under observation in the Tuberculosis Clinic, spent over three weeks each at the Camp. Under the care of a trained nurse and an assistant, and with special supervision given to diet, rest, and recreation, the total gain in weight was two hundred and twenty-eight pounds. The funds, whereby this important work can be done each year, were raised through the continued interest and efforts of Dr. and Mrs. Herbert S. Carter and friends.

The second year of the Health Class, held weekly at the Madison Avenue Presbyterian Church House has again proved an interesting and valuable addition to our preventive work. Many of the children were sent during the summer to Hill Top Camp. A short educational play was presented at the children's Christmas Party by members of the class.

Summary for the Year

Total number of children instructed in health and hygiene	94
Total attendance	749
Total gain in weight of class	258½
Gain in weight of each member	11⅓

The work of the Katie Geitz Kitchen has continued along the same lines, and the Kitchen is still proving its usefulness in several ways. Milk has been dispensed to our tubercular patients, nourishing lunches at seven cents each were provided for from thirty to fifty school children daily, and an average of twenty-six baths a week were taken by children of the Tuberculosis Clinic, in the two bathrooms connected with the Kitchen.

The gift of three thousand seven hundred and forty quarts of milk sent by the Walker-Gordon Laboratory is much appreciated. This has been an annual gift for the past nineteen years.

Quarts of milk (purchased)	26,555	
Quarts of milk (donated)	3,740	
Total		30,295
Quarts of milk (sold)	20,465	
Quarts of milk (free)	8,761	
Quarts of milk (used for cooking)	1,069	
Total		30,295
Portions of food (sold)	10,925	
Portions of food (free)	1,116	
Total		12,041
Quarts of milk bought from N. Y. Diet Kitchen Association for patients not within walking distance of Katie Geitz Kitchen		3,721

Our ample Christmas Cheer Fund given by our faithful Christmas friends, made it possible to remember five hundred and three of the hospital patients. Among these were: children on the adult wards, over three hundred children of the Out-Patient Department at the Christmas Party, children and adults away in Tuberculosis Sanatoria, "shut-ins" at home and adult patients of long and faithful clinic attendance. The gifts included eighty-five dinners, one hundred and thirty special Christmas Beech-Nut boxes, gifts of money, plants, books, toys, and candy. The simple fact of being *remembered* by the hospital meant a very great deal more to many of the patients, than the gifts themselves.

We are indebted to Burke Foundation, Holiday Farm, Tribune Fresh Air, Life Farm, Children's Aid Society, Otisville Sanatorium and a number of other Convalescent and Fresh Air Homes for their splendid cooperation and care of six hundred and fifty-three hospital patients; also to the Scully-Walton Ambulance Company for their help in transporting the Camp children to trains.

The cooperation of the personnel of all the departments of the Hospital has been most appreciated and helpful.

Respectfully submitted,

Elsie Thayer Patterson, R. N.,
Director

REPORT OF THE DEPARTMENT OF NUTRITION

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Nutrition for the year ending December 31, 1923 is submitted herewith:

Activities of the Department

1 Tray preparation. Capacity 18 therapeutic diets, 12 metabolic research diets.
Average number of trays per month 2,195
2 Special orders. Preparation of high caloric fluids, milk preparations, etc. 150 servings per day, approximately.
Average number of servings per month 4,500
3 Milk room.
Average number of formulas per month 240
4 Student dietitian training. Six students are always in training. One new student is accepted each month.
Students completing four months' course 7
Students completing new six months' course 5
Special students from graduate courses at Teacher's College 2
5 Pupil nurse training in dietetics.
a Dietetics, Probationers, Lectures . . . . . 18 hours
Laboratory . . . . . 36 hours
b Diet in disease. Junior nurses. Lectures . . . . . 6 hours
c Therapeutic kitchen and milk room training. Five junior nurses at a time for a period of five weeks. Nurses completing training . . . 52
d Special metabolism work. One junior or senior nurse at a time for a period of eight weeks. Nurses completing training 6
6 Out-Patient Department Clinics.
a Dietary instruction of patients and routine testing in medical and surgical out-patient metabolism clinics.
b Weekly class for these patients and for relatives who prepare their food. (For numbers, see reports of these clinics).
c Dietary instruction in the obesity clinic.
7 Instruction of all metabolic cases (or relatives) in calculation, weighing and preparation of diet.
8 Demonstrations for medical clerks.
Food demonstrations and instruction in choice, calculation and preparation of special diets.
9 Lectures and demonstrations (5) to physicians taking Post-Graduate Course in Internal Medicine.
10 Diet instruction in Insulin Course.
a Food demonstrations and instruction in choice, calculation, weighing and preparation of diabetic diets.
Number of physicians receiving instruction 650
Number of nurses and dietitians receiving instruction 50
b Diets for four patients prepared in insulin kitchen for purposes of demonstration.
11 Miscellaneous. Instruction in calculation of diets to visiting physicians, nurses, dietitians; consultations on equipment, courses, methods of instructon, etc.
12 Department costs. Costs of all food, supplies and equipment, plus all direct overhead, have been computed for the months of October, November and December.

Respectfully submitted,

Mary deGarmo Bryan,

Acting Dietitian

REPORT OF THE DEPARTMENT OF OCCUPATIONAL THERAPY

December 31, 1923

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Occupational Therapy for the year ending December 31, 1923, is herewith submitted.

Five hundred and sixty patients have been treated by the Department and nine hundred and forty articles have been completed. A large number of the patients who have had Occupational Therapy have been in the Hospital three weeks or longer and have made several articles per patient. In several instances where the patient has been under treatment for diabetes as many as twelve or sixteen articles have been made. The Department has endeavored to turn out its articles so soundly constructed that little fault can be found with their durability at the same time maintaining a high standard of beauty. It has been interesting to note that patients returning to the Hospital for further treatment, having once had the opportunity to observe or to do craft work with the Department, usually request further Occupational Therapy. Patients themselves remark the increased cheerfulness of those patients who are happily occupied.

A start has been made toward regular work with the children in the Children's Ward, for we feel that there is a real need there for Occupational Therapy.

A young man from the Cardiac Clinic has been helping the Department to fill special orders for trays, scrap baskets, etc., in that way obtaining some small funds and some materials for his own use. Through the interest and kindness of many members of the Hospital personnel, a large number of orders have been placed with the Department. When these orders have been filled by the patients the Department has repaid the patient for time and workmanship in the way most satisfactory to the individual patient. Through the regular payments by patients for materials used by them and through filling special orders, the Department has been enabled to put two hundred and fifteen dollars into the Hospital Fund during the year.

Under the auspices of the State Board of Charities and the Department of Public Welfare, the Occupational Therapy Departments of a number of State and City Hospitals and Private Institutions including our own, cooperated in an exhibition and sale held in December. Much interest was manifested by persons interested in Hospitals in the fact that Occupational Therapy could be carried on so successfully in a General Hospital of the type of the Presbyterian and without a workshop.

To Miss Mary Brooke who has again volunteered her services for three days per week, we wish to express our gratitude for her assistance.

We wish to thank Miss Reed, who through the interest of Mrs. Jacobi, donated to the Department, a quantity of cretonne and chintz.

The Occupational Therapy Department wishes to express its appreciation of the interest and cooperation of the personnel of all the other Departments of the Hospital.

Respectfully submitted,

MARGARET OLIVER HEWLETT,

Instructor

REPORT OF THE DIRECTOR OF MEDICAL SERVICE

December 31, 1923

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to submit the following report from the Medical Service:

It is a pleasure to report progress in the solution of the several problems which confront the Medical Department. For two years the services of Medicine and Surgery have been organized on the so-called full-time basis. While certain advantages result in the arrangement, there are several objections and difficulties made evident in operating under this plan. A committee made up of members of both the Medical and Surgical Staffs, after submitting a comprehensive and detailed report on the results of the full-time experiment to the Committee on Administration, recommended that the plan in effect the past two years be abandoned and that medicine and surgery should conduct their activities under the same privileges and restriction governing all departments of the University. These recommendations were approved by the Committee on Administration and the Faculty, and forwarded to the President of the University. Should these recommendations be approved it is believed that the advantages gained in the way of research and better teaching will be retained, and certain disadvantages arising from restrictions of the past two years will be removed. For the coming year, however, this presents the problem of readjustment.

Much time and thought by all members of the staff have been given to a consideration of the building plans for the new hospital and school. The problem presented in the new medical center project is unique and has introduced for discussion and determination several important policies. Considerable progress has been made.

One of the difficult problems of the Medical Department is the proper relation between dispensary and ward services. At the suggestion of Dr. Lamb, ward teams have been organized on the first division, comprised of men working both in the dispensary and in the ward. Dr. Lamb is in charge of the group on Ward IX and your director of the one on Ward VII. By this arrangement there will be a group of men having a continual in- and out-patient service, a scheme which should eliminate to a considerable degree the broken and disconnected work which has heretofore existed between dispensary and wards. At present the plan is in the experimental stage but already the many advantages expected of it have been demonstrated.

Progress in the development of the appointment system in the Out-Patient Department has been made. Furthermore, the committee of which Dr. Lamb is chairman has been concerned in the recommendation for reorganization of the Social Service Department and it is confidently expected that the medical service to the community will be rendered more effective by changes contemplated there.

The special funds, the one from the Committee on Epilepsy and the one given by the Misses Cheney, have been continued during the past year, permitting of the extension of the work on epilepsy and constitution. An anonymous gift of $500 has been made to the Department for the purchase of Insulin for needy children. Through a generous grant from Mr. John D. Rocke-

feller, Jr., a sum of $15,000 was given to the Hospital for the purpose of extending the use of Insulin and teaching physicians the use of this valuable remedy for diabetes. Over six hundred doctors took the course which was organized by Dr. Harrop and conducted during the summer months.

Progress has been made in the solution of the problem of caring for diseases of metabolism, in which research is being conducted within a general ward. Mrs. Bryan, who has been in charge of the special metabolic diet kitchen, has been of great assistance in this work.

Changes in the staff during the past year have been few. Dr. George Harrop has gone to the Peking Union Medical College at Peking as Associate Professor of Medicine. Dr. Halbert Louis Dunn has joined the staff to work with Dr. Draper in the constitution clinic. Dr. Arthur L. Washburn has been appointed to the Out-Patient Service.

The research work has been carried on in the Medical Laboratories in a variety of fields, including nephritis, diabetes, epilepsy, hyperthyroidism, asthma, scarlet fever, blood and heart diseases. Especially should be mentioned Dr. Dochez's work in scarlet fever. Dr. Dochez is more and more confident that he has identified the cause of scarlet fever and is rapidly pushing work toward an effective method for treatment.

The publications from the Department during the year 1923 numbered fourteen.

The Janeway Library contains 7,640 volumes, 140 of which were added during the past year. Two new subscriptions to journals have been added, making a total of 110. While the Janeway Library is an unusually good and generously endowed Hospital Library, there are many single volumes and new additions that we are unable to get because of a lack of funds.

Of greatest service and pleasure during the past year has been the close contact and cooperation of your Board with the Medical Department. It has made possible a most rapid and desirable progress.

Respectfully submitted,

Walter W. Palmer, M.D.,

Director of the Medical Service

REPORT OF THE ROENTGEN RAY DEPARTMENT

December 31, 1923

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—During the past year 9,809 examinations were made in the Radiographic Department, in which 21,458 films were used. This is an increase of approximately 1,300 examinations and 2,400 films over 1922. The record number of patients handled in one day was raised to sixty-four. The demand for fluoroscopic examinations, of the chest and especially of the gastro-intestinal tract has increased so that it has become necessary to consider means whereby a greater amount of work can be done. Equipment of the smaller radiographic room to do the same work which now can done only in the larger room will help solve this problem and will undoubtedly be done in the very near future. A new stereoscope has replaced the old one. It is much better illuminated and is much improved mechanically making it possible to examine films with greater ease and speed.

The position of Resident Physician to the Roentgen-Ray Department was created this year by the Board of Managers. This follows a precedent set by some of the best teaching hospitals of the country. It provides an opportunity for the training for one year for a young man who desires to acquire special knowledge of Roentgenological work. As he will live in the hospital, he will be the means of bringing the X-Ray Department into more intimate contact with the other services and hospital activities. It is very desirable that such a man should have had a previous medical or surgical internship in some good hospital. We are glad to announce that the first incumbent of this position is one of our own house officers. Dr. C. C. McCoy, who finished his internship in the medical service in October, was appointed Resident Physician to the Roentgen-Ray Department for the year 1923-1924.

The use of the Roentgen-Ray in the treatment of disease has advanced rapidly in the past few years. The development of high voltage machines has provided a means for the more efficient application of this form of energy to deep-seated malignant disease. Although the actual value of this improvement had not been determined, and although it cannot be regarded as a "cure" for malignancy, yet the evidence was sufficient to cause the Medical Board to recommend that the Presbyterian Hospital take its share in the responsibility of determining the actual place of "high voltage" X-Rays in our therapeutic armamentarium, and that a machine be purchased. This was done and the machine is now in operation. It is capable of delivering a current of 280,000 volts and 30 milliamperes. Because of the limited capacity of the tubes now available, it is actually used at 200,000 volts and 4 milliamperes. Although it is too early yet to talk about results, it seems to be an improvement over the lower voltage machines in certain types of cases.

During 1923, 2,050 treatments were given to 392 patients. This increase in the number of treatments and patients over the preceding year does not measure the increase in the amount of work done. The substitution of thin copper filters for aluminum in the treatment of relatively superficial malignancy with the lower voltage current multiplies the time of treatment by two

and a half. This technique seems especially useful in carcinoma of the breast. The "high tension" treatments also require relatively long sittings. These changes considerably increase the average time per treatment, and keep the machine running practically all day. The results, however, seem to justify the time spent.

Respectfully submitted,

Ross Golden, M.D.

Visiting Physician

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

December 31, 1923

To the Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Surgical Service.

Fewer changes in the work of the Surgical Service and in the personnel of the Staff have occurred than in the past two years. This has facilitated the standardization of the work in the Wards and in the Operating Room. With the introduction of certain changes in the bacteriological tests of the sterile goods and the technique of the Operating Room, in which Dr. Humphries of the Bacteriological Laboratory has been most cooperative, the monthly reports during the past year have been uniform in the finding of sterile cultures in the material that is used in the carrying out of operative procedures. Every month Dr. Humphries, without notice to the Operating Room as to the time of his appearance, comes to make his tests.

For several years the need for a better organized surgical service in the Children's Ward has been apparent. With the appointment of Dr. Hanford to care for the surgical patients in this ward there came the opportunity for improving the work among the children. During the month of November, Dr. Hanford spent some time in visiting The Children's Hospital in Toronto and has made several changes since his return. During the coming year it is planned to cooperate with Pediatrics Service in making an eight months' service for the Pediatric Interne, four months of which will be medical and four months surgical.

The total number of visits to the Follow-Up Clinic during the past three years has shown a steady growth. In 1921 there were 3,347, in 1922 there were 3,774, in 1923 there were 3,909 visits by patients receiving ward treatment. The percentage of returns to the Surgical Follow-Up Clinic during the first six months of 1923 which was 85.5, is 8 per cent higher than shown by any previous record. An analysis of this period shows that of the 735 Surgical patients in the six months period 85.5 per cent came to the Hospital and were examined to determine the result of the treatment. In addition, another 8 per cent communicated with the Clinic or were reported on by relatives or physicians. No Follow-Up dates were given to 3 per cent of the patients. Definite information from 93.5 per cent of surgical patients is a record that very few hospitals, if any, have ever attained. Credit for this is very largely due to Miss Pinney who has spared no effort in bringing the Surgical Follow-Up Clinic up to its present standard.

At present as much time as possible is being spent by members of the staff in cooperating with the Hospital in the problems of the Social Service Department, the Admitting Unit and in the discussions of proposed plans for new Hospital buildings. Much more time and study will be required during the next two years in working out the problems of the new Medical Center. In this work the Surgical Staff is anxious to do its share.

Respectfully submitted,

Allen O. Whipple,

Director of the Surgical Service

REPORT OF THE PATHOLOGICAL DEPARTMENT

December 31, 1923

To the Board of Managers of the Presbyterian Hospital:

Gentlemen—I beg to submit herewith the report of the Pathological Department for the year ending December 31, 1923.

The activities of the department have been carried out along the same plan as in the previous year, namely:

Weekly pathological conferences have been held for the visiting physicians and house staff, except during the summer months when the conferences were held semi-monthly. The change in the method of presentation of the material, that is, the grouping of the cases has made more forcible the characteristic clinical and pathological features. These conferences have been illustrated with lantern slides. The continued interest, and attendance at these conferences has been a source of gratification to the department.

Weekly clinical-pathological conferences for the fourth year students of the College of Physicians and Surgeons have been conducted as heretofore.

The assignment of the medical internes for work in the pathological laboratory for periods of two months has resulted in the stimulation of their interest in pathology and has accentuated the already close relationship existing between the clinical and pathological departments.

The illustration of the autopsy records with photomicrographs in conjunction with photographs of gross specimens has been continued over a sufficiently long period to make these records exceedingly valuable for teaching and reference.

The collection of lantern slides now numbers approximately 1,500. The equipment of the laboratory has been augmented by the purchase of four microscopes, and fireproof cabinets for the storage of records.

In February, 1923, Doctor Mark Stites was appointed Assistant Resident Pathologist and served in that capacity until July 1, 1923, and Doctor Frederick B. Jennings continued his duties in the department until that date also. Doctor Mark Butler was appointed Assistant Resident Pathologist for the year ending July 1, 1924. Doctor Herbert F. Wilshusen has been a volunteer assistant in the laboratory.

The department wishes to express its appreciation to Miss Ethel Mott for the untiring and skilful way in which she has performed the duties of secretary.

Publications

Pappenheimer, A. M.: Cases illustrating the relation of suppurative phlebitis to septicaemia.

Von Glahn, W. C.: Cases illustrating malignant tumors of the lung and pleura.

Von Glahn, W. C.: Coronary disease and infarct of the heart.

Von Glahn, W. C. and Horowitz, E. A.: Ruptured papillary muscle of the heart, report of a case.

McAlpin, K. R. and Von Glahn, W. C.: Effect of radiotherapy in a case of Hodgkin's disease.

In the Proceedings of the New York Pathological Society, XXIII, Nos. 1-5, January-May, 1923.

Attached is a table showing the number of autopsies performed during the period July 1, 1922 through December 31, 1923. In these eighteen months there were 494 deaths, and 197 autopsies were obtained. In addition, there were 3 autopsies performed on individuals who had formerly been patients in the Hospital but who died outside the institution, making a total of 200. The percentage of autopsies obtained on patients who died during this period is 39.8%.

Number of autopsies	197
Number of deaths	494
Percentage of autopsies obtained	39.8
Percentage of autopsies obtained on	
Medical cases	41.6
Surgical cases	37.1

As in previous years, the attendance of second and third year medical students of the College of Physicians and Surgeons in groups is required at autopsies held during the scholastic year. Within a week after the autopsy these students assemble again, and the microscopic pathology is demonstrated to them.

Below is a résumé of the number and variety of the main lesions demonstrated at autopsy in the period mentioned above.

Table of Pathological Conditions

Alimentary System
- *Stomach*
  - Ulcer 5
- *Intestines*
  - Colitis 2
  - Obstruction 2
  - Ulcer of duodenum 5
- Appendicitis 5
- Hernias:
  - Femoral 2
  - Inguinal 1
  - Umbilical 1
- *Liver*
  - Acute yellow atrophy 5
  - Cirrhosis 9
- *Gall bladder*
  - Cholelithiasis 7
  - Suppurative cholangitis 1
- *Pancreas*
  - Acute pancreatitis 1
  - Acute interstitial pancreatitis 1
  - Hemorrhagic pancreatitis 1
  - Hyalinization of Islands of Langerhans 2

Cardio-vascular System
- *Arteries*
  - Aneurysm of aorta 2
  - Embolus of pulmonary arteries 2
  - Periarteritis nodosa 2
  - Stenosis or occlusion of coronary artery 10
  - Thrombosis of mesenteric arteries 1
- *Veins*
  - Phlebitis—suppurative
    - Femoral vein 2
    - Portal vein 1
    - Temporal veins 1
  - Thrombosis of pelvic veins 1
  - Varicose veins 1
- *Heart*
  - Endocarditis, acute (etiology undetermined) 1
    - Hemolytic streptococcus 2
    - Non-hemolytic streptococcus 2
    - Staphylococcus aureus 2
  - Infarct of heart 10
  - Rheumatic carditis 9

Rupture of heart 1
Valvular disease, chronic (etiology undetermined) 2

Ductless Glands
Thyroid
Exophthalmic goitre 1

Blood and Bone Marrow
Pernicious anemia 3
Chronic myeloid leukaemia 1

Lymph Glands
Chronic lymphatic leukaemia 3
Suppurative lymphadenitis—Hemolytic streptococcus 1
Status lymphaticus 1

Spleen
Rupture of spleen, traumatic 1

Brain, Spinal Cord, and Cerebro-spinal Meninges
Abscess of brain 2
Encephalitis, lethargic 2
Hemorrhage
into cerebellum 2
into cerebrum 3
extradural 1
subdural 1
Hydrocephalus, obstructive 7
Pachymeningitis hemorrhagica interna 4
Poliomyelitis, acute 2

Bones
Ostemyelitis, acute suppurative
Humerus 2
Vertebrae 1

Reproductive System
Stricture of male urethra 1

Respiratory System
Larynx
Suppurative laryngitis 1
Lungs
Abscess 2
Pneumonia lobular (organism undetermined) 2
Staphylococcus 1
Pneumonia, lobar (type undetermined) 1
Type IV 1
B. mucosus capsulatus 1
Pleura
Suppurative pleurisy 2

Sense Organs
Organs of hearing
Mastoiditis, acute 2
Otitis media, acute 3

Urinary System
Kidneys
Hydronephrosis 1
Nephritis, arteriosclerotic atrophy 7
chronic diffuse 2
glomerulonephritis 10
Nephrolithiasis 1

Congenital Malformations
Cleft palate 1
Spina bifida 2

Disturbances of Metabolism
Diabetes mellitus 12
Hemochromatosis 3
Rickets 2

Diseases due to Micro-organisms
Amoebic dysentery 2
Pneumococcus
Salpingitis 1
P. III peritonitis 1
P. IV meningitis 2
Septicaemia
Staphylococcus aureus 3
Streptococcus, hemolyticus 5
Syphilis
Syphilitic aortitis 5
Syphilitic cirrhosis of liver 1
Syphilis of lung 1
Syphilis of trachea 1
Staphylococcus meningitis 1
Typhoid fever 1
Tuberculosis
Acute generalized miliary 8
Chronic pulmonary 1
of bone 1
kidney 1
lymph glands 5
meninges 3
pericardium 1
peritoneum 3

Neoplasms
Carcinomata, primary in
Gall bladder 1
Breast, female 2
male 1
Larynx 1
Liver 2
Lung 6
Oesophagus 1
Colon 1
Pancreas 2
Stomach 13
Uterus 1
Composite tumor of kidney 1
Glioma of brain 1
Hemangioma of pia 1
Hypernephroma 1
Sarcoma
Retroperitoneal region 2
Uterus 1

William C. Von Glahn,
Associate Visiting Pathologist

BACTERIOLOGICAL LABORATORY

Specimens examined in the Bacteriological Laboratory from January 1, 1923, to December 31, 1923

Blood Wassermann Tests	7,087
Spinal Fluid Wassermann Tests	285
Miscellaneous Cultures	2,030
Throat Cultures	1,225
Smears	883
Blood Cultures	791
Blood Groupings	255
Stool Cultures	159
Urine Cultures	138
Sputum Typings	154
Sputum Cultures	17
Widal Tests	102
Guinea Pigs Inoculated for Tubercle Bacilli	112
Vaccines	36
Milk Tests	7[illegible]
Water Tests	29
	13,383

Frederick Humphries,
Resident Bacteriologist.

Approved: Jas. W. Jobling,
Director of Pathological Service

DENTAL HYGIENE AS CARRIED OUT IN THE CHILDREN'S WARD

REPORT OF THE DIRECTOR OF DENTAL SERVICE

December 31, 1923

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I am pleased to submit herewith the report of the activities of the Dental Service for the year of 1923.

In September new operating units of the "Ritter Tri Dent" type were installed beside each of the three dental chairs in the clinic room and met with the instant approval of the members of the staff.

These units include Ritter cord driven dental engines which are much more efficient and convenient than the old cable engines previously in use.

The increase in volume of dental X-Ray films over the figures shown for 1922 clearly indicates the growing importance of this work as a diagnostic factor in the treatment of hospital patients and seems to justify the purchase of the new dental X-Ray unit which was obtained last spring.

The Tuesday night clinic for the treatment of adult cardiac patients is functioning successfully and in collaboration with the Cardiac Clinic is accomplishing good work.

The activity of this clinic is confined to the eradication of foci infection which are of dental origin.

Last November a Tuesday night clinic for the treatment of pyorrhea cases was established and while this undertaking is still in the experimental stage the indications are that it will develop into a permanent and important feature of the Dental Service.

An important increase in the volume of work done in Oral Surgery indicates that this clinic is functioning normally and that patients needing the type of service rendered there are appreciating their opportunity.

The usual lectures on the development of the jaws and teeth and upon the importance of oral hygiene as a factor in the routine of the trained nurse were given to the pupils of the Training School for Nurses.

The appended statistics indicate the volume of work accomplished by the Dental Service during the year of 1923.

Respectfully submitted,
W. D. Tracy, D.D.S.,
Director

TREATMENTS GIVEN IN DENTAL DEPARTMENT

	1923	1922
Hospital Patients		
Oral Surgery	360	576
Operative Dentistry	312	419
Oral Prophylaxsis	1,158	1,079
Dental X-Ray		
Patients	598	619
Films	5,364	4,871
Out-Patient Department Patients		
Oral Surgery	4,718	4,484
Operative Dentistry	4,751	4,746
Oral Prophylaxsis	393	311
Oral Prophylaxsis (Nurses)	199	151
Dental X-Ray		
Patients	1,590	1,283
Films	9,189	5,736

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

December 31, 1923

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the thirty-first annual report of the School of Nursing for the year ending December 31, 1923.

The past year has been an eventful, busy one for the School of Nursing. Nine hundred and fifty-two announcements, in response to inquiries concerning the school, were sent out during 1923. Sixty-seven students were received into the school.

The decision of the School Committee to grant the students fifteen days leave of absence on account of illness during the school term, is more than appreciated by the school.

At a recent meeting of the Board of Managers, it was decided that a standard rate of five dollars per hour, effective January 1, 1924, be fixed as recompense to all lecturers and instructors not on the School of Nursing staff.

The Preliminary Class has been moved from 47 East 66th Street to 5 East 73rd Street. This was necessary because of the cancelling of the lease on the 66th Street house on account of building. An office and study for the instructors has been established on the second floor of the Hall. This was done at the sacrifice of a room, but it seemed wise to take the preparation of lectures and correction of papers away from such a busy place as the school office.

The Assistant Director of the School of Nursing, Mabel Davies, '15, resigned July 1, 1923, on receiving the appointment of Assistant to the Superintendent of the Hospital to succeed Ruth T. Dean, '14. Dorothy S. Wood, '20, was appointed to succeed Miss Davies.

The Commencement Exercises of the Class of 1923 were held on May 10, 1923, in the Madison Avenue Presbyterian Church. The address to the graduating class was delivered by Wilfred T. Grenfell, C.M.G.

The census of the School is as follows:

Graduating Class '23

Number at last report	40	
Graduated May 10, 1923		40

Senior Class '24

Number at last report	52	
Withdrew	3	
Transferred from 1925	2	
Remaining		51

Intermediate Class '25

Number at last report	69	
Withdrew	8	
Transferred to 1924	2	
Transferred to 1926	1	
Remaining		58

Junior Class '26

First Section Entered February, 1923

Entered	29	
Withdrew	4	
Transferred from 1925	1	
Re-entered	1	
Remaining		27

Second Section Entered September, 1923
(Present Preliminary Class)

Entered	38	
Withdrew	2	
Remaining		36

Summary

Student nurses	136
Probationers	36
Total	172

During the Great War the American Red Cross arranged with certain hospitals to give a limited experience in nursing procedures to a group of women known as Volunteer Nurses' Aides. The Presbyterian Hospital gave this experience to one hundred and fifty-four women and from this number several were recruited for service abroad with different units. Their common interest in their work and in each other encouraged the Volunteer Nurses' Aides of the Presbyterian Hospital to meet at regular intervals since the Armistice. A letter from Miss Rose Markley Riley, the secretary-treasurer, to Miss Maxwell, says that, as the efforts of keeping together seem impossible, it was decided to give up any attempt at regular meetings. On closing out their bank account, a small check representing the balance was sent to Miss Maxwell, with the request that it be used in any way she wished. It has since been applied to the Traveling Scholarship Fund. In the disbanding of the Volunteer Nurses, Aides, another group of women, called out during the emergency of the war, passes into history.

Death has removed from our midst Dr. David Bovaird, formerly on the Medical Attending Staff and Attending Physician to the School of Nursing, who died in August, 1923.

Mrs. James B. Crane (Cherrie Morton French, '02), who died in February, 1923.

Miss Marjorie Fernald Lewis, '08, who died in July, 1923.

Mrs. Harry H. Varner (Susan Chapman Peacock, '14), who died in October, 1923.

This year, as formerly, Mr. and Mrs. J. Kennedy Tod are gratefully remembered for the use of the week-end camp at Innis Arden, Sound Beach, Conn.

We also wish to express our gratitude to the friends of the School who provide delightful entertainment for our students with opera and theatre tickets.

During the year, the support and cooperation of the Board of Managers, the School of Nursing Committee, the Attending Staff, the House Staff and the Nursing Staff, have been deeply appreciated.

Respectfully submitted,

Helen Young, R.N.

Director School of Nursing

CLASS OF 1923—SCHOOL OF NURSING

LIST OF GRADUATES

'16 Abercrombie, Susan W.
'22 Adair, Mildred Labaw, B.S.
'20 Adams, Gertrude Lillian
'07 Agard, Marion Bussill, B.A., now Mrs. Henry H. Baker
'21 Allanach, Mary Elizabeth
'02 Allen, Jessie Anna
'21 Allen, Marjorie Irving, now Mrs. T. C. Urquhart
'23 Allison, Margaretta
'94 Ambrose, Edith Margaret
'07 Anderberg, Virginia Caroline
'11 Anderson, Dora Martha, now Mrs. Carroll R. Hutchins
'02 Andrews, Stella Mathilda, now Mrs. A. W. Lahay
'14 Ardell, Mary Eleanor, now Mrs. Claiborne Willcox
'14 Armstrong, Marjorie Parker, now Mrs. Quintard Taylor
'10 Armstrong, Rhoda M.
'16 Arthur, Ethel Roxana
'02 Ashe, Elizabeth Haywood
'22 Ashmead, Pauline
'20 Ashmun, Elizabeth
'16 Ashmun, Margaret
'10 Atkins, Lennis Augusta, now Mrs. H. P. Leonard
'23 Atterbury, Olive
'20 Austin, Gertrude Susan, now Mrs. C. C. Pavey
'07 Avery, Louise Marion, now Mrs. F. J. Barrett
'20 Ayres, Louise MacLean, now Mrs. Archibald H. Rowan
'23 Babb, Mrs. Marion Sullivan
'14 Baird, Agnes Browning
'22 Baird, Marjorie Darling
'04 †Baker, Margaret Eliza.
'02 Baldwin, Irene Wetmore, now Mrs. J. Berkeley Hunter
'13 Balen, Anna Marie
'20 Banfield, Gertrude Sterling, B.A.
'03 Barnes, Georgia Isabelle
'20 Barnett, I. M., B.A., now Mrs. Athey
'15 Barns, Margaret Virginia, now Mrs. George Rosenbaum
'20 Barrington, Lois Helen, B.S.
'20 Barrows, Priscilla, B.A., now Mrs. Waldo Sheldon
'96 Bates, Mary Georgiana
'05 Battle, Madelon, now Mrs. Mortimer Hancock
'15 Battles, Delia May
'14 Bauer, Anne, now Mrs. Norman M. Dingman

†Deceased

'09 Bauer, Emily Wilhelmina
'23 Bayne, Elizabeth Cheney
'22 Bean, Eva Marion, A.B.
'95 Beatty, Minta Whitley
'03 †Beatty, Edith Lucy, late Mrs. G. N. Hoffman.
'99 Bebee, Mina Betsy now Mrs. Sutherland D. Twining
'04 Becker, Anna Oleonda, now Mrs. James W. Jameson
'17 Bedell, Mary Ellison, now Mrs. John J. MacCormack
'20 Belden, Susan White
'06 Bell, Anita, now Mrs. B. F. Peek
'08 Bell, Caroline Wack, now Mrs. Wm. B. Boyd
'11 Bellamy, Ethel May, now Mrs. L. D. Pearsall
'23 Bell, Sara Leslie
'98 Bellinger, Georgia Wadsworth
'08 Benjamin, Ada Frances
'03 Bennett, Leila Richardson
'09 Benson, Ella Elizabeth
'09 Bentley, Bertha, now Mrs. Edward Cook
'19 Berry, Adelaide Beekman, now Mrs. W. A. Chisholm
'02 Bewley, Margaret Anne, now Mrs. C. Irving Fisher
'01 Biglow, Glenne Lindsey
'18 Bishop, Mary, now Mrs. John Peabody
'07 Bixby, Grace Vivian, now Mrs. Harry Brick Justice
'22 Black, Dorothy May
'12 Blaine, Lelia Rebecca, B.A.
'94 Blanchard, M. Sydnie, now Mrs. Gosse
'19 Bliss, Alice Wood, now Mrs. B. P. Smith
'22 Bliss, Carolyn Hervey, B.S.
'07 Boise, Margaret Galt
'15 Bongard, Ella Mae, now Mrs. Wilbur Scott
'05 Bonnell, Elsie Harper, now Mrs. John C. L'Hommedieu
97 †Bonner, Jeanette Grace, late Mrs. Frederick Schoonmaker
'07 Bonnett, Marie Therese, now Mrs. Albert G. Anderson
'08 Boulter, Mary Olive
'08 Boutwell, Alice Bradford, B.A., now Mrs. George N. Pease
'23 Bovee, Ada Ruth
'15 Bracket, Elizabeth Rock
'06 Branch, Lucy Morton, now Mrs. John Street Cator

'14 Brandis, Johanna
'19 Branham, Juliet Capers, B.A.
'21 Breadon, Grace, B.S.
'12 Breckon, Edithe Mae
'19 Bridges, Margaret Dickson, B.A., now Mrs. A. F. Blakeslee
'18 Brill, Ruth Oakley, now Mrs. Milton W. Rosenthal
'06 Brockway, Emma Holmes, now Mrs. M. B. Friedlander
'15 Brown, Bessie Church
'07 Brown, Dorothy, now Mrs. Frederick Corning Knote
'06 Brown, Esther Allison
'98 Brown, Florence Isabel, now Mrs. Hamilton Byers
'12 Brown, Margaret Rutherford
'97 Brown, Mary Magoun
'16 Bruce, Elizabeth Barbour
'16 Bullard, Winifred W.
'09†Bulmer, Elizabeth Ethel Gertrude, late Mrs. Wm. B. Boyd.
'16 Buntzen, Agnes Elizabeth
'07 Burbridge, Alice Eaton, now Mrs. Rudolph Schumacher
'16 Burgess, Marjorie McCoy, now Mrs. J. W. Stoll
'23 Bursley, Ellen, now C. I. Mrs. Goodspeed
'94†Burtis, Harriet Eliza.
'21 Burton, Elizabeth Ashley, B.A.
'11 Butler, Meta
'17 Byron, Marie Catharine
'06 Cadenhead, Margaret Jean
'97 Cadmus, Nancy Elizabeth
'07†Cady, Frances Sibyl, late Mrs. Robert L. Hutton
'05 Cahoone, Helen May, now Mrs. Wm. J. Chapman
'16 Calhoun, Sara Ellis
'98 Cameron, Grace Irving
'20 Campbell, Anna May, B. A. now Mrs. K. F. Duncan
'19 Campbell, Agnes Read
'19 Campbell, Catharine May, now Mrs. R. E. Painchand
'07 Campbell, Edith
'19 Campbell, Margaret Stuart
'23 Campbell, Rosella
'19 Carlson, Ruby Fannie
'94 Carpenter, Frances Ward
'07 Carr-Harris, S. Marguerite
'12 Carter, Bessie May, now Mrs. John T. Harris
'22 Carter, Laura Hoe, B.S.
'95 Case, Rena Adella, now Mrs. Fowler
'97 Chamberlain, Amy Aims, now Mrs. Jas. H. McGuinness

† Deceased

'20 Chapman, Elizabeth, B.A., now Mrs. F. B. Bjornlund
'97 Chisholm, Mary Winifred, now Mrs. Geo. H. Needler
'98 Christie, Janet Banford
'23 Christman, Louise
'02 Clapp, Edith Jane L.
'12 Clark, Gertrude Emma, now Mrs. Armand Jean Celhay
'18 Clark, Helen Seelye, now Mrs. Frank L. Meleney
'18 Clark, Louise M.
'99 Clark, Ruth Gardener
'23 Clark, Sarah Dorn
'07 Clarke, Emma, De Veber
'02 Class, Alice Brown, now Mrs. Wm. W. Conley
'98 Clatworthy, Emily
'99†Clausen, Jessie Leonard, B.A.
'99 Claxton, Helen Katherine
'04 Cleland, Jean
'10 Cleland, Mary
'06 Cobb, Clara Batty, now Mrs. J. V. Rittenhouse
'07 Coddington, Florence Marguerite, now Mrs. Wm. S. Pettit
'13 Coffey, Ada Boone
'97†Collester, Georgiana Scranton late Mrs. Johnston
'03 Comstock, Frances Cordelia, now Mrs. H. R. Brown
'15 Conover, Marjorie Elsie, now Mrs. John Wagner, Jr.
'20 Conrad, Margaret Elizabeth, B.A.
'10 Conroy, Rebecca Luella, now Mrs. Eugene F. Russell
'22 Conway, Edna White, B.S.
'23 Cook, Cora Louise, B. A.
'16 Cooke, Helen Douglass
'09 Cooke, Susan Gansevoort, now Mrs. Alfred Elliot Hitchner
'07 Cooley, Carrie Starr
'14†Coons, Laura Wood
'20 Cooper, Margaret, B.A., now Mrs. Henry Williams Dwight
'22 Cooper, Zoila Mary
'08 Copeland, Effie Maude Lee
'15 Corwin, Helen Avis
'99 Coull, Ida Elizabeth
'12 Coulson, Ivy May, now Mrs. Chester A. Adee
'08†Courtright, Louise Neff, late Mrs. Frank D. Fearman.
'97 Cowdrey, Charlotte, now Mrs. S. A. Brown
'09 Cowell, Alice Marie Levan, now Mrs. W. B. Robinson
'05 Crawford, Eleanor Josephine, now Mrs. Lea M. Robinson

'15 Crawford, Statira
'05 Crowder, Cora Emily, now Mrs. C. M. Barnett
'04 Cruise, Margaret Allan, now Mrs. Chas. C. Seawall
'02 Culgin, Anna Jane
'15 Culver, Elizabeth Maud
'02 Cunningham, Helen Bridges
'18 Curry, Gladys
'20 Curtis, Elizabeth
'13 Curtis, Helene Burnette, now Mrs. James Kiel
'05 Daniel, Elizabeth Morton
'19 Daniel, Mary King, B.S.
'06 Danner, Katherine Mary
'04 Darling, Ethel Marie, B.A.
'21 Davenport, Dorothy Darleane B.S.
'09 Davey, Lillian May, now Mrs. John H. Braine
'18 Davidson, Alice Justine
'97 †Davidson, Anna Adelia
'23 Davidson, Frances Louise
'15 Davies, Mabel
'06 †Davis, Gertrude Ethel, late Mrs. Frank Cowell.
'13 Davis, Jessie Katherine
'11 Davis, Mary Lane, now Mrs. Alexander Raymond Stevens
'94 †Davis, Sara Keyes.
'04 Davis, Sylvia Hartston, now Sister Mary Sylvia
'99 Davison, Elizabeth Thompson
'19 Day, Charlotte Seymour
'14 Dean, Ruth Tisdale
'21 Deans, Mary Elizabeth, now Mrs. J. T. Howell
'99 DeBard, Harriet Davis
'17 DeBaum, Elizabeth Hogenkamp, now Mrs. Earl Raymond Pike
'09 Decker, Bessie Adelaide, now Mrs. Philip Bernard Philipp
'18 DeGraff, Eleanor Maitland, now Mrs. Frank C. Carr
'10 De Iesi, Pauline Mazurie, now Mrs. John Allison Lockwood
'98 Deinstadt, Annie Maud, now Mrs. Walter J. Wellington
'22 Deitrick, Ethel, B.A.
'20 Deming, Dorothy, A.B.
'05 Deming, Helen Louise, now Mrs. John S. Martino
'14 De Ronde, Ethel
'12 Dickinson, Anna Lois, B.A., now Mrs. Jos. B. Jamieson, Jr.
'17 Donnellan, Claire Julia
'17 †Doolittle, Edith Irene, late Mrs. Clarence Thomas.

†Deceased

'20 Dorman, Florence Anne, now Mrs. R. C. Riley
'17 Douglas, Lillian Agnes
'23 D'Oyly, Mary Edith
'08 Drake, Gertrude Woodruff, now Mrs. John Herbert Ballantine
'10 Dravo, Marie Frances, now Mrs. Robert K. Aiken
'17 Dresser, Marie
'23 Dugan, Margaret E.
'19 Duhl, Gertrude S., now Mrs. Everett Dominic
'14 Duncan, Grace Flint, now Mrs. Roscoe Ender
'09 Duncan, Sarah Frances, now Mrs. George del Toro
'13 Dunlap, Harriet Pence
'99 Dunning, Charlotte Estelle
'14 Durham, Jane Marion
'03 Durston, Elizabeth Hyde, now Mrs. William Churchill
'18 Easton, Blanche Stewart, now Mrs. J. W. Beach
'11 Eddy, Ruth Margaret
'06 Eden, Sibyl Constance
'19 Edwards, Frances Alexandra, now Mrs. W. G. Masson
'21 Eliot, Margaret
'11 †Ellis, Charlotte Emma.
'12 Emery, Ruby Hannah, now Mrs. R. Wright
'04 English, Augusta Hobart
'20 Estey, Nellie Louise
'12 Evans, Madeline
'21 Faires, Lois, now Mrs. O. C. Williamson
'20 Fargo, Frances Gould, B.A., now Mrs. J. H. Keith
'02 Farmer, Rowena, now Mrs. Oscar M. Schloss
'05 Faure, Adele Louise
'96 Fehrmann, Elizabeth
'10 Fellows, Emily Louise
'17 Fenner, Elizabeth Harvey
'98 Fergusson, Jessie Mackellar
'11 Fernald, Marion Rebecca, now Mrs. Arthur Bristol
'03 Field, Alice Gertrude
17 Fillmore, Edithe Millard
'06 Findlay, Agnes
'05 Findlayson, Edith Belle
'22 Fish, Janet
'18 Fisher, Margaret Louise, now Mrs. George Lem Brown
'17 Fitzsimmons, Ruth Lang
'23 Flater, Edith Marjorie
'97 Fletcher, Anna Beatrice
'17 Fletcher, Dorothy Taylor, now Mrs. Raymond M. Bristol

'16 Floyd, Helen LeRoy
'99 Fobes, Louise Mitchell
'06 Folsom, Blanche Eleanor
'10 Folsom, Ruth Brown
'14 Foote, Louise Caroline, now Mrs. L. De Ronde
'12†Fordham, Mabel Olando, late Mrs. Claude Walker.
'04 Forrest, Catherine Munroe
'16 Fortuine, Florence Esther
'15 Foster, Anne Stancliffe, now Mrs. Alfred Greenough
'21 Fowler, Alfreda Mary, now Mrs. E. W. Clarke
'20 Freeman, Marjorie Floyd, now Mrs. E. B. Heck
'02†French, Cherrie Morton, late Mrs. James B. Crane
'07 French, Constance Braine, now Mrs. John R. Herrick
'05 Frey, Carrie Giddings
'14 Frost, Elizabeth Sterling
'05 Fuller, Clara Keyes, now Mrs. Julius R. Rogers
'04 Fuller, Ethel Irene
'04 Gardiner, Edith Virginia
'16 Gaut, Iris Mae
'10 Geil, Lula
'20 George, Amelia Collins
'16 George, Christina
'96 Gerow, Charlotte Emma, now Mrs. F. Irving
'23 Gibbard, Margaret Helen
'20 Gibson, Clarissa Frances, B.A.
'94 Gibson, Harriet Beatrice
'03 Giddings, Jessie Marion, now Mrs. Stanley B. Thomas
'98 Gilfillan, Mary
'12 Gillean, Hazel Frances, now Mrs. C. Austin Bell
'18 Gillespie, Helen
'21 Gilliam, Dorothy Pillot
'07 Gillis, Margaret
'17 Glen, Cora Howell
'17 Goheen, Frances Anna, B.A., now Mrs. Gordon W. Avison
'12 Goldsmith, Ethel Mildred, now Mrs. Harold Frazer Blake
'19 Goodearle, Gretta Isabel
'96 Goodrich, Beatrice Landon, now Mrs. Merle F. Murphy
'13 Goodrich, Kate Elizabeth, now Mrs. Herbert Lowery
'19 Gordon, Elizabeth Townsend
'09 Gould, Elspeth Anna
'14 Gould, Myrtle Rebecca, now Mrs. Robert Harry Haff
'05 Goulden, Edith Maria

†Deceased

'14 Graham, Florence Annie, now Mrs. John W. Weber
'01 Granger, Edith
'01 Grant, Florence Mary, now Mrs. Gorton Allen
'10 Grant, Georgiana H. Gordon
'94 Grant, Janet Gordon
'08 Grant, Jessie Wilson, now Mrs. Wyse
'96 Grant, Julia Christina, now Mrs. James L. Lawson
'02 Graves, Augusta Angeline
'19 Green, Gwendolyne Ida, now Mrs. W. L. Broun
'21 Green, Margaret Winchester, now Mrs. R. T. B. Todd
'05 Green, Mary Holmes, now Mrs. Allen T. Gay
'01 Greenwood, Katherine, now Mrs. M. J. K. Reilly
'11 Griffith, Rose Erin
'22 Griggs, Mrs. Ruth Weldon
'03 Groht, Josephine Adelia, now Mrs. Theodore Wood Cady
'95 Grote, Anna, now Mrs. J. Colditz
'04 Guion, Mary Wood, now Mrs. S. Donald Newton
'05 Gunn, Jean Isabel
'15 Hackett, Myra Ross, now Mrs. Louis Pollard
'18 Haff, Iva May
'11 Haliburton, Suzanne
'19 Hall, Marion
'16 Hall, Virginia Derr, now Mrs. Seibert Pearson
'11 Halsey, Lyllis, now Mrs. Oliver Y. Leonard
'10 Halsted, Alice, now Mrs. A. J. Longley
'97†Hamilton, Margaret Sutherland
'07 Hannan, Julia Gertrude, now Mrs. Lyle Samuel
'17 Hannan, Sylvia May
'19 Harding, Helen Beal
'19 Harrell, Virginia
'01 Hartwell, Anne Louise
'02 Hastings, Emily Belle, now Mrs. Edwin Bebee
'97 Hatton, Agnes Elizabeth, now Mrs. Harry B. Higginbotham
'01 Haughtwout, Alice Britton, now Mrs. Preston C. West
'08†Hayman, Jean Georgiana.
'15 Heath, Miriam Ruxton, now Mrs. William B. MacDermott
'02 Hebblewhite, Anne
'21 Hedges, Leila, now Mrs. E. H. Dennen
'07 Hegan, Edith Tilly, now Mrs. B. Stead

'13 Henley, Elizabeth Whipple, now Mrs. Wilfred Truman Shaver
'99 Hesselburg, Laura Antoinette
'04 Hesseltine, Marion Elizabeth
'04 Hicks, Julia Carolyn
'95 Hildrup, Josephine Wheeler, M.D.
'13 Hillyer, Elsie, now Mrs. Herbert Vermilye
'22 Hitchcock, Margaret Fiske, A.B.
'16 Hobson, Eleanor Whiteside, now Mrs. George Mackenzie
'22 Hoffman, Mary Caroline, A.B.
'99 †Hoffman, Rose, late Mrs. Edwin Lobenstein.
'20 Holden, Edith Jane
'19 Hopkins, Elsie Bertha, now Mrs. McChesney
'16 Hopson, Myra Haxton
'10 Houlder, Martha Stromer
'14 Hovey, Ruth, now Mrs. Benjamin R. Allison
'23 Howe, Elizabeth
'11 Howes, Helen Carol
'12 Howland, Mary Bartlett
'22 Hoxie, Dorothy Ellen, B.S.
'96 Hughes, Emmeline Black
'13 Hughes, Sarah Helena, B.A.
'20 Hummler, Gertrude, now Mrs. R. E. Hedges
'18 Huntington, Frances, now Mrs. Louis Le Bouvier
'20 Hutchinson, Margaret, B.S.
'98 Hyde, Laura A., now Mrs. Clarence M. Gihon
'94 Iliff, Ida Gertrude
'18 Ingalls, Laura Houghtaling
'14 Ivey, Pauline Amelia, now Mrs. David Robertson
'18 Jackson, Cordelia
'18 Jackson, Helen, now Mrs. Collins
'18 Jameson, Elsie Villette
'99 Jayne, Alice, now Mrs. Edward Montgomery
'19 Jenkins, Anna Kilgore, now Mrs. E. Glumoz
'18 Jessen, Marie Elizabeth
'14 Johnson, Clarissa Ordway, now Mrs. S. W. Sutherland
'12 Johnson, Frances Lewis, now Mrs. Bledsoe
'11 †Johnson, Mary Anna.
'14 Johnson, Natalie Allien
'22 Johnston, Mrs. Claire Maude
'19 Jones, Inez Jennie, B.A., now Mrs. Benjamin M. Johnson
'96 Jones, Lottie Searle, now Mrs. Bernard J. Richardson

†Deceased

'07 Jones, Martha Hunter, now Mrs. M. H. Anderson
'11 Jordan, Alice Maud
'21 Jordan, Helene B., B.A.
'02 Joy, Edith M., now Mrs. C. W. Field
'23 Joyce, Margaret Cecelia
'22 Judson, Leila May
'17 Justus, Una Irene
'20 Kaltenbach, Alice Winifred, B.A.
'12 Kay, Muriel, now Mrs. A. H. Ross
'07 Kelley, Emma Roswell, now Mrs. Richard Pigeon
'05 Kelley, Helen Marie Isabel
'17 Kendall, Helen McCain, B.A.
'19 Kennedy, Anna MacPherson
'23 Kent, Dorothy Edna
'17 Kernan, Hannah D., now Mrs. Ralph Chatillon
'13 Kerr, Katherine, B.A.
'02 Kershaw, Alice Henrietta, now Mrs. C. David Fowler
'20 Key, Katherine Voorhees, A.B., now Mrs. Louis B. Baldwin
'94 Kilpatrick, Gertrude Evelyn, now Mrs. A. W. Trotter
'17 King, Rachel, now Mrs. E. F. Martin
'10 Kingstone, Mary Augusta
'18 Kinne, Margaret
'07 Kirkby, Olive Holwell
'05 Kjeldsen, Laura
'16 Knapp, Winifred Hunt, now Mrs. Percival Roy Allen
'12 Knox, Dorothy Catherine, now Mrs. Walemar Christensen
'23 Kupfer, Mrs. Ruth Baker
'95 Kuroski, Emma Anna
'01 Laidlaw, Helen Erskin, now Mrs. Henry J. Martin
'13 Lambert, Ruth Elizabeth
'05 Lamson, Martha
'94 Larken, Louise, now Mrs. David Bovaird, Jr.
'98 †Latham, Annie Paton.
'13 Latimer, Helen Fletcher
'19 Latting, Helen Leslie
'10 Laubach, Amy Catherine, now Mrs. Benjamin L. Johnson
'18 Law, Dorothy, B.A., now Mrs. R. E. Pippin
'03 Lawless, Viva Emily, now Mrs. Albert Oldroyd
'12 Leavens, Edith Anning
'10 L'Ecluse, Bessie Sophia, now Mrs. Sheppard R. Saxton
'05 Lee, Alice Smith, now Mrs. H. Thomas Ryland
'20 Lee, Eleanor, A.B.

18 Lee, Emily H., now Mrs. Randolph West
'19 Leitch, Norma Patton, B.A.
'94 Leonard, Annie Elliott, now Mrs. Collery
'13 Leonard, Anna Laurana
'23 Lewis, Catharine Marsh
'08†Lewis, Marjorie Fernald
'16 Lewis, Virginia Nelson, now Mrs. John Wm. Bishop, Jr.
'21 Lightbody, Sarah Jane
'11 Lightbound, Gertrude
'06 Liles, Alice Jane
'21 Lind, Margaret Osbourne
'18 Linderman, Helen, now Mrs. Nestor Docteur
'20 Lindsay, Lillie Arndt, B.A.
'23 Liston, Margaret Lapsley
'01 Livermore, Harriette
'09 Locke, Helen Glen Rae
'17 Love, Eleanor Sydney, now Mrs. Frederick Hughes Scott
'21 Low, Mary Langdon
'05 Ludlam, Marie Hoffman
'17 Lumbers, Gladys, now Mrs. George E. Mara
'99 Lund, Astrid Englsted, now Mrs. Oscar W. Erdal
'08 Lyon, Charity Wilson
'19 McAndrews, Helen Laureda, now Mrs. G. T. Evans
'11 McBean, Mary Helena, now Mrs. Edward Evans
'15 McClive, Elsie
'08 McClive, Mary Isabel
'11 McClung, Anabel Winifred, now Mrs. Anthony C. Freeman
'09 McClung, Edith Murray, now Mrs. John LeRoy Sawyer
'98†McClure, Martha.
'19 McCreery, Mary McKay
'23 McCue, Katherine Perry
'22 McCurdie, Margaret Hodgson
'94†McDade, Alvina.
'16 MacEvoy, Margaret Helen, now Mrs. Wm. C. Woolsey
'23 McFarland, Margaret Ellen
'12 McGoodwin, Mary J. L., now Mrs. Stuart Adams Hamilton
'14 McIlwraith, Agnes Evelyn
'23 McHarrie, Lillian May
'01 McKean, Alberta Maude, now Mrs. John Curry
'05 McKnight, Eliza
'09 McLean, Marie Henrietta
'95 MacArthur, Harriet Frances
'13 MacClelland, Ruth Jane, now Mrs. Wm. Forrest Lee

†Deceased

'13 MacDonald, Hilda Havergal
'16 MacDonald, Sara Elizabeth, now Mrs. Raymond M. Holmes
'09 MacKay, Agnes Logan
'20 Mackenzie, Elizabeth Jackson, B.A.
'06 Mackie, Helen May
'16 Maclay, Edith Elizabeth, now Mrs. G. L. Trowbridge
'03 MacLellan, Alice Hortense
'17 Maas, Serena, now Mrs. John Howard McCoy
'06 Mahan, Charlotte, now Mrs. W. D. Hazard
'05 Malcolmson, Alice Louise
'20 Malloch, Rita Stuart
'17 Mangounie, Azniv Eunice, now Mrs. Artakey E. Bedigian
'12 Mann, Emily Hooker, now Mrs. Lesley W. Gillette
'13 Marks, Jessie Mabel
'08 Marsh, Louise Marie
'23 Marsh, Mabel Frances
'94 Martin, Josephine Cordelia
'20 Martin, Helen Ruth, B.A., now Mrs. M. J. Sherman
'15 Martin, Martha, now Mrs. Wm. Low Cooke
'12 Marx, Helen Margaret, now Mrs. C. M. Haase
'02 Mason, Kathro Montague
'22 Mather, Ana Isabella, now Mrs. A. C. Locke
'11 Matthew, Edith Margaret, now Mrs. Frederick C. Westcott
'15 Matthew, Lucy C.
'17 Mauger, Blanche, now Mrs. Edgar Russell Wyatt
'22 May, Marion
'07 Maynard, Agnes Evangeline
'07 Mecabe, Elizabeth, now Mrs. George H. Lathrop
'13 Meeker, Grace Anista, now Mrs. Vernon W. Crosby
'06 Meiklejohn, Harriet Tremaine
'12 Meiklejohn, Naomi Frances
'17 Meixell, Edith Marguerite, now Mrs. Ernest Miller Mead
'21 Meixell, Helen Virginia
'01 Melville, Mary Collins, now Mrs. Alexander J. MacIver
'13 Mercer, Violetta Carroll, now Mrs. William Berry Marbury
'08 Merrill, Lillian, now Mrs. John Harold Knapp
'09 Merritt, Louise Stephenna, now Mrs. J. L. Greiser
'97 Mewhort, Jessie Wilson, now Mrs. Benjamin H. Gray

'20 Meyers, Louise Borhek, B A. now Mrs. L. B. Jones
'08 Meyers, Nellie, now Mrs. Harry D. Spangenberg
'20 Millar, Norma Edna
'15 Millar, Robena Monica, now Mrs. G. E. Haggart
'11 Miller, Elizabeth Vincent
'18 Miller, Florence Isabel, now Mrs. Gerald B. Shibley
'22 Miller, Lucile Maud
'19 Miller, Olive Emina, now Mrs. R. B. Montgomery
'17 Millward, Myrtle Muriel
'20 Milnor, Edith A., now Mrs. D. H. Swengel
'14 Milroy, Olive
'13 Minnes, Ethel Georgene, now Mrs. John K. Robertson
'17 Mitchell, Eda Isabel
'08 Mitchell, Mary
'07 Monell, Mary Elizabeth, now Mrs. Alvin Walter Baird
'19 Montgomery, Frances Cecelia, B.A.
'13 Moon, Ethel Loper, now Mrs. Arnold W. MacKinnon
'04 Mooney, Katherine Clark, now Mrs. W. P. Williams
'99 Moore, Grace Elrida, now Mrs. Jacob L. Potter
'99 Moore, Stella, now Mrs. James W. Thayer
'97 Morley, Rye, now Mrs. Frank W. Kinsey
'20 Morris, Caroline Elizabeth, B. A.
'13 Morrison, Georgia Alberta
'04 Mounce, Sara Belle
'10 Mowat, Alice Barbara, now Mrs. George L. McCrae
'11 Muller, Rose
'09 Munck, Laura Charlotte
'12 Mundie, Jessie, now Mrs. William MacDonald
'16 Murphy, Malinda MacCorkle
'08 Murray, Annie Elizabeth
'10 Mussen, Ethel I.
'18 Myers, Alva Harrison, now Mrs. H. C. Macon
'07 †Myers, Mary Canfield, late Mrs. Frank E. Rockwell.
'20 Nason, Helen Jeanette, now Mrs. S. J. Lewis
'14 Neales, Margaret Lester, now Mrs. James Shrivers
'06 Nelson, Cora
'14 Nethercut, Ruth Bell, B.A., now Mrs. William R. Rogers

†Deceased

'22 Newell, Alice Elizabeth, B.A.
'98 Newman, Inez Avery
'97 Nichols, Kathleen DePuy, now Mrs. Richard K. Southgate
'14 Niven, Helen Campbell
'20 Norcross, Helen Marguerite
'21 Northey, Ida Caroline
'10 Norton, Martha May, B.A., now Mrs. Azro Karl Skinner
'05 Nye, Winifred Louise, now Mrs. Royal S. Haynes
'96†Odell, A. Gertrude.
'16 Oldham, Frances Fielding
'97 Oliver, Jennie Rutherford
'09†O'Neil, Claudia Marie, late Mrs. Walter Oliver.
'11 O'Neil, Frances, now Mrs. George Berpau
'22 Orbison, Laura Allison, now Mrs. A. H. Washburn
'15 Orbison, Lillian Valentine, now Mrs. David Von Strein
'19 Osborne, Margaret Pennington
'20 Ossman, Ruth Margaret
'18 Osteen, Moneta, now Mrs. Schirmer
'05 Overton, Grace Elting, now Mrs. Alfred J. Brown
'14 Owen, Florence Belle, now Mrs. Wm. H. Calderwood
'18 Parkhurst, Dorothy, now Mrs. Thayer Adams Smith
'10 Parkins, Mildred Florence
'14 Parr, Dorothy Waller, now Mrs. Gilbert W. Rolston
'94†Parsons, Jennie L.
'01 Patterson, Elsie Thayer
'23 Patterson, Eva, B.A.
'21 Patton, Augusta, B.A.
'08 Patton, Ethel Dorothy, now Mrs. George A. H. Davies
'20 Paul, Mary Russell
'17 Payne, Dorothy Eastman
'14†Peacock, Susan Chapman, now Mrs. Harry H. Varner
'99 Pearce, Etha Etta
'95 Pearsall, Sarah Fedelia, now Mrs. Harry D. Curtis
'15 Penfield, Theodora Crawford, now Mrs. Wilson C. Price
'12 Penland, Anne
'19 Perkins, Emilie Munson, B.A.
'95 Perrigo, Alice May, now Mrs. Ralph Hayhurst
'18 Peterson, Florence Marie, B.A., now Mrs. James Zagst
'17 Pettee, Catherine Adele
'08 Phillips, Elizabeth Margaret
'22 Phillips, Mrs. Ruth Haas

'09 Pierson, Ann Elizabeth, now Mrs. Warren Earle Cox
'95 Pierson, Helen Garthwaite, now Mrs. Ebenezer Bull, Jr.
'19 Pillsbury, Mary Elizabeth, B.S.
'15 Pinney, Retta L.
'16 Piper, Anne S.
'09 Pitcher, Bessie Kingsbury
'17 Plastow, Anna Sarah, now Mrs. Justus H. Bower
'22 Pomeroy, Harriet Howard
'94 Pope, Amy Elizabeth
'13 Posey, Elinor, now Mrs. William Bradford Ewing
'09 Powell, Helen Clarissa
'16 Prechtl, Genevieve Veronika
'22 Preston, Madeleine
'16 Price, Emily Augusta, now Mrs. John Piper
'03†Prime, Ruth Havens
'03 Pritchett, Conyers, now Mrs. Lafayette B. Hedge
'22 Purcell, Margaret McLaren, now Mrs. E. C. Jenik
'12 Purvis, Mildred Margot, now Mrs. Ellinwood A. Frost
'18 Purvis, Winifred Tamar, now Mrs. H. W. Clark
'22 Randolph, Agnes Dillon, B.S.
'96 Read, Ethel May, now Mrs. C. C. Bennett
'21 Reddish, Frances Louise, now Mrs. S. S. Sargeant
'16 Reeves, Nell, now Mrs. Ezra Thomas Mann
'16 Reimann, Florence Augusta
'22 Rexford, Eva Louise
'06 Richards, Laura
'13 Rignel, Jennie Isabel, now Mrs. Fordyce B. St. John
'96 Rippard, Kate Linden, now Mrs. Ralph W. Sharer
'16†Roberts, Amabel Scharff, B.A..
'96 Robertson, Joan, now Mrs. Winthrop Daniels
'23 Robinson, Christobel
'07 Robinson, Margaret Patricia
'14 Robson, Emilie Gesner
'14 Rolfe, Frances Wilhelmina, now Mrs. Perry R. McCrae
'20 Rood, Dorothy, A.B.
'94 Rose, Julia Baillie, now Mrs. F. Harris Shipman
'97 Rose, Constance Baillie, now Mrs. Baillie Ripley
'17 Rose, Vera Marion, B.A.
'18 Ross, Marjorie, now Mrs. Chas. William Arnold, Jr.

†Deceased

'97 Russell, Elizabeth
'98 Ryder, Lucy Fidelia
'07 Ryder, Marjorie Hope, now Mrs. Charles D. Child
'23 Rykert, Doris Margaret
'09 Rylands, Bessie Walker, now Mrs. Arthur I. Platt
'94 Salling, Camilla
'17 Savage, Eleanor McKowan
'96 Savage, Lillas Fraser, now Mrs. William VanKirk
'20 Scarlett, Mary, B.A., now Mrs. C. M. Wambaugh
'99 Schioler, Margrethe, now Mrs. Hans Koch
'23 Schisler, Hazel Blanche
'20 Schurman, Helen, now Mrs. John Magruder
'12 Scoble, Catharine Isabel
'21 Scott, Ada Jean
'14 Scott, Frances May
'05 Scott, Hannah Pacific, now Mrs. James E. Dillon
'14 Scott, Katherine, now Mrs. James Franklin Adams
'23 Scott, Sadie Jones
'98 Seaborne, Alice de Forest, now Mrs. Benjamin Bayley
'18 Seeholzer, Clara Magdalene
'18 Seifert, Helen Becker, now Mrs. Whiteside
'15 Shanks, Marion Catherine M., now Mrs. James Auld Austin
'13 Shelley, Louise Chilton
'13 Sherman, Nellie Frances, now
'05 Mrs. Henry D. Eaton
Sherrill, Charlotte Foote, now Mrs. John D. Kernan, Jr.
'97 Shetky, Merica P., now Mrs. Coon
'11 Shuford, Agnes Mercer
'96 Sill, Helen
'19 Simon, Charlotte Murdoch
'95 Simpson, Alexandrina
'19 Simpson, Anne Lenore
'09 Simpson, Nellie Ruth
'03 Skiff, Marion Love
'15 Sleicher, Ethel Marguerite, now Mrs. H. M. Gallagher
'23 Sluyter, Sara Louise
'18 Smiley, Helen Gertrude, now Mrs. Theo. Foster Comstock
'15 Smith, Alice Orme, B.A.
'19 Smith, Anne, now Mrs. G. S. Harris
'22 Smith, Beulah Jean
'21 Smith, Caroline Ruth, B.S.
'13 Smith, Ednah Childs
'13 Smith, Eleanor Doty, now Mrs. William S. Owen
'01 Smith, Gertrude Reid

'19 Smith, Gladys Beatrice
'12 Smith, Gwendolen Conant, now Mrs. John M. Hanford
'20 Smith, Julia, B.A., now Mrs. Herman Dierks
'15 Smith, Lucy Mary
'06 Smith, Lydia Vernon, now Mrs. Harold Bentley Boyd
'19 Smith, Margery Kittoe, now Mrs. Peter Carter Speers
'11 Snare, Helen Jeanette, now Mrs. Frederick A. Stanwood
'23 Snedden, Hope
'19 Snedecor, Florence Tyson, now Mrs. A. E. Muller
'20 Spencer, Gladys Mary, A.B., now Mrs. Joseph S. Richardson
'99 Spencer, Katherine Bunce
'96 Spencer, Sophie Edwards, now Mrs. Donald M. Cammann
'17 Stark, Gladys Lisle
'97 Stebbins, Grace, now Sister Grace
'21 Steele, Agnes Margaret
'23 Steele, Anne Winnifred
'22 Steiner, Cleo Marie
'98 Stephanova, Katherine D., now Mrs. Gregory W. Tsilka
'19 Sterne, Bessie Whisnant, now Mrs. Frank A. Augsbury
'06 Stevens, Isabella Abbott
'09 Stevens, Katherine Cecil
'96 Stewart, Elizabeth
'22 Stickney, Charlotte Adeline, B.A.
'18 St. John, Florence Angle, now Mrs. W. H. MacCrellish
'20 Stockton, Dorothy Pierce, B.S., now Mrs. J. A. Nelson
'16 Stoll, Augustine Barnard
'95 Stone, Edith Hosford
'94 Stone, Frances Abbott
'98 Strain, Gertrude Emily, now Mrs. James Garrison
'01 Strain, Sara Homans
'21 Strong, Elizabeth Fine, now Mrs. W. E. Westbrook
'20 Strong, Marjorie Rue, now Mrs. M. DeF. Smith
'06 Strong, Mary Leaycraft, now Mrs. Howard F. Burns
'14 Strong, Maud Mary
'98 Stryker, Carolyn
'19 Stuckman, Marie Hermine
'18 Summers, Grace Florence, now Mrs. Richard William Helwig
'12 Sutherland, Elspeth Jean
'17 Sutton, Lillian Augusta
'23 Tait, Marguerite Villesponteaux
'02 Tarbox Lida Helen, now Mrs. Paul W. Orvis
'23 Taylor, Dorothy Hawthorn
'19 Taylor, George Margaretta, B.A., now Mrs. H. M. Douglas
'12 Taylor, Mary Frederica, now Mrs. J. Gordon Weir
'13 Taylor, Phoebe Frances
'07 Taylor, Rose Ethel, now Mrs. Thomas B. Cameron
'04 Tennant, Mary Maud
'23 Terhune, Lorraine Virginia, now Mrs. F. A. Stevens
'15 Terriberry, Kathryn
'23 Tew, Dorothy Sheldon, B.S.
'16 Thackray, Fay Isabel, now Mrs. Wentworth Warden
'13 Thom, Lily Mary, now Mrs. Low
'05 Thomas, Annie Mabel
'11 Thomas, Nellie, now Mrs. Edward F. Bigelow
'18 Thompson, Georgina Graeme
'16 Thompson, Helen Irvin
'10 Thompson, Marie Louise
'14 Thorp, Constance Adele, now Mrs. Richard Harris
'22 Thrall, Virginia Miller
'94 Threlkeld, Margaret Nichol, now Mrs. Stephen H. Alling
'95 Tinker, Grace Rogers, now Mrs. James
'17 Todd, Elsie Genevra, now Mrs. Henry E. Meleney
'08 Todd, Laura Washington, now Mrs. Robert Paul Schey
'14 Todsen, Hjordis, now Mrs. Harold E. Schwing
'19 Towers, Lee Lenthall
'06 Towner, Grace Emily
'99 Townsend, Cordelia Newland
'21 Townsend, Frances Greening
'22 Tremaine, Elizabeth Jane
'17 Tripler, Maria Hall
'06 Truman, Edith Mary, now Mrs. James G. Bethell
'21 Tucker, Katherine Barnard
'02 Turner, Mary Elizabeth, now Mrs. F. O. Rumsey
'14 Turner, Mary Isabel Cochrane
'18 Twidale, Katherine Ashby Heinricks, now Mrs. F. D. Evenson
'94 Tyger, Emma Elizabeth
'08 Upper, Alice Maud, now Mrs. Z. G. Lash
'02 Urquhart, Marcella Hunter
'20 Vallette, Irene Fuller
'95 Van Cleft, Henrietta
'06 Vanderbilt, Elsie May, now Mrs. C. H. Howell
'22 Vanderbilt, Mary Elizabeth
'22 VanderBurgh, Eleanor May, now Mrs. Morrison

'11 Van Duzor, Charlotte Elizabeth
'06 Van Ingen, Anne Huntington
'96 Van Kirk, Anne Dravs, B.A., now Mrs. Frederick Geller
'15 Van Patten, Elizabeth Penfield
'02 Van Rensselaer, Elizabeth, now Mrs. Benjamin Arnold
'99 Vaux, Winifred Estelle
'95 Veeder, Almina
'06 Veitch, Susan Helen
'21 Vickery. Margaret, B.S.
'99 Vinton, George Waldo, now Mrs. R. Byington
'17 Von Dolffs, Irmgard
'99 Voorhees, Cornelia Emmell, now Mrs. P. C. Field
'20 Vreeland, Hester, nowMrs. K. G. Millan
'05 Wales, Jean Louise, now Mrs. William J. Norton
'20 Wales, Marguerite A., A.B.
'99 Walker, Mabel, now Mrs. N. F. Ferris
'16 Walker, Jennie Louise, now Mrs. W. F. Maule
'21 Wandel, Dorothy
'13 Ward, Mabel Drummond, now Mrs. James L. Cobb
'23 Warden, Ada Elizabeth
'96 Warman Bertha Frederica, now Mrs. Eli Long
'17 Warman, Grace Anna
'01 Warner, Agnes Louise, B.A.
'23 Waterbury, Anna Esther
'20 Waters, Frances Harriet, now Mrs. A. M. Williams
'22 Watkins, Dorothy Voorhees, B.S., now Mrs. W. L. Conrad
'01 Weatherston, Frances
'06 Webster, Annie Alberta,now Mrs. William S. Dana
'98 Webster, Charlotte Marcella
'19 Weir, Grace C.
'20 Weiser, Catherine, B.A.
'99 Weiss, Henrietta Lillian, now Mrs. Milo J. Tripp
'04 Welch, Jessie May, now Mrs. Frederic B. Morlok
'94 Welch, Lillian
'21 West, Florence, B.A.
'19 West, Nanette, now Mrs. W. B. Schneel
'02 Wharton, Mabel Cynthia, now Mrs. Graham Ryle
'20 Wheeler, Ellen Rumsey, A.B.
'03 Wheeler, Katherine, now Mrs. Frederick C. Craig
'20 Whipple, Eunice Fulton
'96 White, Frances Agnes
'97 White, Frances Richards
'97 White, Meriel Richards
'16 White, Rosina, now Mrs. Emil Spurny
'01 Whitelaw, Edna, now Mrs. William Henry Ketchum
'19 Whitesides, Lula Lee
'13 Whitman, Nancy, now Mrs. Eliot Wadsworth
'05 Whitson, Ravenna Cecilia
'15 Whittemore, Elsie
'20 Wideman, Jennie McElwee
'09 Wigand, Florence Lena
'05 Williams, Adele Cutts, now Mrs. Van Dyke Hedges
'15 Williams, Anna Katherine
'17 Williams, Ruth Clarice
'20 Wilson, Gladys
'13 Wilson, Harriet Edith
'18 Wilson, Helen Arnot, B.A., now Mrs. Stephen Borden
'18 Wilson, Kathleen
'21 Wilson, Mae Elinor, B.A.
'22 Wilson, Marion Waters
'01 Wilson, Severina
'96 Wiltsie, Grace, now Mrs. H. S. Howland
'03 Winant, Martha, now Mrs. Allen Frost
'13 Winey, Nellie Louise
'05 Winters, Ida Marguerite
'04 Wood, Alice Shove
'20 Wood, Dorothy Starr
'11 Wood, Ruth B.
'09 Woodruff, Theo
'15 Woods, Isabelle Stridiron
'20 Wright, Harriet Baker, B.A.
'20 Wright, Marjorie Alexander, now Mrs. W. H. Upson
'98. Wyman, Edith Johnson, late Mrs. H. Rodman
'08 Yost, Nancy Ellen
'95 Young, Amelie Jean Inglis, now Mrs. Walter A. Dunckel
'09 Young, Helen Jean, now Mrs. Ralph W. Shields
'12 Young, Helen
'13 Zetterstrom, Florence, now Mrs. Arthur Nilsen

OUT-PATIENT DEPARTMENT

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The following is the report of the Out-Patient Department for the year ending December 31, 1923.

There has been much simplification of forms and procedure and unifying of function during the year. This has been conducive to a smoother and more effective routine and the promotion of good *esprit de corps*.

The total visits to all clinics for 1923 were 104,434, while those of 1922 were 96,959. There were 18,713 individuals who availed themselves of the service of our Out-Patient Department. We have therefore cared for 7,478 more visits in 1923 than during the previous year. This has been made possible through the sustained personal interest and application of our Staff, both Medical and Administrative, as we have had no increase in the number of workers.

Dr. Cleveland left us as Chief of Surgical Clinic on the first of June and we regretted to see him go. We herewith extend our welcome to Dr. Bull who has ably replaced him.

A new method of keeping statistics was adopted early in the year. The procedure was much simplified and has proven to be very flexible and accurate. The number of visits for each general service, the average daily attendance, and the visits per patient for the year are as follows:

	Visits	Daily Average	Visits per Patient
Medical Clinics	38,909	165	5.34
Surgical Clinics	35,907	123	8.1
Emergency Ward	10,483	28.7	1.6
Therapys (Baking, Massage and Radiotherapy)	9,274	44.1	4.1
Dental Department (Including Oral Surgery)	9,862	46	3.2

Record of visits per clinic are appended.

The clerical routine which affects both the Out-Patient Department and the Emergency Ward has been better coordinated and the administrative details have been made more uniform.

On June 1, the admission fee was increased to fifty cents per visit. This has materially augmented our cash receipts and has in no way affected our attendance. A record has been made of all free cases and a more intelligent system of checking and handling fee remission installed.

As an aid to fee control and expediting of cash transactions a cash register was installed early in the year.

At the request of many of our medical men, a new Quartz Lamp for Actinotherapy, was installed and has proven of value especially in the Children's and Tubercular Service.

The pathological laboratory was changed from Room 1 to the balcony of the O. P. D. and this has given us much improved working conditions and additional teaching room.

The studies being made in cooperation with the Dispensary Development Committee have progressed very favorably. The appointment system

particularly has been carried experimentally and practically to a point where all agree that it has demonstrated its value. Followed over the period of one year and including all clinics, slightly over 75 per cent of all patients receiving appointments have kept their appointment on time, *i.e.*, within 15 minutes before or after the hour specified.

The reports of the Chiefs of Clinics are included below.

Respectfully submitted,

Frederick MacCurdy, M.D.
Superintendent, Out-Patient Department

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The most noteworthy advance in the medical Out-Patient Department during the past year has been the starting of an in-and-out service whereby the same group of men, under one head, works both in the wards and in the Out-Patient Department, forming a continuous service. These men work in the Out-Patient Department, admit such cases as require bed treatment to the wards on their own service, follow them while in the Hospital, and after discharge, see them again in the follow-up in the Out-Patient Department. The whole group makes ward rounds on one morning each week, and the Attending Physician in charge of the group spends one afternoon a week in the Out-Patient Department to see cases in the follow-up and to act as a medical consultant. This scheme has removed the last barrier between the Out-Patient Department and the ward and is, we believe, the forerunner of a system which in a few years will be universal. Its advantages are obvious. It goes a long way towards removing the difficulty of obtaining men to work in the Out-Patient Department; it gives greater continuity of treatment to the patient; and reacts to the advantage of patients, house staff and attendings. We expect great things from the development of this project.

During the past year the Surgical Clinic has had opportunity to appreciate the benefits of the previous year's innovations—particularly the Appointment System. In fact without them the routine work could hardly have been handled with the smaller personnel.

Attention is now being directed to the Admitting Unit and its relation to the Surgical Diagnostic Clinic.

In other respects conditions prevail essentially the same as at the last report. The appointment system continues to be satisfactory and has now passed the stage of probation.

The entire personnel has continued to maintain its high standard of cheerful and efficient service.

Respectfully submitted,

A. E. Neergaard,
Visiting Physician, Out-Patient Department

D. C. Bull,
Visiting Surgeon, Out-Patient Department

SURGICAL CLINICS

	Patients Treated		Visits Made	
	Individuals	Transferred from Other Departments	Total	Visits
Surgical Diagnostic	1,153	576	1,729	4,288
Men's Surgical	1,109	104	1,213	12,466
Women's Surgical	995	93	1,088	9,730
Children's Surgical	335	59	394	3,320
Fracture	380	478	858	5,233
Proctology	143	100	243	722
Cystoscopy and Urology	19	58	77	148
Emergency Ward	6,028	94	6,122	10,583
Bake and Massage	59	1,914	1,973	7,694
Roentgen Therapy	38	233	271	1,580
Actinotherapy	..	8	..	23
Total	10,259	3,717	13,968	55,687
Dental Department:				
Oral Surgery	267	690	957	4,718
Prophylaxsis	0	351	351	393
Total	10,526	4,758	15,276	60,798

MEDICAL CLINICS

	Out-Patients Treated		Visits Made	
	Individuals	Transferred from Other Departments	Total	Visits
Men's Medical	1,762	141	1,903	6,147
Women's Medical	2,242	157	2,399	7,185
Children's Medical	1,431	72	1,503	4,289
Skin	791	357	1,148	6,328
Tuberculosis	754	199	953	2,849
Clinical Allergy	142	58	200	2,634
Gastro-Intestinal	152	282	434	1,993
Cardiac	319	124	443	3,588
Aortitis	64	51	115	1,323
Haematology	9	1	10	78
Endocrinology	13	15	28	46
Metabolism	250	175	425	2,275
Nephritis and Hypertension	38	50	88	150
Total	7,967	1,682	9,649	38,905
Dentistry	220	1,196	1,416	4,731
Total	8,187	2,878	11,065	43,636
Follow-Up Surgical				3,921
Medical				1,127
Total Visits—O. P. D.				104,434
—Follow-Up				5,048
				109,482

REPORT OF THE PRESIDENT OF THE ALUMNAE ASSOCIATION OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor of presenting to you the ninth report of the Alumnae Association of the School of Nursing of the Presbyterian Hospital which is to appear in the Annual Report of the Hospital, and covers the year ending December 31, 1923.

The most important action taken by the Association in the past year was the amendment of Article V of the By-Laws and the rescinding of a part of Article VI of the Restricted Plan for the Pension Fund. By this action, the annual membership dues are changed from ten to three dollars and the increase of seven dollars to the Pension Fund discontinued. This reduction in dues was made in response to a slight but evident falling off in membership on account of the high dues. It was not felt to be just to allow the Pension Fund to determine membership. Renewed memberships have proved the wisdom of this move, but we still face the problem of support for the Pension Fund, which must now depend upon voluntary contributions. Discussions of the "Restricted Plan" and a working basis for 1926 must be considered in 1924.

Of the ten members of the Association eligible for the pension, seven have received it this year.

Our membership enrollment to date is 575. We have lost, through death, the following loyal members of our Association:

Miss Marjorie Fernald Lewis, '08—died July, 1923.

Mrs. Harry H. Varner (Susan Chapman Peacock, '14)—died October, 1923.

Mrs. James B. Crane (Cherrie Morton French, '02)—died February, 1923.

Miss Young's appointment as Director of the School of Nursing was hailed with great rejoicing by those present at our annual meeting, as was also the recent announcement of her election as Secretary of the New York State League of Nursing Education.

In June the Association entertained the members of the New York County Registered Nurses Association, District No. 13, at their monthly meeting.

The Association has had the pleasure of coming in closer touch with the Hospital at two of the quarterly meetings through addresses from the president, Mr. Sage, and Miss Young and Dr. Geyelin. It was the strong desire expressed by many of those present that our connection with the Hospital might become closer in the coming year. We wish to respond as readily and helpfully to any request from your Board as you have responded to us in the past and I, as president of this Association, thank you for your cooperation and beg you to call upon us at any time.

Respectfully submitted,

DOROTHY DEMING,

President

THE ALUMNAE ASSOCIATION OF THE PRESBYTERIAN HOSPITAL SCHOOL OF NURSING IN THE CITY OF NEW YORK

EXECUTIVE COMMITTEE

Term Expires 1926	Term Expires 1925	Term Expires 1924
Olive Milroy	Helen Young	Madeline Evans
Eunice Whipple	Dorothy Deming	Emily Clatworthy
Anne Piper	Elizabeth Ashmun	Elizabeth R. Brackett
Carrie S. Cooley		Alice C. Conley

OFFICERS

President, Dorothy Deming
Vice-President, Emily Clatworthy
Corresponding Secretary, Madeline Evans
Recording Secretary, Eunice Whipple
Treasurer, Helen Young

ADVISORY BOARD

Dean Sage
Moreau Delano
C. Irving Fisher, M.D.
Robert W. Carle

FINANCE COMMITTEE

Cornelius R. Agnew
C. Irving Fisher, M.D.
Helen Young
Dorothy Deming

BENEFIT COMMITTEE

To Serve Until Annual Meeting, 1926
Alice H. MacLellan
To Serve Until Annual Meeting, 1925
Emily Clatworthy
To Serve Until Annual Meeting, 1924
Helen Young

CHAIRMEN OF COMMITTEES

Membership—Anne Penland
Social—Robena M. Haggart
Resolutions—Elizabeth Brackett
Public Health—Emilie Robson
Red Cross—Emily A. Price
Pension Fund Ways and Means—Anna J. Culgin
Programme—Jane Durham

AUDITING COMMITTEE

Ruth T. Dean

DELEGATES

Acting—Emilie Robson
Alternating—Annie M. Thomas

REPORT OF THE TREASURER

For Years Ending December 31, 1923 and 1922

Current Revenue

		1923		1922
Initiation Fees		$215.00		$215.00
Dues		1,484.00		1,156.00
Income from General Fund		850.00		522.50
Appropriation from Income				1,080.00
Miscellaneous Income:				
Sale of Pencils	$13.60		$4.80	
Subscriptions to Magazine	4.00		16.00	
Donations for Seattle Trip			252.50	
Donations from Members for National Nurses Relief Fund			100.00	
Theatre party for Graduation Class, appropriation not used	34.05			
Miscellaneous	7.70		14.40	
		59.35		387.70
Appropriations from Income Benefit Fund account benefits paid and minor miscellaneous expenses connected therewith		1,170.00		988.00
Appropriations from Income Pension Fund to pay pensions		1,213.50		1,077.00
Grand Total Current Revenue		$4,991.85		$5,426.20
Excess Current Expense over Current Revenue				518.08
				$5,944.28

Current Expenses

Clerk's Salary	$130.00	$120.00
Delegate's Expenses to Seattle, Washington		262.00
Floral Tributes to Friends and Deceased Members	84.68	50.00
N. Y. County Registered Nurses' Association—Dues	190.40	122.50
N. Y. County Registered Nurses' Association—Legal Expenses		125.00
Entertainment of Nurses from State Convention		100.00
Donation to National Nurses' Relief Association		100.00
Quarterly Magazine—Printing	945.99	735.76
Stationery, Printing and Postage	124.40	140.92
Quarterly Meetings—Refreshments for	12.35	43.15
Printing New By-Laws		62.50
Rent of Safe Deposit Box	12.00	12.00
Telephone and Telegraph	1.16	2.35
Donation to Red Cross	25.00	
Portrait of Miss Maxwell		2,000.00
Theatre Party for Graduating Class	165.00	
Christmas Gifts	35.00	
Entertainment of District No. 13	43.00	
Miscellaneous	13.55	13.10
Benefits paid to members of the Alumnae Association from Income Benefit Fund	1,170.00	988.00
Pensions paid to members of the Alumnae Association from Income Pension Fund	1,213.50	1,077.00
	$4,166.03	$5,944.28
Excess Current Revenue over Current Expenses	825.82	
	$4,991.85	

REPORT OF THE TREASURER—*Continued*

COMPARATIVE BALANCE SHEET AS OF DECEMBER 31, 1923-1922

	1923	1922	Increase	Decrease
CAPITAL ASSETS				
Bonds	$211,384.75	$211,384.75		
Total Capital Assets	$211,384.75	$211,384.75		
CURRENT ASSETS				
Cash on Hand	$17,426.39	$4,950.75	$12,475.64	
Interest Purchased		382.50		$382.50
Loans Receivable, due from members of the Alumnae Association	2,735.00	3,115.00		380.00
Alumnae Pin Account	68.00	14.00	54.00	
Total Current Assets	$20,229.39	$8,462.25	$12,529.64	$762.50
Grand Total Assets	$230,614.14	$219,847.00		
Deficit		481.31		
		$220,328.31		
CAPITAL LIABILITIES				
Benefit Fund	$68,965.00	$62,965.00	$6,000.00A	
Unappropriated Income from Benefit Fund	3,049.86	6,651.26		B$3,602.40
General Fund	12,602.50	12,602.50		
Pension Fund	145,437.22	136,795.50	8,641.72C	
Scholarship Fund	.05	.05		
Fund for Relief of Nurses who served in the War	214.00	314.00		100.00
Notes Payable	1,000.00	1,000.00		
	$231,268.63	$220,328.31		
CURRENT LIABILITIES				
Surplus	$344.51			
	$231,614.14			

A—Benefit Fund—Income credited to Fund Account		$6,000.00
B—Income Benefit Fund—Amount transferred to Fund Account	$6,000.00	
Benefits Paid	1,170.00	
	$7,170.00	
Income Benefit Fund for twelve months	3,568.60	
Net Reduction		$3,601.40
C—Pension Fund—Income from investments held in Pension Fund, received during the year	$7,345.00	
Donations from Individual Members received during the year	2,336.50	
Bank Interest	173.72	
	$9,855.22	
Less Pensions Paid	1,213.50	
Net Increase		$8,641.72

REPORT OF THE TREASURER—*Continued*

STATEMENT OF INCREASE OR DECREASE OF CAPITAL RESERVE FUNDS

For the Year Ending December 31, 1923

	Amount Dec. 31, '23	Received	Expended	End of Period	Increase
General Fund	$12,602.50			$12,602.50	
Benefit Fund	62,965.00	$6,000 00		68,965.00	$6,000.00
Income Benefit Fund	6,651.26	3,568.60	$7,170.00	3,049.86	*3,601.40
Pension Fund	136,795.50	9,855.22	1,213.50	145,437.22	8,641.72
School of Nursing Scholarship Fund	.05			.05	
Fund for Relief of Nurses who served in the War	314.00		100.00	214.00	*100.00
Notes Payable	1,000.00			1,000.00	
Total	$220,328.31	$19,423.82	$8,483.50	$231,269.63	

*Decrease

LIST OF INVESTMENTS, FUNDS HELD IN AND ANNUAL INCOME

Par Value		Book Value	Annual Income
	HELD IN BENEFIT FUND		
$35,000.00	Provident Loan Society of New York, 6% Certificates of Contribution	$35,000.00	$2,100.00
17,000.00	U. S. Steel Corp. Sinking Fund 5% Bonds, due 1963	17,652.50	850.00
5,000.00	United Kingdom of Great Britain and Ireland 5½% Bonds due 1929	4,812.50	275.00
5,000.00	American Sugar Refining Co. 6% Bonds due 1937	5,122.50	300.00
$62,000.00		$62,587.50	$3,525.00
	HELD IN GENERAL FUND		
$12,000.00	Interborough Rapid Transit Co., First Refunding Mtg. Bonds, due 1966—5%	$11,640.00	$600.00
	HELD IN PENSION FUND		
$10,000.00	American Sugar Refining Co., 6% Bonds, due 1937	$10,245.00	$600.00
13,000.00	Interborough Rapid Transit Co. 5% First Refunding Mtg. Bonds, due 1966	12,850.00	650.00
22,000.00	Lackawanna Steel Co. Convertible First Consolidated Mtg. 5% Bonds, due 1950	20,790.00	1,100.00
17,000.00	New York Central R. R. Co. 5% Convertible Debentures, due 1935	18,496.25	1,020.00
40,000.00	United Kingdom of Great Britain and Ireland 5½% 20-Year Gold Bonds, due 1937	39,767.50	2,200.00
3,200.00	United States Third Liberty Loan, 4¼% Bonds, due 1928	3,200.00	136.00
14,000.00	Kingdom of Belgium, 6% Bonds, due 1925	13,482.50	840.00
10,000.00	Niagara Falls Power Co. Refunding and General Mtg. 6% Bonds, due 1932	9,634.00	600.00
8,000.00	U. S. Steel Corp. Sinking Fund 5% Bonds, due 1963	7,612.00	400.00
1,000.00	United Kingdom of Great Britain and Ireland 5½% Bond, due 1929	1,080.00	55.00
$138,200.00		$137,157.25	$7,601.00

Respectfully submitted,

HELEN YOUNG, *Treasurer.*

OFFICERS

	From	To	Served the Institution	
Presidents				
James Lenox	1868	1880	12 years	Died in office
Robert L. Stuart	1880	1882	2 years	Died in office
Edwin D. Morgan	1882	1883	2 months	Died in office
George W. Lane	1883	1884	2 years	Died in office
John S. Kennedy	1884	1909	25 years	Died in office
Frederick Sturges	1910	1916	6 years	Resigned. Elected Pres. Em. Died in office
William Sloane	1916	1922	6 years	Died in office
Dean Sage	1922	....	.....	Continues in office
Vice-Presidents				
John C. Green	1868	1875	7 years	Died in office
Robert L. Stuart	1876	1880	4 years	Elected to Presidency
Edwin D. Morgan	1880	1882	2 years	Elected to Presidency
George W. Lane	1882	1883	2 months	Elected to Presidency
John S. Kennedy	1883	1884	1 year	Elected to Presidency
Heber R. Bishop	1884	1896	12 years	Resigned
Frederick Sturges	1896	1910	14 years	Elected to Presidency
Robert W. deForest	1910	1915	5 years	Resigned
William Sloane	1915	1916	1 year	Elected to Presidency
William M. Kingsley	1916	....	.....	Continues in office
Treasurers				
Aaron B. Belknap	1868	1880	12 years	Died in office
Robert Lenox Belknap	1880	1892	12 years	Resigned
Elbert A. Brinckerhoff	1892	1898	6 years	Resigned
William V. S. Thorne	1898	1920	22 years	Died in office
Cornelius R. Agnew	1920	....	.....	Continues in office
Corres'g Secretaries				
Robert M. Hartley	1868	1876	8 years	Died in office
Otis D. Swan	1876	1877	1 year	Resigned
Walter Edwards, Jr.	1877	1884	7 years	Resigned
Algernon S. Sullivan	1884	1888	4 years	Died in office
Elbert B. Monroe	1888	1890	2 years	Died in office
George E. Dodge	1890	1898	8 years	Resigned
William V. S. Thorne	1898	1899	1 year	Resigned
Alexander Maitland	1899	1907	8 years	Died in office
William V. S. Thorne	1908	1911	3 years	Resigned
William M. Kingsley	1911	1914	3 years	Resigned
Matthew C. Fleming	1914	....	.....	Continues in office
Recording Secretaries				
Henry M. Taber	1868	1884	16 years	Resigned
Walter Edwards, Jr.	1884	1895	11 years	Died in office
Alexander Maitland	1896	1899	3 years	Resigned
Charles W. McAlpin	1899	1901	2 years	Resigned
Matthew C. Fleming	1903	....	.....	Continues in office
Resident Directress				
Miss Jane S. Woolsey	1872	1876	4 years	Resigned
Superintendents				
Charles F. Carpenter	1876	1879	3 years	Resigned
Rev. Thomas G. Wall	1879	1892	13 years	Resigned
C. Irving Fisher, M.D.	1892	1914	22 years	Resigned
Charles H. Young, M.D.	1914	1923	10 years	Resigned
John F. Bush	1923	....	.....	Continues in office

Officers

	From	To	Served the Institution	
Acting Superintendent				
James U. Norris	1918	1919	1 year	
Chaplains				
Rev. Thos. G. Wall, D.D. .	1879	1902	23 years	Died in office
Rev. Juett N. MacDonald .	1905	1909	4 years	Resigned
Rev. Theo. D. Martin . . .	1915	1917	2 years	Resigned
Acting Chaplains				
Albert P. Fitch	1902	1902	6 months	Resigned
Rev. J. D. Steele, Ph.D. . .	1902	1903	17 months	Resigned
Alfred J. Sadler	1903	1904	6 months	Resigned
Rev. John L. Gillin	1904	1905	16 months	Resigned
John C. Boyers	1909	1910	12 months	Resigned
J. B. Tarney	1910	1912	29 months	Resigned
Egbert W. Hayes	1912	1913	12 months	Resigned
Guy C. Converse	1913	1915	23 months	Resigned
W. L. Hughes	1917	. . .	. . . . .	Continues in office
Directors School of Nursing				
Anna C. Maxwell	1892	1921	29 years	Resigned
Helen Young	1923	. . . .	. . . . .	Continues in office

BOARD OF MANAGERS

	From	To	Served the Institution	
William A. Booth	1868	1869	1 year	Resigned
James Brown	1868	1877	9 years	Died in office
Marshall S. Bidwell	1868	1872	4 years	Died in office
Aaron B. Belknap	1868	1880	12 years	Died in office
William E. Dodge	1868	1883	15 years	Died in office
James Donaldson	1868	1872	4 years	Died in office
John C. Green	1868	1875	7 years	Died in office
Winthrop S. Gilman	1868	1873	5 years	Resigned
Robert M. Hartley	1868	1881	13 years	Died in office
Richard Irvin	1868	1888	20 years	Died in office
Edward S. Jaffray	1868	1878	10 years	Resigned
Thomas Jeremiah	1868	1872	4 years	Died in office
Morris K. Jesup	1868	1875	7 years	Resigned
John Taylor Johnston	1868	1893	25 years	Died in office
James Lenox	1868	1880	12 years	Died in office
David Olyphant	1868	1873	5 years	Resigned
William Paton	1868	1875	7 years	Resigned
Thomas C. M. Paton	1868	1878	10 years	Resigned
Joseph Stuart	1868	1874	6 years	Died in office
Robert L. Stuart	1868	1882	14 years	Died in office
Thomas U. Smith	1868	1874	6 years	Died in office
Jonathan Sturges	1868	1874	6 years	Died in office
Otis D. Swan	1868	1876	8 years	Resigned
Charles N. Talbot	1868	1874	7 years	Died in office
Willard Parker, M.D.	1868	1875	7 years	Resigned
John R. Ford	1868	1880	12 years	Died in office
Henry M. Taber	1868	1884	16 years	Resigned
Alexander Van Rensselaer	1868	1876	8 years	Resigned
William M. Vermilye	1868	1878	10 years	Died in office
Washington R. Vermilye	1868	1876	8 years	Died in office
A. R. Wetmore	1868	1881	13 years	Died in office
A. Robertson Walsh	1868	1884	16 years	Died in office
George de F. Lord	1869	1872	3 years	Resigned
Henry Parish	1869	1872	3 years	Resigned
David S. Egleston	1873	1876	3 years	Resigned
Edmund D. Stanton	1873	1873	1 year	Died in office
George W. Lane	1873	1883	10 years	Died in office
John C. Tucker	1873	1875	2 years	Resigned
Charles Lanier	1873	1875	2 years	Resigned
John E. Parsons	1873	1875	2 years	Resigned
Latimer Bailey	1874	1881	7 years	Resigned
William Adams, D.D.	1874	1880	6 years	Died in office
John T. Agnew	1875	1899	24 years	Died in office
Joseph K. Skidmore	1875	1876	1 year	Resigned
Walter Edwards, Jr.	1875	1895	20 years	Died in office
William K. Hinman	1875	1908	33 years	Died in office
Richard W. Hurlbut	1875	1887	12 years	Died in office
John S. Kennedy	1876	1909	33 years	Died in office
Robert Schell	1876	1900	24 years	Died in office
Thomas Donaldson	1872	1874	2 years	Died in office
George W. Talbot	1876	1881	5 years	Resigned
Randolph W. Townsend	1876	1902	26 years	Died in office
Alexander Maitland	1876	1907	31 years	Died in office
J. Cleveland Cady	1876	1887	11 years	Resigned
J. Cleveland Cady, re-elected	1896	1919	23 years	Died in office
John A. Hardenbergh	1876	1898	22 years	Died in office
Charles A. Bulkley	1877	1886	9 years	Died in office
Frederick Sturges	1877	1917	40 years	Died in office

Board of Managers

	From	To	Served the Institution	
Elbert B. Monroe	1878	1894	16 years	Died in office
Robert Lenox Belknap	1878	1896	18 years	Died in office
Henry G. de Forest	1878	1889	11 years	Died in office
Edwin D. Morgan	1878	1883	5 years	Died in office
Charles Fanning	1878	1880	2 years	Resigned
William M. Taylor, D.D.	1881	1895	14 years	Died in office
John S. Bussing	1881	1890	9 years	Resigned
Heber R. Bishop	1881	1897	16 years	Resigned
Elbert A. Brinckerhoff	1881	1913	32 years	Died in office
Algernon S. Sullivan	1881	1887	6 years	Died in office
Frederick Marquand	1881	1882	1 year	Died in office
Henry M. Flagler	1882	1891	9 years	Resigned
Frederick Billings	1883	1890	7 years	Died in office
John T. Terry	1883	1913	30 years	Died in office
John Sloane	1883	1906	23 years	Died in office
George E. Dodge	1883	1900	17 years	Resigned
William H. Jackson	1883	1908	25 years	Died in office
John Crosby Brown	1883	1909	26 years	Died in office
Charles S. Smith	1884	1908	24 years	
Henry S. Wilson	1886	1908	22 years	Died in office
William B. Isham	1886	1908	22 years	Resigned
Frederic Baker	1887	1913	26 years	Died in office
Henry G. Marquand	1887	1902	15 years	Died in office
William Moir	1888	1896	8 years	Died in office
Donald MacKay	1888	1911	23 years	Died in office
Robert W. de Forest	1890	....	.....	Continues in office
Francis B. Griffin	1890	1910	20 years	
Samuel Inslee	1891	1895	4 years	Died in office
William F. Havemeyer	1892	1913	21 years	Died in office
Hugh D. Auchincloss	1892	1913	21 years	Died in office
John Herbert Johnson	1893	1895	2 years	Resigned
C. Whitney Carpenter	1895	1895	.....	Resigned
Ethan Allen	1896	....	.....	Continues in office
William L. McLane	1896	1903	7 years	Died in office
William V. S. Thorne	1896	1920	24 years	Died in office
John S. Billings, M.D.	1896	1913	17 years	Died in office
Charles W. McAlpin	1896	....	.....	Continues in office
John P. Duncan	1899	1901	2 years	Died in office
William Barbour	1899	1909	10 years	
Arthur P. Sturges	1899	1919	20 years	Died in office
John J. Sinclair	1900	1916	16 years	Died in office
James R. Jesup	1900	1901	1 year	Resigned
William Sloane	1901	1922	21 years	Died in office
Henry W. de Forest	1902	....	.....	Continues in office
Matthew C. Fleming	1902	....	.....	Continues in office
Eugene Delano	1902	1920	18 years	Died in office
Simeon B. Chapin	1905	1916	11 years	Resigned
William R. Wilcox	1905	1920	15 years	
Henry S. Van Duzer	1906	1916	10 years	Resigned
William M. Kingsley	1908	....	.....	Continues in office
Moreau Delano	1908	....	.....	Continues in office
William Sloane Coffin	1908	....	.....	Continues in office
William Allen Butler	1909	1923	24 years	Died in office
David M. Look	1909	....	.....	Continues in office
E. Parmelee Prentice	1909	1917	8 years	
Robert E. Tod	1910	1912	2 years	Resigned
Edward S. Harkness	1911	....	.....	Continues in office
James R. Sheffield	1912	....	.....	Continues in office

Board of Managers

	From	To	Served the Institution	
George Gibbs	1912	....	.....	Continues in office
Stephen G. Williams	1912	1919	7 years	Resigned
Cornelius R. Agnew	1913	....	.....	Continues in office
Philip A. Rollins	1913	1922	9 years	
Thatcher M. Brown	1913	....	.....	Continues in office
Robert W. Carle	1913	....	.....	Continues in office
Johnston de Forest	1913	....	.....	Continues in office
William Williams	1913	....	.....	Continues in office
C. Irving Fisher, M.D.	1914	....	.....	Continues in office
William H. Wheelock	1920	....	.....	Continues in office
Dean Sage	1922	....	.....	Continues in office
W. E. S. Griswold	1922	....	.....	Continues in office
Walter E. Hope	1922	....	.....	Continues in office
Edward S. Moore	1923	....	.....	Continues in office
Samuel N. Fisher	1923	....	.....	Continues in office
Dunlevy Milbank	1923	....	.....	Continues in office

EX-OFFICIO MEMBERS OF THE BOARD OF MANAGERS

	From	To	Served the Institution
Ministers of the First Presbyterian Church:			
Rev. William M. Paxton, D.D.	1868	1883	15 years
Rev. Richard D. Harlan	1886	1891	5 years
Rev. Howard Duffield, D.D.	1891	1918	27 years
Ministers of the Madison Square Presbyterian Church:			
Rev. William Adams, D.D.	1868	1875	7 years
Rev. William J. Tucker, D.D.	1875	1880	5 years
Rev. Charles H. Parkhurst, D.D.	1880	1918	38 years
Senior Ministers of the Collegiate Church of the Reformed Dutch Church:			
Rev. Thomas Dewitt, D.D.	1868	1874	Died in office
Rev. Thomas E. Vermilye, D.D.	1875	1893	Died in office
Rev. Talbot W. Chambers, D.D.	1893	1896	Died in office
Rev. Edward B. Coe, D.D.	1896	1914	Died in office
Rev. David J. Burrell, D.D.	1914	....	Continues in office
Ministers of the First Reformed Presbyterian Church:			
Rev. John N. McLeod, D.D.	1868	1874	Died in office
Rev. William Wylie	1875	1886	11 years
Rev. I. M. Stephens	1888	1890	2 years
Rev. James D. Steele, Ph.D.	1891	1906	15 years
Ministers of the Scotch Presbyterian Church, successor of the First Reformed Presbyterian Church:			
Rev. David G. Wylie, D.D.	1907	1914	7 years
Rev. Robert Watson, D.D.	1914	1923	9 years
Rev. George J. Russell, D.D	1923	....	Continues in office
Ministers of Old First Presbyterian Church, successor of the First Presbyterian Church and the Madison Square Presbyterian Church:			
Rev. George Alexander, D.D.	1919	. . .	Continues in office

CONSULTING PHYSICIANS AND SURGEONS

		From	To	Served the Institution	
C.P.	Alonzo Clark, M.D.	1871	1875	4 years	
C.P.	Oliver White, M.D.	1871	1880	9 years	Died in office
C.S.	George A. Peters, M.D. . . .	1871	1875	4 years	
C.S.	John J. Crane, M.D.	1871	1876	5 years	
C.P.	Jared Linsley, M.D.	1876	1885	9 years	Died in office
C.S.	William Detmold, M.D. . .	1876	1885	9 years	Died in office
C.S.	Gurdon Buck, M.D.	1876	1877	5 mos.	Died in office
C.S.	Wm. H. Van Buren, M.D. .	1876	1883	7 years	
C.P.	Samuel F. Hubbard, M.D. .	1880	1885	5 years	Died in office
C.P.	James L. Banks, M.D. . . .	1880	1883	3 years	
C.P.	Gouverneur M. Smith, M.D.	1882	1884	2 years	
C.S.	Alfred C. Post, M.D.	1883	1885	2 years	
C.S.	John H. Hinton, M.D. . . .	1884	1885	1 year	
C.S.	Frederick Lange, M.D. . . .	1885	1889	6 years	
C.S.	Frederick Lange, M.D. . . .	1892	1894		
C.S.	Charles McBurney, M.D. . .	1885	1913	28 years	Died in office
C.P.	William H. Draper, M.D. . .	1885	1901	16 years	Died in office
C.P.	E. G. Janeway, M.D. . . .	1885	1910	25 years	Died in office
C.S.	Charles K. Briddon, M.D. .	1900	1916	16 years	Died in office
C.P.	Andrew H. Smith, M.D. . .	1903	1908	5 years	Resigned
C.S.	F. Tilden Brown, M.D. . . .	1908	1910	2 years	Died in office
C.P.	Walter B. James, M.D. . . .	1914	1918	4 years	Resigned
C.S.	George E. Brewer, M.D. . .	1919	....	.....	Continues in office
C.P.	Wm. P. Northrup, M.D. . .	1919	....	.....	Continues in office
C.P.	Herbert S. Carter, M.D. . .	1921	....	.....	Continues in office
C.S.	Adrian V. S. Lambert, M.D.	1921	....	.....	Continues in office
C.S.	William Darrach, M.D. . . .	1921	....	.....	Continues in office

DIRECTORS OF SERVICES

		From	To	Served the Institution	
Med.	Warfield T. Longcope, M.D.	1914	1921	7 years	Resigned
Surg.	George E. Brewer, M.D. . .	1914	1916	2 years	Resigned
Path.	W. G. MacCallum, M.D. . .	1914	1916	2 years	Resigned
Surg.	Adrian V. S. Lambert, M.D. .	1917	1921	4 years	Elec. Cons.
Path.	James W. Jobling, M.D. . .	1918	....	.....	Continues in office
Den.	F. T. Van Woert, D.D.S. . .	1920	1921	1 year	
Med.	Walter W. Palmer, M.D. . .	1921	....	.....	Continues in office
Surg.	Allen O. Whipple, M.D. . . .	1921	....	.....	Continues in office
Den.	William D. Tracy, D.D.S. .	1921	....	.....	Continues in office

VISITING PHYSICIANS AND SURGEONS

		From	To	Served the Institution	
V.P.	A. Brayton Ball, M.D. . . .	1871	1875	4 years	
V.P.	Edward C. Seguin, M.D. . .	1871	1873	2 years	
V.P.	Geo. G. Wheelock, M.D. . .	1871	1875	4 years	
V.P.	Walter De F. Day, M.D. . .	1871	1875	4 years	
V.P.	Gerardus H. Wynkoop, M.D.	1871	1875	4 years	
V.P.	Alexander Hadden, M.D. . .	1871	1885	14 years	
V.S.	Alfred C. Post, M.D.	1871	1883	12 years	
V.S.	Gurdon Buck, M.D.	1871	1876	5 years	
V.S.	Thomas T. Sabine, M.D. . .	1871	1874	3 years	
V.S.	Daniel M. Stimson, M.D. . .	1871	1876	5 years	
V.S.	L. DeForest Woodruff, M.D. .	1871	1876	5 years	
V.S.	Samuel B. Ward, M.D. . . .	1871	1876	5 years	
V.S.	Charles M. Allin, M.D. . . .	1874	1876	2 years	
V.P.	James L. Banks, M.D. . . .	1875	1880	5 years	
V.P.	Samuel T. Hubbard, M.D. .	1875	1881	6 years	
V.P.	Gouveneur M. Smith, M.D. .	1875	1882	7 years	
V.P.	Fred. A. Burrall, M.D. . . .	1875	1885	10 years	
V.P.	Jas. V. S. Wooley, M.D. . .	1875	1881	6 years	
V.S.	Lewis A. Stimson, M.D. . .	1876	1889	13 years	Resigned
V.S.	John H. Hinton, M. D. . . .	1876	1885	8 years	
V.S.	Charles K. Briddon, M.D. .	1876	1900	24 years	Elec. Cons.
V.S.	William T. White, M.D. . .	1876	1880	4 years	
V.S.	George F. Shrady, M.D. . .	1877	1885	8 years	
V.P.	Fred A. Castle, M.D.	1880	1885	5 years	
V.S.	Leroy M. Yale, M.D. . . .	1880	1885	5 years	
V.P.	Andrew H. Smith, M.D. . .	1880	1903	23 years	Resigned
V.P.	Thos. A. McBride, M.D. . .	1880	1886	6 years	Died in office
V.P.	William H. Flint, M.D. . . .	1885	1896	11 years	Resigned
V.S.	William S. Halstead, M.D. .	1885	1887	2 years	
V.P.	W. Gilman Thompson, M.D.	1886	1911	25 years	Resigned
V.S.	Andrew J. McCosh, M.D. . .	1887	1908	21 years	Died in office
V.P.	F. P. Kinnicutt, M.D. . . .	1892	1913	21 years	Died in office
V.P.	Wm. P. Northrup, M.D. . .	1892	1919	27 years	Elec. Cons.
V.P.	Walter B. James, M.D. . . .	1892	1914	22 years	Elec. Cons.
V.S.	Ellsworth Eliot, Jr., M.D. .	1900	1921	21 years	Resigned
V.P.	John S. Thacher, M.D. . . .	1903	1914	11 years	Resigned
V.S.	Joseph A. Blake, M.D. . . .	1909	1913	4 years	Resigned
V.P.	Theo. C. Janeway, M.D. .	1911	1914	3 years	Resigned
V.P.	George A. Tuttle, M.D. . .	1914	....	.....	Continues in office
V.P.	David Bovaird, M.D. . . .	1914	1921	7 years	Resigned
V.P.	T. Stuart Hart, M.D. . . .	1914	1921	7 years	Resigned
V.S.	Adrian V. S. Lambert, M.D.	1914	1917	3 years	Elec. Surg. Dir.
V.P.	Homer F. Swift, M.D. . . .	1914	1917	3 years	Resigned
V.S.	George E. Brewer, M.D. . .	1914	1917	3 years	Resigned
V.P.	Walter W. Palmer, M.D. . .	1917	1919	2 years	Resigned
V.S.	Allen O. Whipple, M. D. . .	1919	1921	2 years	Elec. Surg. Dir.
V.P.	Howard H. Mason, M.D. . .	1919	....	.....	Continues in office
V.P.	Albert R. Lamb, M.D. . . .	1921	....	.....	Continues in office
V.P.	Alphonse Dochez, M.D. . .	1921	....	.....	Continues in office
V.S.	Hugh Auchincloss, M.D. . .	1921	....	.....	Continues in office
V.S.	Fordyce B. St. John, M.D. .	1921	....	.....	Continues in office

PATHOLOGISTS

	From	To	Served the Institution	
Charles S. Bull, M.D.	1871	1873	2 years	
T. E. Satterthwaite, M.D.	1873	1888	15 years	
John W. Beckman, M.D.	1874	1875	1 year	
John S. Thacher, M.D.	1889	1907	18 years	
Eugene L. Opie, M.D.	1907	1910	3 years	
Wm. G. MacCullum, M.D.	1910	1914	4 years	Elec. Dir. Path.

VISITING PHYSICIANS TO ROENTGEN RAY DEPARTMENT

	From	To	Served the Institution	
Alfred T. Osgood, M.D.	1907	1909	3 years	Resigned
Eugene W. Caldwell, M.D.	1910	1917	7 years	Died in office
Harry M. Imboden, M.D.	1918	1922	4 years	
Ross Golden	1922	....	.....	Continues in office

ASSOCIATE VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
A.V.P. George A. Tuttle, M.D. . .	1900	1914	14 years	Elec. Vist. Phys.
A.V.P. John S. Thacher, M.D. . . .	1900	1903	3 years	Elec. Vist. Phys.
A.V.S. F. Tilden Brown, M.D. . .	1900	1908	8 years	Elec. Cons.
A.V.S. George Woolsey, M.D. . . .	1900	1914	14 years	Resigned
A.V.P. David Bovaird, M.D. . . .	1903	1914	11 years	Elec. Vist. Phys.
A.V.S. Forbes Hawkes, M.D. . . .	1908	1921	13 years	Resigned
A.V.P. Warfield T. Longcope, M.D.	1911	1914	3 years	Elec. Med. Dir.
A.V.P. T. Stuart Hart, M.D. . . .	1911	1914	3 years	Elec. Vist. Phys.
A.V.S. Adrian V. S. Lambert. M.D.	1912	1914	2 years	Elec. Vist. Surg.
A.V.P. Herbert S. Carter, M.D. . .	1914	1921	7 years	Elec. Cons.
A.V.P. Howard H. Mason, M.D. . .	1914	1919	5 years	Elec. Vist. Phys.
A.V.S. William Darrach, M.D. . .	1914	1916	2 years	Resigned
A.V.S. Clarence A. McWilliams, M.D.	1914	1921	7 years	Resigned
A.V.P. George Draper, M.D. . . .	1915	....	.....	Continues in office
A.V.P. Albert R. Lamb, M.D. . . .	1917	1921	4 years	Elec. Vist. Phys.
A.V.P. H. Rawle Geyelin, M.D. . .	1918	....	.....	Continues in office
A.V.P. Arthur E. Neergaard, M.D. .	1918	....	.....	Continues in office
A.V.P. Archibald McI. Strong, M.D.	1919	....	.....	Continues in office
A.V.S. Hugh Auchincloss, M.D. . .	1919	1921	2 years	Elec. Vist. Surg.
A.V.S. Jas. A. Corscaden, M.D. . .	1919	1921	2 years	Resigned
A.V.P. Geo. M. Mackenzie, M.D. .	1921	....	.....	Continues in office
A.V.S. William Barclay Parsons, Jr., M.D.	1921	....	.....	Continues in office
A.V.S. Wilder G. Penfield, M.D. . .	1921	....	.....	Continues in office
A.V.P. Dana W. Atchley	1922	....	.....	Continues in office

RESIDENT PHYSICIANS AND SURGEONS

		From	To	Served the Institution
R.S.	Clarence P. Thomas, M.D. .	1917	1918	1 year
R.P.	Stanley T. Fortuine, M.D. .	1918	1918	4 mos.
R.P.	Lee H. Ferguson, M.D. . . .	1918	1920	2 years
R.P.	Randolph West, M.D. . . .	1920	1921	1 year
R.S.	Raymond W. Lewis, M.D. .	1920	1921	1 year
R.P.	George Harrop, M.D. . . .	1921	1923	2 years
R.S.	James Greenough, M.D. . .	1921	1922	1 year
R.P.	Robert F. Loeb, M.D. . . .	1923	....	. ... Continues in office

GRADUATES OF HOUSE STAFF

Adams, Robert, M.D. 1893
Alexander, Harry L., M.D. . . . 1916
Alling, Eric L., M.D. 1920
Allison, Benjamin R., M.D. . . . 1919
Andrews, George B., M.D. . . . 1919
Andrews, George C., M.D. . . . 1919
Babcock, James W., M.D. . . . 1916
Bainbridge, Wm. S., M.D. . . . 1895
Baird, Alvin W., M.D. 1907
Baldwin, Louis C. B., M.D. . . 1920
Barach, Alvin L., M.D. 1920
Barker, Paul S., M.D. 1922
Barnes, William J., M.D. 1919
Barrett, Frederick, J., M.D. . . 1907
Bebee, Edwin L., M.D. 1901
Berry, Frank B., M.D. 1921
Bickley, Emil B., M.D. 1918
Bill, Edward W., M.D. 1891
Bliss, Walter P., M.D. 1917
Bovaird, Jr., David, M.D. . . . 1894
Boyd, William B., M.D. 1908
Brady, John W. S., M.D. 1921
Brenner, Edward C., M.D. . . . 1911
Brown, Alfred J., M.D. 1906
Buchler, Aug. F., M.D. 1877
Bulger, Harold A., M.D. 1922
Bulkley, Kenneth, M.D. 1912
Burnham, Athel C., M.D. . . . 1908
Busche, Thos. W. 1878
Caldwell, Guy A., M.D. 1917
Cannon, A. Benson, M.D. . . . 1916
Carter, Herbert S., M.D. 1898
Chambers, P. F., M.D. 1878
Chaplin, Hugh, M.D. 1915
Chickering, Henry T., M.D. . . 1914
Clarke, Edward W., M.D. . . . 1920
Cleveland, Mather, M.D. 1917
Cobb, James L., M.D. 1913
Cochran, Samuel, M.D. 1899
Cocke, Charles H., M.D. 1908
Coe, John W., M.D. 1900
Colp, Ralph, M.D. 1917
Cook, Edward, M.D. 1906
Cook, Finley R., M.D. 1898
Cooke, Robert A., M.D. 1907
Coonley, Frederick, M.D. . . . 1902
Cornwall, Edward E., M.D. . . 1892
Corscaden, James A., M.D. . . . 1909
Corwin, Emma E., M.D. 1923
Crowell, John B., M.D. 1875
Crump, Armistead C., M.D. . . 1907
Cutler, Jr., Allen R., M.D. . . . 1919
Darrach, William, M.D. 1903
Davis, C. Roy, M.D. 1910
Decker, Harry R., M.D. 1909
Delavan, D. Bryson, M.D. . . . 1876
Devan, Thomas A., M.D. . . . 1913
Dolley, Frank S., M.D. 1914
Dorman, Harry G., M.D. . . . 1902
Dorsey, Francis O., M.D. . . . 1899
Douglass, Henry B., M.D. . . . 1888
Draper, George, M.D. 1908
DuBois, Eugene F., M.D. . . . 1909
Duffield, John T., M.D. 1882
Ely, Edward T., M.D. 1875
Erdman, Seward, M.D. 1905
Evans, Edward R., M.D. 1912
Fahnestock, Clarence, M.D. . . 1902
Ferry, Ronald M., M.D. 1908
Field, William H., M.D. 1918
Forbes, H. H., M.D. 1892
Forrest, Wm. E., M.D. 1877
Fortuine, Stanley T., M.D. . . . 1918
Francke, Pedro F., M.D. 1893
Franklin, Albert V., M.D. . . . 1913
Freeman, Jr., Alpheus, M.D. . . 1884
Freeman, Anthony C., M.D. . . 1912
Freeman, Jr., Rowland G., M.D. 1922
Frissel, Louis F., M.D. 1902
Fuller, Duncan McT., M.D. . . 1918
Furman, Benjamin A., M.D. . . 1913
Gaby, Robert E., M.D. 1909
Garber, Frank W., Jr., M.D. . . 1923
Garner, E. F., M.D. 1885
Gerrish, W. H., M.D. 1879
Given, Jr., James B., M.D. . . . 1922
Goodwin, Frank P., M.D. . . . 1909
Grace, Roderick V., M.D. . . . 1914
Graves, Gaylord W., M.D. . . . 1911
Haggart, Gilbert E., M.D. . . . 1922
Hale, Henry E., M.D. 1898
Hanford, John M., M.D. 1912
Hanger, Jr., F. McC., M.D. . . 1921
Hart, T. Stuart, M.D. 1897
Hartwell, John A., M.D. 1897
Harvey, Jr., Thomas W., M.D. . 1911
Hayden, Edwin P., M.D. 1920
Hawkes, Forbes, M.D. 1895
Haynes, Royal S., M.D. 1905
Haynes, Jr., W. H., M.D. . . . 1877
Hazen, Roland, M.D. 1903
Heck, Edson B., M.D. 1920
Hedges, B. Van Dyke, M.D. . . 1893
Holt, Jr., L. Emmett, M.D. . . 1921
Hooker, Alfred E., M.D. 1887
Hough, Jr., Garry deN., M.D. . 1923
Howe, Hubert S., M.D. 1914
Howell, John Taylor, M.D. . . . 1920
Howland, John, M.D. 899
Hughes, Frank L., M.D. 1921
Hupp, Frank L., M.D. 1892
Hutton, Robert L., M.D. 1908
Ives, Sherwood B., M.D. 1899
Jackson, Reginald H., M.D. . . 1902
Jacobus, A. M., M.D. 1878
Jameson, James W., M.D. . . . 1908
Jennings, Jr., Frederick B., M.D. 1922
Joelson, James J., M.D. 1922
Johnson, Frank C., M.D. 1921
Keator, Harry M., M.D. 1904

HOUSE STAFF, 1923

Kennedy, Berthold S., M.D. . . 1918
Kennedy, Robert H., M.D. . . . 1915
Kernan, Jr., John D., M.D. . . 1906
Kingsbury, Isaac Wm., M.D. . . 1905
Kouwenhoven, John B., M.D. . 1897
Kuhlman, Alvin E., M.D. . . . 1917
Lacayo, L. Alberto, M.D. . . . 1879
Lamar, Clifford L., M.D. 1922
Lamb, Albert R., M.D. 1910
Larson, Henry M., M.D. 1917
Lathrop, George H., M.D. . . . 1907
Lattin, Berton, M.D. 1912
Leake, William H., M.D. 1918
Lee, Burton J., M.D. 1901
LeSeur, Horace H., M.D. 1915
Lewis, Raymond W., M.D. . . . 1917
Lindh-Muller, Gulli, M.D. . . . 1923
Little, Herbert W., M.D. 1880
Louria, Henry W., M.D. 1920
McBaine, Richard H., M.D. . . 1910
McBurney, Malcolm, M.D. . . . 1912
McCarroll, H. B., M.D. 1883
McCoy, Charles C., M.D. . . . 1923
McDonald, J. Oliver, M.D. . . . 1911
McGowan, Jr., Francis J., M.D. . 1922
McIntosh, Rustin, M.D. 1921
McMaster, Porter R., M.D. . . 1894
McNulty, John J., M.D. 1878
McWilliams, Clarence A., M.D. . 1898
McWilliams, Norman B., M.D. . 1915
MacGuire, Constantine J., M.D. 1914
Mackenzie, George M., M.D. . . 1915
Maddill, Grant C., M.D. 1888
Mandeville, H. A., M.D. 1882
Manheim, Sigmund, M.D. . . . 1919
Manne, Alexander, M.D. 1919
Marvin, David M., M.D. 1889
Mason, Howard H., M.D. . . . 1906
Maynard, Edwin P., M.D. . . . 1920
Meade, Richard J. Jr., M.D. . . 1923
Melicow, Meyer M., M.D. . . . 1922
Meleney, Frank L., M.D. . . . 1918
Meleney, Henry E., M.D. . . . 1917
Miller, James A., M.D. 1901
Moment, D. H., M.D. 1873
Montgomery, Earl C., M.D. . . 1918
Moore, William A., M.D. 1887
Moseley, Henry P., M.D. . . . 1901
Murray, Jr., Henry A., M.D. . . 1922
Norton, N. R., M.D. 1897
Osgood, Alfred T., M.D. 1901
Parsons, Jr., Wm. Barclay, M.D. 1916
Paton, F. Wade, M.D. 1911
Pease, George M., M.D. 1910
Perkins, Edward W., M.D. . . . 1891
Pershing, J., Edward, M.D. . . . 1894
Peters, Frank H., M.D. 1922
Peters, Jr., John P., M.D. . . . 1915
Pickhardt, Otto C., M.D. . . . 1914
Pierson, Richard N., M.D. . . . 1919

Porter, William H., M.D. . . . 1879
Post, Wilfred McI., M.D. . . . 1904
Potter, Philip C., M.D. 1919
Rainforth, Seldon I., M.D. . . . 1906
Ramsdell, Edward B., M.D. . . 1879
Reynolds, George S., M.D. . . . 1923
Riggs, Austen Fox, M.D. 1904
Riley, Henry A., M.D. 1915
Rolando, Henry, M.D. 1885
Roof, Charles B., M.D. 1876
Roome, Clarence T., M.D. . . . 1910
Ross, Renwick R., M.D. 1893
Ross, William Hugh, M.D. . . . 1890
Roys, Charles K., M.D. 1904
Rustin, Frederick, M.D. 1900
Sampson, Edwin F., M.D. . . . 1914
Sanford, Leonard C., M.D. . . . 1896
Santee, Harold E., M.D. 1910
Schulte, Herman von W., M.D. . 1904
Schultze, Ernest C., M.D. . . . 1894
Sharpe, Frank W., M.D. 1889
Shattuck, Howard F., M.D. . . 1916
Shaw, Eliot A., M.D. 1920
Shaw, Frank W., M.D. 1886
Shepard, Lorrin A., M.D. . . . 1919
Sherman, William H., M.D. . . 1886
Shibley, Gerald S., M.D. 1918
Shively, H. Lawrence, M.D. . . 1890
Sicard, Montgomery H., M.D. . 1901
Siegler, Julius, M.D. 1923
Simpson, Wm. K., M.D. 1882
Sizer, Nelson B., M.D. 1872
Smith, Beverley C., M.D. . . . 1921
Smith, Charles H., M.D. 1903
Smith, George M., M.D. 1907
Smith, Malcolm K., M.D. . . . 1913
Smith, Martin deF., M.D. . . . 1914
Smith, Thayer M., M.D. 1916
Soper, Willard B., M.D. 1911
Spencer, Frank D., M.D. 1919
Squires, Charles A., M.D. . . . 1907
Stadie, William C., M.D. 1918
Stearns, Wilbur W., M.D. . . . 1917
Steele, Whitmore, M.D. 1892
Stern, Abner, M.D. 1921
Stevens, Alexander R., M.D. . . 1909
Stickler, Jos. W., M.D. 1881
Stowell, David D., M.D. 1913
Stuart, Harold C., M.D. 1919
Sullivan, T. F. X., M.D. 1916
Swift, Homer, F., M.D. 1908
Swift, Walker E., M.D. 1920
Taylor, Fenton, M.D. 1916
Taylor, Harold W., M.D. 1917
Teplitsky, David, M.D. 1923
Terry, Jr., Arthur H., M.D. . . 1912
Thomas, Clarence P., M.D. . . . 1917
Thomas, Stanley B., M.D. . . . 1905
Thornley, J. P., M.D. 1895
Thurber, S. W., M.D. 1896

Tooker, J., Frederick M.D. . . . 1900
Trudeau, Jr., Edw. L., M.D. . . 1903
Tully, M. E., M.D. 1874
Utley, Fred B., M.D. 1909
Vail, John I. B., M.D. 1918
Van Emburgh, Geo. H., M.D. . 1920
Van Houton, Jacob A., M.D. . . 1877
Van Ingen, Philip, M.D. 1904
Vaughan, J. Colin, M.D. 1910
Vermilye, Herbert N., M.D. . . 1917
Voorhees, James D., M.D. . . . 1896
Wagner, Charles G., M.D. . . . 1884
Ward, E. St. John, M.D. 1907
Ware, Edward R., M.D. 1918
Waring, Antonio J., M.D. . . . 1911
Washburn, Alfred H., M.D. . . 1923
Waters, Bert H., M.D. 1895
Watkins, Edwin D., M.D. . . . 1908
Webster, Jr., Chas. E. S., M.D. . 1905
Weeks, William W., M.D. . . . 1915
Wells, Jr., Edward M., M.D. . . 1909
Wells, John A., M.D. 1881
West, Randolph, M.D. 1918
Wetmore, Howard G., M.D. . . 1880
Wheelwright, Jos. S., M.D. . . . 1903
Wilkinson, Henry C., M.D. . . . 1920
Williams, Linsly R., M.D. . . . 1902
Winchester, W. H., M.D. 1903
Worcester, James N., M.D. . . . 1913
Wurm, Jr., Carl, M.D. 1918
Wyman, Rodney E., M.D. . . . 1920
Yocum, Joseph G., M.D. 1905

CHARTER

AN ACT

To Found a Presbyterian Hospital in the City of New York

Passed February 28, 1868—*Chapter* 15

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

Section 1. James Lenox, John Taylor Johnston, Robert L. Stuart, Morris K. Jesup, Marshall S. Bidwell, and their associates, as hereinafter named, shall constitute a body corporate, with power to establish, maintain, and conduct a Hospital in the City of New York, which shall be known and designated as "The Presbyterian Hospital in the City of New York."

Section 2. The property and concerns of said Corporation shall be vested in and managed by a Board of thirty-two Managers (by act of March 28, 1868, increased to thirty-six Managers), to be constituted as provided for in the following section.

Section 3. James Brown, Marshall S. Bidwell, William A. Booth, Aaron B. Belknap, William E. Dodge, James Donaldson, John C. Green, Winthrop S. Gilman, Robert M. Hartley, Richard Irvin, Edward S. Jaffray, Thomas Jeremiah, Morris K. Jesup, John Taylor Johnson, James Lenox, David Olyphant, William Paton, Thomas C. M. Paton, Joseph Stuart, Robert L. Stuart, Thomas U. Smith, Jonathan Sturges, Otis D. Swan, Charles N. Talbot, Willard Parker, M.D., John R. Ford, Henry M. Taber, Alexander Van Rensselaer, William M. Vermilye, Washington R. Vermilye, A. R. Wetmore, and A. Robertson Walsh, thirty-two in number, shall constitute a part of the Board of Managers. To these thirty-two Managers, the Rev. William M. Paxton, D.D., as Minister of the First Presbyterian Church; the Rev. William Adams, D.D., as Minister of the Madison Square Presbyterian Church; the Rev. Thomas Dewitt, D.D., as Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Rev. John N. McLeod, D.D., as Minister of the First Reformed Presbyterian Church, all in the City of New York, and their successors in office for the time being, shall, by virtue of their respective offices, be associated as members of the Board of Managers.

Section 4. As soon as practicable after the passage of this Act, the said Board shall organize, and by lot divide the thirty-two Managers into four classes of eight each, and the places of the said classes shall be vacant respectively on the second Wednesday in April, one, two three, and four years thereafter, so that eight Managers shall be elected by the said Board of Managers annually, by ballot, to hold their seats for four years.

Section 5. The Board of Managers shall have power to fill all vacancies that may occur in the said Board, to enact By-Laws, and to appoint all such agents, assistants, and attendants as may be proper to carry out the purposes of the said Corporation Among these shall be included a Superintendent and a Chaplain or both a Superintendent and a Chaplain; but these positions shall be held only by Presbyterians.

Section 6. Not less than eleven Managers shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

Section 7. The said Corporation is authorized to take by purchase, devise, or otherwise, and may hold, transfer, and convey, for the purposes of said Hospital, all the real and personal property of which it may become possessed, in so far as the same is in accordance with the general laws of this State, and not otherwise, and which said property shall be exempt from taxation, and shall be entitled to the benefit of the provisions of law relating to charitable institutions.

Section 8. This Corporation shall possess the general powers, and be subject to the provisions, restrictions and liabilities contained in the 3rd Title of the 18th Chapter of Part First of the Revised Statutes.

Section 9. This Act shall take effect immediately.

CONSTITUTION

ARTICLE I

TITLE

The name by which this Society shall be known shall be "The Presbyterian Hospital in the City of New York."

ARTICLE II

OBJECT

The object of the Society is the establishment, support and management of an Institution for the purpose of affording medical and surgical aid and nursing to sick or disabled persons of every creed, nationality, and color. The public religious services in the Hospital shall be in conformity with the doctrine and forms of the Presbyterian or Reformed Church.

ARTICLE III

THE SOCIETY

The Society shall consist of Life Members, who shall respectively be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous stated meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

ENDOWED BEDS

The Board of Managers may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy one bed in the common wards of the Hospital free of charge, subject, however, to such rules and regulations for the admission, treatment, and discharge of patients as are now, or shall be hereafter, prescribed by said Board.

Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

ARTICLE V

PROPERTY

All the property of the Society shall be applied to advance the general objects of the Society, except where it has been otherwise specially directed by the donor or testator.

ARTICLE VI

GOVERNMENT

The affairs of the Society shall be under the direction of a Board of thirty-six Managers, thirty-two of whom shall be divided into four classes of eight each; and the places of the said classes shall be vacant respectively on the second Wednesday of April, at the end of one, two, three and four years thereafter, so that Eight Managers shall be elected by the said Board annually, by ballot, to hold their seats for

four years. To these thirty-two Managers, the Minister of the First Presbyterian Church, the Minister of the Madison Square Presbyterian Church, the Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Minister of the First Reformed Presbyterian Church, all in the City of New York, by virtue of their respective offices, for the time being shall be added as members of the Board of Managers. The officers of the Society shall consist of a President, a Vice-President, a Treasurer, a Corresponding Secretary and a Recording Secretary, who shall be selected annually by the said Board of Managers, from their own number, and shall also be Officers of the said Board. The said Officers and Managers, together, shall form a Board, to be denominated the "Board of Managers of the Presbyterian Hospital in the City of New York," not less than eleven of whom shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but seven shall be a quorum for all other pruposes, and for stated meetings. The Board of Managers shall at all times be fully authorized to execute all powers of the Society, over all the estate and property of the Society. To it shall be committed the care of the funds of the Institution; authority to make By-Laws, Rules and Regulations, and to alter and amend the same; to fill vacancies in their own body, choose the Officers of the Society, appoint agents, assistants and attendants, and generally to transact the entire business of the Society.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President, or, in case of his absence or inability to act, by the Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called, the time and place of meeting, and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting; and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint. It shall be the duty of the Board of Managers to make the necessary arrangements for this meeting; to present to the members a report of the proceedings of the previous years; to exhibit a statement of the funds and property of the Society; and also to give information of any matters relating to the objects of the Society which may be of interest or importance.

At the stated meeting of the Board in April eight members shall be chosen by ballot from among the members of the Society to supply the places of the class of managers whose term of service is about to expire. These eight members, together with those composing the three other classes, and the four *ex-officio* members of the Board, shall constitute the Board of Managers for the ensuing year and shall continue in office until their successors are elected. In case of failure to make such elections on the appointed day, a special meeting of the Board shall be called for that purpose.

ARTICLE IX

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

OF THE BOARD OF MANAGERS

I—Rules and Regulations

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

II—President

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be *ex-officio*, a member of all committees.

III—Vice-President

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President. Should he also be unable to act, a President pro-tem shall be chosen by the Board.

IV—Treasurer

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V., of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

V—Safe Keeping of Securities

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held in the name of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee, all cash collections being subject to the order of the Treasurer as elsewhere provided.

VI—Secretary

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be *ex-officio* a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

VII—Committees

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight members, a Dispensary Committee of five members, a Training School Committee of three or more members, a House Committee of three or more members, a Finance Committee of five members, of which the Treasurer shall be one, a Committee on Nominations of five members, of which the Secretary shall be one, and an Auditing Committee of two members. The members appointed on these committees shall hold office for one year from the second Wednesday in April next ensuing, unless otherwise ordered by the Board, and shall keep minutes of their proceedings, which shall be submitted to the Board at its stated meetings. The Board shall also appoint two of its members for each month of the year, who shall serve as an Inspecting Committee. If any Manager thus appointed shall be unable to attend during the time allotted to him, it shall be his duty to procure some other Manager to attend in his stead.

VIII—Executive Committee

The Executive Committee shall consist of eight Managers chosen as provided in By-Law VII, to whom shall be added the two Managers serving as the Inspecting Committee, and the members of the Out-Patient Department, Training School and House Committees.

1. The Committee shall meet on the second and fourth Tuesday of each month and may hold special meetings when necessary, or when called by the Chairman or two members of the Committee. Three shall constitute a quorum.

2. The Executive Committee shall give orders and establish such rules and regulations as they shall deem necessary for the better carrying into effect the object of this Institution, provided such rules and regulations be not inconsistent with those established by the Board of Managers.

3. All questions relating to the admission, rejection and discharge of patients shall be decided by the Executive Committee, in conformity with the directions of the Board of Managers.

4. In case the House Physician, House Surgeon, or any of their assistants, or any other officer or employee shall neglect any of the duties prescribed to them, or refuse to comply with any reasonable request of the Executive Committee, or Superintendent, the Superintendent may suspend the offender, and he shall at once report his action to the Executive Committee.

5. The Executive Committee shall have general charge of all property within the precincts of the Hospital, and shall see that proper economy is observed in the administration of all its affairs, having due regard to the welfare of its beneficiaries. It shall audit and examine the accounts of the Superintendent; and authorize such repairs and disbursements as may from time to time be necessary, and shall draw drafts upon the Treasurer therefor; such drafts, except for the monthly pay-rolls and supplies, shall not exceed $1,000 without authority of the Board therefor; shall be signed by the Chairman and Secretary for the time being of the Committee; and shall be a sufficient voucher for the Treasurer.

IX—Out-Patient Department Committee

The Out-Patient Department Committee shall consist of five Managers. It shall have the general care and oversight of the Out-Patient Department, and shall meet on the second and fourth Tuesdays of each month.

X—School of Nursing Committee

The School of Nursing Committee shall consist of three or more Managers, who shall have the general care and oversight of the School of Nursing.

XI—House Committee

The House Committee shall consist of three or more Managers, and shall direct and control the purchasing of all food, fuel, equipment and repair supplies, and have general supervision of the equipment, maintenance and repair of real estate and buildings.

XII—Finance Committee

1. The Finance Committee shall consist of five Managers—one of whom shall be the Treasurer. Three shall constitute a quorum.

2. They shall have authority in their discretion to sell bonds, stock and other invested securities and evidence of value belonging to the Society, and invest and re-invest the proceeds (together with any other funds of the Society available for investment) in such securities as they deem wise.

XIII—Nominating Committee

1. The Nominating Committee shall consist of five Managers, of whom the Secretary shall be one. Three shall constitute a quorum.

2. In the case of a vacancy occurring in the Board of Managers they shall recommend to the Board the name of a Life Member to fill such vacancy, and to them shall be referred the names of all persons suggested for such position or for Life Membership; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board, except with unanimous consent.

3. All persons nominated for positions on the House Staff shall be referred to this Committee. The names of such as shall be favorably considered by the Committee shall be by them reported to the Board of Managers.

XIV—Inspecting Committee

1. The Inspecting Committee shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

2. They shall enter their report in a book, which book shall be laid before the Executive Committee at its meetings.

XV—Auditing Committee

The Auditing Committee shall shortly after the close of each fiscal year examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Super-

intendent for the last fiscal year examined and checked by certified public accountants. The Committee shall thereafter report to the Board the result of such accounting with its recommendations.

XVI—Medical Board and the Medical, Surgical and Laboratory Service

1. The Board of Managers shall appoint annually—

(*a*) A Director of the Surgical Service, a Director of the Medical Service,and a Director of the Pathological Service; these shall together constitute the Medical Board.

(*b*) As many Visiting Physicians and Surgeons, and Associate Visiting Physicians and Surgeons, as the service of the Hospital may require, a Visiting Physician to the Roentgen Ray Department, a Visiting Bacteriologist, a Visiting Chemist, an Out-Patient Department Staff, and such other department chiefs and assistants as the various services of the Hospital may require.

(*c*) As many Assistant Physicians and Surgeons and special Consulting Physicians and Surgeons as the service of the Hospital may require.

(*d*) A House Staff, consisting of as many members as the service of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

(*e*) A Register of the Out-Patient Department.

2. These appointments shall be made at some time prior to July 1st in each year. The appointees unless a different term be fixed by the Board shall hold office for one year and thereafter until further action of the Board.

XVII—Executive Staff

The Board of Managers shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers shall appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

XVIII—Endowed Beds

1. A gift of $10,000 shall entitle the donor and his successors to nominate, from time to time, an adult patient to use and occupy one bed in the common wards of the Hospital free of charge.

2. A gift of $5,000 shall entitle the donor to a like privilege for the children's ward.

3. A gift of $5,000 shall entitle the donor, during life, to nominate from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

4. Any person or corporation being the donor of a $5,000 bed may increase their donation to $10,000, in which case they shall become henceforth entitled to the privilege that attaches to an original donation of that amount.

5. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

6. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the general endowment fund, the income of which shall be used for the payment of the current expenses of the Hospital, and no privileges shall accrue to the donor.

7. The Board of Managers shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

8. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Managers may prescribe, and shall be signed by the President or Vice-President and Treasurer, who shall also affix the seal of the Corporation.

XIX—Appropriations of Money

Except in the cases provided for in Section 5 of By-Law VIII, and Section 2 of By-Law XII, all appropriations of money shall be made by resolution of the Board of Managers. Orders for the amounts thus appropriated shall be drawn on the Treasurer by the President or presiding officer of the meeting, and be countersigned by the Secretary, or Secretary *pro tem.*, and when properly endorsed shall be sufficient voucher for the Treasurer.

XX—Complaints, Suspensions or Discharges

If any officer, physician or surgeon shall become unfit to execute his office, or shall conduct himself contrary to any of the Rules of the Hospital, or refuse or neglect to execute the same, the Executive Committee, or any member of the Board of Managers may submit against him a complaint in writing, at a meeting duly called, and thereupon a notice of the said complaint shall be given to the person complained of, and a time shall be appointed (not less than six days after service of said notice) for the person complained of to make his defense before the Board of Managers; and the Board, having examined into the truth of the complaint, and heard the defense of the party accused, if any shall be made, may, with the concurrence and approbation of a majority of the Managers present, suspend or discharge the officer, physician, or surgeon complained of.

XXI—Order of Business

The order of business shall be as follows:

1. The meeting shall be opened with prayer.

2. The roll shall be called, and the attending members noted.

3. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.

4. Treasurer's Reports.
5. Reports of the Committee shall be called for, and action taken thereon.
6. Communications to the Board shall be received and considered.
7. Unfinished business.
8. New business.

XXII—Alterations or Additions

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

Revised, January 10, 1922.

RULES AS TO THE ADMISSION OF PATIENTS

1. All ward patients are required to pay $3.00 per day for board or such smaller sums as may be determined by the circumstances of the case, of which the Managers shall be the sole judges. Patients from New York City (Manhattan and Bronx), who are unable to pay are admitted free. Patients from out of town will not usually be admitted free but this rule shall not apply to patients recommended for admission by members of the Board of Managers or by any of the Directors of the Service.

2. Patients suffering from severe accident or serious illness will be admitted at any hour of the day or night. Other patients should apply to the Out-Patient Department for treatment or admission to the Hospital.

3. Patients may be admitted by the Superintendent on the recommendation of any Manager, after examination as to suitableness by a member of the House Staff or on the recommendation of any Physician or Surgeon of the Hospital.

4. No patient suffering from any readily communicable disease shall be admitted, nor any whose case does not require the special benefits of the Hospital; nor shall any patient be admitted whose case is judged to be incurable, unless there be urgent symptoms which, in the opinion of the Attending Physician or Surgeon, are capable of being relieved. There shall be no uterine nor vaginal examination made except in the presence of a nurse.

5. No patient suffering from erysipelas shall be admitted to either the Medical or Surgical Division of the Hospital.

6. There shall be recorded in the office daily the number of vacant beds.

7. Application for the admission of patients living out of the city must be accompanied by a certificate of some reputable physician, stating the nature and probable duration of the disease.

RULES FOR VISITORS

1. Visitors are allowed in the Wards for Adults, Monday, Wednesday, Thursday and Saturday, from 1 to 2 P. M.; Tuesday and Friday from 6 to 8 P. M.; and Sunday from 1 to 3 P. M. Visitors may not come at any other time, unless under exceptional circumstances.

2. *No more than two Visitors will be admitted to see any Patient on one Day.*

3. Only fruit, jelly and ice cream may be brought for patients. Such packages must be left with the door clerk, and, if approved by the Physician, will be sent to the Patients.

4. In the Children's Ward, parents only are allowed. No other relatives, children or friends are permitted in this Ward. Parents are allowed on Tuesday and Friday evenings from 6 to 7 P. M., Sunday from 2 to 3 P. M., and may remain one half hour only. No packages of any kind may be carried to the Children's Ward.

5. Visitors must observe perfect order and propriety while in the Hospital; must confine their visits to their immediate friends; must not stop or loiter in the halls, offices, or on the stairways, and must leave the building promptly at the end of visiting hours.

Any violations of these rules may subject the offender to exclusion from the premises.

All letters of inquiry regarding patients should be addressed to

JOHN F. BUSH

Superintendent

FORM OF BEQUEST

I give and bequeath to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, the sum of ..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, all that, etc. (describe the property) to be had and holden to the said The Presbyterian Hospital in the City of New York, and their successors and assigns, for the use and benefit of the said Hospital.

PRESBYTERIAN HOSPITAL

For the Poor of New York
without regard to

RACE, CREED OR COLOR

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